

EXPEDITORS INTERNATIONAL OF WASHINGTON INC

Form 10-Q

May 09, 2008

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

(Mark One)

**x**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR  
15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2008**

**OR**

**o**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR  
15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from            to**

**Commission File Number: 0-13468**

**EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.**

(Exact name of registrant as specified in its charter)

**Washington**

(State or other jurisdiction of  
incorporation or organization)

**91-1069248**

(IRS Employer Identification Number)

**1015 Third Avenue, 12<sup>th</sup> Floor, Seattle, Washington**

**98104**

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(Address of principal executive offices)

(Zip Code)

**(206) 674-3400**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐ (Do not check if a smaller reporting company)

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

At May 7, 2008, the number of shares outstanding of the issuer's Common Stock was 213,294,318.

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PART I. FINANCIAL INFORMATION**Item 1. Financial Statements**EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.  
AND SUBSIDIARIESCondensed Consolidated Balance Sheets  
(In thousands, except share data)

(Unaudited)

|  | March 31,<br>2008 | December 31,<br>2007 |
|--|-------------------|----------------------|
| <b>Assets</b>  |                   |                      |
| <b>Current assets:</b>   |                   |                      |
| Cash and cash equivalents  | \$ 740,966        | \$ 574,599           |
| Short-term investments   | 606               | 674                  |
| Accounts receivable, less allowance for doubtful accounts of \$14,465 at March 31, 2008 and \$14,830 at December 31, 2007                | 878,191           | 933,519              |
| Deferred Federal and state income taxes  | 7,185             | 8,278                |
| Other  | 19,117            | 17,627               |
| Total current assets   | 1,646,065         | 1,534,697            |
| Property and equipment, less accumulated depreciation and amortization of \$224,696 at March 31, 2008 and \$214,223 at December 31, 2007 | 500,845           | 497,892              |
| Goodwill, net  | 7,927             | 7,927                |
| Other intangibles, net   | 7,710             | 7,832                |
| Other assets, net  | 21,156            | 20,717               |
|  | \$ 2,183,703      | \$ 2,069,065         |
| <b>Liabilities and Shareholders' Equity</b>  |                   |                      |
| <b>Current liabilities:</b>  |                   |                      |
| Short-term debt  | 748               |                      |
| Accounts payable   | 615,800           | 613,108              |
| Accrued expenses, primarily salaries and related costs   | 145,598           | 129,669              |
| Federal, state and foreign income taxes  | 36,812            | 26,976               |
| Total current liabilities  | 798,958           | 769,753              |
| Deferred Federal and state income taxes  | 67,566            | 55,533               |
| Minority interest  | 17,367            | 17,208               |
| <b>Shareholders' equity:</b>   |                   |                      |
| Preferred stock, par value \$.01 per share.  |                   |                      |
| Authorized 2,000,000 shares; none issued   |                   |                      |

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Common stock, par value \$.01 per share.

Authorized 320,000,000 shares; issued and outstanding 212,995,326 shares at March 31, 2008, and 212,996,776 shares at December 31, 2007

|  |           |           |
|--|-----------|-----------|
|  | 2,130     | 2,130     |
| Additional paid-in capital             | 48,788    | 50,006    |
| Retained earnings                      | 1,209,937 | 1,143,464 |
| Accumulated other comprehensive income | 38,957    | 30,971    |

|                            |           |           |
|----------------------------|-----------|-----------|
| Total shareholders' equity | 1,299,812 | 1,226,571 |
|----------------------------|-----------|-----------|

|                               |              |              |
|-------------------------------|--------------|--------------|
| Commitments and contingencies |              |              |
|                               | \$ 2,183,703 | \$ 2,069,065 |

See accompanying notes to condensed consolidated financial statements.

EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.  
AND SUBSIDIARIES

Condensed Consolidated Statements of Earnings  
(In thousands, except share data)

(Unaudited)

