Form 10-Q
November 08, 2002
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## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

(Mark one)
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2002
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 (No Fee Required)

For the transition period from $\qquad$ to $\qquad$ .

Commission file number 0-25034

## GREATER BAY BANCORP

(Exact name of registrant as specified in its charter)

## California

(State or other jurisdiction of Incorporation or organization)

2860 West Bayshore Road, Palo Alto, California (Address of principal executive offices)

77-0387041
(I.R.S. Employer

Identification No.)
94303
(Zip Code)

Registrant s telephone number, including area code: (650) 813-8200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\times$ No

Outstanding shares of Common Stock, no par value, as of November 1, 2002: 51,492,107

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## GREATER BAY BANCORP

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## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS



| Preferred stock of real estate investment trust subsidiaries of the Banks | 15,650 | 15,000 |
| :---: | :---: | :---: |
| Commitments and contingencies |  |  |
| SHAREHOLDERS EQUITY |  |  |
| Preferred stock, no par value: 1,600,000 shares authorized; none issued |  |  |
| $7.25 \%$ convertible preferred stock; par value \$50.00: |  |  |
| 2,400,000 authorized shares; $1,449,898$ and 0 shares issued and outstanding as of September 30, 2002 and and December 31, 2001, respectively | 72,500 |  |
| Common stock, no par value: $80,000,000$ shares authorized; $51,442,027$ and $49,831,682$ shares issued and outstanding as of September 30, 2002 and December 31, 2001, respectively | 231,690 | 206,294 |
| Accumulated other comprehensive income | 22,052 | 3,967 |
| Retained earnings | 325,465 | 253,423 |
| Total shareholders equity | 651,707 | 463,684 |
| Total liabilities and shareholders equity | \$ 8,317,999 | \$ 7,877,054 |

See notes to consolidated financial statements.

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## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

| Three months ended <br> September 30, |  | Nine months ended <br> September 30, |  |
| :--- | :--- | :--- | :--- |
|  |  |  | 2002 |


| INTEREST INCOME (Dollars in thousands, except per share amounts) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Interest on loans | \$ | 85,035 | \$ | 92,955 | \$ 250,861 | \$ 289,119 |
| Interest on investment securities: |  |  |  |  |  |  |
| Taxable |  | 39,546 |  | 36,359 | 126,622 | 78,731 |
| Tax exempt |  | 1,523 |  | 1,679 | 4,736 | 6,017 |
|  |  |  |  |  |  |  |
| Total interest on investment securities |  | 41,069 |  | 38,038 | 131,358 | 84,748 |
| Other interest income |  | 2,155 |  | 863 | 6,257 | 3,428 |
| Total interest income |  | 128,259 |  | 131,856 | 388,476 | 377,295 |
| INTEREST EXPENSE |  |  |  |  |  |  |
| Interest on deposits |  | 21,511 |  | 33,412 | 63,246 | 108,054 |
| Interest on long term borrowings |  | 6,733 |  | 3,794 | 18,925 | 9,096 |
| Interest on other borrowings |  | 7,713 |  | 13,673 | 27,797 | 27,028 |
| Total interest expense |  | 35,957 |  | 50,879 | 109,968 | 144,178 |
| Net interest income |  | 92,302 |  | 80,977 | 278,508 | 233,117 |
| Provision for loan losses |  | 27,776 |  | 8,400 | 52,776 | 25,777 |
| Net interest income after provision for loan losses |  | 64,526 |  | 72,577 | 225,732 | 207,340 |
| NON-INTEREST INCOME |  |  |  |  |  |  |
| Insurance agency commissions and fees |  | 26,359 |  |  | 64,851 |  |
| Gain on sale of investments, net |  | 9,299 |  | 819 | 12,206 | 6,350 |
| Gain on early retirement of Zero Coupon Senior Convertible Contingent Debt |  |  |  |  |  |  |
| Securities |  | 5,770 |  |  | 5,770 |  |
| Service charges and other fees |  | 2,771 |  | 2,564 | 8,361 | 7,379 |
| Loan and international banking fees |  | 2,124 |  | 1,987 | 6,924 | 6,613 |
| Gain on sale of loans |  | 2,049 |  | 1,684 | 2,755 | 2,894 |
| Trust fees |  | 844 |  | 865 | 2,644 | 2,729 |
| ATM network revenue |  | 629 |  | 803 | 1,840 | 2,231 |
| Warrant income, net |  | (89) |  | 77 | (89) | 581 |
| Other income |  | 5,641 |  | 1,900 | 12,237 | 6,381 |
|  |  |  |  |  |  |  |
| Total |  | 55,397 |  | 10,699 | 117,499 | 35,158 |
|  |  | - |  | - | - |  |
| OPERATING EXPENSES |  |  |  |  |  |  |
| Compensation and benefits |  | 39,767 |  | 22,318 | 106,989 | 65,003 |
| Occupancy and equipment |  | 10,035 |  | 7,036 | 29,140 | 19,939 |
| Dividends on Trust Preferred Securities and preferred stock of real estate investment trusts |  |  |  |  |  |  |
| Legal and other professional fees |  | 2,462 |  | 2,418 | 6,066 | 5,497 |
| Telephone, postage and supplies |  | 1,827 |  | 1,366 | 5,378 | 4,412 |

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| Amortization of intangibles | 1,650 | 374 | 3,862 | 1,032 |
| :---: | :---: | :---: | :---: | :---: |
| Marketing and promotion | 1,605 | 1,413 | 4,674 | 4,178 |
| Data Processing | 1,145 | 1,166 | 3,470 | 3,427 |
| Contribution to the Foundation and related expenses, net | 479 |  | 479 |  |
| Client services | 433 | 712 | 1,637 | 2,320 |
| FDIC insurance and regulatory assessments | 409 | 406 | 1,289 | 1,135 |
| Directors fees | 218 | 493 | 831 | 1,276 |
| Trust Preferred Securities early retirement expense |  |  | 975 |  |
| Other expenses | 3,466 | 3,507 | 13,705 | 9,708 |
|  |  |  |  |  |
| Total operating expenses | 68,322 | 44,933 | 193,829 | 126,563 |
|  |  |  |  |  |
| Income before provision for income taxes | 51,601 | 38,343 | 149,402 | 115,935 |
| Provision for income taxes | 19,131 | 14,517 | 55,794 | 43,634 |
| Net income | \$ 32,470 | \$ 23,826 | \$ 93,608 | \$ 72,301 |
| Net income per share basic | \$ 0.61 | \$ 0.48 | \$ 1.78 | \$ 1.46 |
| Net income per share diluted | \$ 0.60 | \$ 0.46 | \$ 1.73 | \$ 1.41 |
| Cash dividends per share of common stock | \$ 0.125 | \$ 0.115 | \$ 0.365 | \$ 0.315 |

* Restricted on a historical basis to reflect the merger described in note 1 on a pooling of interests basis.

See notes to consolidated financial statements.

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## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

Three months ended September 30,Nine months ended September 30,

|  | 2002 | 2001* |  | 2002 |  | 001* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |  |  |  |
| Net income | \$ 32,470 | \$ 23,826 | \$ | 93,608 | \$ | 72,301 |
| Other comprehensive income: |  |  |  |  |  |  |
| Unrealized net gains (losses) on securities: |  |  |  |  |  |  |
| Unrealized net holding gains arising during period(net of taxes of \$7,132 and $\$ 14,741$ for the three months ended September 30, 2002 and 2001, and \$17,668 and $\$ 23,748$ for the nine months ended September 30, 2002 and 2001, respectively) | 10,199 | 21,081 |  | 25,268 |  | 33,963 |
| Less: reclassification adjustment for net gains included in net income | 5,472 | 482 |  | 7,183 |  | 3,737 |
| Net change | 4,727 | 20,599 |  | 18,085 |  | 30,226 |
| Cash flow hedge: |  |  |  |  |  |  |
| Net derivative gains (losses) arising during period (net of taxes of $\$(1,791)$ and $\$(668)$ for the three months and nine months ended September 30, 2001, respectively) |  | $(2,561)$ |  |  |  | (956) |
| Less: reclassification adjustment for income included in net income (net of taxes of $\$ 16$ and $\$ 56$ for the three months and nine months ended September 30, 2001respectively) |  | 24 |  |  |  | 81 |
| Net change |  | $(2,585)$ |  |  |  | $(1,037)$ |
| Other comprehensive income | 4,727 | 18,014 |  | 18,085 |  | 29,189 |
| Comprehensive income | \$ 37,197 | \$ 41,840 | \$ | 111,693 | \$ | 101,490 |

[^0]See notes to consolidated financial statements.

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## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)


| Net change in cash and cash equivalents | 96,370 |  | $(112,811)$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents at beginning of period | 215,404 |  | 475,975 |  |
| Cash and cash equivalents at end of period | \$ | 311,774 | \$ | 363,164 |
| Cash flows supplemental disclosures |  |  |  |  |
| Cash paid during the period for: |  |  |  |  |
| Interest | \$ | 113,316 | \$ | 128,248 |
| Income taxes | \$ | 53,777 | \$ | 60,271 |
| Non-cash transactions: |  |  |  |  |
| Additions to other real estate owned | \$ | 2,433 | \$ | 259 |

* Restated on a historical basis to reflect the merger described in note 1 on a pooling of interests basis.

See notes to consolidated financial statements.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001 

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Consolidated Balance Sheet as of September 30, 2002, and the Consolidated Statements of Operations, Comprehensive Income and Cash Flows for the three months and nine months ended September 30, 2002 have been prepared by Greater Bay Bancorp (Greater Bay on a parent-only basis, and we , our or the Company on a consolidated basis) and are not audited. The interim financial data as of September 30, 2002 is unaudited; however, in our opinion, the interim data includes all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the results for the interim periods. The results of operations for the quarter ended September 30, 2002 are not necessarily indicative of the results expected for any subsequent quarter or for the entire year ending December 31, 2002.

## Organization and Nature of Operations

Greater Bay is a financial holding company with 11 bank subsidiaries (the Banks ): Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank. We also have a commercial insurance brokerage firm, ABD Insurance and Financial Services (ABD).

We also conduct business through the following divisions: CAPCO, Greater Bay Bank Contra Costa Region, Greater Bay Bank Fremont Region, Greater Bay Bank Carmel, Greater Bay Bank Marin, Greater Bay Bank Santa Clara Valley Group, Greater Bay Bank SBA Lending Group, Greater Bay Corporate Finance Group, Greater Bay International Banking Division, Greater Bay Trust Company, Matsco, Pacific Business Funding and the Venture Banking Group. In addition to these divisions, we created the following trust subsidiaries to purchase Greater Bay s junior subordinated deferrable interest debentures: GBB Capital II, GBB Capital III, GBB Capital IV, GBB Capital V, GBB Capital VI, and GBB Capital VII. We also created CNB Investment Trust I ( CNBIT I ), CNB Investment Trust II ( CNBIT II ), MPB Investment Trust ( MPBIT ), and SJNB Investment Trust ( SJNBIT ), all of which are Maryland real estate investment trusts, which are wholly owned subsidiaries of the Banks formed in order to provide flexibility in raising capital.

We provide a wide range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professionals and other individuals. We operate community banking offices throughout the San Francisco Bay Area including Silicon Valley, San Francisco and the San Francisco Peninsula, the East Bay, Santa Cruz, Marin, Monterey, and Sonoma Counties. Certain of our divisions operations extend beyond the San Francisco Bay Area. ABD provides commercial insurance brokerage, employee benefits consulting and risk management solutions to business clients throughout the United States. We also own a broker-dealer, which executes mutual fund transactions. CAPCO s office is located in Bellevue, Washington and operates in the Pacific Northwest. Matsco markets its dental and veterinarian financing services nationally.

Since December 31, 2000, we have completed several acquisitions. The merger with SJNB Financial Corp. which resulted in the acquisition of San Jose National Bank in October 2001, was accounted for as a pooling-of-interests and, accordingly, all of our financial information for the periods prior to the merger has been restated as if the merger had occurred at the beginning of the earliest period presented. The acquisitions of CAPCO Financial Company, Inc. ( CAPCO ) in March 2001 and ABD in March 2002 were accounted for using the purchase accounting method and accordingly CAPCO and ABD s results of operations have been included in the consolidated financial statements since the date of acquisition.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) <br> As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001 

## Consolidation and Basis of Presentation

The consolidated financial statements include the accounts of Greater Bay and its subsidiaries and its operating divisions. All significant intercompany transactions and balances have been eliminated. Certain reclassifications have been made to prior years consolidated financial statements to conform to the current presentation. Our accounting and reporting policies conform to generally accepted accounting principles and the prevailing practices within the banking industry.

## Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of certain revenues and expenses during the reporting period. Actual results could differ from those estimates.

## Insurance Agency Commissions and Fees

Commission income is recorded as of the effective date of insurance coverage or the billing date, whichever is later. Contingent commissions and commissions on premiums billed and collected directly by insurance companies are recorded as revenue when received, which is our first notification of amounts earned. Fee income is recognized ratably as services are rendered. The income effects of subsequent premium and fee adjustments are recorded when the adjustments become known.

## Goodwill and Other Intangible Assets

Goodwill generated from purchase business combinations consummated prior to the adoption of Statement of Financial Accounting Standards ( SFAS ) No. 142 Goodwill and Other Intangible Assets, ( SFAS No. 142 ) was amortized on a straight-line basis over 20 years. SFAS No. 142 addresses the initial recognition and measurement of goodwill and other intangible assets acquired as a result of a business combination and the recognition of and measurement of those assets subsequent to acquisition. Under the new standard, goodwill and other intangible assets deemed to have indefinite lives will no longer be amortized, but instead they will be tested at least annually for impairment. Upon adoption of SFAS No. 142 , we did not identify any existing intangible assets to be separated from goodwill.

SFAS No. 142 also requires an analysis of impairment of goodwill annually or more frequently upon the occurrence of certain events. During the second quarter of 2002, we completed the required initial impairment tests of goodwill. Other than goodwill, we have no indefinite-lived intangible assets. Based upon this initial evaluation, our goodwill was not impaired at June 30, 2002.

## Comprehensive Income

SFAS No. 130, Reporting Comprehensive Income requires us to classify items of other comprehensive income by their nature in the financial statements and display the accumulated other comprehensive income separately from retained earnings in the equity section of the balance sheet. The changes to the balances of accumulated other comprehensive income are as follows:

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) <br> As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001

|  | Unrealized <br> gains (losses) <br> on | Cash flow <br> securities <br> hedges | Accumulated other <br> comprehensive <br> income (loss) |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Segment Information

In accordance with SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information ( SFAS No. 131 ), we use the management approach for reporting business segment information. The management approach designates the internal organization that is used by management for making operating decisions and assessing performance as the source of our reportable segments. SFAS No. 131 also requires disclosures about products and services, geographic areas, and major customers.

## NOTE 2 BUSINESS COMBINATIONS

On March 12, 2002, we completed the acquisition of ABD for a purchase price of approximately $\$ 193.6$ million in cash and shares of a new series of convertible preferred stock in a tax-free reorganization. This amount included an initial payment on consummation of the merger of $\$ 72.5$ million in convertible preferred stock and $\$ 59.1$ million in cash, and the present value of an earn-out payment of approximately $\$ 63.6$ million in convertible preferred stock (or common stock in certain instances) and cash contingent upon ABD meeting specified performance goals during 2002, 2003, 2004 and 2005. ABD s results of operations have been included in the consolidated financial statements since the date of the acquisition.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001 

We have allocated the purchase price to the assets acquired and liabilities assumed based on the estimated fair values at the date of acquisition. The excess of purchase price over the estimated fair values of the net assets acquired was $\$ 95.6$ million, which was recorded as goodwill. Assets acquired included other intangibles of $\$ 50.4$ million, representing the fair value of ABD s book of business at the acquisition date. Prospectively, goodwill will be evaluated for possible impairment under the provisions of SFAS No. 142. Based upon our initial evaluation, as of June 30, 2002, no impairment exists. The other intangible assets will be amortized using a method that approximates the anticipated utilization of the expirations that will cover a period of ten years.

