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LEGATO SYSTEMS INC  
Form 10-Q  
May 14, 2001

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended March 31, 2001

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 000-26130

\_\_\_\_\_  
LEGATO SYSTEMS, INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State incorporation)

94-3077394  
(I.R.S. Employer  
Identification No.)

2350 West El Camino Real, Mountain View, CA 94040  
(Address of principal executive offices)

Registrant's telephone number, including area code: (650) 210-7000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

The number of shares outstanding of the registrant's Common Stock as of May 4, 2001 was 88,848,905.

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LEGATO SYSTEMS, INC

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PART I -- FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

LEGATO SYSTEMS, INC.  
Condensed Consolidated Balance Sheets  
(in thousands)

	March 31, 2001	December 2000
	-----	-----
	(unaudited)	
ASSETS		
Current assets:		
Cash and cash equivalents.....	\$161,163	\$110,000
Short-term investments.....	10,614	40,000
Accounts receivable, net.....	42,288	47,000
Deferred tax assets.....	43,414	35,000
Other current assets.....	16,873	20,000
	-----	-----

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Total current assets.....	274,352	254,
Long-term investments.....	888	14,
Property and equipment, net.....	37,702	37,
Intangible assets, net.....	94,864	103,
Long-term deferred tax assets.....	1,154	2,
Other assets.....	2,068	2,
	-----	-----
	\$411,028	\$414,
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable.....	\$ 9,579	\$ 5,
Accrued liabilities.....	30,408	33,
Deferred revenue.....	52,494	53,
	-----	-----
Total current liabilities.....	92,481	92,
Stockholders' equity.....	318,547	322,
	-----	-----
	\$411,028	\$414,
	=====	=====

See accompanying notes to condensed consolidated financial statements.

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LEGATO SYSTEMS, INC.  
Condensed Consolidated Statements of Operations  
(in thousands, except per share data)

	Three Months Ended March 31,	
	2001	2000
	----	----
	(unaudited)	
Revenue:		
License.....	\$ 38,483	\$ 40,006
Service and support.....	22,564	20,514
	-----	-----
Total revenue.....	61,047	60,520
	-----	-----
Cost of revenue:		
License.....	726	1,562
Service and support.....	12,354	8,624
	-----	-----
Cost of revenue.....	13,080	10,186
	-----	-----
Gross profit.....	47,967	50,334
	-----	-----
Operating expenses:		
Sales and marketing.....	29,577	27,041
Research and development.....	14,205	15,329
General and administrative.....	9,933	9,469
Amortization of intangibles.....	9,054	9,523

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Total operating expenses.....	62,769	61,362
Loss from operations.....	(14,802)	(11,028)
Interest and other income, net.....	1,128	941
Loss before benefit from income taxes.....	(13,674)	(10,087)
Benefit from income taxes.....	(3,073)	(100)
Net loss.....	\$ (10,601)	\$ (9,987)
Net loss per share:		
Basic and diluted.....	\$ ( 0.12)	\$ (0.12)
Weighted average common shares outstanding.....	87,851	86,394

See accompanying notes to condensed consolidated financial statements.

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LEGATO SYSTEMS, INC.  
Condensed Consolidated Statements of Cash Flows  
(in thousands)

	Three Months Ended March 31,	
	2001	2000
	(unaudited)	
Cash flows from operating activities:		
Net loss.....	\$ (10,601)	\$ (9,987)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Deferred taxes (net of effect of acquisitions).....	(6,508)	(1,968)
Depreciation and amortization.....	13,181	12,609
Provision for doubtful accounts and product returns....	1,149	150
Tax benefit from stock option exercises.....	1,559	1,228
Changes in assets and liabilities:		
Accounts receivable.....	4,217	5,506
Other assets.....	3,835	(736)
Accounts payable.....	4,453	3,779
Accrued liabilities.....	(3,143)	(2,513)
Deferred revenue.....	(1,359)	1,265
Net cash provided by operating activities.....	6,783	9,333
Cash flows from investing activities:		
Purchases of available-for-sale securities.....	(28,475)	(14,475)
Maturities and sales of available-for-sale securities....	72,137	13,941
Acquisition of property and equipment.....	(4,519)	(13,008)
Net cash provided by (used for) investing activities.....	39,143	(13,542)

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Cash flows from financing activities-		
Proceeds from issuance of common stock.....	4,963	9,192
Net change in cash and cash equivalents.....	50,889	4,983
Cash and cash equivalents at beginning of period.....	110,274	115,222
Cash and cash equivalents at end of period.....	\$ 161,163	\$120,205

See accompanying notes to condensed consolidated financial statements.

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LEGATO SYSTEMS, INC.

Notes to Condensed Consolidated Financial Statements  
(unaudited)

1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared by Legato Systems, Inc. (the "Company" or "Legato") in accordance with the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted in accordance with such rules and regulations. In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the financial position, results of operations and cash flows of the Company and its subsidiaries. The results of operations for the interim periods presented are not necessarily indicative of the results that may be expected for any future interim period or for the year ending December 31, 2001, and the Company makes no representations related thereto. These financial statements should be read in conjunction with the annual audited consolidated financial statements and notes as of and for the year ended December 31, 2000, included in the Company's Form 10-K dated March 28, 2001.

2. Balance Sheet Components

	March 31, 2001	December 31, 2000
Accounts receivable:		
Trade accounts receivable.....	\$ 50,460	\$ 55,386
Allowances for doubtful accounts and product returns....	(8,172)	(7,731)
	\$ 42,288	\$ 47,655

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	=====	=====
Property and equipment:		
Computer equipment and software.....	\$ 47,903	\$ 46,114
Furniture and fixtures.....	11,358	10,138
Office equipment.....	4,766	4,474
Leasehold improvements.....	12,863	11,676
	-----	-----
	76,890	72,402
Accumulated depreciation and amortization.....	(39,188)	(35,074)
	-----	-----
	\$ 37,702	\$ 37,328
	=====	=====
Accrued liabilities:		
Accrued compensation and benefits.....	\$ 9,847	\$ 14,806
Income taxes payable.....	9,946	9,240
Other accrued liabilities.....	10,615	9,505
	-----	-----
	\$ 30,408	\$ 33,551
	=====	=====

### 3. Revenue Recognition

Revenue is derived from primarily two sources: (i) license revenue, derived from the sale of product licenses to resellers and end users, including large-scale enterprises and royalty revenue, derived from initial license fees and ongoing royalties from the licensing of source code to OEMs; and (ii) service and support revenue, derived from providing software updates, support and education and consulting services to end users.