|  | Three months ended<br>March 31, |            |
|--|---------------------------------|------------|
|  | 2008                            | 2007       |
| <b>Revenues:</b>                                   |                                 |            |
| Airfreight   | \$ 599,763                      | \$ 517,205 |
| Ocean freight and ocean services                   | 446,792                         | 375,202    |
| Customs brokerage and other services               | 260,766                         | 226,539    |
| Total revenues                                     | 1,307,321                       | 1,118,946  |
| <b>Operating expenses:</b>                         |                                 |            |
| Airfreight consolidation                           | 461,099                         | 389,644    |
| Ocean freight consolidation                        | 360,440                         | 298,891    |
| Customs brokerage and other services               | 111,454                         | 96,275     |
| Salaries and related costs                         | 205,815                         | 182,761    |
| Rent and occupancy costs                           | 19,435                          | 16,667     |
| Depreciation and amortization                      | 9,772                           | 9,575      |
| Selling and promotion                              | 9,504                           | 9,096      |
| Other  | 24,238                          | 21,512     |
| Total operating expenses                           | 1,201,757                       | 1,024,421  |
| Operating income                                   | 105,564                         | 94,525     |
| Interest expense                                   | (71)                            | (14)       |
| Interest income                                    | 4,964                           | 5,219      |
| Other, net   | 1,274                           | 755        |
| Other income, net                                  | 6,167                           | 5,960      |
| Earnings before income taxes and minority interest | 111,731                         | 100,485    |
| Income tax expense                                 | 45,210                          | 41,160     |
| Net earnings before minority interest              | 66,521                          | 59,325     |
| Minority interest                                  | (49)                            | (37)       |
| Net earnings                                       | \$ 66,472                       | \$ 59,288  |
| Diluted earnings per share                         | \$ .30                          | \$ .27     |
| Basic earnings per share                           | \$ .31                          | \$ .28     |

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|   |             |             |
|---|-------------|-------------|
| Weighted average diluted shares outstanding | 220,437,979 | 222,842,546 |
| Weighted average basic shares outstanding   | 213,062,231 | 213,428,221 |

See accompanying notes to condensed consolidated financial statements.

EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.  
AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows  
(In thousands)

(Unaudited)

|   | Three months ended<br>March 31, |           |
|---|---------------------------------|-----------|
|   | 2008                            | 2007      |
| <b>Operating activities:</b>  |                                 |           |
| Net earnings  | \$ 66,472                       | \$ 59,288 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |                                 |           |
| Provision for losses on accounts receivable   | (177)                           | 514       |
| Deferred income tax expense   | 8,826                           | 5,468     |
| Excess tax benefits from stock plans  | (1,506)                         | (16,332)  |
| Stock compensation expense  | 11,280                          | 11,460    |
| Depreciation and amortization   | 9,772                           | 9,575     |
| Gain on sale of property and equipment  | (575)                           | (123)     |
| Minority interest in earnings of consolidated entities                              | 49                              | 37        |
| Other   | 417                             | 334       |
| Changes in operating assets and liabilities:  |                                 |           |
| Decrease in accounts receivable   | 59,754                          | 57,701    |
| Decrease (increase) in other current assets   | 55                              | (677)     |
| Increase (decrease) in accounts payable and other current liabilities               | 15,078                          | (13,635)  |
| Increase in income taxes payable, net   | 9,260                           | 2,469     |
| Net cash provided by operating activities   | 178,705                         | 116,079   |
| <b>Investing activities:</b>  |                                 |           |
| Decrease in short-term investments  | 47                              | 86        |
| Purchase of property and equipment  | (10,210)                        | (13,438)  |
| Proceeds from sale of property and equipment  | 42                              | 379       |
| Other   | 363                             | (340)     |
| Net cash used in investing activities   | (9,758)                         | (13,313)  |
| <b>Financing activities:</b>  |                                 |           |
| Net distributions to minority interests   | (107)                           |           |
| Borrowings of short-term debt, net  | 810                             | 220       |
| Proceeds from issuance of common stock  | 4,614                           | 15,266    |
| Repurchases of common stock   | (18,618)                        | (72,398)  |
| Excess tax benefits from stock plans  | 1,506                           | 16,332    |
| Net cash used in financing activities   | (11,795)                        | (40,580)  |
| Effect of exchange rate changes on cash   | 9,215                           | 3,272     |
| Increase in cash and cash equivalents   | 166,367                         | 65,458    |
| Cash and cash equivalents at beginning of period                                    | 574,599                         | 511,358   |

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|  |    |         |    |         |
|--|----|---------|----|---------|
| Cash and cash equivalents at end of period | \$ | 740,966 | \$ | 576,816 |
| <b>Interest and taxes paid:</b>            |    |         |    |         |
| Interest                                   | \$ | 71      | \$ | 11      |
| Income taxes                               |    | 24,272  |    | 33,033  |

See accompanying notes to condensed consolidated financial statements.



EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.  
AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements

(in thousands, except share data)

(Unaudited)

**Note 1. Summary of Significant Accounting Policies**

The attached condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. As a result, certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted. The Company believes that the disclosures made are adequate to make the information presented not misleading. The condensed consolidated financial statements reflect all adjustments which are, in the opinion of management, necessary to a fair statement of the results for the interim periods presented. These condensed consolidated financial statements should be read in conjunction with the financial statements and related notes included in the Company's Form 10-K as filed with the Securities and Exchange Commission on or about February 29, 2008.