On October 23, 2001, SJNB Financial Corp., the holding company of San Jose National Bank, merged with and into Greater Bay. Upon consummation of the merger, the outstanding shares of SJNB Financial Corp. were converted into an aggregate of approximately $6,944,000$ shares of Greater Bay s common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with SJNB Financial Corp. on a pooling-of-interests basis.

On March 30, 2001, we completed the acquisition of CAPCO for a purchase price of $\$ 8.5$ million in cash and 44,820 shares of common stock with a fair value of $\$ 1.4$ million. The acquisition was accounted for using the purchase method of accounting and, accordingly, CAPCO s results of operations have been included in the consolidated financial statements since the date of the acquisition. The source of funds for the acquisition was a $\$ 6.9$ million advance on an existing credit line and our available cash.

We have allocated the purchase price for the CAPCO merger to the assets acquired and liabilities assumed based on the estimated fair values at the date of acquisition. The excess of purchase price over the estimated fair values of the net assets acquired, totaling $\$ 6.0$ million, was recorded as goodwill, and through December 31, 2001 amortized using the straight-line method over twenty years. Prospectively, goodwill will be evaluated for possible impairment under the provisions of SFAS No. 142. Based upon our initial evaluation, as of June 30, 2002, no impairment exists.

## NOTE 3 GOODWILL AND OTHER INANGIBLE ASSETS

As of September 30, 2002, we had goodwill of $\$ 122.5$ million. Included in the balance of goodwill recorded in connection with the CAPCO and Matsco acquisitions, is additional goodwill of $\$ 1.9$ million that was recognized during 2002 upon satisfaction of certain contingencies. Goodwill and other intangible assets by business segment are as follows:

|  | Goodwill |  | Other intangible assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |  |
| Community banking: |  |  |  |  |
| CAPCO |  | \$ 6,054 | \$ | 150 |
| Matsco |  | 18,207 |  |  |
| Other |  | 2,360 |  | 163 |
| Total community banking |  | 26,621 |  | 313 |
| Insurance agency services: |  |  |  |  |
| ABD |  | 95,612 |  | 46,568 |
|  |  |  |  |  |
| Total |  | 122,233 | \$ | 46,881 |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) <br> As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001

We adopted SFAS No. 142 on January 1, 2002. Upon adoption of SFAS No. 142, goodwill was no longer amortized. Prior to the adoption of SFAS No. 142, goodwill was amortized using the straight-line method over twenty years. Net income and income excluding amortization of goodwill was as follows:

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2002 | 2001 | 2002 | 2001 |
|  | (Dollars in thousands, except per share amounts) |  |  |  |
| Reported net income | \$ 32,470 | \$ 23,826 | \$ 93,608 | \$ 72,301 |
| Add back: goodwill amortization (net of tax) |  | 224 |  | 619 |
| Adjusted net income | \$ 32,470 | \$ 24,050 | \$ 93,608 | \$ 72,920 |
| Basic earnings per share: |  |  |  |  |
| Reported net income | \$ 0.61 | \$ 0.48 | \$ 1.78 | \$ 1.46 |
| Goodwill amortization (net of tax) |  | 0.00 |  | 0.01 |
| Adjusted net income | \$ 0.61 | \$ 0.48 | \$ 1.78 | \$ 1.47 |
| Diluted earnings per share: |  |  |  |  |
| Reported net income | \$ 0.60 | \$ 0.46 | \$ 1.73 | \$ 1.41 |
| Goodwill amortization (net of tax) |  | 0.00 |  | 0.01 |
| Adjusted net income | \$ 0.60 | \$ 0.46 | \$ 1.73 | \$ 1.42 |

We recorded goodwill of $\$ 95.6$ million and expirations of $\$ 50.4$ million in connection with the ABD acquisition. Expirations represent the estimated fair value of ABD s existing customer list (or book of business ) that ABD has developed over a period of years as of the date of acquisition by Greater Bay. The expirations are estimated to have a life of 10 years. Amortization for intangibles for 2002 and each of the next five years is estimated to range between $\$ 5.0$ million and $\$ 6.5$ million per year.

Other intangible assets at September 30, 2002 were as follows:


SFAS No. 142 also requires an analysis of impairment of goodwill annually or more frequently upon the occurrence of certain events. During the second quarter of 2002, we completed the required initial impairment tests of goodwill. We have no indefinite-lived intangible assets. Based upon this initial evaluation, our goodwill was not impaired at June 30, 2002.

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Pro forma financial information for the CAPCO and Matsco acquisitions have not been provided, as these are not deemed to be significant subsidiaries as defined by the Securities and Exchange Commission.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) <br> As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001

## NOTE 4 BORROWINGS

Borrowings are detailed as follows:


During the nine months ended September 30, 2002 and the year ended December 31, 2001, the average balance of securities sold under short term agreements to repurchase was $\$ 329.7$ million and $\$ 210.4$ million, respectively, and the average interest rates during those periods were $2.26 \%$ and $3.51 \%$, respectively. Securities sold under short term agreements to repurchase generally mature within 90 days from date of purchase.

During the nine months ended September 30, 2002 and the year ended December 31, 2001, the average balance of federal funds purchased was $\$ 360.8$ million and $\$ 128.4$ million, respectively, and the average interest rates during those periods were $2.13 \%$ and $4.43 \%$, respectively. There was no such balance outstanding at September 30, 2002 and December 31, 2001.

The FHLB advances are collateralized by loans and securities pledged to the FHLB. The following is a breakdown of rates and maturities of the outstanding FHLB advances. At September 30, 2002 and December 31, 2001, we had investment securities with a carrying value of $\$ 1.8$ billion and $\$ 1.6$ billion, respectively and loans with a carrying value of $\$ 362.6$ million and $\$ 255.1$ million, respectively pledged to the FHLB:

|  | Short term |  | Long term |  |
| :--- | :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |  |
| Amount |  | $\$$ | 470,395 |  |
| Maturity | 2003 | $2004-2011$ |  |  |
| Average rates | $2.70 \%$ | $3.80 \%$ |  |  |

As of September 30, 2002, we had a short-term, credit facility in the amount of $\$ 50$ million. At September 30, 2002, we had no advances outstanding under this facility. The average rate paid on this short-term unsecured credit facility was approximately LIBOR $+0.50 \%$. In addition, we were in compliance with all related financial covenants for this credit facility.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001 

As of September 30, 2002, we had a term loan in the amount of $\$ 30$ million. The average rate paid on this term loan was approximately $3.20 \%$. In addition, we were in compliance with all related financial convents for this instrument.

## NOTE 5 COMPANY OBLIGATED MANDITORILY REDEEMABLE CUMULATIVE TRUST PREFERRED SECURITIES OF SUBSIDIARY TRUSTS HOLDING SOLELY JUNIOR SUBORDINATED DEBENTURES

On April 10, 2002, we completed a $\$ 5.0$ million trust preferred securities private offering. We issued the trust preferred securities through a newly created trust subsidiary, GBB Capital VII, to a qualified institutional buyer. The trust preferred securities bear an interest rate of 6-month LIBOR plus $3.70 \%$ payable semi-annually. GBB Capital VII used the proceeds from the sale of the trust preferred securities to purchase Greater Bay s junior subordinated deferrable interest debentures. Greater Bay invested a portion of the net proceeds in several of our subsidiary banks to increase their capital levels and used the remaining net proceeds for general corporate purposes.

On July 22, 2002, we redeemed all $\$ 20.0$ million outstanding trust preferred securities, of GBB Capital I, a trust subsidiary. As a result, during the second quarter of 2002 , there was a $\$ 975,000$ cost related to this early extinguishment of GBB Capital I. We do not expect a significant change in our subsidiary banks capital level as a result of the redemption. This redemption will reduce our trust preferred securities expense by $\$ 488,000$ per quarter on a prospective basis. As of September 30, 2002, we have a total of $\$ 203.0$ million trust preferred securities outstanding. Under applicable regulatory guidelines, all $\$ 203.0$ million of the outstanding trust preferred securities qualify as Tier I Capital.

## NOTE 6 ZERO COUPON SENIOR CONVERTIBLE CONTINGENT DEBT SECURITIES ( CODES )

On April 24, 2002, we received approximately $\$ 195$ million in net proceeds through a private placement of Zero Coupon Senior Convertible Contingent Debt Securities (the CODES ). The CODES have a yield to maturity of $2.25 \%$. The offered notes have a maturity of 20 years, are callable after five years and are putable by the holder at the end of years $2,5,10$ and 15 . The CODES are convertible into common stock of Greater Bay contingent on certain circumstances. We used the net proceeds from the sale of the CODES for general corporate purposes, which include working capital, capital expenditures, acquisitions, repayment of trust preferred securities and repayment of existing indebtedness. On July 22, 2002, we filed a registration statement on Form S-3 with the SEC to register the CODES and the underlying common stock for resale. The registration statement, which was amended on October 1, 2002, became effective on October 4, 2002

During the third quarter of 2002, we repurchased CODES with an accreted value of $\$ 89.0$ million. As of September 30, 2002, $\$ 112.8$ million in CODES remain outstanding. This repurchase resulted in a net pre-tax gain of $\$ 5.8$ million for the third quarter of this year. Subsequent to September 30, 2002 we repurchased additional CODES with an accreted value of $\$ 30.0$ million. We will record a net pre-tax gain of $\$ 2.3$ million on those additional repurchases in the fourth quarter.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001

## NOTE 7 FORMATION OF SUBSIDIARY INVESTMENT TRUSTS

During the first quarter of 2002, we formed and funded MPBIT, a Maryland real estate investment trust, as a wholly owned subsidiary of Mid-Peninsula Bank ( MPB ). MPBIT provides MPB with flexibility in raising capital. MPB contributed loans with a net book value of $\$ 318.2$ million, and $\$ 500,000$ in cash to MPBIT, in exchange for $100 \%$ of the common and preferred stock of MPBIT. As of September 30, 2002, the net income, assets and equity of MPBIT are eliminated in consolidation.

During the third quarter of 2002, we formed and funded SJNBIT, a Maryland real estate investment trust, as a wholly owned subsidiary of San Jose National Bank ( SJNB ). SJNBIT provides SJNB with flexibility in raising capital. SJNB contributed loans with a net book value of $\$ 206.6$ million, and $\$ 500,000$ in cash to SJNBIT, in exchange for $100 \%$ of the common and preferred stock of SJNBIT. As of September 30, 2002, the net income, assets and equity of SJNBIT are eliminated in consolidation.

## NOTE 8 PER SHARE DATA

Basic net income per share is computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the year. Diluted net income per share is computed by dividing net income available to common shareholders and assumed conversions by the weighted average number of common shares plus common equivalent shares outstanding including dilutive stock options and convertible preferred stock. The following table provides a reconciliation of the numerators and denominators of the basic and diluted net income per share computations for the three and nine months ended September 30, 2002 and 2001.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

As of September 30, 2002 and December 31, 2001 and for the
Three Months and Nine Months Ended September 30, 2002 and 2001

| For the three months ended |
| :--- | :---: | :---: |
| September 30, 2002 |


|  | For three months ended September 30, 2001 |  |  |
| :---: | :---: | :---: | :---: |
|  | Income (numerator) | Shares (denominator) | Per share amount |
|  | (Dollars in thousands, except per share amounts) |  |  |
| Basic net income per share: |  |  |  |
| Income available to common shareholders | \$ 23,826 | 49,588,000 | \$ 0.48 |
| Effect of dilutive securities: |  |  |  |
| Stock options |  | 1,764,000 |  |
| Diluted net income per share: |  |  |  |
| Income available to common shareholders and assumed conversions | \$ 23,826 | 51,352,000 | \$ 0.46 |

\(\left.$$
\begin{array}{cc}\begin{array}{c}\text { For the nine months ended } \\
\text { September 30, 2002 }\end{array} \\
\begin{array}{c}\text { Income } \\
\text { (numerator) }\end{array} & \begin{array}{c}\text { Shares } \\
\text { (denominator) }\end{array}\end{array}
$$ \begin{array}{c}Per <br>
share <br>

amount\end{array}\right]\) (Dollars in thousands, except per share | amounts) |
| :---: |


| Income available to common shareholders | 90,717 | 50,891,000 | \$ | 1.78 |
| :---: | :---: | :---: | :---: | :---: |
| Effect of dilutive securities: |  |  |  |  |
| Convertible preferred stock | 2,891 | 1,881,000 |  |  |
| Stock options |  | 1,267,000 |  |  |
| Diluted net income per share: |  |  |  |  |
| Income available to common shareholders and assumed conversions | \$ 93,608 | 54,039,000 | \$ | 1.73 |
|  | For nine months ended September 30, 2001 |  |  |  |
|  | Income (numerator) | Shares (denominator) |  | Per share mount |
|  | (Dollars in thousands, except per share amounts) |  |  |  |
| Basic net income per share: |  |  |  |  |
| Income available to common shareholders | \$ 72,301 | 49,426,000 | \$ | 1.46 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options | 1,728,000 |  |  |  |
| Diluted net income per share: |  |  |  |  |
| Income available to common shareholders and assumed conversions | \$ 72,301 | 51,154,000 | \$ | 1.41 |

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) As of September 30, 2002 and December 31, 2001 and for the Three Months and Nine Months Ended September 30, 2002 and 2001 

There were options outstanding to purchase $2,999,989$ shares and $1,478,696$ shares that were considered anti-dilutive whereby the options exercise price was greater than the average market price of the common shares, during the three months ended September 30, 2002 and 2001, respectively. There were options outstanding to purchase $2,101,032$ shares and $1,410,245$ shares that were considered anti-dilutive during the nine months ended September 30, 2002 and 2001, respectively.

Weighted average shares outstanding and all per share amounts included in the consolidated financial statements and notes thereto are based upon the increased number of shares giving retroactive effect to the October 23, 2001 merger with SJNB Financial Corp. at a 1.82 conversion ratio.

## NOTE 9 ACTIVITY OF BUSINESS SEGMENTS

The accounting policies of the segments are described in the Summary of Significant Accounting Policies. Segment data includes intersegment revenue, as well as charges allocating the appropriate corporate-headquarters costs to each of our operating segments. Intersegment revenue is recorded at prevailing market terms and rates and is not significant to the results of the segments. This revenue is eliminated in consolidation. We evaluate the performances of our segments and allocate resources to them based on net interest income, non-interest income, net income before income taxes, total assets and deposits.

We are organized primarily along community banking, insurance agency services and trust business segments. We have aggregated thirteen operating divisions into the community banking segment. Community banking provides a range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professional and other individuals. The trust division is shown as the trust operations segment. We conduct our business within the United States; foreign operations are not material.