License revenue is generally recognized when a signed contract or other persuasive evidence of an arrangement exists, the software has been shipped or electronically delivered, the license fee is fixed and determinable and collection of resulting receivables is probable. For sales to domestic distributors, license revenue is recognized upon

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sale by the distributor to the end user, since these distributors generally have unlimited rights of return, and Legato historically has not been able to make reasonable estimates of product returns for these distributors. Estimated product returns are recorded upon recognition of revenue from customers having rights of return, including exchange rights for unsold products and product upgrades. Provisions for estimated warranty costs and anticipated retroactive price adjustments are recorded at the time products are shipped. License revenue from royalty payments is recognized upon receipt of royalty reports from OEMs related to their product sales. Revenue from subscription license agreements, which include software, rights to future products and maintenance, is recognized ratably over the term of the subscription period. The Company also incurs additional internal costs to assist its distributors in selling its products to end-users. For sales to certain value-added resellers in the fiscal years ended December 31, 1999 and 2000, license revenue is recognized upon receipt of cash from these certain value-added resellers since the arrangements with these resellers may include extended payment terms, which in some cases, are contingent upon them receiving payment from their end-user customer.

Service and support revenue consists primarily of revenue received for providing software updates, technical support for software products, on-site support, consulting and training. Revenue from updates and support is recognized ratably over the term of the agreements. Revenue allocated to education and consulting services, or derived from the separate sales of these services, is

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recognized as the related services are provided.

When contracts contain multiple obligations (e.g. products, updates, technical support and other services) wherein vendor specific objective evidence exists for all undelivered elements, the Company accounts for the delivered elements in accordance with the "Residual Method" prescribed by Statement of Position 98-9. Any revenue related to updates or technical support in these arrangements is recognized ratably over the term of the maintenance arrangement.

#### 4. Comprehensive Income (Loss)

Comprehensive income (loss) includes unrealized gains (losses) on investments. The impact of which is excluded from net income (loss) and is included in stockholders' equity. A summary of comprehensive income (loss) is as follows:

	Three Months Ended March 31,	
	2001	2000
Net loss.....	\$(10,601)	\$(9,987)
Unrealized gain on investments.....	346	28
	\$(10,255)	\$(9,959)

#### 5. Computation of Net Income (Loss) Per Share

Basic net income (loss) per share is computed by dividing net income (loss) by the weighted average shares of common stock outstanding during the period. Diluted net income per share is computed by dividing net income by the weighted average shares of common stock and potential common shares outstanding during the period. Potential common shares outstanding consist of dilutive shares issuable upon the exercise of outstanding options to purchase common stock as computed using the treasury stock method. For periods in which Legato incurs a loss, potential common shares outstanding are excluded from the computation of diluted net loss per share as their effect is anti-dilutive.

Options to purchase approximately 18,142,000 shares of common stock at the weighted average price of \$14.18 per share were outstanding as of March 31, 2001, but were not included in the computation of diluted net loss per share because their effect would be anti-dilutive.

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#### 6. Legal Proceedings

Beginning on January 20, 2000, a number of shareholder securities class action complaints were filed in the U.S. District Court, Northern District of California, against certain of our directors and officers and us. On May 1, 2000, the court consolidated all of the pending cases and, on May 10, 2000, appointed a lead plaintiff, who filed a consolidated amended complaint on August 7, 2000. Defendants filed motions to dismiss. On January 17, 2001, the Court entered an Order granting the motions to dismiss with leave to amend. On February 13, 2001, plaintiffs filed a second amended complaint, which generally alleges that, between April 22, 1999 and May 17, 2000, defendants made false or misleading statements of material fact about the Company's prospects and failed to follow generally accepted accounting principles in violation of the federal securities laws. The complaint seeks an unspecified amount in damages. Defendants filed an answer to the complaint in April, 2001 denying all allegations that they violated the federal securities laws.

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On February 1, 2000, a shareholder derivative action was filed in the U.S. District Court, Northern District of California, against certain of our officers and directors. We are named as nominal defendant. The derivative case has been related to the securities class action. Plaintiff moved to stay the derivative case. On January 17, 2001, the Court denied plaintiffs' motion to stay. Plaintiffs filed an amended complaint on February 9, 2001, which generally alleges the same conduct as the shareholder class action, and claims that defendants breached their fiduciary duties and engaged in improper insider trading. The derivative complaint seeks unspecified damages and injunctive relief. Defendants will move to dismiss the derivative complaint.

On April 13, 2000, a shareholder derivative action was filed in the Superior Court of California, County of Santa Clara, against certain of our officers and directors. We are named as a nominal defendant. On May 23, 2000, a shareholder derivative action was filed in the Superior Court of California, County of San Mateo, against certain of our officers and directors. We are named as a nominal defendant. Both state derivative complaints generally allege the same conduct as the derivative action filed in federal court, claiming that our officers and directors breached their fiduciary duties for the period October 21, 1999 through April 3, 2000, and seek unspecified damages and injunctive relief. The Santa Clara derivative case was transferred to San Mateo County and consolidated with the San Mateo derivative case.

The Securities and Exchange Commission has entered a formal order of investigation concerning our restatement of financial results for the first, second, and third quarters of 1999, and our revision of financial results for the fourth quarter and fiscal 1999. We have been voluntarily cooperating with the Staff of the Commission in its investigation.

We intend to defend all of these actions vigorously. There can be no assurance that any of the complaints discussed above will be resolved without costly litigation, or in a manner that is not materially adverse to our financial position, results of operations or cash flows. No estimate can be made of the possible loss or possible range of loss associated with the resolution of these contingencies.