**Note 2. Comprehensive Income**

Comprehensive income consists of net income and other gains and losses affecting shareholders' equity that, under generally accepted accounting principles in the United States, are excluded from net income. For the Company, these consist of foreign currency translation gains and losses and unrealized gains and losses on securities, net of related income tax effects.

The components of total comprehensive income for interim periods are presented in the following table:

|  | Three months ended<br>March 31, |           |
|--|---------------------------------|-----------|
|  | 2008                            | 2007      |
| Net earnings   | \$ 66,472                       | \$ 59,288 |
| Foreign currency translation adjustments net of tax of \$(4,300) and \$(890) | 7,986                           | 1,652     |
| Unrealized loss on securities net of tax of \$0 and \$12                     |                                 | (19)      |
| Total comprehensive income   | \$ 74,458                       | \$ 60,921 |



**Note 3. Business Segment Information**

The Company is organized functionally in geographic operating segments. Accordingly, management focuses its attention on revenues, net revenues, operating income, identifiable assets, capital expenditures, depreciation and amortization and equity generated in each of these geographical areas when evaluating the effectiveness of geographic management. The Company charges its subsidiaries and affiliates for services rendered in the United States on a cost recovery basis. Transactions among the Company's various offices are conducted using the same arms-length pricing methodologies the Company uses when its offices transact business with independent agents.

Financial information regarding the Company's operations by geographic area for the three months ended March 31, 2008 and 2007 are as follows:

| (in thousands)                            | UNITED STATES | OTHER NORTH AMERICA | ASIA    | EUROPE  | AUSTRALASIA | LATIN AMERICA | MIDDLE EAST | ELIMI-NATIONS | CONSOLI-DATED |
|---|---------------|---------------------|---------|---------|-------------|---------------|-------------|---------------|---------------|
| <b>Three months ended March 31, 2008:</b> |               |                     |         |         |             |               |             |               |               |
| Revenues from unaffiliated customers      | \$ 297,946    | 35,069              | 679,850 | 185,564 | 19,839      | 21,860        | 67,193      |               | 1,307,321     |
| Transfers between geographic areas        | 24,081        | 2,073               | 5,111   | 10,502  | 2,134       | 3,307         | 3,997       | (51,205)      |               |
| Total revenues                            | \$ 322,027    | 37,142              | 684,961 | 196,066 | 21,973      | 25,167        | 71,190      | (51,205)      | 1,307,321     |
| Net revenues                              | \$ 149,055    | 16,674              | 98,741  | 65,773  | 11,699      | 12,645        | 19,741      |               | 374,328       |
| Operating income                          | \$ 32,539     | 3,131               | 46,021  | 12,437  | 3,472       | 3,263         | 4,701       |               | 105,564       |
| Identifiable assets at quarter end        | \$ 999,281    | 70,349              | 465,935 | 444,133 | 36,072      | 52,824        | 109,713     | 5,396         | 2,183,703     |
| Capital expenditures                      | \$ 3,636      | 336                 | 3,303   | 1,610   | 194         | 271           | 860         |               | 10,210        |
| Depreciation and amortization             | \$ 5,346      | 312                 | 1,254   | 1,768   | 249         | 315           | 528         |               | 9,772         |
| Equity                                    | \$ 1,437,355  | 34,711              | 355,801 | 171,294 | 23,068      | 27,142        | 52,381      | (801,940)     | 1,299,812     |
| <b>Three months ended March 31, 2007:</b> |               |                     |         |         |             |               |             |               |               |
| Revenues from unaffiliated customers      | \$ 245,725    | 28,086              | 602,031 | 156,379 | 14,783      | 19,371        | 52,571      |               | 1,118,946     |
| Transfers between geographic areas        | 22,498        | 1,978               | 3,980   | 7,761   | 1,697       | 2,506         | 3,423       | (43,843)      |               |
| Total revenues                            | \$ 268,223    | 30,064              | 606,011 | 164,140 | 16,480      | 21,877        | 55,994      | (43,843)      | 1,118,946     |
| Net revenues                              | \$ 135,467    | 14,700              | 93,153  | 56,027  | 8,927       | 9,795         | 16,067      |               | 334,136       |
| Operating income                          | \$ 28,063     | 2,729               | 44,884  | 10,151  | 2,404       | 2,052         | 4,242       |               | 94,525        |
| Identifiable assets at quarter end        | \$ 878,559    | 62,270              | 395,634 | 361,557 | 27,678      | 38,209        | 75,262      | (2,370)       | 1,836,799     |
| Capital expenditures                      | \$ 8,705      | 324                 | 1,333   | 1,385   | 694         | 495           | 502         |               | 13,438        |
| Depreciation and amortization             | \$ 5,169      | 331                 | 1,375   | 1,737   | 200         | 400           | 363         |               | 9,575         |
| Equity                                    | \$ 1,239,866  | 29,120              | 285,593 | 126,658 | 17,169      | 17,481        | 36,299      | (650,659)     | 1,101,527     |