The following table shows each segment s key operating results and financial position for the nine months ended September 30, 2002 and 2001:

|  | Nine months ended September 30, 2002 |  |  |  | Nine months ended September 30, 2001 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Community banking | Insurance agency services | Trust operations | Total | Community banking | Insurance agency services | Trust operations | Total |
|  | (Dollars in thousands) |  |  |  |  |  |  |  |
| Net interest income | \$ 275,534 | \$ 853 | 595 | \$ 276,982 | \$ 232,132 | \$ | 727 | \$ 232,859 |
| Non-interest income | 35,014 | 64,851 | 2,870 | 102,735 | 31,208 |  | 3,039 | 34,247 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Direct operating expenses | 78,151 | 51,302 | 2,288 | 131,741 | 77,956 |  | 2,228 | 80,184 |
| Intercompany allocation | 57,031 |  | 419 | 57,450 | 45,755 |  | 342 | 46,097 |
| Total operating expenses | 135,182 | 51,302 | 2,707 | 189,191 | 123,711 |  | 2,570 | 126,281 |
| Net income before income taxes(1) | 167,016 | 14,402 | 759 | 182,177 | 113,729 |  | 1,319 | 115,048 |
| Total assets | 7,004,939 | 223,972 | 58,746 | 7,287,657 | 6,107,904 |  | 53,113 | 6,161,017 |
| Deposits | 5,388,317 |  | 55,440 | 5,443,757 | 4,263,794 |  | 50,557 | 4,314,351 |
| Trust assets administered |  |  | 598,481 | 598,481 |  |  | 633,783 | 633,783 |

(1) Includes intercompany allocation charge which is eliminated in consolidation.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) <br> As of September 30, 2002 and December 31, 2001 and for the <br> Three Months and Nine Months Ended September 30, 2002 and 2001

A reconciliation of total segment net interest income and non-interest income combined, net income before income taxes, and total assets to the consolidated numbers in each of these categories for the nine months ended September 30, 2002 and 2001 is presented below.


## NOTE 10 COMMON STOCK CASH DIVIDEND

On September 25, 2002, we declared a cash dividend of $\$ 0.125$ cents per common share payable on October 15, 2002 to shareholders of record as of October 4, 2002.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## OVERVIEW

Greater Bay is a financial holding company with 11 bank subsidiaries (the Banks ): Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank. We also have a commercial insurance brokerage firm, ABD Insurance and Financial Services (ABD ).

We also conduct business through the following divisions: CAPCO, Greater Bay Bank Contra Costa Region, Greater Bay Bank Fremont Region, Greater Bay Bank Carmel, Greater Bay Bank Marin, Greater Bay Bank Santa Clara Valley Group, Greater Bay Bank SBA Lending Group, Greater Bay Corporate Finance Group, Greater Bay International Banking Division, Greater Bay Trust Company, Matsco, Pacific Business Funding and the Venture Banking Group. In addition to these divisions, we created the following trust subsidiaries to purchase Greater Bay s junior subordinated deferrable interest debentures: GBB Capital II, GBB Capital III, GBB Capital IV, GBB Capital V, GBB Capital VI, and GBB Capital VII. We also created CNBIT I, CNBIT II, MPBIT, and SJNBIT, all of which are Maryland real estate investment trusts, which are wholly owned subsidiaries of the Banks formed in order to provide flexibility in raising capital.

We provide a wide range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professionals and other individuals. We operate community banking offices throughout the San Francisco Bay Area including Silicon Valley, San Francisco and the San Francisco Peninsula, the East Bay, Santa Cruz, Marin, Monterey, and Sonoma Counties. Certain of our divisions operations extend beyond the San Francisco Bay Area. ABD provides commercial insurance brokerage, employee benefits consulting and risk management solutions to business clients throughout the United States. We also own a broker-dealer, which executes mutual fund transactions. CAPCO s office is located in Bellevue, Washington and operates in the Pacific Northwest. Matsco markets its dental and veterinarian financing services nationally.

At September 30, 2002, we had total assets of $\$ 8.3$ billion, total loans, net, of $\$ 4.7$ billion and total deposits of $\$ 5.4$ billion.
Since December 31, 2000, we have completed three mergers or acquisitions. The merger with SJNB Financial Corp. in October 2001 which resulted in the acquisition of San Jose National Bank was accounted for as a pooling-of-interests and, accordingly, all of our financial information for the periods prior to the merger has been restated as if the merger had occurred at the beginning of the earliest period presented. The acquisitions of CAPCO in March 2001 and ABD in March 2002 were accounted for using the purchase accounting method and accordingly CAPCO s and ABD s results of operations have been included in the consolidated financial statements since the dates of acquisition.

The following discussion and analysis is intended to provide greater details of our results of operations and financial condition. The following discussion should be read in conjunction with our consolidated financial data included elsewhere in this document. Certain statements under this caption constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which involve risks and uncertainties. Our actual results may differ significantly from the results discussed in such forward-looking statements. Factors that might cause such a difference include but are not limited to economic conditions, competition in the geographic and business areas in which we conduct our operations, fluctuation in interest rates, credit quality and government regulation and other factors discussed in our reports filed with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2001.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Critical Accounting Policies

Our accounting policies are integral to understanding the results reported. Accounting policies are described in detail in Note 1 to the Consolidated Financial Statements presented in our 2001 annual report on Form 10-K. Our most complex accounting policies require management s judgment to ascertain the valuation of assets, liabilities, commitments and contingencies. We have established detailed policies and control procedures that are intended to ensure valuation methods are well controlled and applied consistently from period to period. In addition, the policies and procedures are intended to ensure that the process for changing methodologies occurs in an appropriate manner. The following is a brief description of our current accounting policies involving significant management valuation judgments.

## Allowance for Loan Losses

The allowance for loan losses represents management $s$ best estimate of losses inherent in the existing loan portfolio. The allowance for loan losses is increased by the provision for loan losses charged to expense and reduced by loans charged off, net of recoveries. The provision for loan losses is determined based on management $s$ assessment of several factors: reviews and evaluation of specific loans, changes in the nature and volume of the loan portfolio, current economic conditions and the related impact on specific borrowers and industry groups, historical loan loss experiences, the level of classified and nonperforming loans and the results of regulatory examinations.

Loans are considered impaired if, based on current information and events, it is probable that we will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. The measurement of impaired loans is generally based on the present value of expected future cash flows discounted at the historical effective interest rate stipulated in the loan agreement, except that all collateral-dependent loans are measured for impairment based on the fair value of the collateral. In measuring the fair value of the collateral, management uses assumptions and methodologies consistent with those that would be utilized by unrelated third parties.

Changes in the financial condition of individual borrowers, in economic conditions, in historical loss experience and in the condition of the various markets in which collateral may be sold may all affect the required level of the allowance for loan losses and the associated provision for loan losses.

## Available-for-Sale Securities

The fair value of most securities classified as available-for-sale are based on quoted market prices. If quoted market prices are not available, fair values are extrapolated from the quoted prices of similar instruments.

## Goodwill and Other Intangible Assets

As discussed in Note 3 to the Consolidated Financial Statements, which this discussion accompanies, we must assess goodwill and other intangible assets each year for impairment. This assessment involves estimating cash flows for future periods. If the future cash flows are materially less than the recorded goodwill and other intangible assets balances, we would be required to take a charge against earnings to write down the assets to the lower value.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Deferred Tax Assets

Our deferred tax assets are explained in Note 13 to the Consolidated Financial Statements presented in our 2001 annual report on Form 10-K. We use an estimate of future earnings to support our position that the benefit of our deferred tax assets will be realized. If future income should prove non-existent or less than the amount of the deferred tax assets within the tax years to which they may be applied, the asset may not be realized and our net income will be reduced.

## Supplemental Employee Compensation Benefits Agreements

As described in detail in Note 15 to the Consolidated Financial Statements presented in our 2001 annual report on Form 10-K, we have entered into supplemental employee compensation benefits agreements with certain executive and senior officers. The measurement of the liability under these agreements include estimates involving life expectancy, length of time before retirement, and the expected returns on the bank owned life insurance policies used to fund those agreements. Should these estimates prove materially wrong, we could incur additional or reduced expense to provide the benefits.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## RESULTS OF OPERATIONS

The following table summarizes income, income per share and key financial ratios for the periods indicated using two different measurements. The first set of measures is based on our net income, as reported on the face of our financial statement and prepared in accordance with generally accepted accounting principles. The second set of measures, cash earnings, presents our core operating results and is derived from our net income, excluding amortization of intangibles, nonrecurring warrant income, merger and other nonrecurring items.

|  | Net income |  | Net income |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2002 | Three months ended September 30, 2001 | Nine months ended September 30, 2002 | Nine months ended September 30, 2001 |
|  | (Dollars in thousands, except per share amounts) |  |  |  |
| Net income | \$ 32,470 | \$ 23,826 | \$ 93,608 | \$ 72,301 |
| Net income per share: |  |  |  |  |
| Basic | \$ 0.61 | 0.48 | \$ 1.78 | 1.46 |
| Diluted | \$ 0.60 | \$ 0.46 | \$ 1.73 | 1.41 |
| Return on average assets | 1.52\% | 1.32\% | 1.51\% | 1.50\% |
| Return on average shareholders equity | 20.36\% | 20.46\% | 21.08\% | 22.25\% |
|  | Cash earnings (income before amortization of intangibles, nonrecurring warrant income, mergerand other nonrecurring items)(1) |  | Cash earnings (income before amortization of intangibles, nonrecurring warrant income, merger and other nonrecurring items)(1) |  |
|  | Three months ended September 30, 2002 | Three months ended <br> September 30, 2001 | Nine months ended September 30, 2002 | $\begin{gathered} \text { Nine months } \\ \text { ended } \\ \text { September 30, } \\ 2001 \end{gathered}$ |
|  | (Dollars in thousands, except per share amounts) |  |  |  |
| Cash earnings | \$ 33,587 | \$ 24,005 | \$ 96,052 | \$ 72,583 |
| Earnings per share: |  |  |  |  |
| Basic | \$ 0.63 | \$ 0.48 | \$ 1.83 | \$ 1.47 |
| Diluted | \$ 0.62 | \$ 0.47 | \$ 1.78 | \$ 1.42 |
| Return on average assets | 1.60\% | 1.34\% | 1.57\% | 1.51\% |
| Return on average shareholders equity | 28.79\% | 21.74\% | 28.23\% | 23.65\% |

(1) In addition to the principal performance measures prepared in accordance with generally accepted accounting principles, we are providing these supplemental pro forma performance measures to highlight the results of our cash earnings. We believe that these calculations, which are derived from data presented on the face of our consolidated financial statements, are useful for investors to provide comparability of our core operations from period to period with regard to our cash earnings. These calculations are not intended to be a substitute for the principal performance measures prepared in accordance with generally accepted accounting principles.

## Quarter to Date

The $36.3 \%$ increase in net income during the third quarter of 2002 as compared to the third quarter of 2001 was the result of growth in loans and investments and an increase in insurance agency commissions and fees resulting from the acquisition of ABD in March 2002. For the three months ended September 30, 2002, net interest income increased $14.0 \%$ as compared to the three months ended September 30, 2001. This increase was primarily due to a $15.9 \%$ increase in average interest-earning assets for the three months ended September 30, 2002 as compared to the same period of 2001. Non-interest income for the three months ended September 30, 2002 increased $417.8 \%$, primarily as a result of the

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ABD acquisition. The increases in loans and deposits also contributed to the $7.6 \%$ increase in loan and international banking fees and service charges and other fees. The revenue increases were partially offset by an increase in operating expenses that resulted from the ABD acquisition and increases incurred to service and support our growth. As a result, revenue increases were partially offset for the three months ended September 30, 2002 by a $52.1 \%$ increase in operating expenses, as compared to three months ended September 30, 2001. Excluding ABD, for the three months ended September 30, 2002, our operating expenses increased by $2.5 \%$ as compared to the same period last year.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Year to Date

The $29.5 \%$ increase in net income during the first nine months of 2002 as compared to the same period of 2001 was the result of growth in loans and investments and an increase in insurance agency commissions and fees resulting from the ABD acquisition in March 2002. For the nine months ended September 30, 2002, net interest income increased $19.5 \%$ as compared to the nine months ended September 30, 2001. This increase was primarily due to a $27.9 \%$ increase in average interest-earning assets for the nine months ended September 30, 2002 as compared to 2001. Non-interest income for the nine months ended September 30, 2002 increased $234.2 \%$, primarily as a result of the ABD acquisition. The increases in loans and deposits also contributed to the $9.2 \%$ increase in loan and international banking fees and service charges and other fees. The revenue increases were partially offset by an increase in operating expenses which resulted from the ABD acquisition and increases incurred as required to service and support our growth. As a result, revenue increases were partially offset for the nine months ended September 30, 2002 by a $53.2 \%$ increase in operating expenses, as compared to the nine months ended September 30, 2001. Excluding ABD, for the nine months ended September 30, 2002, our operating expenses increased by $12.6 \%$ as compared to the same period last year.

## Net Interest Income-Overview

Our interest rate risk ( IRR ) strategy focuses on mitigating IRR in our balance sheet. We primarily use on balance sheet hedging rather than derivatives to manage IRR. Two years ago, our balance sheet had substantial IRR in a falling rate environment, as the majority of our loans had interest rates tied to the prime rate. Interest rates on those loans move downward immediately upon a market interest rate decrease, compared to our interest bearing liabilities, which do not reprice as quickly, nor do they reprice to the same levels, as the interest rate sensitive loans. At that time, we initiated a program to shift the funding source for our specialty finance businesses, which consist of the CAPCO, Corporate Finance, Matsco and Pacific Business Funding divisions, from a core deposit base to a wholesale funding strategy. This funding shift corresponded with our original strategy for financing these niche specialty finance businesses. This strategy also changed our balance sheet to a more leveraged position that was designed to protect our net interest income in a declining interest rate environment.

Over the course of the last 22 months, interest rates have declined over 475 basis points. The impact of the rapid decline in rates was substantially mitigated by our specialty finance businesses funding leverage strategy, while also protecting our net interest income. For the third quarter of 2002, our net interest margin declined only 8 basis points from the net interest margin for the third quarter of 2001.

While in the short term market rates may continue to decline, we anticipate interest rates will rise in the future and believe we will benefit from a more asset sensitive balance sheet over the next two to three years. To take advantage of this opportunity, we have begun a process to de-leverage the balance sheet by reducing the size of the investment portfolio and wholesale borrowings in the third quarter. This de-leveraging strategy seeks to capture value on securities where prepayments are accelerating and to position the balance sheet to be more asset sensitive by allowing investment cash flows to repay borrowings and not be re-invested. In the short-term, we anticipate that increased core deposit and loan growth will mitigate loss of net interest income. However, even if core growth does not completely offset the net interest income shortfall in the short term, we believe this strategy will position us to take advantage of a rising rate environment with an asset sensitive balance sheet. We will continue this process in the fourth quarter of 2002 and into 2003, with a target of approximately $\$ 2.0$ billion for our investment securities portfolio, a reduction of $\$ 1.2$ billion or $37 \%$ from its peak in early 2002 . While $\$ 2.0$ billion is currently the target for our investment portfolio, market conditions or a different mix of fixed rate versus variable rate investment securities could change the ultimate portfolio size and composition.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Net Interest Income

Net interest income increased $14.0 \%$ to $\$ 92.3$ million for the third quarter of 2002 from $\$ 81.0$ million for the third quarter of 2001. This increase was primarily due to the $\$ 1.1$ billion, or $15.88 \%$, increase in average interest-earning assets and was partially offset by the 8 basis point decrease in our net yield on interest-earning assets.

Net interest income decreased $1.5 \%$ in the third quarter of 2002 from $\$ 93.7$ million from the second quarter of 2002. This decrease was primarily due to the 17 basis point decrease in our net yield on interest-earning assets and was partially offset by the $\$ 81.7$ million, or $1.05 \%$, increase in our interest-earning assets.