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### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The discussion in this report on Form 10-Q contains forward-looking statements that involve risks and uncertainties. The statements contained in this Report that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including statements on our expectations, beliefs, intentions or strategies regarding the future, including without limitation, our financial outlook, successful introduction of new products and expansion of operation. All forward-looking statements included in this document are based on information available to us on the date hereof. We assume no obligation to update any such forward-looking statements. Our actual results could differ materially from those indicated in such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, fluctuations in quarterly operating results, uncertainty in future operating results, the current challenging information technology spending environment, litigation, competition, product concentration, technological changes, reliance on enterprise license transactions, modifications in the application of accounting policies, reliance on indirect sales channels, changes in marketing strategies, dependence on international revenue, management of our growth and expansion, the ability to



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attract and retain qualified personnel, and other risks discussed in this item under the heading "Risk Factors" and the risks discussed in our other Securities and Exchange Commission filings.

### RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, certain financial data as a percentage of total revenue:

	Three Months Ended March 31,	
	2001	2000
Revenue:		
License.....	63.0%	66.1%
Service and support.....	37.0	33.9
	-----	-----
Total revenue.....	100.0	100.0
	-----	-----
Cost of revenue:		
License.....	1.1	2.6
Service and support.....	20.4	14.2
	-----	-----
Total cost of revenue.....	21.5	16.8
	-----	-----
Gross profit.....	78.5	83.2
	-----	-----
Operating expenses:		
Sales and marketing.....	48.5	44.6
Research and development.....	23.2	25.3
General and administrative.....	16.2	15.7
Amortization of intangibles.....	14.9	15.7
	-----	-----
Total operating expenses.....	102.8	101.3
	-----	-----
Loss from operations.....	(24.3)	(18.1)
Interest and other income, net.....	1.8	1.5
	-----	-----
Net loss before benefit from income taxes.....	(22.5)	(16.6)
Benefit from income taxes.....	(5.1)	-
	-----	-----
Net loss.....	(17.4)%	(16.6)%
	=====	=====

### Overview

We develop, market and support software products and services for heterogeneous client/server computing environments in mid- to large-scale enterprises. We are a technology leader in the network storage management software market through our commitment to open, standards-based software development. Our software delivers to customers a solution that is scalable, high-performance and manageable and ensures high data and application

availability on a wide range of servers, clients, applications, databases and storage devices. Our data protection products, primarily the NetWorker family of products, and our data availability products, primarily our Legato Cluster and wanCluster products, support many server platforms and accommodate a variety of clients, applications, databases and storage devices. Our long-term strategy is

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to create an integrated set of solutions centered on information protection, availability and storage management that enhance and simplify network computing as a whole.

### Revenue

Total revenue increased \$0.5 million, or 1%, to \$61.0 million in the first quarter of 2001 from \$60.5 million for the first quarter of 2000. The increase was attributable to an increase of service and support contracts partially offset by a decrease in license revenue.

License revenue. License revenue decreased \$1.5 million, or 4%, to \$38.5 million in the first quarter of 2001 from \$40.0 million in the first quarter of 2000. The decrease was primarily due to sales force turnover throughout remainder of 2000 and a change in the licensing model in the second quarter of 2000.

Service and Support Revenue. Service and support revenue increased \$2.0 million, or 10%, to \$22.5 million in the first quarter of 2001 from \$20.5 million in the first quarter of 2000. The increase was primarily as a result of the growth in the number of registered customers electing to subscribe to support contracts and the renewals of software support contracts after the initial one-year term. Our increase in internal staffing for software support and education and consulting services helped to increase new sales and renewals of our software support contracts, as well as sales of education and consulting services.

International license revenue increased \$3.8 million, or 26%, to \$18.7 million in the first quarter of 2001 from \$14.9 million in the first quarter of 2000. International license revenue increased primarily as a result of the continued market acceptance of our products overseas as we continue to increase the number of international sales offices, international distributors and resellers marketing our products. The majority of international license revenue came from Europe during these periods. We intend to continue to expand our international operations, which requires significant management attention and financial resources. To the extent that we are unable to effect these additions in a timely manner, our growth, if any, in international revenue will be limited, and our business, operating results and financial condition could be seriously harmed. In addition, we cannot guarantee that we will be able to maintain or increase international market demand for our products.

### Gross Profit

Gross profit decreased \$2.3 million, or 5%, to \$48.0 million, representing 79% of total revenue, in the first quarter of 2001 from \$50.3 million, representing 83% of total revenue, in the first quarter of 2000.

Gross profit from license revenue decreased \$0.7 million, or 2%, to \$37.8 million, representing 98% of license revenue, in the first quarter of 2001 from \$38.4 million, representing 96% of license revenue, in the first quarter of 2000. The decrease in absolute dollars relates to the overall decrease of license revenue. Gross profit from license revenue consists of license revenue less the related costs of product media, documentation, third-party royalties and packaging.

Gross profit from service and support revenue decreased \$1.7 million, or 14%, to \$10.2 million, representing 45% of service and support revenue, in the first quarter of 2001 from \$11.9 million, representing 58% of service and support revenue, in the first quarter of 2000. The decrease in absolute dollars is primarily a result of increased costs attributed to our continued investment in developing new service and support offerings and providing consulting services. The continued investment consists of costs associated with supporting

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a larger installed base of products, as well as costs to provide higher support levels to customers. Service and support personnel increased to 298 in 2001 from 243 in 2000. Costs of service and support revenue consist primarily of personnel-related costs incurred in providing telephone support, consulting services, and training to customers, costs of providing software updates and costs of education and consulting materials.

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### Operating Expenses

**Sales and marketing.** Sales and marketing expenses consist primarily of salaries and commissions for sales and marketing personnel and promotional expenses. Sales and marketing expenses increased \$2.6 million, or 9%, to \$29.6 million in the first quarter of 2001 from \$27.0 million in the first quarter of 2000. The increase in sales and marketing expenses was primarily attributable to the continued growth of our sales force and associated support personnel. Sales and marketing personnel increased to 493 in 2001 from 453 in 2000. We believe that sales and marketing expenses may continue to increase in absolute dollars as we continue to expand our sales staff.