**Note 4. Basic and Diluted Earnings per Share**

The following table reconciles the numerator and the denominator of the basic and diluted per share computations for earnings per share for the three months ended March 31, 2008 and 2007:

| (Amounts in thousands, except share and per share amounts) | Net Earnings | Three months ended March 31,<br>Weighted Average |    | Earnings Per Share |
|--|--------------|--|----|--------------------|
|  |              | Shares   |    |                    |
| <b><u>2008</u></b>   |              |  |    |                    |
| Basic earnings per share                                   | \$ 66,472    | 213,062,231                                      | \$ | .31                |
| Effect of dilutive potential common shares                 |              | 7,375,748  |    |                    |
| Dilutive earnings per share                                | \$ 66,472    | 220,437,979                                      | \$ | .30                |
| <b><u>2007</u></b>   |              |  |    |                    |
| Basic earnings per share                                   | \$ 59,288    | 213,428,221                                      | \$ | .28                |
| Effect of dilutive potential common shares                 |              | 9,414,325  |    |                    |
| Dilutive earnings per share                                | \$ 59,288    | 222,842,546                                      | \$ | .27                |

The following shares have been excluded from the computation of diluted earnings per share because the effect would have been antidilutive:

|        | For the three months ended<br>March 31, |           |
|--------|---|-----------|
|        | 2008                                    | 2007      |
| Shares | 4,708,895                               | 3,011,960 |

**Note 5. Shareholders' Equity****Stock Option Plans and Stock Purchase Plan**

The Company provides compensation benefits by granting stock options to its employees and directors and employee stock purchase rights to its employees. The Company recognizes compensation expense based on the estimated fair value of options awarded under its fixed stock option and employee stock purchase rights plans. The stock compensation expense is recognized on a straight-line basis over the period stock options become vested. The Company's annual grant of option awards generally takes place during the second quarter of each fiscal year and no grants were made in the quarters ended March 31, 2008 and 2007. The grant of employee stock purchase rights and the issuance of shares under the employee stock purchase plan are generally made in the third quarter of each fiscal year and none were issued in the quarters ended March 31, 2008 and 2007.

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Total stock compensation expense and the total related tax benefit recognized in the three months ended March 31, 2008 and 2007 are as follows:

|                            | For the three months ended |        |
|----------------------------|----------------------------|--------|
|                            | March 31,                  |        |
|                            | 2008                       | 2007   |
| Stock compensation expense | \$ 11,280                  | 11,460 |
| Recognized tax benefit     | 363                        | 588    |

### Note 6. Income Taxes

Based on management's review of the Company's tax positions the Company had no significant unrecognized tax benefits as of March 31, 2008 and December 31, 2007.

The Company or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction and various state, local and foreign jurisdictions. The Company is no longer subject to U.S. federal income tax examinations by tax authorities for years prior to 2004. In October 2007, the Internal Revenue Service initiated an audit of the Company's federal income tax return for the year 2005. With respect to state and local jurisdictions and countries outside of the United States, with limited exceptions, the Company and its subsidiaries are no longer subject to income tax audits for years prior to 2000. In the normal course of business, the Company is subject to examination by taxing authorities throughout the world. Although the outcome of tax audits is always uncertain, the Company believes that adequate amounts of tax, interest and penalties have been provided for any adjustments that may result from these open tax years.

The Company recognizes interest expense related to unrecognized tax benefits or underpayment of income taxes in interest expense and recognizes penalties in operating expenses. Any interest and penalties expensed in relation to the underpayment of income taxes were insignificant for the three months ended March 31, 2008 and 2007.

