

ALTERA CORP  
Form SC TO-I/A  
June 24, 2003

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As filed with the Securities and Exchange Commission on June 24, 2003

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**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

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**SCHEDULE TO**  
**(Rule 13e-4)**

**TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**  
**(AMENDMENT NO. 2)**

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**ALTERA CORPORATION**  
(Name of Subject Company (Issuer))

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**ALTERA CORPORATION**

(Name of Filing Persons (Offeror))

Certain Options Under the Altera Corporation 1996 Stock Option Plan  
(Title of Class of Securities)

**021441100**  
(CUSIP Number of Class of Securities)  
(Underlying Common Stock)

**JOHN P. DAANE**  
**President and Chief**  
**Executive Officer**  
**Altera Corporation**  
**101 Innovation Drive**  
**San Jose, California 95134**

(Name, Address and Telephone Number of Person Authorized to  
Receive Notices and Communications on Behalf of Filing Persons)

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Copies to:

KATHERINE E. SCHUELKE, ESQ  
Vice President, General Counsel  
and Secretary  
ALTERA CORPORATION  
101 Innovation Drive  
San Jose, California 95134  
(408) 544-7000

WARREN L. TROUPE, ESQ.  
BRIAN V. CAID, ESQ.  
MORRISON & FOERSTER LLP  
370 17th Street, Suite 5200  
Denver, Colorado 80202  
(303) 592-1500

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**Calculation of Filing Fee**

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| Transaction Valuation* | Amount of Filing Fee |
|------------------------|----------------------|
| \$199,378,005          | \$ 16,129.68**       |

\*Calculated solely for purposes of determining the filing fee. This amount assumes that stock options to purchase an aggregate of 10,641,131 shares of common stock of Altera Corporation, representing all of the options that are eligible to participate in the offer as described herein, are exchanged pursuant to this offer. The amount of the filing fee, calculated in accordance with Rule 0-11 of the Securities Exchange Act of 1934, is based on the product of (a) the value of such options calculated based on the Black-Scholes option pricing model as the transaction value (\$199,378,005), multiplied by (b) \$80.90 per \$1,000,000 of the transaction value.

\*\*Previously paid.

Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: Not applicable.  
Form or Registration No.: Not applicable.  
Filing party: Not applicable.  
Date filed: Not applicable.

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- third party tender offer subject to Rule 14d-1.
- issuer tender offer subject to Rule 13e-4.
- going-private transaction subject to Rule 13e-3.
- amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

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- Item 2. Subject Company Information.
- Item 3. Identity and Background of Filing Person.
- Item 4. Terms of the Transaction.
- Item 5. Past Contacts, Transactions, Negotiations and Arrangements.
- Item 6. Purposes of the Transaction and Plans or Proposals.
- Item 7. Source and Amount of Funds or Other Consideration.
- Item 8. Interest in Securities of the Subject Company.
- Item 9. Person/Assets, Retained, Employed, Compensated or Used.
- Item 10. Financial Statements.
- Item 11. Additional Information.
- Item 12. Exhibits.
- Item 13. Information Required by Schedule 13E-3.

**SIGNATURE**

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- EX-(A)(1) Offer to Exchange
  - EX-(A)(4) Withdrawal Form for Option Exchange Prog
  - EX-(A)(12) Form of Rights Letter
  - EX-(A)(13) Email Correspondence from Darrell Moore
  - EX-(A)(14) Email Correspondence from K.E. Schuelke
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This Amendment No. 2 amends and supplements the Altera Corporation Tender Offer Statement on Schedule TO filed with the Securities and Exchange Commission on June 5, 2003, as amended by Amendment No. 1 to Schedule TO filed with the Securities and Exchange Commission on June 10, 2003, relating to the offer by Altera Corporation to exchange certain outstanding stock options to purchase common stock, par value \$0.001 per share, pursuant to the terms and conditions in the Offer to Exchange dated June 5, 2003, as amended June 24, 2003 and attached to this Amendment No. 2 as Exhibit (a) (1).

**Item 1. Summary Term Sheet.**

The information set forth under Summary of Terms in the Offer to Exchange, dated June 5, 2003, as amended June 24, 2003 (the Offer to Exchange), attached hereto as Exhibit (a)(1), is incorporated herein by reference.

**Item 2. Subject Company Information.**

(a) The name of the issuer is Altera Corporation, a Delaware corporation (the Company). The address of its principal executive offices is Altera Corporation, 101 Innovation Drive, San Jose, California 95134, and the telephone number is (408) 544-7000. The information set forth in the Offer to Exchange under Section 9 (Information About Altera Corporation) is incorporated herein by reference.