The following table presents, for the periods indicated, our condensed average balance sheet information together with interest income and yields earned on average interest-earning assets and interest expense and rates paid on average interest-bearing liabilities. Average balances are average daily balances.

|  | Three months ended September 30, 2002 |  |  | Three months ended June 30, 2002 |  |  | Three months ended September 30, 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average balance(1) | Interest | Average yield / rate | Average <br> balance(1) | Interest | Average yield / rate | Average balance(1) | Interest | Average yield / rate |
|  | (Dollars in thousands) |  |  |  |  |  |  |  |  |
| INTEREST-EARNING ASSETS: |  |  |  |  |  |  |  |  |  |
| Fed funds sold | \$ 123,355 | \$ 497 | 1.60\% | \$ 81,932 | \$ 331 | 1.62\% | \$ 97,489 | \$ 854 | 3.48\% |
| Other short term securities | 26,638 | 285 | 4.24\% | 3,183 | 39 | 4.91\% | 928 | 9 | 3.85\% |
| Investment securities: |  |  |  |  |  |  |  |  |  |
| Taxable | 2,906,796 | 40,922 | 5.59\% | 2,971,804 | 45,387 | 6.13\% | 2,195,385 | 36,359 | 6.57\% |
| Tax-exempt(2) | 126,504 | 1,523 | 4.78\% | 145,187 | 1,780 | 4.92\% | 140,513 | 1,679 | 4.74\% |
| Loans(3) | 4,641,680 | 85,032 | 7.27\% | 4,541,191 | 83,255 | 7.35\% | 4,318,278 | 92,955 | 8.54\% |
| Total interest-earning assets | 7,824,973 | 128,259 | 6.50\% | 7,743,297 | 130,792 | 6.77\% | 6,752,593 | 131,856 | 7.75\% |
| Noninterest-earning assets | 649,206 |  |  | 669,890 |  |  | 401,725 |  |  |
| Total assets | \$ 8,474,179 | 128,259 |  | \$ 8,413,187 | 130,792 |  | \$ 7,154,318 | 131,856 |  |
| INTEREST-BEARING LIABILITIES: |  |  |  |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |  |  |  |
| MMDA, NOW and Savings | \$ 2,698,343 | 10,441 | 1.54\% | \$ 2,461,298 | 9,496 | 1.55\% | \$ 2,296,187 | 15,535 | 2.68\% |
| Time deposits, over $\$ 100,000$ | 533,752 | 3,341 | 2.48\% | 534,131 | 3,358 | 2.52\% | 708,462 | 7,591 | 4.25\% |
| Other time deposits | 1,263,216 | 7,729 | 2.43\% | 1,275,405 | 7,946 | 2.50\% | 933,833 | 10,286 | 4.37\% |
| Total interest-bearing deposits | 4,495,311 | 21,511 | 1.90\% | 4,270,834 | 20,800 | 1.95\% | 3,938,482 | 33,412 | 3.37\% |
| Borrowings | 2,012,416 | 14,445 | 2.85\% | 2,228,351 | 16,320 | 2.94\% | 1,536,204 | 17,467 | 4.51\% |
| Total interest-bearing liabilities | 6,507,727 | 35,956 | 2.19\% | 6,499,185 | 37,120 | 2.29\% | 5,474,686 | 50,879 | 3.69\% |

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| Noninterest-bearing deposits | 948,431 |  |  | 923,722 |  |  | 956,854 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other noninterest-bearing liabilities | 162,059 |  |  | 153,870 |  |  | 105,037 |  |  |
| Trust Preferred Securities and preferred stock of real estate investment trust subsidiaries of the Banks | 223,373 |  |  | 238,156 |  |  | 155,811 |  |  |
| Shareholders equity | 632,589 |  |  | 598,254 |  |  | 461,930 |  |  |
| Total shareholders equity and liabilities | \$ 8,474,179 | 35,956 |  | \$ 8,413,187 | 37,120 |  | \$ 7,154,318 | 50,879 |  |
| Net interest income |  | \$ 92,303 |  |  | \$ 93,672 |  |  | \$ 80,977 |  |
| Interest rate spread |  |  | 4.31\% |  |  | 4.48\% |  |  | 4.06\% |
| Contribution of interest free funds |  |  | 0.37\% |  |  | 0.37\% |  |  | 0.70\% |
| Net yield on interest-earning assets(4) |  |  | 4.68\% |  |  | 4.85\% |  |  | 4.76\% |

(1) Nonaccrual loans are excluded from the average balance and only collected interest on nonaccrual loans is included in the interest column.
(2) Tax equivalent yields earned on the tax exempt securities are $7.16 \%, 7.36 \%$, and $6.97 \%$ for the three months ended September 30, 2002, June 30, 2002, and September 30, 2001, respectively, using the federal statutory rate of $35 \%$.
(3) Loan fees totaling $\$ 1.6$ million, $\$ 1.7$ million and $\$ 2.7$ million are included in loan interest income for three months ended September 30, 2002, June 30, 2002 and September 30, 2001, respectively.
(4) Net yield on interest-earning assets during the period equals (a) the difference between interest income on interest-earning assets and the interest expense on interest-bearing liabilities, divided by (b) average interest-earning assets for the period.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The most significant impact on our net interest income between periods is derived from the interaction of changes in the volume of, and rate earned or paid on, interest-earning assets and interest-bearing liabilities. The volume of interest-earning asset dollars in loans and investments, compared to the volume of interest-bearing liabilities represented by deposits and borrowings, combined with the spread, produces the changes in the net interest income between periods. The table below sets forth, for the periods indicated, a summary of the changes in average asset and liability balances (volume) and changes in average interest rates (rate). Changes in interest income and expense which are not attributable specifically to either volume or rate are allocated proportionately between both variances. Nonaccrual loans are excluded in average loans.


## The Quarter Ended September 30, 2002 Compared to September 30, 2001

Interest income in the third quarter ended September 30, 2002 decreased $2.7 \%$ to $\$ 128.3$ million from $\$ 131.9$ million in the quarter ended September 30, 2001. This was primarily due to the decrease in the yield earned on average interest-earning assets which was partially offset by the increase in interest-earning assets.

The average yield on interest-earning assets decreased 125 basis points to $6.50 \%$ in the third quarter of 2002 from $7.75 \%$ in the same period of 2001, reflecting the 200 basis point decline in the Federal Funds rate during the second half of 2001 and the increase in the percentage of our assets comprised of investment securities as compared to higher yielding loans. The average yield on loans decreased 127 basis points to $7.27 \%$ in the same period of 2002 from $8.54 \%$ for the same period in 2001. Investment securities represented approximately $38.8 \%$ of total interest-earning assets in the third quarter of 2002 compared to $34.6 \%$ for the same period in 2001. The increase in investment securities as a percentage of total interest-earning assets was a result of our program to leverage the balance sheet, described in Net Interest Income Overview above.

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Average interest-earning assets increased $\$ 1.1$ billion, or $15.9 \%$, to $\$ 7.8$ billion in the three months ended September 30, 2002, compared to $\$ 6.8$ billion in the same period for 2001. Average investment securities, Federal funds sold and other short-term securities increased $30.8 \%$ to $\$ 3.2$ billion in the third quarter of 2002 from $\$ 2.4$ billion in the same period for 2001 . Average loans increased $\$ 323.42$ million, or $7.49 \%$, to $\$ 4.6$ billion for the three months ended September 30, 2002 from $\$ 4.3$ billion in the same period for 2001.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Interest expense in the third quarter of 2002 decreased $29.3 \%$ to $\$ 36.0$ million from $\$ 50.9$ million for the same period of 2001. This decrease was due to lower interest rates paid on interest-bearing liabilities. The average yield on interest-bearing liabilities decreased 150 basis points to $2.19 \%$ in the third quarter of 2002 from $3.69 \%$ in the same period of 2001. The average yield on interest-bearing deposits decreased 147 basis points to $1.90 \%$ in the same period of 2002 from $3.37 \%$ in the same period of 2001. The decline in rates paid on interest-bearing liabilities was partially offset by an increase in the volume of interest-bearing liabilities. Average interest-bearing liabilities increased $18.87 \%$ to $\$ 6.5$ billion in the third quarter of 2002 from $\$ 5.5$ billion in the same period of 2001 . The increase was due primarily to the increase in time deposit accounts and short term borrowings resulting from our program to leverage the balance sheet.

During the third quarter of 2002, average noninterest-bearing deposits decreased to $\$ 948.4$ million from $\$ 956.9$ million in the same period of 2001.

As a result of the foregoing, our interest rate spread increased to $4.31 \%$ in the third quarter of 2002 from $4.06 \%$ in the same period of 2001 . The net yield on interest-earning assets decreased in the third quarter of 2002 to $4.68 \%$ from $4.76 \%$ in the same period of 2001.

The Quarter Ended September 30, 2002 Compared to June 30, 2002
Interest income decreased $1.93 \%$ to $\$ 128.3$ million in the third quarter of 2002 from $\$ 130.8$ million in the previous quarter. The yield on average interest-earning assets declined 27 basis points to $6.50 \%$ in the third quarter of 2002 from $6.77 \%$ in the previous quarter. The average yield on loans decreased 8 basis points to $7.27 \%$ in the third quarter of 2002 from $7.35 \%$ in the previous period. Average interest-earning assets increased $1.06 \%$ to $\$ 7.8$ billion in the third quarter of 2002 from $\$ 7.7$ billion in the previous quarter primarily as a result of an increase in investment securities. Average investment securities, Federal Funds sold and other short-term securities, decreased $0.59 \%$ to $\$ 3.2$ billion in the third quarter of 2002 from $\$ 3.2$ billion in the previous quarter.

Interest expense in the third quarter of 2002 decreased $3.13 \%$ to $\$ 36.0$ million from $\$ 37.1$ million in the previous quarter as a result of a decrease in the rates paid on interest-bearing liabilities which was partially offset by an increase in the volume of interest-bearing liabilities. The average yield on interest-bearing liabilities decreased 10 basis points to $2.19 \%$ in the third quarter of 2002 from $2.29 \%$ in the previous quarter. The average yield on interest bearing deposits decreased 5 basis points to $1.90 \%$ in the third quarter of 2002 from $1.95 \%$ in the previous quarter. Average interest-bearing liabilities increased $\$ 8.5$ million or $0.1 \%$ in the third quarter of 2002 as compared to the previous quarter.

During the third quarter of 2002, average noninterest-bearing deposits decreased to $\$ 948.4$ million from $\$ 923.7$ million in the previous quarter.
As a result of the foregoing, our interest rate spread decreased to $4.31 \%$ in the third quarter of 2002 from $4.48 \%$ in the previous quarter. The net yield on interest-earning assets decreased to $4.68 \%$ in the third quarter of 2002 from $4.85 \%$ in the previous quarter.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Net Interest Income-Year to Date

Net interest income increased $19.5 \%$ to $\$ 278.5$ million for the nine months ended September 30, 2002 from $\$ 233.1$ million for the nine months ended September 30, 2001. This increase was primarily due to the $\$ 1.7$ billion, or $27.9 \%$, increase in average interest-earning assets, and was partially offset by a 34 basis point decrease in our net yield on interest-earning assets.

The following table presents, for the periods indicated, our condensed average balance sheet information together with interest income and yields earned on average interest-earning assets and interest expense and rates paid on average interest-bearing liabilities. Average balances are average daily balances.

|  | Nine months ended <br> September 30, 2002 |  |  | Nine months ended <br> September 30, 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average <br> balance(1) | Interest | Average yield/ rate | Average balance(1) | Interest | Average yield/ rate |
|  | (Dollars in thousands) |  |  |  |  |  |
| INTEREST-EARNING ASSETS: |  |  |  |  |  |  |
| Fed funds sold | \$ 87,047 | \$ 1,051 | 1.61\% | \$ 99,744 | \$ 3,363 | 4.51\% |
| Other short term securities | 20,329 | 734 | 4.83\% | 2,485 | 65 | 3.50\% |
| Investment securities: |  |  |  |  |  |  |
| Taxable | 2,934,618 | 131,093 | 5.97\% | 1,544,447 | 78,731 | 6.82\% |
| Tax-exempt(2) | 129,861 | 4,736 | 4.88\% | 163,238 | 6,017 | 4.93\% |
| Loans(3) | 4,541,084 | 250,862 | 7.39\% | 4,218,576 | 289,119 | 9.16\% |
| Total interest-earning assets | 7,712,939 | 388,476 | 6.73\% | 6,028,490 | 377,295 | 8.37\% |
| Noninterest-earning assets | 594,421 |  |  | 423,245 |  |  |
| Total assets | \$ 8,307,360 | 388,476 |  | \$ 6,451,735 | 377,295 |  |
| INTEREST-BEARING LIABILITIES: |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |
| MMDA, NOW and Savings | \$ 2,503,334 | 28,688 | 1.53\% | \$ 2,340,443 | 53,978 | 3.08\% |
| Time deposits, over \$ 100,000 | 546,709 | 10,580 | 2.59\% | 697,003 | 29,753 | 5.71\% |
| Other time deposits | 1,246,618 | 23,978 | 2.57\% | 778,420 | 24,323 | 4.18\% |
| Total interest-bearing deposits | 4,296,661 | 63,246 | 1.97\% | 3,815,866 | 108,054 | 3.79\% |
| Borrowings | 2,114,122 | 46,722 | 2.95\% | 992,969 | 36,124 | 4.86\% |
| Total interest-bearing liabilities | 6,410,783 | 109,968 | 2.29\% | 4,808,835 | 144,178 | 4.01\% |
| Noninterest-bearing deposits | 935,908 |  |  | 983,160 |  |  |
| Other noninterest-bearing liabilities | 135,416 |  |  | 110,014 |  |  |
| Trust Preferred Securities and preferred stock of real estate investment trust subsidiaries of the Banks | 231,428 |  |  | 115,175 |  |  |
| Shareholders equity | 593,825 |  |  | 434,551 |  |  |
| Total shareholders equity and liabilities | \$ 8,307,360 | 109,968 |  | \$ 6,451,735 | 144,178 |  |
| Net interest income |  | \$ 278,508 |  |  | \$ 233,117 |  |
| Interest rate spread |  |  | 4.44\% |  |  | 4.36\% |


| Contribution of interest free funds | $0.39 \%$ | $0.81 \%$ |
| :--- | :--- | :--- |
|  | $4.83 \%$ | $5.17 \%$ |

(1) Nonaccrual loans are excluded from the average balance and only collected interest on nonaccrual loans is included in the interest column.
(2) Tax equivalent yields earned on the tax exempt securities are $7.30 \%$ and $7.24 \%$ for the nine months ended September 30, 2002 and September 30, 2001. respectively, using the federal statutory rate of $35 \%$.
(3) Loan fees totaling $\$ 5.1$ million and $\$ 9.1$ million are included in loan interest income for nine months ended September 30, 2002, and September 30, 2001, respectively.
(4) Net yield on interest-earning assets during the period equals (a) the difference between interest income on interest-earning assets and the interest expense on interest-bearing liabilities, divided by (b) average interest-earning assets for the period.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The table below sets forth, for the periods indicated, a summary of the changes in average asset and liability balances (volume) and changes in average interest rates (rate). Changes in interest income and expense which are not attributable specifically to either volume or rate are allocated proportionately between both variances. Nonaccrual loans are excluded in average loans.

|  | Nine months ended September 30, 2002 compared with September 30, 2001 favorable / (unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Volume |  | Rate |  | Net |
|  | (Dollars in thousands) |  |  |  |  |
| INTEREST EARNED ON INTEREST-EARNING ASSETS |  |  |  |  |  |
| Federal funds sold | \$ (383) |  | $(1,929)$ |  | $(2,312)$ |
| Other short term investments | 635 |  | 34 |  | 669 |
| Investment securities: |  |  |  |  |  |
| Taxable | 63,160 |  | $(10,798)$ |  | 52,362 |
| Tax-exempt | $(1,218)$ |  | (63) |  | $(1,281)$ |
| Loans | 20,891 |  | $(59,148)$ |  | $(38,257)$ |
|  | - |  | - |  | - |
| Total interest income | 83,086 |  | $(71,905)$ |  | 11,181 |
|  |  |  | - |  | - |
| INTEREST EXPENSE ON INTEREST-BEARING LIABILITIES |  |  |  |  |  |
| Deposits: |  |  |  |  |  |
| MMDA, NOW and savings | $(3,527)$ |  | 28,817 |  | 25,290 |
| Time deposits over \$ 100,000 | 5,424 |  | 13,749 |  | 19,173 |
| Other time deposits | $(11,199)$ |  | 11,544 |  | 345 |
|  | , |  | - |  | - |
| Total interest-bearing deposits | $(9,302)$ |  | 54,110 |  | 44,808 |
| Borrowings | $(28,908)$ |  | 18,310 |  | $(10,598)$ |
| Total interest expense | $(38,210)$ |  | 72,420 |  | 34,210 |
| Net increase (decrease) in net interest income | \$ 44,876 |  | 515 |  | 45,391 |

The Nine Months Ended September 30, 2002 Compared to Nine Months Ended September 30, 2001
Interest income in the nine months ended September 30, 2002 increased $3.0 \%$ to $\$ 388.5$ million from $\$ 377.3$ million in the same period of 2001. This was primarily due to the increase in interest-earning assets and was partially offset by a decrease in the yield earned on average interest-earning assets.