#### **Note 7. Recent Accounting Pronouncements**

In September 2006, the Financial Accounting Standards Board (FASB) issued SFAS No. 157, Fair Value Measurements (SFAS 157), supplemented by FASB Financial Staff Position 157-1 and 2. SFAS 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements, the FASB having previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. Accordingly, this Statement does not require any new fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company adopted the provisions of SFAS 157 beginning in the first quarter of 2008, except for certain nonfinancial assets and liabilities for which it will adopt the provisions of SFAS 157 in the first quarter of 2009. The adoption of SFAS 157 had no material impact on the Company's consolidated financial condition or results of operations.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS 159). Under the provisions of SFAS 159, companies may choose to account for eligible financial instruments, warranties and insurance contracts at fair value on a contract-by-contract basis. Changes in fair value will be recognized in earnings each reporting period. SFAS 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company adopted the provisions of SFAS 159 beginning in the first quarter of 2008. The adoption of SFAS 159 had no material impact on the Company's consolidated financial condition or results of operations.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements—an amendment of ARB No. 51 (SFAS 160). SFAS 160 changes the accounting and reporting for minority interests, which will be recharacterized as noncontrolling interests and classified as a component of equity. SFAS 160 modifies the accounting for changes in a parent's ownership interest and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. SFAS 160 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. The Company is required to and plans to adopt the provisions of SFAS 160 beginning in the first quarter of 2009. While the Company is still assessing the impact of the adoption of

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SFAS 160, it had minority interest of \$17,367 as of March 31, 2008 and \$17,208 as of December 31, 2007, that it expects will be reclassified to equity under the provisions of SFAS 160.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations* (SFAS 141R). SFAS 141R establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, any noncontrolling interest in the acquiree and the goodwill acquired. SFAS 141R also establishes disclosure requirements to enable the evaluation of the nature and financial effects of the business combination. SFAS 141R is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. The Company is required to and plans to adopt the provisions of SFAS 141R beginning in the first quarter of 2009. The Company is currently assessing the impact of the adoption of SFAS 141R. The impact will depend upon the acquisitions, if any, the Company consummates after the effective date.

### **Note 8. Contingencies**

On October 10, 2007, the U. S. Department of Justice (DOJ) issued a subpoena ordering the Company to produce certain information and records relating to an investigation of alleged anti-competitive behavior amongst air cargo freight forwarders. The Company has retained the services of a law firm to assist in complying with the DOJ's subpoena. They are also assisting management in conducting a very rigorous self-review. As part of this process, the Company has met with and continues to co-operate with the DOJ. As of March 31, 2008, the Company had incurred approximately \$6.6 million of legal and associated costs. The Company expects to incur additional costs during the course of this on-going investigation, which could include fines and/or penalties if the DOJ concludes that the Company has engaged in anti-competitive behavior and such fines and/or penalties could have a material impact on the Company's financial condition, results of operations and operating cash flows.

On January 3, 2008, the Company was named as a defendant, with seven other of the largest European and North American-based global logistics providers, in a Federal antitrust class action lawsuit filed in New York. The complaint, which purports to be brought on behalf of a class of customers (and has not yet been certified), alleges that the defendants engaged in various forms of anti-competitive practices. The Company believes that these allegations are without merit and intends to vigorously defend itself.

The Company is involved in other claims and lawsuits which arise in the ordinary course of business, none of which currently, in management's opinion, will have a significant effect on the Company's operations or financial position.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**SAFE HARBOR FOR FORWARD-LOOKING STATEMENTS UNDER SECURITIES LITIGATION REFORM ACT OF 1995;  
CERTAIN CAUTIONARY STATEMENTS**

Certain portions of this report on Form 10-Q including the section entitled "Currency and Other Risk Factors" and "Liquidity and Capital Resources" contain forward-looking statements, which must be considered in connection with the discussion of the important factors that could cause actual results to differ materially from the forward-looking statements. In addition to risk factors identified elsewhere in this report, attention should be given to the factors identified and discussed in the report on Form 10-K filed on or about February 29, 2008.

**EXECUTIVE SUMMARY**

Expeditors International of Washington, Inc. is engaged in the business of global logistics management, including international freight forwarding and consolidation, for both air and ocean freight. The Company acts as a customs broker in all domestic offices, and in many of its international offices. The Company also provides additional services for its customers including value-added distribution, purchase order management, vendor consolidation and other logistics solutions. The Company does not compete for overnight courier or small parcel business. The Company does not own or operate aircraft or steamships.

International trade is influenced by many factors, including economic and political conditions in the United States and abroad, currency exchange rates, and United States and foreign laws and policies relating to tariffs, trade restrictions, foreign investments and taxation. Periodically, governments consider a variety of changes to current tariffs and trade restrictions. The Company cannot predict which, if any, of these proposals may be adopted, nor can the Company predict the effects the adoption of any such proposal will have on the Company's business. Doing business in foreign locations also subjects the Company to a variety of risks and considerations not normally encountered by domestic enterprises. In addition to being influenced by governmental policies concerning international trade, the Company's business may also be affected by political developments and changes in government personnel or policies in the nations in which it does business.