(b) This Tender Offer Statement on Schedule TO relates to an offer by the Company to Eligible Employees to exchange options (the Options) outstanding under the Altera Corporation 1996 Stock Option Plan, as amended (the 1996 Plan), to purchase shares of the Company's common stock, par value \$0.001 per share (the Common Stock), for new options (the Replacement Options) to purchase shares of the Common Stock to be granted under the 1996 Plan upon the terms and subject to the conditions described in the Offer to Exchange. The information set forth in the Offer to Exchange under Summary of Terms, Section 2 (Number of Options; Expiration Date), Section 6 (Acceptance of Options for Exchange and Issuance of Replacement Options) and Section 8 (Source and Amount of Consideration; Terms of Replacement Options) is incorporated herein by reference.

(c) The information set forth in the Offer to Exchange under Section 7 (Price Range of Common Stock Underlying the Options) is incorporated herein by reference.

**Item 3. Identity and Background of Filing Person.**

Altera Corporation is the filing person. The information set forth under Item 2(a) above is incorporated herein by reference. The name and address of each executive officer, director and controlling person of Altera Corporation is set forth in Schedule B of the Offer to Exchange, which is incorporated herein by reference.

**Item 4. Terms of the Transaction.**

(a) The information set forth in the Offer to Exchange under Summary of Terms, Section 1 (Eligible Employees), Section 2 (Number of Options; Expiration Date), Section 4 (Procedures for Participating in the Offer), Section 5 (Withdrawal Rights), Section 6 (Acceptance of Options for Exchange and Issuance of Replacement Options), Section 8 (Source and Amount of Consideration; Terms of Replacement Options), Section 11 (Status of Options Acquired by Us in this Offer; Accounting Consequences of this Offer), Section 12 (Legal Matters; Regulatory Approvals), Section 13 (Material U.S. Federal Income Tax Consequences), Section 29 (Extension of Offer; Termination; Amendment), and Schedule A (Conditions of this Offer) is incorporated herein by reference.

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(b) The information set forth in the Offer to Exchange under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Current Options and Our Common Stock ) is incorporated herein by reference.

**Item 5. Past Contacts, Transactions, Negotiations and Arrangements.**

The information set forth in the Offer to Exchange under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Current Options and Our Common Stock ) is incorporated herein by reference.

**Item 6. Purposes of the Transaction and Plans or Proposals.**

(a) The information set forth in the Offer to Exchange under Section 3 ( Purpose of this Offer ) is incorporated herein by reference.

(b) The information set forth in the Offer to Exchange under Section 6 ( Acceptance of Options for Exchange and Issuance of Replacement Options ) and Section 11 ( Status of Options Acquired by Us in this Offer; Accounting Consequences of this Offer ) is incorporated herein by reference.

(c) The information set forth in the Offer to Exchange under Section 3 ( Purpose of the Offer ) is incorporated herein by reference.

**Item 7. Source and Amount of Funds or Other Consideration.**

(a) The information set forth in the Offer to Exchange under Section 8 ( Source and Amount of Consideration; Terms of Replacement Options ) and Section 30 ( Fees and Expenses ) is incorporated herein by reference.

(b) The information set forth in the Offer to Exchange under Schedule A ( Conditions of this Offer ) is incorporated herein by reference.

(d) Not applicable.

**Item 8. Interest in Securities of the Subject Company.**

The information set forth in the Offer to Exchange under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Current Options and Our Common Stock ) is incorporated herein by reference.

**Item 9. Person/Assets, Retained, Employed, Compensated or Used.**

Not applicable.

**Item 10. Financial Statements.**

The information set forth in the Offer to Exchange under Section 9 ( Information About Altera Corporation ) and Section 31 ( Additional Information ), and on pages 27 through 47 of the Company s Annual Report on Form 10-K for the year ended December 31, 2002 and pages 3

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through 10 of the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2003 is incorporated herein by reference.

**Item 11. Additional Information.**

(a) The information set forth in the Offer to Exchange under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning the Current Options and Our Common Stock ) and Section 12 ( Legal Matters; Regulatory Approvals ) is incorporated herein by reference.

(b) The information set forth in the Offer to Exchange under Section 31 ( Additional Information ) is incorporated herein by reference.

**Item 12. Exhibits.**

Item 12 to Altera Corporation's Schedule TO is amended and supplemented (i) to add the Offer to Exchange dated June 5, 2003, as amended June 24, 2003, (ii) to add the amended Withdrawal Form for Option Exchange Program as Exhibit (a)(4), and (iii) to add new Exhibits (a)(12), (a)(13) and (a)(14), all of which are filed with this Amendment No. 2 to Schedule TO.