Average interest-earning assets increased $\$ 1.7$ billion, or $27.9 \%$, to $\$ 7.7$ billion in the nine months ended September 30, 2002, compared to $\$ 6.0$ billion in the same period of 2001. Average investment securities, Federal Funds sold and other short-term securities, increased $75.2 \%$ to $\$ 3.2$ billion in the nine months ended 2002 from $\$ 1.8$ billion in the same period of 2001 . Average loans increased $\$ 322.5$ million, or $7.6 \%$, to $\$ 4.5$ billion for the nine months ended September 30, 2002 from $\$ 4.2$ billion in the same period of 2001.

The average yield on interest-earning assets decreased 164 basis points to $6.73 \%$ in the nine months ended September 30,2002 from $8.37 \%$ in the same period of 2001, reflecting the 200 basis point decline in the Federal Funds rate during the second half of 2001 and the increase in the percentage of our assets comprised of investment securities as compared to higher yielding loans. The average yield on loans decreased 177 basis points to $7.39 \%$ in the same period of 2002 from $9.16 \%$ for the same period of 2001. Investment securities represent approximately $39.7 \%$ of total interest-earning assets in the nine months ended September 30, 2002 as compared to $28.3 \%$ for the same period in 2001. The increase in investment securities as a percentage of total interest-earning assets was a result of our program to leverage the balance sheet described in Net Interest Income Overview above.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Interest expense in the nine months ended September 30, 2002 decreased $23.7 \%$ to $\$ 110.0$ million from $\$ 144.2$ million for the same period of 2001. This decrease was due to lower interest rates paid on interest-bearing liabilities. The average yield on interest-bearing liabilities decreased 172 basis points to $2.29 \%$ in the nine months ended September 30, 2002 from $4.01 \%$ in the same period of 2001. The average yield on interest bearing deposits decreased 182 basis points to $1.97 \%$ in the same period of 2002 from $3.79 \%$ in the same period 2001 . The decline in rates paid on interest bearing-liabilities was partially offset by an increase in the balance of those liabilities. Average interest-bearing liabilities increased $33.3 \%$ to $\$ 6.4$ billion in the nine months ended September 30,2002 from $\$ 4.8$ billion in the same period of 2001. The increase was due primarily to the increase in borrowings which was a result of the implementation of our program to leverage the balance sheet described in Net Interest Income Overview above. The increase in borrowings was augmented by deposit growth resulting from the efforts of our relationship managers in generating core deposits from their client relationships.

During the nine months ended September 30, 2002, average noninterest-bearing deposits decreased to $\$ 935.9$ million from $\$ 983.2$ million in the same period of 2001.

As a result of the foregoing, our interest rate spread increased to $4.44 \%$ in the nine months ended September 30, 2002 from $4.36 \%$ in the same period of 2001. The net yield on interest-earning assets decreased in the nine months ended September 30, 2002 to $4.83 \%$ from $5.17 \%$ in the same period of 2001.

We incur client service expenses with respect to our noninterest-bearing deposits. These expenses include courier and armored car services, check supplies and other related items that are included in operating expenses. If we had included these expenses in interest expense, our net yield on interest-earning assets would have been as follows for each of the periods presented.

|  | Three months ended September 30, |  | Nine months ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2002 | 2001 | 2002 |  | 2001 |
|  | (Dollars in thousands) |  |  |  |  |
| Average noninterest-bearing demand deposits | \$ 948,431 | \$ 956,854 | \$ 935,908 | \$ | 983,160 |
| Client service expenses | 433 | 712 | 1,637 |  | 2,320 |
| Client service expenses, as a percentage of average noninterest bearing demand deposits | 0.18\% | 0.30\% | 0.23\% |  | 0.32\% |
| IMPACT ON NET YIELD ON INTEREST-EARNING |  |  |  |  |  |
| ASSETS: |  |  |  |  |  |
| Net yield on interest-earning assets | 4.68\% | 4.76\% | 4.83\% |  | 5.17\% |
| Impact of client service expense | (0.02)\% | (0.04)\% | (0.03)\% |  | (0.05)\% |
|  | - | - | - |  |  |
| Adjusted net yield on interest-earning assets | 4.66\% | 4.72\% | 4.80\% |  | 5.12\% |

The impact on the net yield on interest-earning assets is determined by offsetting net interest income by the cost of client service expense, which reduces the yield on interest-earning assets. The cost for client service expense reflects our efforts to control interest expense.

## Provision for Loan Losses

The provision for loan losses represents the current period credit cost associated with maintaining an appropriate allowance for credit losses. The loan loss provision for each period is dependent upon many factors, including loan growth, net charge-offs, changes in the composition of the loan portfolio, delinquencies, assessments by management, third parties and regulators of the quality of the loan portfolio, the value of the underlying collateral on problem loans and the general economic conditions in our market area. Periodic fluctuations in the provision for loan losses result from management $s$ assessment of the adequacy of the allowance for loan losses; however, actual loan losses may vary from current estimates.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The provision for loan losses for the third quarter of 2002 was $\$ 27.8$ million, compared to $\$ 8.4$ million for the third quarter of 2001. The provision for loan losses for the nine months ended September 30, 2002 was $\$ 52.8$ million, compared to the $\$ 25.8$ million for the same period of last year. The increase in the provision for loan losses for the quarter and nine months ended September 30, 2002, as compared to the same periods ended September 30, 2001 was due to several factors including increases in loan charge-offs, the adequacy of our allowance for loan losses and our levels of non performing assets. For further information on the allowance for loan losses and nonperforming assets and a description of our systematic methodology employed in determining an adequate allowance for loan losses, see Financial Condition Nonperforming Assets and Financial Condition Allowance for Loan Losses .

## Non-Interest Income

Total non-interest income increased to $\$ 55.4$ million in the third quarter of 2002, compared to $\$ 39.5$ million for the second quarter of 2002 and $\$ 10.7$ million for the third quarter of 2001. For the nine months ended September 30, 2002, our non-interest income increased to $\$ 117.5$ million as compared to $\$ 35.2$ million for the same period last year. The following table sets forth information by category for the periods indicated.

|  | At and for the three month periods ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { March 31, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2001 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2001 \end{gathered}$ |
|  | (Dollars in thousands) |  |  |  |  |
| Insurance agency commissions and fees | \$ 26,359 | \$ 27,601 | \$ 10,891 | \$ | \$ |
| Gain on sale of investments, net | 9,299 | 2,707 | 200 | (46) | 819 |
| Gain on early retirement of CODES | 5,770 |  |  |  |  |
| Service charges and other fees | 2,771 | 2,762 | 2,828 | 3,223 | 2,564 |
| Loan and international banking fees | 2,124 | 2,273 | 2,527 | 2,243 | 1,987 |
| Gain on sale of loans | 2,049 | 210 | 496 | 347 | 1,684 |
| Trust fees | 844 | 894 | 906 | 881 | 865 |
| ATM network revenue | 629 | 628 | 583 | 656 | 803 |
| Warrant income | (89) |  |  |  | 77 |
| Other income | 5,641 | 2,435 | 4,161 | 2,380 | 1,900 |
| Total | \$ 55,397 | \$ 39,510 | \$ 22,592 | \$ 9,684 | \$ 10,699 |

Non-interest income increased during the third quarter of 2002 as compared to the second quarter of 2002 and the third quarter of 2001, primarily due to the increases in insurance agency commissions and fees, gain on sale of investments, net, gain on retirement of CODES, other income, and gain on sale of loans.

As a result of the ABD acquisition in March 2002, our third quarter results included insurance agency commissions and fees totaling \$26.4 million as compared to $\$ 27.6$ million recorded during the second quarter of 2002. No such fees and commissions were recorded during the third quarter of 2001.

During the third quarter of 2002 , we recorded a $\$ 9.3$ million gain on sale of investments, compared to a $\$ 2.7$ million gain for the second quarter of 2002 , and a $\$ 819,000$ gain in the third quarter of 2001. The gain on sale of investments in the third quarter of 2002 was the result of sales undertaken to de-leverage the balance sheet by reducing the investment portfolio. The gain on sale of investments in the second quarter of 2002 was the result of sales made to manage IRR and in anticipation of forthcoming increases in prepayment rates. The gain on sale of investments in the third quarter of 2001 reflected the continuation of a program to consolidate the investment portfolios of our then ten subsidiary banks. As a result of this program, we liquidated a number of our smaller investment positions.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

During the third quarter of 2002, we retired $44 \%$ of the CODES which resulted in a gain of $\$ 5.8$ million. We retired these securities to take advantage of a unique market situation which allowed us to retire them at a substantial discount, thus relieving us of the put obligation in April 2004. As a result of this put obligation, there was a high probability that we would have been required to repay these CODES at par at that time. This opportunity, coupled with the availability of cash resulting from sale of investment securities, made the retirement of these CODES an attractive opportunity to add value for our shareholders.

For the third quarter of 2002, other income included a $\$ 3.1$ million gain on one agreement with a borrower which entitles us to receive additional income based upon any increase in that borrower s stock valuation between specific dates. There was no such other income during the second quarter of 2002 or the third quarter of 2001. Also, other income for the third quarter of 2002, second quarter of 2002, first quarter of 2002 and fourth quarter of 2001 includes ( $\$ 234,000$ ), $\$ 297,000, \$ 149,000$ and $\$ 636,000$, respectively, in (expense) income recognized on derivative instruments in accordance with SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities ( SFAS No. 133 ). These derivative instruments had previously been treated as interest rate hedges and the unrealized gains and losses on those instruments had been included in other comprehensive income. There was no such income prior to the fourth quarter of 2001.

During the third quarter of 2002, we recorded a $\$ 2.0$ million gain on sale of loans, compared to $\$ 210,000$ for the second quarter of 2002, and $\$ 1.7$ million gain in the third quarter of 2001. Of the $\$ 2.0$ million gain on sale of loans, $\$ 1.6$ million of the gain was related to the sale of $\$ 12.9$ million in Matsco s loan production during the third quarter of 2002 as compared to $\$ 1.2$ million gain on the sale of $\$ 15.0$ million of Matsco s loan production for the same period of last year. During the third quarter of 2002, the gain on sale of loans also includes gains on the sale of SBA loans of $\$ 400,000$ as compared to $\$ 439,000$ for the same period of last year.

For the third quarter of 2002, there was a loss of $\$ 89,000$ in warrant income as compared to a gain of $\$ 77,000$ in warrant income in the same period of 2001. The related employee incentives were $\$ 23,000$ for the third quarter of 2002 and $\$ 33,000$ in the same period of 2001. There was no such income during the second quarter of 2002. At September 30, 2002, we held approximately 118 warrant positions. We occasionally receive warrants to acquire common stock from companies that are in the start-up or development phase. The timing and amount of income derived from the exercise and sale of client warrants typically depends upon factors beyond our control, and cannot be predicted with any degree of accuracy and are likely to vary materially from period to period.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Operating Expenses

The following table sets forth the major components of operating expenses for the periods indicated.

|  | At and for the three month periods ended |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { March 31, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2001 \end{gathered}$ |  | September 30,2001 |  |
|  | (Dollars in thousands) |  |  |  |  |  |  |
| Compensation and benefits | \$ 39,767 | \$ 38,647 | \$ 28,575 | \$ | 24,696 | \$ | 22,318 |
| Occupancy and equipment | 10,035 | 10,267 | 8,838 |  | 7,817 |  | 7,036 |
| Dividends on Trust Preferred Securities and preferred stock of real estate investment trusts | 4,826 | 5,185 | 5,323 |  | 5,088 |  | 3,724 |
| Legal and other professional fees | 2,462 | 1,915 | 1,689 |  | 2,342 |  | 2,418 |
| Amortization of intangibles | 1,650 | 1,650 | 562 |  | 376 |  | 374 |
| Client service expenses | 433 | 557 | 647 |  | 645 |  | 712 |
| FDIC insurance and regulatory assessments | 409 | 417 | 463 |  | 627 |  | 406 |
| Expenses on other real estate owned | 119 |  |  |  |  |  |  |
| Trust Preferred Securities early retirement expense |  | 975 |  |  |  |  |  |
| Other | 8,142 | 10,901 | 8,896 |  | 7,437 |  | 7,945 |
| Total operating expenses excluding nonrecurring costs | 67,843 | 70,514 | 54,993 |  | 49,028 |  | 44,933 |
| Contribution to the Greater Bay Bancorp Foundation and related expenses | 479 |  |  |  |  |  |  |
| Merger and other related nonrecurring costs |  |  |  |  | 29,249 |  |  |
| Total operating expenses | \$ 68,322 | \$ 70,514 | \$ 54,993 | \$ | 78,277 | \$ | 44,933 |
| Total operating expenses, excluding $\mathrm{ABD}(1)$ | \$ 46,034 | \$ 48,994 | \$ 47,498 | \$ | 78,277 | \$ | 44,933 |
| Efficiency ratio | 46.26\% | 52.95\% | 47.77\% |  | 80.22\% |  | 49.01\% |
| Efficiency ratio (before merger and nonrecurring items) | 45.91\% | 52.95\% | 47.77\% |  | 50.25\% |  | 49.05\% |
| Efficiency ratio excluding dividends paid on Trust Preferred Securities and preferred stock of real estate investment trusts (before merger and nonrecurring items) | 42.64\% | 48.32\% | 43.14\% |  | 45.03\% |  | 44.99\% |
| Total operating expenses to average assets | 3.20\% | 3.36\% | 2.78\% |  | 4.08\% |  | 2.49\% |
| Total operating expenses to average assets (before merger and nonrecurring items) | 3.18\% | 3.36\% | 2.78\% |  | 2.55\% |  | 2.49\% |

(1) With the acquisition of ABD in March of 2002, three months operating expenses for ABD are included for the quarter ended September 30, 2002 and June 30, 2002; and one month operating expense for ABD are included for the quarter ended March 31, 2002. Excluding ABD s revenues and operating expense, our efficiency ratio would have been $38.00 \%, 46.61 \%$ and $45.64 \%$, our efficiency ratio excluding dividends paid on Trust Preferred Securities and preferred stock of real estate investment trusts (before merger and other nonrecurring cost) would have been $33.62 \%, 40.75 \%$ and $40.53 \%$, respectively, and our total operating expenses to average assets would have been $2.19 \%, 2.40 \%$ and $2.42 \%$, respectively.