The Company derives its revenues from three principal sources: 1) airfreight, 2) ocean freight and 3) customs brokerage and other services and these are the revenue categories presented in the financial statements.

As a non-asset based carrier, the Company does not own transportation assets. Rather, the Company generates the major portion of its air and ocean freight revenues by purchasing transportation services from direct (asset-based) carriers and reselling those services to its customers. The difference between the rate billed to customers (the sell rate), and the rate paid to the carrier (the buy rate) is termed "net revenue" or "yield." By consolidating shipments from multiple customers and concentrating its buying power, the Company is able to negotiate favorable buy rates from the direct carriers, while at the same time offering lower sell rates than customers would otherwise be able to negotiate themselves.

Customs brokerage and other services involves providing services at destination, such as helping customers clear shipments through customs by preparing required documentation, calculating and providing for payment of duties and other taxes on behalf of the customers as well as arranging for any required inspections by governmental agencies, and arranging for delivery. This is a complicated function requiring technical



knowledge of customs rules and regulations in the multitude of countries in which the Company has offices.

The Company's ability to provide services to its customers is highly dependent on good working relationships with a variety of entities including airlines, ocean steamship lines, and governmental agencies. The significance of maintaining acceptable working relationships with governmental agencies and asset-based providers involved in global trade has gained increased importance as a result of ongoing concern over terrorism. As each carrier labors to comply with governmental regulations implementing security policies and procedures, inherent conflicts emerge which can and do affect global trade to some degree. A good reputation helps to develop practical working understandings that will effectively meet security requirements while minimizing potential international trade obstacles. The Company considers its current working relationships with these entities to be satisfactory. However, changes in space allotments available from carriers, governmental deregulation efforts, modernization of the regulations governing customs brokerage, and/or changes in governmental quota restrictions could affect the Company's business in unpredictable ways.

Historically, the Company's operating results have been subject to a seasonal trend when measured on a quarterly basis. The first quarter has traditionally been the weakest and the third and fourth quarters have traditionally been the strongest. This pattern is the result of, or is influenced by, numerous factors including climate, national holidays, consumer demand, economic conditions and a myriad of other similar and subtle forces. In addition, this historical quarterly trend has been influenced by the growth and diversification of the Company's international network and service offerings. The Company cannot accurately forecast many of these factors nor can the Company estimate accurately the relative influence of any particular factor and, as a result, there can be no assurance that historical patterns, if any, will continue in future periods.

A significant portion of the Company's revenues are derived from customers in retail industries whose shipping patterns are tied closely to consumer demand, and from customers in industries whose shipping patterns are dependent upon just-in-time production schedules. Therefore, the timing of the Company's revenues are, to a large degree, impacted by factors out of the Company's control, such as a sudden change in consumer demand for retail goods and/or manufacturing production delays. Additionally, many customers ship a significant portion of their goods at or near the end of a quarter, and therefore, the Company may not learn of a shortfall in

revenues until late in a quarter. To the extent that a shortfall in revenues or earnings was not expected by securities analysts, any such shortfall from levels predicted by securities analysts could have an immediate and adverse effect on the trading price of the Company's stock.

As further discussed under liquidity and capital resources, total capital expenditures in 2008 are expected to exceed \$85 million.

In terms of the opportunities, challenges and risks that management is focused on in 2008, the Company operates in 61 countries throughout the world in the competitive global logistics industry and Company activities are tied directly to the global economy. From the inception of the Company, management has believed that the elements required for a successful global service organization can only be assured through recruiting, training, and ultimately retaining superior personnel. The Company's greatest challenge is now and always has been perpetuating a consistent global culture which demands:

- Total dedication, first and foremost, to providing superior customer service;
- Aggressive marketing of all of the Company's service offerings;
- Ongoing development of key employees and management personnel via formal and informal means;
- Creation of unlimited advancement opportunities for employees dedicated to hard work, personal growth and continuous improvement;
- Individual commitment to the identification and mentoring of successors for every key position so that when inevitable change is required, a qualified and well-trained internal candidate is ready to step forward; and
- Continuous identification, design and implementation of system solutions, both technological and otherwise, to meet and exceed the needs of our customers while simultaneously delivering tools to make our employees more efficient and more effective.