**Research and development.** Research and development expenses consist primarily of personnel-related costs. Research and development expenses decreased \$1.1 million, or 7%, to \$14.2 million in the first quarter of 2001 from \$15.3 million in the first quarter of 2000. The decrease in research and development expenses was primarily attributable to decreased staffing and associated support. The number of research and development personnel decreased from 400 in 2000 to 383 in 2001. We expect research and development to increase in absolute dollars, but remain relatively flat as a percentage of total revenue.

**General and administrative.** General and administrative expenses include personnel and other costs of our finance, human resources, facilities, information systems and other administrative departments. General and administrative expenses increased \$0.4 million, or 5%, to \$9.9 million in the first quarter of 2001 from \$9.5 million in the first quarter of 2000. The increase in general and administrative expenses was primarily attributable to increased staffing and related cost offset by 1.3 of professional fees related to the restatement in 1999. General and administrative personnel increased to 171 in 2001 from 169 in 2000. We believe that general and administrative expenses may increase in absolute dollars as we continue to invest in personnel and infrastructure to support future growth expectations.

**Amortization of intangibles.** Amortization of intangibles decreased \$0.4 million to \$9.1 million in the first quarter of 2001 from \$9.5 million in the first quarter of 2000. We are amortizing these intangibles on a straight-line basis over periods ranging from seventeen months to five years from the respective dates of acquisition.

**Interest and other income, net.** Interest and other income, net, was \$1.1 million in the first quarter of 2001 as compared to \$0.9 million in the first quarter of 2000. Interest and other income primarily represents interest income from funds available for investment.

**Benefit from income taxes.** The benefit from income taxes for the first quarter of 2001 was \$3.1 million compared to a provision for income tax of \$0.1 million for the first quarter of 2000. The effective tax rate was 22.5% for the first quarter of 2001 and 1% for the first quarter of 2000. The increase in the benefit for income taxes primarily relates to a decrease in the amount of goodwill amortized that is non-deductible for tax purposes.

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### LIQUIDITY AND CAPITAL RESOURCES

Our cash, cash equivalents and investments totaled \$172.7 million as of March 31, 2001, and represented 42% of total assets. Cash and cash equivalents are highly liquid investments with original maturities of ninety days or less. Investments consist mainly of short-term and long-term municipal securities and auction rate receipts. As of March 31, 2001, we had no long-term debt and stockholders' equity was \$318.5 million.

We have financed our operations to date primarily by cash from operations and sales of common stock. Net cash provided by operating activities was \$6.8 million in the first quarter of 2001 and consisted primarily of a net change in assets and liabilities of \$8.0 million and depreciation and amortization of \$13.1 million, partially offset by the net loss of \$10.6 million and deferred taxes of \$6.5 million.

Net cash provided by investing activities was \$39.1 million in the first quarter of 2001 which resulted primarily from the net maturities of marketable securities of \$43.7 million offset by purchases of property and equipment of \$4.5 million.

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Net cash provided by financing activities was \$5.0 million in the first quarter of 2001 resulted primarily from proceeds received from the issuance of our common stock under our employee stock purchase plan and stock option exercises.

We believe our current cash balances and cash flow from operations, if any, will be sufficient to meet the Company's working capital and capital expenditure requirements for at least the next twelve months.

### RISK FACTORS

The following risk factors and other information included in this report on Form 10-Q should be carefully considered. The risks and uncertainties described below are not the only ones we face. Additional risks and uncertainties not presently known to us or that we currently deem less significant also may impair our business operations. If any of the following risks actually occur, our business, operating results and financial condition could be materially and negatively affected.

Our quarterly operating results are volatile.

Our quarterly operating results have varied in the past and may vary in the future. Our quarterly operating results may vary depending on a number of factors, many of which are outside of our control, including:

- . The size and timing of orders;
- . Intense competition;
- . Macroeconomic uncertainty in the markets in which we operate;
- . Market acceptance of our new products, applications and product enhancements of our competitors;
- . Changes in pricing policies or those of our competitors;
- . Our ability to develop, introduce and market new products, applications and product enhancements;
- . Our ability to control costs;
- . Quality control of products sold;
- . The current challenging spending environment in our customers' IT departments;
- . Lengthy sales cycles, particularly with enterprise license transactions;

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- . Delay in the recognition of revenue from enterprise license and application service provider transactions;
- . Modification in reseller relationships resulting in changes to the application of revenue recognition policies;
- . Success in expanding sales and marketing programs;
- . Technological changes in our markets;
- . The mix of sales among our channels;
- . Deferrals of customer orders in anticipation of new products, applications or product enhancements;
- . Market readiness to deploy our products for distributed computing environments;
- . Changes in our strategy or that of our competitors;
- . Customer budget cycles and changes in these budget cycles;
- . Foreign currency and exchange rates;
- . Our ability to effectively manage and reduce our tax liabilities;
- . Acquisition costs or other non-recurring charges in connection with the acquisition of companies, products or technologies;
- . Personnel changes; and
- . General economic factors.

Our future operating results are uncertain.

Our historical results of operations are not necessarily indicative of our results for any future period. Expectations, forecasts and projections by others or us are by nature forward-looking statements, and it is likely that future results will vary. Forward-looking statements that were reasonable at the time made may ultimately prove to be incorrect or false. It is our general policy and practice not to update our forward-looking statements. Some investors in our securities inevitably will experience gains while others will experience losses, depending on the prices at which they purchase and sell securities. Prospective and existing investors are strongly urged to carefully consider the various cautionary statements and risks set forth in this report.