Operating expenses totaled $\$ 68.3$ million for the third quarter of 2002, compared to $\$ 70.5$ million for the second quarter of 2002 and $\$ 44.9$ million for the third quarter of 2001. For the nine months ended September 30, 2002, our operating expenses totaled $\$ 193.8$ million as compared to $\$ 126.6$ million for the same period last year. The ratio of operating expenses to average assets was $3.20 \%$ in the third quarter of $2002,3.36 \%$ in the second quarter of 2002 , and $2.49 \%$ in the third quarter of 2001.

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The efficiency ratio is computed by dividing total operating expenses by net interest income and non-interest income. An increase in the efficiency ratio indicates that more resources are being utilized to generate the same (or greater) volume of income while a decrease would indicate more efficient resource allocation. Our efficiency ratio for the third quarter of 2002 was $46.26 \%$, compared to $52.95 \%$ in the second quarter of 2002 and $49.01 \%$ in the third quarter of 2001. Excluding the addition of ABD and other nonrecurring items, our efficiency ratio for the third quarter of 2002 was $38.00 \%$, compared to $46.61 \%$ in the second quarter of 2002 and $49.05 \%$ in the third quarter of 2001.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Operating expenses decreased $\$ 2.2$ million during the third quarter of 2002 as compared to the second quarter of 2002. This decrease is primarily due to $\$ 2.7$ million decrease in other miscellaneous expense, $\$ 975,000$ decrease in trust preferred securities early retirement expense and $\$ 359,000$ decrease in dividends paid on trust preferred securities and preferred stock of real estate investment trusts. These decreases were offset by the increase of $\$ 1.1$ million in compensation and benefits, $\$ 547,000$ increase in legal and other professional fees, and $\$ 479,000$ increase in contributions to the Greater Bay Bancorp Foundation (the Foundation ). Excluding the addition of ABD, operating expenses, excluding nonrecurring costs, would have decreased $\$ 3.4$ million. Our total operating expenses to average assets before merger and other nonrecurring items and excluding ABD was $2.19 \%$ for the third quarter of 2002 as compared to $2.40 \%$ for the second quarter of 2002 . As compared to the third quarter of 2001, operating expenses during the third quarter of 2002 increased $\$ 23.4$ million. This increase was due to the ABD and CAPCO acquisitions and the additions in personnel made during 2001 and 2002 to accommodate our growth.

Compensation and benefits expenses increased in the third quarter of 2002 to $\$ 39.8$ million, compared to $\$ 38.6$ million in the second quarter of 2002 and $\$ 22.3$ million in the third quarter of 2001. This increase is primarily as a result of the ABD acquisition. Compensation and benefits expenses for ABD were $\$ 16.3$ million and $\$ 15.2$ million for the third quarter of 2002 and the second quarter of 2002, respectively. As a result of our substantial growth, we need to allocate additional personnel and resources to enhance our compliance and enterprise-wide risk management programs and processes. These additions to staff and systems will increase salary and other expense over the next several quarters.

The expense for dividends on Trust Preferred Securities and preferred stock of the real estate investment trust was $\$ 4.8$ million for the third quarter of 2002 , compared to $\$ 5.2$ million for the second quarter of 2002 and $\$ 3.7$ million for the third quarter of 2001. The increase in the third quarter of 2002 as compared to the third quarter of 2001 reflects the issuance of $\$ 123.5$ million in Trust Preferred Securities in 2001 and 2002; and $\$ 15.6$ million in the preferred stock of CNB Investment Trust II, a real estate investment trust subsidiary of Cupertino National Bank. The decrease in the third quarter of 2002 as compared to the second quarter of 2002, is a result of the July 22, 2002 redemption of all of the outstanding trust preferred securities, totaling $\$ 20.0$ million, of GBB Capital I. During the second quarter of 2002 we incurred $\$ 975,000$ in trust preferred securities early retirement expense as a result of our commitment to retire those securities in the subsequent quarter. The quarterly interest expense on the redeemed securities was $\$ 488,000$. We believe that the Trust Preferred Securities and preferred stock of the real estate investment trusts expense primarily represents a cost of capital, as opposed to traditional operating expense.

During the third quarter of 2002, legal and other professional fees increased to $\$ 2.5$ million, compared to $\$ 1.9$ million in the second quarter of 2002 and $\$ 2.4$ million in the third quarter of 2001.

Our amortization of intangibles totaled $\$ 1.7$ million for the third quarter of 2002, compared to $\$ 1.7$ for the second quarter of 2002, and compared to $\$ 374,000$ for the third quarter of 2001. The amortization for 2002 primarily relates to expirations recorded with the ABD acquisition. Amortization of other intangible assets for 2002 through 2006 is estimated to range between $\$ 5.0$ million and $\$ 6.5$ million annually.

In support of the Foundation, we will periodically contribute appreciated securities to the Foundation. During the third quarter of 2002, we incurred $\$ 479,000$ in expenses resulting from such contributions. In connection with this contribution, we recognized $\$ 479,000$ of warrant income and a $\$ 262,000$ tax benefit resulting from the contribution of appreciated securities. No other contributions were made during the prior four quarters.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Income Taxes

Our effective income tax rate for the third quarter of 2002 was $37.1 \%$ as compared to $37.9 \%$ for the same period in 2001. Our effective income tax rate for nine months ended of 2002 and 2001 was $37.3 \%$ and $37.6 \%$, respectively. The effective rates were lower than the statutory rate of $42 \%$ due to tax exempt income.

On September 11, 2002, California Governor Davis signed AB 2065 enacting numerous tax law changes. Included in AB 2065 is a provision calling for bad debt reserve conformity for banks and financial corporations. Effective for tax years beginning on or after January 1, 2002, California conforms to the provisions of IRC Section 585 that disallow the use of the reserve method for bad debts for large banks and savings and loans. Taxpayers with an existing reserve are required to add back to income on December 31, 2002, $50 \%$ of that reserve amount. The remaining reserve is eliminated without being brought into income. We have reviewed this tax law change and we believe that the impact is not material to us.

## FINANCIAL CONDITION

Total assets increased $5.6 \%$ to $\$ 8.3$ billion at September 30, 2002, compared to $\$ 7.9$ billion at December 31, 2001. The increase for the nine months ended September 30, 2002 was primarily due to increases in our loans and investment securities funded by growth in deposits and other borrowings.

## Investment Securities

Investment securities decreased $1.5 \%$ to $\$ 2.9$ billion at September 30, 2002 compared to $\$ 3.0$ billion at December 31, 2001. As described above, we commenced a process to de-leverage the balance sheet by reducing the size of the investment portfolio and wholesale borrowings in the third quarter. This de-leveraging strategy seeks to capture value on securities where prepayments are accelerating. We will continue this process in the fourth quarter of 2002 and into 2003, with an estimated $\$ 2$ billion target for our investment securities portfolio, a reduction of $\$ 1.2$ billion or $37 \%$ from its peak in early 2002 . While $\$ 2.0$ billion is currently the target for our investment portfolio, market conditions or a different mix of fixed rate versus variable rate investment securities could change the ultimate size and composition of the portfolio.

The portfolio is comprised of U.S. Treasury securities, U.S. government agency securities, mortgage-backed securities, obligations of states and political subdivisions, corporate debt instruments and a modest amount of equity securities, including Federal Reserve Bank stock and Federal Home Loan Bank ( FHLB ) stock. Investment securities classified as available for sale are recorded at fair value, while investment securities classified as held to maturity are recorded at cost. Unrealized gains or losses on available for sale securities, net of the deferred tax effect, are reported as increases or decreases in shareholders equity. Portions of the portfolio are utilized for pledging requirements for deposits of state and local subdivisions, securities sold under repurchase agreements, and FHLB advances. We do not include Federal Funds sold and certain other short-term securities as investment securities. These other investments are included in cash and cash equivalents.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Loans

Total gross loans at September 30, 2002 were $\$ 4.7$ billion, compared to $\$ 4.5$ billion at December 31, 2001 and $\$ 4.4$ billion at September 30, 2001.

Our loan portfolio is concentrated in commercial (primarily manufacturing, service and technology) and real estate lending, with the balance in leases and consumer loans. While no specific industry concentration is considered significant, our lending operations are located in a market area that is dependent on the technology and real estate industries and supporting service companies. Thus, a downturn in these sectors of the economy could adversely impact our borrowers. This could, in turn, reduce the demand for loans and adversely impact the borrowers ability to repay their loans, while also decreasing our net interest margin.

For the nine months ended September 30, 2002, total loans increased $\$ 198.9$ million, or $4.4 \%$, with nearly all of the growth occurring during the second quarter. Excluding year to date loan sales, this growth rate would have been $7.2 \%$. Our pipeline of loans has remained relatively consistent from the end of the second quarter of 2002.

For the first nine months of 2002, the commercial loan portfolio increased $\$ 98.3$ million, or just under half of our total loan growth for the period. During that same period, term real estate loans and real estate loans other increased by $\$ 159.1$ million. The growth was offset by a contraction of $\$ 28.8$ million in construction and land loans and $\$ 29.7$ million in consumer and other loans. During the recent economic down turn and continuing through quarter end, we have seen super regional and money center banks decide not to serve certain market segments, including real estate loan markets in parts of the San Francisco Bay Area. This creates an opportunity for community banks to attract quality credits which might not be available to them at other times. We believe that our Regional Community Banking Philosophy will enable us to take advantage of this opportunity to originate new real estate loans while also continuing our focus on growing our commercial loan portfolio.

The following table presents the composition of our loan portfolio at the dates indicated.

|  | September 30, 2002 |  | December 31, 2001 |  | September 30, 2001 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% | Amount | \% | Amount | \% |
|  | (Dollars in thousands) |  |  |  |  |  |
| Commercial | \$ 2,007,389 | 44.0\% | \$ 1,909,056 | 43.7\% | \$ 1,888,710 | 44.1\% |
| Term real estate commercial | 1,529,582 | 33.5 | 1,407,300 | 32.2 | 1,332,095 | 31.1 |
| Total Commercial | 3,536,971 | 77.5 | 3,316,356 | 75.9 | 3,220,805 | 75.2 |
| Real estate construction and land | 715,351 | 15.7 | 744,127 | 17.0 | 731,619 | 17.1 |
| Real estate other | 282,894 | 6.2 | 246,117 | 5.6 | 237,143 | 5.5 |
| Consumer and other | 174,797 | 3.8 | 204,483 | 4.7 | 205,334 | 4.8 |
| Total loans, gross | 4,710,013 | 103.2 | 4,511,083 | 103.2 | 4,394,901 | 102.6 |
| Deferred fees and discounts, net | $(16,102)$ | (0.4) | $(15,362)$ | (0.4) | $(15,117)$ | (0.4) |
| Total loans, net of deferred fees | 4,693,911 | 102.8 | 4,495,721 | 102.8 | 4,379,784 | 102.2 |
| Allowance for loan losses | $(128,429)$ | (2.8) | $(124,744)$ | (2.8) | $(98,178)$ | (2.2) |
| Total loans, net | \$ 4,565,482 | 100.0\% | \$ 4,370,977 | 100.0\% | \$ 4,281,606 | 100.0\% |

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The following table presents the maturity distribution of our commercial, real estate construction and land, term real estate commercial and real estate other portfolio and the allocation between fixed and variable rate loans at September 30, 2002.


## Nonperforming Assets

We generally place loans on nonaccrual status when they become 90 days past due, unless they are well secured and in the process of collection. When a loan is placed on nonaccrual status, any interest previously accrued and not collected is generally reversed from income. Loans are charged off when management determines that collection has become unlikely. Restructured loans are performing loans where we have granted a concession on the interest paid or original repayment terms due to financial difficulties of the borrower. Other real estate owned ( OREO ) consists of real property acquired through foreclosure on the related collateral underlying defaulted loans.

The following table sets forth information regarding nonperforming assets at the dates indicated.

|  | $\begin{gathered} \text { September 30, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { March 31, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2001 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2001 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |  |  |  |  |
| Nonperforming loans: |  |  |  |  |  |  |  |
| Nonaccrual loans | \$ 47,695 | \$ 42,349 | \$ 27,837 | \$ | 30,970 | \$ | 22,273 |
| Total nonperforming loans | 47,695 | 42,349 | 27,837 |  | 30,970 |  | 22,273 |
| OREO | 930 | 509 | 972 |  |  |  |  |
| Total nonperforming assets | \$ 48,625 | \$ 42,858 | \$ 28,809 | \$ | 30,970 | \$ | 22,273 |
| Restructured loans | \$ 4,500 | \$ 4,500 | \$ 4,500 | \$ |  | \$ |  |
| Accruing loans past due 90 days or more | \$ 6,132 | \$ 6,729 | \$ 2,614 | \$ | 5,073 | \$ | 5,312 |
| Nonperforming assets to total loans and OREO | 1.04\% | 0.92\% | 0.64\% |  | 0.69\% |  | 0.51\% |
| Nonperforming assets to total assets | 0.58\% | 0.50\% | 0.35\% |  | 0.39\% |  | 0.30\% |
| Nonperforming assets, restructured loans and accruing loans past due 90 days or more to total loans and OREO | 1.26\% | 1.15\% | 0.80\% |  | 0.80\% |  | 0.63\% |

Nonperforming assets, restructured loans and accruing loans past due 90 days or more to total assets

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Non-performing assets at September 30, 2002 totaled $\$ 48.6$ million, or $0.58 \%$ of assets, compared to $\$ 42.9$ million, or $0.50 \%$ of assets, at June 30,2002 and $\$ 31.0$ million, or $0.39 \%$ of assets, at December 31, 2001. As of June 30, 2002, our peer group average ratio of nonperforming asset to total assets was $0.96 \%$ based on the Uniform Bank Performance Report. While we recognize that the economic slowdown can impact our clients financial performances and ultimately their ability to repay their loans, we continue to be cautiously optimistic about the key credit indicators from our loan portfolio. We believe we are proactive in managing credit risk to ensure we have a strong and well-reserved balance sheet to manage through slowing economic periods.

At September 30, 2002, $\$ 14.3$ million of the nonperforming loans were from our Shared National Credit ( SNC ) portfolio, $\$ 12.1$ million were related to the real estate loan portfolio and $\$ 5.3$ million were Matsco credits, which represent $0.8 \%$ of that group s loans. The $\$ 14.3$ million in nonperforming SNC loans have been written down and our current best estimate of additional loss exposure is approximately $\$ 2.0$ million. Based on current market conditions and borrower support, the $\$ 12.1$ million in the nonperforming real estate loans do not have a material net loss exposure at this time; however, they are on nonaccrual status and we are aggressively pursuing collection. The $\$ 5.3$ million in nonperforming Matsco credits have a loss exposure of approximating $40 \%$ and we believe that our current reserve balance is adequate to cover this exposure. The balance of the nonperforming loans are commercial credits totaling approximately $\$ 16.9$ million, where we are actively working with our clients to resolve the delinquencies but, based on historical analysis, we have a loss exposure in the $10 \%$ to $20 \%$ range. Our estimates of the ultimate resolution and loss exposure on nonperforming loans is based on our historical experience and current analysis of each borrower's situation and could change based on future events that can not be foreseen at this time.

At September 30, 2002, the non-relationship SNC portfolio has been reduced to $\$ 49.0$ million, or $1.04 \%$ of total loans. We are exploring options to reduce this portfolio either through individual loan sales or a bulk portfolio sale. As we have previously disclosed, we have not funded a non-relationship SNC loan in over 30 months and we do not expect to re-enter this market in the foreseeable future.