The Company has reinforced these values with a compensation system that rewards employees for profitably managing the things they can control. There is no limit to how much a key manager can be compensated for success. The Company believes in a real world environment in every operating unit where individuals are not sheltered from the profit implications of their decisions. At the same time, the Company insists on continued focus on such things as accounts receivable collection, cash flow management and credit soundness in an attempt to insulate managers from the sort of catastrophic errors that might end a career.

Any failure to perpetuate this unique culture on a self-sustained basis throughout the Company, provides a greater threat to the Company's continued success than any external force, which would be largely beyond our control. Consequently, management spends the majority of its time focused on creating an environment where employees can learn and develop while also building systems and taking preventative action to reduce exposure to negative events. The Company strongly believes that it is nearly impossible to predict events that, in the aggregate, could have a positive or a negative impact on future operations. As a result our focus is on building and maintaining a global culture of well-trained employees and managers that are prepared to identify and react to subtle changes as they develop and thereby help the Company adapt and thrive as major trends emerge.

## Critical Accounting Estimates

Management believes that the nature of the Company's business is such that there are few, if any, complex measurement issues or challenges in accounting for operations.

While judgments and estimates are a necessary component of any system of accounting, the Company's use of estimates is limited primarily to the following areas that in the aggregate are not a major component of the Company's statement of earnings:

- accounts receivable valuation;
- the useful lives of long-term assets;
- the accrual of costs related to ancillary services the Company provides;
- establishment of adequate insurance liabilities for the portion of the freight related exposure which the Company has self-insured;
- accrual of tax expense on an interim basis; and
- calculation of share-based compensation expense.

These estimates, other than the calculation of share-based compensation expense, are not highly uncertain and have not historically been subject to significant change. Management believes that the methods utilized in all of these areas are non-aggressive in approach and consistent in application. Management believes that there are limited, if any, alternative accounting principles or methods which could be applied to the Company's transactions. While the use of estimates means that actual future results may be different from those contemplated by the estimates, the Company believes that alternative principles and methods used for making such estimates would not produce materially different results than those reported.

As described in Note 5 in the condensed consolidated financial statements in this quarterly report, the Company accounts for share-based compensation based on an

estimate of the fair value of options granted to employees and directors under the Company's stock option and employee stock purchase plans. This expense is recorded on a straight-line basis over the option vesting periods.

Determining the appropriate option pricing model to use to estimate stock compensation expense requires judgment. Any option pricing model requires assumptions that are subjective and these assumptions also require judgment. Examples include assumptions about long-term stock price volatility, employee exercise patterns, pre-vesting option forfeitures, post-vesting option terminations, and the future interest rates and dividend yields. The Company uses the Black-Scholes model for estimating the fair value of stock options.

For the three month periods ended March 31, 2008 and 2007, no options were granted by the Company.

Management believes that the assumptions used are appropriate based upon the Company's historical and currently expected future experience. Looking to future events, management has been strongly influenced by historical patterns which may not be valid predictors of future developments and any future deviation may be material.

The Company's expected volatility assumptions are based on the historical volatility of the Company's stock. The expected life assumption is primarily based on historical employee exercise patterns and employee post-vesting termination behavior. The risk-free interest rate for the expected term of the option is based on the corresponding yield curve in effect at the time of grant for U.S. Treasury bonds having the same term as the expected life of the option, i.e. a ten year bond rate is used for valuing an option with a ten year expected life. The expected dividend yield is based on the Company's historical experience. The forfeiture rate used to calculate compensation expense is primarily based on historical pre-vesting employee forfeiture patterns.

The use of different assumptions would result in different amounts of stock compensation expense. Keeping all other variables constant, the indicated change in each of the assumptions below increases or decreases the fair value of an option (and the resulting stock compensation expense), as follows:

| Assumption              | Change in assumption | Impact of fair value of options |
|-------------------------|----------------------|---------------------------------|
| Expected volatility     | Higher               | Higher                          |
| Expected life of option | Higher               | Higher                          |
| Risk-free interest rate | Higher               | Higher                          |
| Expected dividend yield | Higher               | Lower                           |

The fair value of an option is more significantly impacted by changes in the expected volatility and expected life assumptions. The pre-vesting forfeitures assumption is ultimately adjusted to the actual forfeiture rate. Therefore, changes in the forfeitures assumption would not impact the total amount of expense ultimately recognized over the vesting period. Different forfeitures assumptions would only impact the timing of expense recognition over the vesting period. Estimated forfeitures will be reassessed in subsequent periods and may change based on new facts and circumstances.