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We cannot predict our future revenue with any significant degree of certainty for several reasons including:

- . License and royalty revenue are difficult to forecast. Our royalty revenue is dependent upon product license sales by OEMs of their products that incorporate our software. Accordingly, this royalty revenue is subject to OEMs' product cycles, which are also difficult for Legato to predict. Fluctuations in licensing activity from quarter to quarter further impact royalty revenue, because initial license fees generally are non-recurring and recognized upon the signing of a license agreement.
- . Revenue in any quarter is substantially dependent on orders booked and shipped in that quarter since we operate with virtually no order backlog;
- . We do not recognize revenue on sales to domestic distributors until the products are sold through to end-users;
- . The storage management market is rapidly evolving;
- . Our sales cycles vary substantially from customer to customer, in large part because we are becoming increasingly dependent upon larger company-wide enterprise license transactions to corporate customers. Such transactions include product license, service and support components and take a long time to complete;
- . Due to general economic factors that currently affect our customers' businesses, those customers are being more deliberate in the manner in which they make information technology spending decisions.
- . Macroeconomic factors may affect our customers' decision to license our

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- products or procure services;
- . The timing of large orders can significantly affect revenue within a quarter;
- . The timing of recognition of revenue from enterprise license and application service provider transactions can significantly affect revenue within a quarter;
- . Modification in reseller relationships resulting in a different application of our revenue recognition policies; and
- . Our expense levels are relatively fixed and are based, in part, on our expectations of our future revenue. Consequently, if revenue levels fall below our expectations, our net income will decrease because only a small portion of our expenses varies with our revenue.

We believe that period-to-period comparisons of our results of operations may not be meaningful and should not be relied upon as indications of future performance. Our operating results could be below the expectations of public market analysts and investors in some future quarter or quarters. Our failure to meet such expectations would likely cause the market price of our common stock to decline.

We are currently subject to litigation.

Beginning on January 20, 2000, a number of shareholder securities class action complaints were filed in the U.S. District Court, Northern District of California, against certain of our directors and officers and the Company. On May 1, 2000, the court consolidated all of the pending cases and, on May 10, 2000, appointed a lead plaintiff, who filed a consolidated amended complaint on August 7, 2000. Defendants filed motions to dismiss. On January 17, 2001, the Court entered an Order granting the motions to dismiss with leave to amend. On February 13, 2001, plaintiffs filed a second amended complaint, which generally alleges that, between April 22, 1999 and May 17, 2000, defendants made false or misleading statements of material fact about the Company's prospects and failed to follow generally accepted accounting principles in violation of the federal securities laws. The complaint seeks an unspecified amount in damages. Defendants filed an answer to the complaint in April 2001 denying all allegations that they violated the federal securities laws.

On February 1, 2000, a shareholder derivative action was filed in the U.S. District Court, Northern District of California, against certain of our officers and directors. We are named as nominal defendant. The derivative case has been related to the securities class action. Plaintiff moved to stay the derivative case. On January 17, 2001, the Court denied plaintiffs' motion to stay. Plaintiffs filed an amended complaint on February 9, 2001, which generally alleges the same conduct as the shareholder class action, and claims that defendants breached their fiduciary duties and engaged in improper insider trading. The derivative complaint seeks unspecified damages and injunctive relief. Defendants will move to dismiss the derivative complaint.

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On April 13, 2000, a shareholder derivative action was filed in the Superior Court of California, County of Santa Clara, against certain of our officers and directors. We are named as a nominal defendant. On May 23, 2000, a shareholder derivative action was filed in the Superior Court of California, County of San Mateo, against certain of our officers and directors. We are named as a nominal defendant. Both state derivative complaints generally allege the same conduct as the derivative action filed in federal court, claiming that our officers and directors breached their fiduciary duties for the period October 21, 1999 through April 3, 2000, and seek unspecified damages and injunctive relief. The Santa Clara derivative case was transferred to San Mateo County and consolidated with the San Mateo derivative case.

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The Securities and Exchange Commission has entered a formal order of investigation concerning our restatement of financial results for the first, second and third quarters of 1999, and our revision of financial results for the fourth quarter and fiscal 1999. We have been voluntarily cooperating with the Staff of the Commission in its investigation.

The Company and the individual defendants intend to defend all of these actions vigorously. However, there can be no assurance that any of the complaints discussed above will be resolved without costly litigation, or in a manner that is not materially adverse to our financial position, results of operations or cash flows. No estimate can be made of the possible loss or possible range of loss associated with the resolution of these contingencies.

Our market is highly competitive.

We operate in the enterprise storage management market, which is intensely competitive, highly fragmented and characterized by rapidly changing technology and evolving standards. Competitors vary in size and in the scope and breadth of the products and services offered. Our major competitors include:

Windows NT and Windows 2000 platforms:

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Computer Associates and  
Veritas.

Unix platforms:

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Computer Associates;  
EMC (Epoch);  
Hewlett Packard;  
IBM (Tivoli); and  
Veritas.

We expect to encounter new competitors as we enter new markets. In addition, many of our existing competitors are broadening their platform coverage. We also expect increased competition from systems and network management companies, especially those that have historically focused on the mainframe market and are broadening their focus to include the client/server computer market. In addition, since there are relatively low barriers to entry in the software market, we expect additional competition from other established and emerging companies. We also expect that competition will increase as a result of future software industry consolidations. Increased competition could harm us by causing, among other things, price reductions, reduced gross margins and loss of market share.

Many of our current and potential competitors have longer operating histories and have substantially greater financial, technical, sales, marketing and other resources, as well as greater name recognition and a larger customer base than we have. As a result, certain current and potential competitors can respond more quickly to new or emerging technologies and changes in customer requirements. They can also devote greater resources to the development, promotion, sale and support of their products. In addition, current and potential competitors may establish cooperative relationships among themselves or with third parties. If so, new competitors or alliances among competitors may emerge and rapidly acquire significant market share. In addition, network operating system vendors could introduce new or upgrade existing operating systems or environments that include functionality offered by our products. If so, our products could be rendered obsolete and unmarketable. For all the foregoing

reasons, we may not be able to compete successfully, which would seriously harm our business, operating results and financial condition.

We depend on our NetWorker product line.