For the third quarter of 2002 , we had $\$ 12.1$ million in non-performing real estate loans which represents $0.48 \%$ of the real estate loan portfolio. These loans are primarily comprised of five non-performing loans with an average balance of $\$ 2.2$ million. Based on the third quarter appraisals on the largest two of these loans, we recorded charge-offs on these loans to reduce their current balance to reflect the underlying value of the collateral properties. There is a contract to sell the underlying property on the third of these loans and we anticipate a full pay-off upon close of escrow. For the fourth loan, we have negotiated additional guarantor support and the loan has been returned to accrual status subsequent to September 30, 2002. We have begun foreclosure proceeding on a fifth loan; as a result of our initial evaluation of the collateral property, no loss is anticipated on this loan and we have ordered a current appraisal for that property. We believe our relationship management focus combined with our proactive credit management strategies will mitigate the impact of the real estate market on our non-performing loans, OREO and resulting net charge-offs. If the economy declines further, we anticipate the possibility of some additional risk rating deterioration of real estate loans.

During the third quarter, we updated our real estate sensitivity review, focusing on loans in excess of $\$ 2.0$ million collateralized by non-owner occupied properties. Our review included 115 non-owner occupied real estate term loans, or more than $80 \%$ of the loans in that category. Through our analysis we have identified 12 real estate term loans totaling approximately $\$ 47$ million with loan-to-values greater then $90 \%$ based on actual rent rolls. Through our analysis we have also identified 9 real estate term loans totaling approximately $\$ 67$ million with loan-to-values greater then $90 \%$ based on market rents. Of those real estate term loans identified, six loans had a potential loss exposure of approximately $\$ 6$ million. All of the reviewed non-owner occupied real estate term loans are currently performing.

Our review also included 39 non-owner occupied real estate construction loans, or more than $90 \%$ of the loans in that category. Through our analysis we have identified 10 real estate construction loans totaling approximately $\$ 105$ million with market loan-to-values greater than $90 \%$. Through our analysis we have also identified 2 real estate construction loans totaling approximately $\$ 13$ million with as-is loan-to-values greater then $90 \%$. Of those real estate construction loans identified, only three loans had a potential loss exposure of approximately $\$ 3$ million. All of the reviewed non-owner occupied real estate construction loans are currently performing.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Loans past due 90 days or more represent loans management believes are either well secured or are in the process of collection. Loans past due 90 days or more and accruing increased to $\$ 6.1$ million at September 30, 2002, compared to $\$ 5.1$ million at December 31, 2001. The balance at September 30, 2002 represents a single loan in process of being modified so as to strengthen our position and to bring the loan current.

In addition to the loans disclosed above as nonaccrual or restructured, management has also identified nine loans totaling $\$ 12.4$ million that on the basis of information known to us were judged to have a higher than normal risk of becoming nonperforming. $\$ 3.5$ million are real estate secured loans, $\$ 5.2$ million of the loans are from our SNC portfolio and the balance of $\$ 3.7$ million are commercial credits. The real estate loans have been reviewed in detail, with one construction loan totaling $\$ 2.5$ million having an offer to purchase the underlying single family residential property at a price in excess of the loan balance; however, the loan is 60 days past due. The other two real estate loans are SBA related and no material loss is expected. The SNC credit is to a company that provides support to the technology industry and their sales continue to be soft. Based on this factor we believe the credit may become nonperforming with a loss exposure similar to our historical SNC losses of approximately $30 \%$. Management cannot, however, predict the extent to which economic conditions may worsen or other factors that may impact our borrowers and our loan portfolio. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on nonaccrual, become restructured loans, or other real estate owned in the future.

## Allowance for Loan Losses

The allowance for loan losses is established through a provision for loan losses based on management s determination of losses incurred in our loan portfolio. The allowance is increased by provisions charged against current earnings and reduced by net charge-offs. Loans are charged off when they are deemed to be uncollectable; recoveries are generally recorded only when cash payments are received.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The following table sets forth information concerning our allowance for loan losses at the dates and for the period indicated.

|  | At and for the three month periods ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2002 \end{gathered}$ | June 30, 2002 | $\begin{gathered} \text { March 31, } \\ 2002 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2001 \end{gathered}$ | September 30, 2001 |
|  | (Dollars in thousands) |  |  |  |  |
| Period end loans outstanding | \$ 4,710,013 | \$ 4,699,010 | \$ 4,513,294 | \$ 4,511,083 | \$ 4,394,901 |
| Average loans outstanding | \$ 4,688,370 | \$ 4,575,569 | \$ 4,464,596 | \$ 4,454,504 | \$ 4,333,508 |
| Allowance for loan losses: |  |  |  |  |  |
| Balance at beginning of period | \$ 126,092 | \$ 125,331 | \$ 124,744 | \$ 98,178 | \$ 96,119 |
| Charge-offs: |  |  |  |  |  |
| SNC | $(3,800)$ | (775) | $(11,108)$ | $(3,985)$ | $(5,678)$ |
| Other commercial | $(14,620)$ | $(5,849)$ | $(5,111)$ | $(2,072)$ | $(1,649)$ |
| Term real estate commercial | $(7,531)$ | $(2,000)$ |  |  |  |
| Total commercial | $(25,951)$ | $(8,624)$ | $(16,219)$ | $(6,057)$ | $(7,327)$ |
| Real estate construction and land |  |  |  |  |  |
| Real estate other |  |  |  |  |  |
| Consumer and other | (149) | (236) | (135) | (239) | (83) |
| Total charge-offs | $(26,100)$ | $(8,860)$ | $(16,354)$ | $(6,296)$ | $(7,410)$ |
| Recoveries: |  |  |  |  |  |
| Commercial | 650 | 446 | 915 | 400 | 1,016 |
| Term real estate commercial |  | 20 |  |  |  |
|  | - | - | - | - |  |
| Total commercial | 650 | 466 | 915 | 400 | 1,016 |
| Real estate construction and land |  |  | 1 |  |  |
| Real estate other |  |  |  |  |  |
| Consumer and other | 11 | 155 | 25 | 12 | 53 |
| Total recoveries | 661 | 621 | 941 | 412 | 1,069 |
| Net charge-offs | $(25,439)$ | $(8,239)$ | $(15,413)$ | $(5,884)$ | $(6,341)$ |
| Provision charged to income(1) | 27,776 | 9,000 | 16,000 | 32,450 | 8,400 |
| Balance at end of period | \$ 128,429 | \$ 126,092 | \$ 125,331 | \$ 124,744 | \$ 98,178 |
| Quarterly net charge-offs to average loans outstanding during the period, annualized | 2.15\% | 0.72\% | 1.40\% | 0.52\% | 0.58\% |
| Year to date net charge-offs to average loans outstanding during the period, annualized | 1.43\% | 1.05\% | 1.40\% | 0.59\% | 0.61\% |
| Quarterly net charge-offs excluding SNC portfolio to average loans outstanding during the period, annualized | 1.83\% | 0.65\% | 0.39\% | 0.17\% | 0.06\% |
| Year to date net charge-offs excluding SNC portfolio to average loans outstanding during the period, annualized | 0.99\% | 0.53\% | 0.39\% | 0.23\% | 0.26\% |
| Allowance as a percentage of average loans outstanding | 2.74\% | 2.75\% | 2.81\% | 2.80\% | 2.26\% |

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Allowance as a percentage of period end loans

| outstanding | $2.73 \%$ | $2.68 \%$ | $2.78 \%$ | $2.77 \%$ | $2.23 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Allowance as a percentage of non-performing assets | $264.12 \%$ | $294.21 \%$ | $435.04 \%$ | $402.79 \%$ | $440.79 \%$ |

(1) Includes $\$ 3.5$ million in the fourth quarter of 2001 to conform the merged entity to our allowance methodologies which is included in mergers and related nonrecurring costs.

During the third quarter ended September 30, 2002, our ratio of net charge-offs to average loans outstanding was $2.15 \%$, as compared to $0.72 \%$ for the second quarter of 2002 and $0.58 \%$ for the third quarter of 2001.

Two real estate loans which were originated in 2000 and were previously identified and discussed in the second quarter of 2002, accounted for $30 \%$, or $\$ 7.5$ million of the quarterly charge-offs. The losses on these two credits were higher than second quarter 2002 estimates primarily because these borrowers had less liquidity and other assets in comparison to the borrowers in our typical client relationship. We performed a detailed review of non-owner occupied real estate borrowing relationships in excess of $\$ 2$ million to determine if any other loans would have similar characteristics. Based on our current assessment of our loan portfolio and current economic conditions, we identified several loans that could fall into this category. We estimate that the total loss exposure on these loans, if they all became nonperforming, would range from $\$ 5$ million to $\$ 10$ million. However, currently all of these loans are performing according to their contractual terms.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Greater Bay Bancorp s shared national credit portfolio now totals $\$ 49$ million. The outstanding balances in this portfolio have been declining since January 2000, when we decided to stop lending in this market segment. For the third quarter of 2002, losses approximated $\$ 4$ million, with year to date losses totaling $\$ 15$ million or $30 \%$ of our total net charge-offs.

Charge-offs in the Matsco division were higher than previous quarters, constituting approximately $25 \%$ or $\$ 5.9$ million of the quarterly total. The increase in the Matsco charge-offs was the result of a more aggressive charge off policy and expanded collection process that was implemented in the third quarter. Matsco charges off retail credits after principal and interest payments are 120 days delinquent ( 180 days previously), even though in many cases there will be future recoveries. The recent collection efforts have reduced Matsco s 30 day to 89 day delinquencies by $50 \%$ from the second quarter of 2002 .

We employ a systematic methodology for determining our allowance for loan losses, which includes a monthly review process and monthly adjustment of the allowance. Our process includes a periodic loan by loan review for loans that are individually evaluated for impairment as well as detailed reviews of our other loans, either individually or in pools. This includes an assessment of known problem loans, potential problem loans, and other loans that exhibit indicators of deterioration.

Our methodology incorporates a variety of risk considerations, both quantitative and qualitative, in establishing an allowance for loan losses that management believes is appropriate at each reporting date. Quantitative factors include our historical loss experience, collateral values, and other factors. Qualitative factors include the general economic environment in our marketplace, and in particular, the state of the real estate market in the San Francisco Bay Area and technology industries based in the Silicon Valley. Credit concentration, trends in credit quality and pace of portfolio growth are other qualitative factors that are considered in our methodology. These qualitative factors are evaluated in connection with the unallocated portion of the allowance for loan losses.

As we add new products, increase in complexity, and expand our geographic coverage, we will enhance our methodology to keep pace with the size and complexity of the loan portfolio. In this regard, we have periodically engaged outside firms to independently assess our methodology, and on an ongoing basis we engage outside firms to perform independent credit reviews of our loan portfolio. Management believes that our current methodology is appropriate given our size and level of complexity.

While this methodology utilizes historical and other objective information, the establishment of the allowance for loan losses, is to some extent, based on the judgment and experience of management. Management believes that the allowance for loan losses is adequate as of September 30 , 2002 to cover known and inherent risks in the loan portfolio. However, future changes in circumstances, economic conditions or other factors could cause management to increase or decrease the allowance for loan losses as necessary.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

At September 30, 2002, the allowance for loan losses was $\$ 128.4$ million, consisting of a $\$ 99.4$ million allocated allowance and a $\$ 29.0$ million unallocated allowance. The unallocated allowance recognizes the model and estimation risk associated with the allocated allowances, and management s evaluation of various conditions, the effects of which are not directly measured in determining the allocated allowance. The evaluation of the inherent loss regarding these conditions involves a higher degree of uncertainty because they are not identified with specific problem credits or portfolio segments.

## Deposits

We emphasize developing total client relationships in order to increase our core deposit base. Deposits reached $\$ 5.4$ billion at September 30, 2002, an increase of $9.1 \%$ compared to December 31, 2001. Approximately $91.0 \%$ of this increase was related to growth in money market demand accounts and is a result of the success of the promotion of two new programs to attract new deposits.

In this economic environment, we believe our clients are more likely to utilize deposits and cash-on-hand rather than other funding sources. This is particularly evidenced in our venture banking unit, as our business clients focus more on managing current operations than business expansion, which has resulted in a reduction in their borrowing needs. The economic slowdown has also impacted our Trust unit as the general market conditions have reduced investments in our money market accounts.

Our noninterest-bearing demand deposit accounts decreased $3.2 \%$ to $\$ 984.3$ million at September 30, 2002 compared to $\$ 954.0$ million at December 31, 2001.

Money market deposit accounts ( MMDA ), negotiable order of withdrawal accounts (NOW ) and savings accounts were $\$ 2.7$ billion at September 30, 2002 compared to $\$ 2.3$ billion at December 31, 2001.

MMDA, NOW and savings accounts were $49.5 \%$ of total deposits at September 30, 2002 as compared to $45.7 \%$ at December 31, 2001. Time certificates of deposit totaled $\$ 1.8$ billion, or $32.4 \%$ of total deposits at September 30, 2002 compared to $\$ 1.8$ billion or $35.2 \%$ of total deposits at December 31, 2001.

## Liquidity and Cash Flow

The objective of our liquidity management is to maintain each Bank s ability to meet the day-to-day cash flow requirements of our clients who either wish to withdraw funds or require funds to meet their credit needs. We must manage our liquidity position to allow the Banks to meet the needs of their clients while maintaining an appropriate balance between assets and liabilities to meet the return on investment expectations of our shareholders. We monitor the sources and uses of funds on a daily basis to maintain an acceptable liquidity position. In addition to liquidity from core deposits and repayments and maturities of loans and investments, the Banks have the ability to sell securities under agreements to repurchase, obtain FHLB advances or purchase overnight Federal Funds.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Greater Bay is a company separate and apart from the Banks and ABD and therefore it must provide for its own liquidity. In addition to its own operating expenses, Greater Bay is responsible for the payment of the interest on the outstanding issues of trust preferred securities and is directly responsible for the contingent interest on the zero coupon senior convertible contingent debt securities, and the dividends paid on our common stock and the $7.25 \%$ convertible preferred stock. Substantially all of Greater Bay s revenues are obtained from management fees, interest received on its investments and dividends declared and paid by our subsidiaries. There are statutory and regulatory provisions that limit the ability of ABD and the Banks to pay dividends to Greater Bay. At September 30, 2002, the subsidiaries had approximately $\$ 81.8$ million in the aggregate available to be paid as dividends to Greater Bay. Management of Greater Bay believes that such restrictions will not have an impact on the ability of Greater Bay to meet our ongoing cash obligations. During the quarter ended June 30, 2002, Greater Bay raised approximately $\$ 200$ million through a private offering of zero coupon senior convertible contingent debt securities. During the third quarter of 2002, Greater Bay retired $\$ 89.0$ million of these securities. As of September 30, 2002, Greater Bay did not have any material commitments for capital expenditures.

Net cash provided by operating activities totaled $\$ 164.7$ million for the nine months ended September 30,2002 and $\$ 111.8$ million for the same period in 2001. Cash used for investing activities totaled $\$ 255.5$ million in the nine months ended September 30 , 2002 and $\$ 1.8$ billion in the same period of 2001. The comparatively large balance of cash used for investing purposes during the nine months ended September 30 , 2001 primarily reflects our program to leverage the balance sheet. The significant comparative decrease during the same period of 2002 reflects our effort to de-leverage the balance sheet as described in Net Interest Income Overview above.