- (a)(1) Offer to Exchange, dated June 5, 2003, as amended June 24, 2003
- (2) Email Correspondence and Accompanying Memorandum to All Altera Employees from John P. Daane dated June 5, 2003 Regarding Commencement of Option Exchange Program\*
- (3) Election Form for Option Exchange Program\*
- (4) Withdrawal Form for Option Exchange Program
- (5) Form of Confirmation of Election\*
- (6) Form of Reminder of Approaching Expiration of Offering Period\*
- (7) Form of Letter to Employees on Leave of Absence Regarding Option Exchange Program\*
- (8) Altera Corporation Definitive Proxy Statement for its Annual Meeting of Stockholders to be held May 6, 2003, filed with the Securities and Exchange Commission on March 25, 2003 and incorporated herein by reference
- (9) Altera Corporation Annual Report on Form 10-K for its fiscal year ended December 31, 2002, filed with the Securities and Exchange Commission on March 11, 2003 and incorporated herein by reference (Commission File No. 0-16617)
- (10) Altera Corporation Quarterly Report on Form 10-Q for the quarter ended March 31, 2003, filed with the Securities and Exchange Commission on May 15, 2003 and incorporated herein by reference (Commission File No. 0-16617)
- (11) Presentation to Employees of Altera Corporation Beginning June 10, 2003\*\*
- (12) Form of Rights Letter
- (13) Email Correspondence to Employees of Altera Corporation from Darrell Moore, Director, Compensation & Benefits
- (14) Email Correspondence from Katherine E. Schuelke Notifying Employees of Amended Offer to Exchange

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(b) Not applicable.

(d) (1) Altera Corporation 1996 Stock Option Plan\*

(2) Form of Option Agreement Pursuant to the Altera Corporation 1996 Stock Option Plan, incorporated herein by reference to Exhibit 10.15 to the Altera Corporation Annual Report on Form 10-K for the year ended December 31, 2002, filed with the Securities and Exchange Commission on March 11, 2003 (Commission File No. 0-16617)

(g) Not applicable.

(h) Not applicable.

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\* Previously filed with the Securities and Exchange Commission as an exhibit to the Schedule TO filed on June 5, 2003.

\*\* Previously filed with the Securities and Exchange Commission as an exhibit to Amendment No. 1 to the Schedule TO filed on June 10, 2003.

**Item 13. Information Required by Schedule 13E-3.**

Not applicable.



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**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this Amendment No. 2 to Schedule TO is true, complete and correct.

ALTERA CORPORATION

By: /s/ Katherine E. Schuelke

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Katherine E. Schuelke  
Vice President, General Counsel and Secretary

Date: June 24, 2003

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| <b>Exhibit<br/>Number</b> | <b>Description</b>   |
|---------------------------|--|
| (a)(1)                    | Offer to Exchange, dated June 5, 2003, as amended June 24, 2003  |
| (a)(2)                    | Email Correspondence and Accompanying Memorandum to All Altera Employees from John P. Daane dated June 5, 2003 Regarding Commencement of Option Exchange Program*  |
| (a)(3)                    | Election Form for Option Exchange Program*   |
| (a)(4)                    | Withdrawal Form for Option Exchange Program  |
| (a)(5)                    | Form of Confirmation of Election*  |
| (a)(6)                    | Form of Reminder of Approaching Expiration of Offering Period*   |
| (a)(7)                    | Form of Letter to Employees on Leave of Absence Regarding Option Exchange Program*   |
| (a)(8)                    | Altera Corporation Definitive Proxy Statement for its Annual Meeting of Stockholders to be held May 6, 2003, filed with the Securities and Exchange Commission on March 25, 2003 and incorporated herein by reference  |
| (a)(9)                    | Altera Corporation Annual Report on Form 10-K for its fiscal year ended December 31, 2002, filed with the Securities and Exchange Commission on March 11, 2003 and incorporated herein by reference (Commission File No. 0-16617)  |
| (a)(10)                   | Altera Corporation Quarterly Report on Form 10-Q for its quarter ended March 31, 2003, filed with the Securities and Exchange Commission on May 15, 2003 and incorporated herein by reference (Commission File No. 0-16617)  |
| (a)(11)                   | Presentation to Employees of Altera Corporation Beginning June 10, 2003**  |
| (a)(12)                   | Form of Rights Letter  |
| (a)(13)                   | Email correspondence to Employees of Altera Corporation from Darrell Moore, Director, Compensation & Benefits  |
| (a)(14)                   | Email correspondence from Katherine E. Schuelke Notifying Employees of Amended Offer to Exchange   |
| (d)(1)                    | Altera Corporation 1996 Stock Option Plan*   |
| (d)(2)                    | Form of Option Agreement Pursuant to the Altera Corporation 1996 Stock Option Plan, incorporated herein by reference to Exhibit 10.15 to the Altera Corporation Annual Report on Form 10-K for the year ended December 31, 2002, filed with the Securities and Exchange Commission on March 11, 2003 (Commission File No. 0-16617) |

\* Previously filed with the Securities and Exchange Commission as an exhibit to the Schedule TO filed on June 5, 2003.

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