We currently derive, and expect to continue to derive, a substantial majority of our revenue from our NetWorker software products and related services. A decline in the price of, or demand for, NetWorker, or failure to achieve broad market acceptance of NetWorker, would seriously harm our business, operating results and financial condition. We cannot reasonably predict NetWorker's remaining life for several reasons, including:

- . The recent emergence of our market;
- . The effect of new products, applications or product enhancements;
- . Technological changes in the network storage management environment in which NetWorker operates; and
- . Future competition.

We must respond to rapid technological changes with new product offerings.

The markets for our products are characterized by rapid technological change, changing customer needs, frequent new software product introductions and evolving industry standards. The introduction of products embodying new technologies and the emergence of new industry standards could render our existing products obsolete and unmarketable. To be successful, we need to develop and introduce new software products on a timely basis that keep pace with technological developments and emerging industry standards and address the increasingly sophisticated needs of our customers. In addition, we need to continue to integrate into our product lines the technologies of products we acquired through the acquisitions of Intelliguard Software, Inc., Qualix Group, Inc. (dba FullTime Software Inc.) and Vinca Corporation in 1999. We may fail to develop and market new products that respond to technological changes or evolving industry standards, experience difficulties that could delay or prevent the successful development, introduction and marketing of these new products or fail to develop new products that adequately meet the requirements of the marketplace or achieve market acceptance. If so, our business, operating results and financial condition would be seriously harmed.

We currently plan to introduce and market several potential new products in the next twelve months. Some of our competitors currently offer certain of these potential new products. Such potential new products are subject to significant technical risks. We may fail to introduce such potential new products on a timely basis or at all. In the past, we have experienced delays in the commencement of commercial shipments of our new products. Such delays caused customer frustrations and delay or loss of revenue. If potential new products are delayed or do not achieve market acceptance, our business, operating results and financial condition would be seriously harmed. In the past, we have also experienced delays in purchases of our products by customers anticipating our launch of new products. Our business, operating results and financial condition would be seriously harmed if customers defer material orders in anticipation of new product introductions.

Our products may contain undetected errors.

Software products as complex as those we offer may contain undetected errors or failures when first introduced or as new versions are released. We have in the past discovered software errors in certain of our new products after their introduction. We experienced delays or lost revenue during the period required to correct these shipments, despite testing by us and by our current and



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potential customers. In addition, customers have in the past brought to our attention "bugs" in our software created by the customers' unique operating environment. Although we have been able to fix such software bugs in the past, we may not always be able to do so. These types of circumstances may result in loss of or delay in market acceptance of our products, which could seriously harm our business, operating results and financial condition.

We rely on enterprise license transactions.

We have developed strategies to pursue larger enterprise license transactions with corporate customers. However, we may not continue to successfully market our products through larger enterprise license transactions.

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Such failure would seriously harm our business, operating results and financial condition. Our operating results are sensitive to the timing of such orders. Such orders are difficult to manage and predict because:

- . The sales cycle is typically lengthy, generally lasting three to six months, and varies substantially from transaction to transaction;
- . Enterprise license transactions often include multiple elements such as product licenses and service and support;
- . Recognition of revenue from enterprise license transactions may vary from transaction to transaction;
- . They typically involve significant technical evaluation and commitment of capital and other resources;
- . Our customers are being more deliberate about information technology spending decisions due to the current state of the overall economy; and
- . Customers' internal procedures frequently cause delays in orders. Such internal procedures include approval of large capital expenditures, implementation of new technologies within their networks, and testing new technologies that affect key operations.

In addition, many of the large organizations that we target as customers have lowered their rate of spending on enterprise software. Due to the large size of enterprise transactions, if orders forecasted for a specific transaction for a particular quarter are not realized in that quarter, our operating results for that quarter may be seriously harmed.

We have changed certain of our licensing practices and modified the application of our accounting policies, which results in delaying revenue recognition.

During the past year, we have worked closely with our outside financial auditors to ensure that our revenue recognition practices are consistent with both our existing revenue recognition policies and the evolving guidance for the treatment of certain software license transactions. Based upon our recent experience with certain distributors and resellers, we began recognizing revenue on transactions with certain channel members only upon receipt of payment from those channel members. Further, we have modified our licensing practices in negotiating certain of our enterprise software licenses. The consequence of those changes is that the revenue from those licenses is recognized ratably over the deployment term of those licenses rather than being recognized all upon execution of the license. These are not changes in our accounting policies; rather, they reflect a modification of our practices in conformity with our long-standing policies and with generally accepted accounting principles.

The accumulated results of these changes could affect quarterly results by shifting revenue out to future quarters that previously was recognized upon acceptance of a purchase order from a channel member or upon execution of an

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end-user license. Customer acceptance of the new enterprise license structure, which was intended to build greater visibility into our longer-term revenue stream, could also affect our quarterly results. For instance, if in a particular quarter more customers negotiate a license structure that mandated revenue recognition upon license execution, revenue for that quarter would be greater; if, however, those customers accept a license structure that required ratable recognition of license revenue, the same amount of revenue would be spread over several quarters. We do not yet have sufficient experience to accurately predict what the balance will be between up-front and ratable recognition off license revenues in a given quarter on larger enterprise transactions.

We rely on indirect sales channels.

We rely significantly on our distributors, systems integrators and value added resellers, or collectively, resellers, for the marketing and distribution of our products. Our agreements with resellers are generally not exclusive and in many cases may be terminated by either party without cause. Many of our resellers carry product lines that are competitive with ours. These resellers may not give a high priority to the marketing of our products. Rather, they may give a higher priority to other products, including the products of competitors, or may not continue to carry our products. Events or occurrences of this nature could seriously harm our business, operating results and financial condition. In addition, we may not be able to retain any of our current resellers or successfully recruit new resellers. Any such changes in our distribution channels could seriously harm our business, operating results and financial condition.