For the nine months ended September 30, 2002, net cash provided by financing activities was $\$ 187.2$ million, compared to $\$ 1.6$ billion in the same period of 2001 . Historically, our primary financing activity has been through deposits. For the nine months ended September 30 , 2002 and 2001, deposit gathering activities generated cash of $\$ 453.8$ million and $\$ 122.9$ million, respectively. This represents a total of $242.4 \%$ and $7.9 \%$ of the financing cash flows for the nine months ended September 30, 2002 and 2001, respectively. For the nine months ended September 30, 2002 short term and long term borrowings decreased $\$ 255.5$ million as compared to an increase of $\$ 1.3$ billion for the nine months ended September 30, 2001. The decrease in borrowings for the nine months ended September 30, 2002 was the result of the implementation of our process to de-leverage the balance sheet by reducing the size of the investment portfolio and wholesale borrowings in the third quarter.

## Capital Resources

Shareholders equity at September 30, 2002 increased to $\$ 651.7$ million from $\$ 463.7$ million at December 31, 2001. Greater Bay declared dividends of $\$ 0.125$, and $\$ 0.43$ per share during the three months ended September 30, 2002 and the twelve months ended December 31, 2001, respectively, excluding dividends paid by subsidiaries prior to the completion of their mergers.

A banking organization $s$ total qualifying capital includes two components: core capital (Tier 1 capital) and supplementary capital (Tier 2 capital). Core capital, which must comprise at least half of total capital, includes common shareholders equity, qualifying perpetual preferred stock, trust preferred securities and preferred stock of real estate investment trust subsidiaries of the Banks, less goodwill. Supplementary capital includes the allowance for loan losses, (subject to certain limitations), other perpetual preferred stock, trust preferred securities, certain other capital instruments and term subordinated debt. Our major capital components are shareholders equity and Trust Preferred Securities in core capital, and the allowance for loan losses in supplementary capital.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

At September 30, 2002, the minimum risk-based capital requirements to be considered adequately capitalized were $4.0 \%$ for core capital and $8.0 \%$ for total capital. Federal banking regulators have also adopted leverage capital guidelines to supplement risk-based measures. The leverage ratio is determined by dividing Tier 1 capital as defined under the risk-based guidelines by average total assets (not risk-adjusted) for the preceding quarter. The minimum leverage ratio is $3.0 \%$, although certain banking organizations are expected to exceed that amount by $1.0 \%$ or more, depending on their circumstances.

Pursuant to the Federal Deposit Insurance Corporation Improvement Act of 1991, the Federal Reserve, the Office of the Comptroller of the Currency and the FDIC have adopted regulations setting forth a five-tier system for measuring the capital adequacy of the financial institutions they supervise. Our capital levels at September 30, 2002 and the two highest levels recognized under these regulations are as follows:

|  | Tangible equity | Tangible equity including ABD goodwill | Leverage ratio | Tier 1 risk-based capital ratio | Total risk-based capital ratio |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Greater Bay Bancorp | 6.11\% | 7.72\% | 8.17\% | 11.35\% | 12.61\% |
| Well-capitalized | N/A | N/A | 5.00\% | 6.00\% | 10.00\% |
| Adequately capitalized | N/A | N/A | 4.00\% | 4.00\% | 8.00\% |

In addition, at September 30, 2002, each of our subsidiary banks had levels of capital that exceeded the well-capitalized guidelines.
Our strong earnings for the second and third quarters of 2002, when combined with our de-leveraging strategy substantially improved the tangible equity to asset ratio from $5.01 \%$ at March 31, 2002 to $6.11 \%$ at September 30, 2002. In evaluating our tangible equity ratio, we believe it is important to consider the composition of the goodwill that is deducted from common equity to arrive at tangible equity. At September 30, 2002, the majority of the goodwill is related to the ABD acquisition. Based on ABD s outstanding performance and current comparable valuations based upon the recent sales of peer insurance agencies, we believe that $A B D$ is worth more than the recorded goodwill value. On a pro forma basis, including the ABD goodwill in tangible equity, our tangible equity ratio would be $7.72 \%$

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Quantitative and Qualitative Disclosures about Market Risk

Our financial performance is impacted by, among other factors, IRR and credit risk. We do not utilize derivatives to mitigate our credit risk, relying instead on an extensive loan review process and our allowance for loan losses. See Allowance for Loan Losses herein.

IRR is the risk of a change in our income or the value of our assets and liabilities due to changes in interest rates. This risk is addressed by our Board Asset \& Liability Management Committee ( Board ALCO ), which includes senior management representatives. The Board ALCO monitors IRR by analyzing the potential impact on the market value of portfolio equity and net interest income from potential changes to interest rates and considers the impact of alternative strategies or changes in balance sheet structure. The Board ALCO provides guidance in managing the balance sheet to minimize the potential impact of changes in interest rates on market value of portfolio equity and net interest income.

Our exposure to IRR is reviewed at least quarterly by the Board of Directors and the Board ALCO and on a monthly basis by management ALCO. IRR exposure is measured using interest rate sensitivity analysis to determine our change in market value of portfolio equity and net interest income in the event of hypothetical changes in interest rates. If potential changes to market value of portfolio equity and net interest income resulting from hypothetical interest rate changes are not within the limits established by the Board, the Board may direct management to adjust our asset and liability mix to bring IRR within Board approved limits.

In order to reduce the exposure to interest rate fluctuations, we have implemented strategies to more closely match our overall balance sheet composition. Our portfolio reinvestment strategy continues to be focused on investing in securities which are less susceptible to extension risk in the event of an increase in interest rates (i.e., have shorter and less volatile duration currently approximately 2 years on average). Average lives of new investments are approximately 3 years. Correspondingly, we have utilized short-term borrowings to shorten the effective duration of our liabilities.

The results of the above strategy has resulted in reducing our overall sensitivity to interest rates as discussed below for both market value of portfolio equity and net interest income.

## Market Value of Portfolio Equity

Interest rate sensitivity is computed by estimating the changes in net portfolio of equity value, or market value over a range of potential changes in interest rates. The market value of portfolio equity is the market value of our assets less the market value of our liabilities plus the market value of any off-balance sheet items. The market value of each asset, liability, and off-balance sheet item is the net present value of expected cash flows discounted at market rates after adjustment for rate changes. We measure the impact on market value for an immediate and sustained 100 basis point increase and decrease (shock) in interest rates. The following table shows our projected change in market value of portfolio equity for this set of rate shocks as of September 30, 2002.


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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The preceding table indicates that as of September 30, 2002 an immediate and sustained 100 basis point increase in interest rates would increase our market value of portfolio equity by approximately $4.2 \%$.

The market value of portfolio equity is based on the net present values of each product in the portfolio, which in turn is based on cash flows factoring in recent market prepayment estimates from public sources. The discount rates are based on recently observed spread relationships and adjusted for the assumed interest rate changes. Some valuations are provided directly from independent broker quotations.

## Net Interest Income

The impact of interest rate changes on net interest income and net income are measured using income simulation. The various products in our balance sheet are modeled to simulate their income (and cash flow) behavior in relation to interest rates. Income for the next 12 months is calculated for current interest rates and for immediate and sustained rate shocks.

The income simulation model includes various assumptions regarding the repricing relationships for each product. Many of our assets are floating rate loans, which are assumed to reprice immediately, and to the same extent as the change in market rates according to their contracted index. Our non-term deposit products reprice more slowly, usually changing less than the change in market rates and at our discretion. As of September 30, 2002, the analysis indicates that our net interest income for the next 12 months would increase by $2.8 \%$ if rates increased 100 basis points, and decrease by $4.2 \%$ if rates decreased 100 basis points.

The above $+/-100$ basis points net interest income analysis is a static analysis that does not consider likely expected balance sheet mix changes in an actual rate change scenario. A 100 basis points increase in rates would be commensurate with an improving economy and is expected to increase core loan and core deposit growth rates.

Based on conservative estimates of balance sheet mix changes, an increase in interest rates of 100 basis points would result in an additional increase in net interest income of approximately $0.7 \%-1.7 \%$. This analysis indicates the impact of change in net interest income for the given set of rate changes and assumptions. It assumes the balance sheet grows modestly, but that our structure is to remain similar to the structure at year-end. It does not account for all the factors that impact this analysis including changes by management to mitigate the impact of interest rate changes or secondary impacts such as changes to our credit risk profile as interest rates change. Furthermore, loan and investment prepayment rate estimates and spread relationships change regularly. Interest rate changes create changes in actual loan and investment prepayment rates that will differ from the market estimates incorporated in the analysis. In addition, the proportion of adjustable-rate loans in our portfolio could decrease in future periods if market interest rates remain at or decrease below current levels. Changes that vary significantly from the assumptions may have significant effects on our net interest income.

## Gap Analysis

In addition to the above analysis, we also perform a gap analysis as part of the overall IRR management process. This analysis is focused on the maturity structure of assets and liabilities and their repricing characteristics over future periods. An effective IRR management strategy seeks to match the volume of assets and liabilities maturing or repricing during each period. Gap sensitivity is measured as the difference between the volume of assets and liabilities in our current portfolio that is subject to repricing at various time horizons. The main focus is usually for the one-year cumulative gap. The difference is known as interest sensitivity gaps.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The following table shows interest sensitivity gaps for different intervals as of September 30, 2002:


The foregoing table indicates that we had a one year negative gap of $\$(753.0)$ million, or ( 9.1 ) \% of total assets, at September 30, 2002. Thus, if interest rates were to decline, the gap would indicate a resulting increase in net interest margin. However, changes in the mix of earning assets or supporting liabilities can either increase or decrease the net interest margin without affecting interest rate sensitivity. In addition, the interest rate spread between an asset and the supporting liability can vary significantly while the timing of repricing of both the asset and our supporting liability can remain the same, thus impacting net interest income. This characteristic is referred to as basis risk and, generally, relates to the repricing characteristics of short-term funding sources such as certificates of deposit.

Gap analysis has certain limitations. Measuring the volume of repricing or maturing assets and liabilities does not always measure the full impact on the portfolio value of equity or net interest income. Gap analysis does not account for rate caps on products; dynamic changes such as increasing prepay speeds as interest rates decrease, basis risk, or the benefit of non-rate funding sources. The relation between product rate repricing and market rate changes (basis risk) is not the same for all products. The majority of our loan portfolio reprices quickly and completely following changes in market rates, while non-term deposit rates in general move more slowly and usually incorporate only a fraction of the change in rates. Products categorized as non-rate sensitive, such as our noninterest-bearing demand deposits, in the gap analysis behave like long term fixed rate funding sources. Both of these factors tend to make our actual behavior more assets sensitive than is indicated in the gap analysis. In fact, we experience higher net interest income when rates rise, opposite what is indicated by the gap analysis. In fact, during the recent period

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of declines in interest rates, our net interest earning assets has declined. See Results of Operations Net Interest Income The Quarter Ended September 30, 2002 Compared to June 30, 2002 . Therefore, management uses income simulation, net interest income rate shocks and market value of portfolio equity as our primary IRR management tools.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Controls and Procedures

Within the 90 days prior to the date of filing this report, we carried out any evaluation under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-14(c) of the Securities Exchange Act of 1934, as amended. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective.

There have been no significant changes in our internal controls or in other factors that could significantly affect these controls subsequent to the date of our evaluation.

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## PART II. OTHER INFORMATION

## ITEM 1. Legal Proceedings Not applicable

## ITEM 2. Changes in Securities and Use of Proceeds Not applicable

## ITEM 3. Defaults Upon Senior Securities Not applicable

## ITEM 4. Submission of Matters to a Vote of Security Holders Not applicable

## ITEM 5. Other Information

At the Company s annual meeting of shareholders held on May 21, 2002, the shareholders approved a shareholder proposal recommending that the Company s Board of Directors consider taking action to eliminate the classified board of directors and thereby requiring the annual election of directors. In July 2002, the Board of Directors delegated to the Executive Committee the responsibility to analyze the proposal and make a recommendation to the full Board. The Executive Committee is comprised of seven members, six of whom are independent.

The Executive Committee reviewed the advantages and disadvantages of a classified board, including, but not limited to, (i) the arguments of the proponent made in favor of the proposal included in the Company s 2002 proxy statement; (ii) the Company s response in the proxy statement as to the valid business purposes served by a classified board; (iii) the information considered by the Board in preparing its response; and (iv) subsequent additional third party information discussing shareholder proposals on this topic. The Executive Committee also considered that eliminating the classified board would require an amendment to the Company s Bylaws, which must be approved by a majority of the outstanding shares. Because only $34 \%$ of the outstanding shares voted in favor of the shareholder proposal, the Executive Committee believes that a significant majority of the outstanding shares favors the classified board structure.

Accordingly, at the Board s October 2002 meeting, the Executive Committee recommended to the full Board of Directors that the classified board structure should be maintained. The Board carefully considered the recommendation and unanimously voted to accept and approve the recommendation.

## ITEM 6. Exhibits and Reports on Form 8-K

The Exhibits listed below are filed or incorporated by reference as part of this Report.
(a) Exhibits

Exhibit
No.
99.1 Certification of Chief Executive Officer and Chief Financial Officer under Section 906 of the Sarbanes-Oxley Act.
(b) Reports on Form 8-K

During the quarter ended September 30, 2002, Greater Bay filed the following Current Reports on Form 8-K: (1) July 2, 2002 (containing updated earnings guidance); (2) July 17, 2002 (containing press release announcing second quarter 2002 results); (3) July 29, 2002 (containing updated slide presentation as of June 30, 2002); (4) August 6, 2002 (containing press release announcing purchase of the Registrant s common stock by members of its Board of Directors); (5) August 8, 2002 (containing a clarification of our disclosure of our market sensitivity and property status analysis contained in our 10-Q); and (6) September 17, 2002 (containing press release and slide presentation for analysts conference).

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## Signatures

In accordance with the requirements of the Securities Exchange Act of 1934, as amended, the registrant has caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Greater Bay Bancorp
(Registrant)
By:
/s/ Steven C. Smith

> Steven C. Smith
> Executive Vice
> President, Chief
> Administrative
> Officer and Chief
> Financial Officer

Date: November 8, 2002

## Table of Contents

## Certification

I, David L. Kalkbrenner, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Greater Bay Bancorp;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b) evaluated the effectiveness of the registrant s disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the Evaluation Date ); and
c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant s other certifying officer and I have disclosed, based on our most recent evaluation, to the registrant s auditors and the audit committee of registrant $s$ board of directors (or persons performing the equivalent function):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant s ability to record, process, summarize and report financial data and have identified for the registrant $s$ auditors any material weakness in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant s internal controls; and
6. The registrant $s$ other certifying officer and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective action with regard to significant deficiencies and material weaknesses.

By: /s/ David L.
Kalkbrenner

David L. Kalkbrenner
President and Chief Executive Officer

Date: November 8, 2002

## Table of Contents

## Certification

I, Steven C. Smith, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Greater Bay Bancorp;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b) evaluated the effectiveness of the registrant $s$ disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the Evaluation Date ); and
c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant $s$ other certifying officer and I have disclosed, based on our most recent evaluation, to the registrant $s$ auditors and the audit committee of registrant $s$ board of directors (or persons performing the equivalent function):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant $s$ ability to record, process, summarize and report financial data and have identified for the registrant s auditors any material weakness in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant $s$ internal controls; and
6. The registrant $s$ other certifying officer and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective action with regard to significant deficiencies and material weaknesses.

By: /s/ Steven C. Smith

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    Steven C. Smith
        Executive
Vice President, Chief
    Administrative
    Officer and Chief
    Financial Officer
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Date: November 8, 2002


[^0]:    * Restated on a historical basis to reflect the merger described in note 1 on a pooling of interests basis.