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Our strategy is also to increase the proportion of our customers licensed through OEMs. We may fail to achieve this strategy. We are currently investing, and will continue to invest, resources to develop this channel. Such investments could seriously harm our operating margins. We depend on our OEMs' abilities to develop new products, applications and product enhancements on a timely and cost-effective basis that will meet changing customer needs and respond to emerging industry standards and other technological changes. Our OEMs may not effectively meet these technological challenges. These OEMs are not within our control, may incorporate the technologies of other companies in addition to, or to the exclusion of, our technologies, and are not obligated to purchase products from us. Our OEMs may not continue to carry our products. The inability to recruit, or the loss of, important OEMs could seriously harm our business, operating results and financial condition.

We are modifying some of our marketing strategies.

As noted above, we rely significantly upon resellers as part of our overall marketing strategy. We are currently realigning our approach to working with our strategic allies and other resellers. The objective of our new approach is to form stronger ties with specific companies with whom we have global alliances. We are also restructuring our reseller networks in order to create greater rewards for distributors and resellers that demonstrate a greater commitment to Legato, as measured in net sales, technical certification and other factors. As a result of these changes, we may negatively affect the volume of sales through our strategic alliances or our resellers. If a significant number of resellers were to cease doing business with us as a result of these changes, and sales through the remaining resellers failed to compensate for the lost resellers, this strategic change could seriously harm our business, operating results and financial condition.

We depend on international revenue.

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Our continued growth and profitability will require further expansion of our international operations. To successfully expand international operations, we must establish additional foreign operations, hire additional personnel and recruit additional international resellers. This will require significant management attention and financial resources and could seriously harm our operating margins. If we fail to further expand our international operations in a timely manner, our business, operating results and financial condition could be seriously harmed. In addition, we may fail to maintain or increase international market demand for our products. Our international sales are currently denominated in U.S. dollars. An increase in the value of the U.S. dollar relative to foreign currencies could make our products more expensive and, therefore, potentially less competitive in those markets. In some markets, localization of our products and license documents is essential to achieve or increase market penetration. We may incur substantial costs and experience delays in localizing our products and license language. We also may fail to generate significant revenue from localized products.

Additional risks inherent in our international business activities generally include:

- . Significant reliance on our distributors and other resellers who do not offer our products exclusively;
- . Unexpected changes in regulatory requirements;
- . Tariffs and other trade barriers;
- . Lack of acceptance of localized products, if any, in foreign countries;
- . Longer accounts receivable payment cycles;
- . Difficulties in managing international operations;
- . Potentially adverse tax consequences, including restrictions on the repatriation of earnings;
- . The burdens of complying with a wide variety of foreign laws; and
- . The risks related to the global economic turbulence.

The occurrence of such factors could seriously harm our international sales and, consequently, our business, operating results and financial condition.

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We must manage our growth and expansion and hire and retain qualified personnel.

We have recently hired a significant number of new senior executives as well as other employees throughout the Company. We also plan to expand the geographic scope of our customer base. This expansion has resulted, and will continue to result, in substantial demands on our management resources.

From time to time, we receive customer complaints about the timeliness and accuracy of customer support. We plan to add customer support personnel in order to address current customer support needs. If we are not successful in hiring and retaining such personnel, our business, operating results and financial condition could be seriously harmed. Our ability to compete effectively and to manage future expansion of our operations, if any, will require us to continue to improve our financial and management controls, reporting systems and procedures on a timely basis, and to expand, train and manage our employees in all areas of the business. Our failure to do so would seriously harm our business, operating results and financial condition.

Our investment in goodwill and intangibles resulting from our acquisitions could become impaired.

As a result of our acquisitions in 1999, we recorded goodwill and intangibles

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of \$167.2 million, which is being amortized over a period of two to five years. We will amortize \$31.8 million in 2001, \$29.5 million in 2002, \$28.6 million in 2003 and \$14.0 million in 2004. To the extent we do not generate sufficient cash flows to recover the net amount of the investment recorded, the investment could be considered impaired and could be subject to earlier write-off. In such event, our results of operations in any given period could be negatively impacted, and the market price of our stock could decline.

We rely on our key personnel.

Our future performance depends on the continued service of our key technical, sales and senior management personnel. Most of our technical, sales or senior management personnel are not bound by employment agreements. The loss of the services of one or more of our officers or other key employees could seriously harm our business, operating results and financial condition.

We recently experienced a period of high employee turnover and have hired a number of new executives at the levels of director, vice president and above. Our future success also depends on our continuing ability to attract and retain highly qualified technical, sales and managerial personnel. Competition for such personnel is intense, and we may fail to retain our key technical, sales and managerial employees or attract, assimilate or retain other highly qualified technical, sales and managerial personnel in the future.

Our revenue recognition could be impacted by the unauthorized actions of our personnel.

The recognition of our revenue depends on, among other things, the terms negotiated in our contracts with our customers. Our personnel may act outside of their authority and negotiate additional terms without our knowledge. To the extent that our sales personnel have negotiated terms that are extraneous to the contract and of which we are unaware, whether the additional terms are written or verbal, could prevent us from recognizing revenue in accordance with our plans.

We rely on our sales personnel.

We experienced a number of voluntary resignations in our sales force during the past year, including some of our senior level sales employees. Our future success depends on our continuing ability to attract and retain highly qualified sales personnel. Competition for such personnel is intense, and we may fail to retain our sales personnel or attract, assimilate or retain other highly qualified sales personnel in the future. Any further disruption to our sales force could seriously harm our business, operating results and financial condition.

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We depend on growth in the enterprise storage management market.

All of our business is in the enterprise storage management market. The enterprise storage management market is still an emerging and dynamic market. Our future financial performance will depend in large part on continued growth in the number of organizations adopting company-wide storage and management solutions for their client/server computing environments. The market for enterprise storage management may not continue to grow at historic rates or at all. If this market fails to grow or grows more slowly than we currently anticipate and we are unable to capture market share from our competitors, our business, operating results and financial condition would be seriously harmed.

We are affected by general economic and market conditions.

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Segments of the computer industry have recently experienced significant economic downturns characterized by decreased product demand, product overcapacity, price erosion, work slowdowns, and layoffs. Our operations may experience substantial fluctuations from period-to-period as a consequence of such industry trends, general economic conditions affecting the timing of orders from major customers and other factors affecting capital spending. The occurrence of such factors could seriously harm our business, operating results or financial condition.

Protection of our intellectual property is limited.

Our success depends significantly upon proprietary technology. To protect our proprietary rights, we rely on a combination of patents, copyright and trademark laws, trade secrets, confidentiality procedures and contractual provisions. We seek to protect our software, documentation and other written materials under patent, trade secret and copyright laws, which afford only limited protection. However, we may not develop proprietary products or technologies that are patentable, any issued patent may not provide us with any competitive advantages or may be challenged by third parties, or the patents of others may seriously impede our ability to do business.

Despite our efforts to protect our proprietary rights, we are aware that unauthorized parties have attempted to copy aspects of our products or to obtain and use information that we regard as proprietary. Policing unauthorized use of our products is difficult, and software piracy can be expected to be a persistent problem. In licensing our products, other than in enterprise license transactions, we rely on "shrink wrap" licenses that are not signed by licensees. Such licenses may be unenforceable under the laws of certain jurisdictions. In addition, the laws of some foreign countries do not protect our proprietary rights to as great an extent as do the laws of the United States. Our means of protecting our proprietary rights may not be adequate. Our competitors may independently develop similar technology, duplicate our products or design around patents issued to us or other intellectual property rights of ours.

From time to time, we have received claims that we are infringing third parties' intellectual property rights. In the future, we may be subject to claims of infringement by third parties with respect to current or future products, trademarks or other proprietary rights. We expect that software product developers will increasingly be subject to infringement claims as the number of products and competitors in our industry segment grows and the functionality of products in different industry segments overlaps. Any such claims, with or without merit, could be time-consuming, result in costly litigation, cause product shipment delays or require us to enter into royalty or licensing agreements with third parties. If such royalty or licensing agreements, if required, are not available on terms acceptable to us, our business, operating results and financial condition could be seriously harmed.

Defects in our products would harm our business.

Our products can be used to manage data critical to organizations. As a result, the licensing and support of products we offer may entail the risk of product liability claims. Although we generally include provisions in our license agreements that are intended to limit our liability, a successful product liability claim brought against us could seriously harm our business, operating results and financial condition.

Our trading price is volatile.

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The trading of our common stock historically has been highly volatile, and we expect that the price of our common stock will continue to fluctuate significantly in the future. An investment in our common stock is subject to a variety of significant risks, including, but not limited to the following:

- . Quarterly fluctuations in financial results or results of other software companies;
- . Changes in our revenue growth rates or our competitors' growth rates;
- . Announcements that our revenue or income are below analysts' expectations;
- . Changes in analysts' estimates of our performance or industry performance;
- . Announcements of new products by our competitors or by us;
- . Announcements of disappointing financial results from our competitors, strategic allies or major end users;
- . Developments with respect to our patents, copyrights, or proprietary rights or those of our competitors;
- . Sales of large blocks of our common stock;
- . Conditions in the financial markets in general;
- . Litigation; and
- . General business conditions and trends in the distributed computing environment and software industry.

In addition, the stock market may experience extreme price and volume fluctuations, which may affect the market price for the securities of technology companies without regard to their operating performance or any of the factors listed above. These broad market fluctuations may seriously harm the market price of our common stock.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

**Interest Rate Risk.** Our exposure to market risk for changes in interest rates relates primarily to our investment portfolio. While we are exposed with respect to interest rate fluctuations in many countries, our interest income is most sensitive to fluctuations in the general level of U.S. interest rates. In this regard, changes in the U.S. interest rates affect the interest earned on our cash, cash equivalents, short-term and long-term investments. We invest in high quality credit issuers and, by policy, limit the amount of our credit exposure to any one issuer. As stated in our policy, our first priority is to reduce the risk of principal loss. Consequently, we seek to preserve our invested funds by limiting default risk, market risk and reinvestment risk. We mitigate default risk by investing in only high quality credit securities that we believe to be low risk and by positioning our portfolio to respond appropriately to a significant reduction in a credit rating of any investment issuer or guarantor. The portfolio includes only marketable securities with active secondary or resale markets to ensure portfolio liquidity.

The table below presents the carrying value and related weighted average interest rates for our interest bearing instruments as of March 31, 2001 (dollars in millions).

	Carrying Value	Interest Rate
	-----	-----
Interest bearing instruments:		
Short-term investments--fixed rate.....	\$5.1	5.1%
Long-term investments--fixed rate.....	0.8	5.2
	----	
	\$5.9	5.1
	====	

**Foreign Currency Risk.** As a global concern, we face exposure to adverse movements in foreign currency exchange rates. These exposures may change over

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time as business practices evolve and could seriously harm our financial results. Substantially all of our international sales are currently denominated in U.S. dollars. An increase in the value of the U.S. dollar relative to foreign currencies could make our products more expensive and therefore, reduce the demand for our products. Reduced demand for our products could seriously harm our financial results. Currently, we do not hedge against any foreign currencies and as a result, could incur unanticipated gains or losses.

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### PART II -- OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

Information concerning legal proceedings is incorporated herein by reference to Note 6 of the condensed consolidated financial statements in Part I of this Form 10-Q.

#### ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS

Not applicable.

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

Not applicable.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Not applicable.

#### ITEM 5. OTHER INFORMATION

Not applicable.

#### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

(a) Exhibits: None.

(b) Reports on Form 8-K: The Company did not file any Reports on Form 8-K during the quarter ended March 31, 2001.

### SIGNATURES

PURSUANT TO THE REQUIREMENTS OF THE SECURITIES EXCHANGE ACT OF 1934, THE REGISTRANT HAS DULY CAUSED THIS REPORT TO BE SIGNED ON ITS BEHALF BY THE UNDERSIGNED THEREUNTO DULY AUTHORIZED.

LEGATO SYSTEMS, INC.

By: /s/ Andy J. Brown  
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Andy J. Brown  
Executive Vice President, Finance and  
Chief Financial Officer

By: /s/ Cory J. Sindelar  
-----

Cory J. Sindelar  
Vice President, Corporate Controller and  
Principal Accounting Officer

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Date: May 14, 2001