## Results of Operations

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The following table shows the consolidated net revenues (revenues less transportation expenses) attributable to the Company's principal services and the Company's expenses for the three-month periods ended March 31, 2008 and 2007, expressed as percentages of net revenues. Management believes that net revenues are a better measure than total revenues of the relative importance of the Company's principal services since total revenues earned by the Company as a freight consolidator include the carriers' charges to the Company for carrying the shipment whereas revenues earned by the Company in its other capacities include only the commissions and fees actually earned by the Company.

The table and the accompanying discussion and analysis should be read in conjunction with the condensed consolidated financial statements and related notes thereto which appear elsewhere in this quarterly report.

|  | 2008       |   | Three months ended March 31, |                         | 2007   |                         |
|--|------------|---|------------------------------|-------------------------|--------|-------------------------|
|  | Amount     | Percent of net revenues<br>(Amounts in thousands) | Amount                       | Percent of net revenues | Amount | Percent of net revenues |
| <b>Net revenues:</b>                               |            |   |                              |                         |        |                         |
| Airfreight   | \$ 138,664 | 37%   | \$ 127,561                   | 38%                     |        |                         |
| Ocean freight and ocean services                   | 86,352     | 23  | 76,311                       | 23                      |        |                         |
| Customs brokerage and other services               | 149,312    | 40  | 130,264                      | 39                      |        |                         |
| Net revenues                                       | 374,328    | 100   | 334,136                      | 100                     |        |                         |
| <b>Overhead expenses:</b>                          |            |   |                              |                         |        |                         |
| Salaries and related costs                         | 205,815    | 55  | 182,761                      | 55                      |        |                         |
| Other  | 62,949     | 17  | 56,850                       | 17                      |        |                         |
| Total overhead expenses                            | 268,764    | 72  | 239,611                      | 72                      |        |                         |
| Operating income                                   | 105,564    | 28  | 94,525                       | 28                      |        |                         |
| Other income, net                                  | 6,167      | 2   | 5,960                        | 2                       |        |                         |
| Earnings before income taxes and minority interest | 111,731    | 30  | 100,485                      | 30                      |        |                         |
| Income tax expense                                 | 45,210     | 12  | 41,160                       | 12                      |        |                         |
| Net earnings before minority interest              | 66,521     | 18  | 59,325                       | 18                      |        |                         |
| Minority interest                                  | (49)       |   | (37)                         |                         |        |                         |
| Net earnings                                       | \$ 66,472  | 18%   | \$ 59,288                    | 18%                     |        |                         |

Airfreight net revenues increased 9% for the three month period ended March 31, 2008, as compared with the same period for 2007. The increase in airfreight net revenues was primarily due to an 8% increase in airfreight tonnages handled by the Company during the first quarter of 2008, as compared with the same period of 2007. The Company's North American export airfreight net revenues increased 10% in the first quarter of 2008, as compared to the same period for 2007, primarily the result of increased market share attributable to focused sales activity. Airfreight net revenues from Europe increased 18% while airfreight net revenues from Asia remained essentially flat, for the three month period ended March 31, 2008. The increase in Europe is a result of tonnage increases of 4% combined with a net revenue per kilo increase of 9%. Airfreight tonnages from Asia increased 5% while net revenue per kilo decreased 5%.

Ocean freight and ocean services net revenues increased 13% during the first quarter of 2008, as compared with the same period in 2007. Ocean freight net revenues are comprised of three basic services: ocean freight consolidation, direct ocean forwarding and order management. The majority of the Company's ocean freight net revenue is derived from ocean freight consolidation which represented 58% of ocean freight net revenue for the three months ended March 31, 2008 and 59% for the same period in 2007. Ocean freight consolidation net revenue grew at a rate of 11% during the first quarter of 2008, as compared to the same period for 2007, while the other services, ocean forwarding and order management, which are primarily fee based, grew at rates of 14% and 18%, respectively, for the same period. Ocean freight consolidation volumes, measured in terms of forty-foot container equivalent units (FEUs), increased 8% in the first quarter 2008, as compared with the same period for 2007 while net revenue per container, on an aggregate basis, increased 5% for the same period. The dynamics of these increases in ocean net revenues is a combination of the Company's response to market demand with aggressive sales efforts and pricing strategies necessary to expand market share.

The Company's North American ocean freight net revenues increased 7% in the first quarter of 2008, as compared with the same period for 2007. Ocean freight net revenues for Asia increased 20% while ocean freight net revenues for Europe increased 14% for the three months ended March 31, 2008, as compared to the same period for 2007. The increase in European ocean freight net revenue during the quarter is primarily a

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result of increased imports driven by more focused sales coordination between the Company's Asian and European offices. This increase continued to be influenced by the relative strength of European currencies. The increase in Asian ocean freight net revenue is a result of increases in container counts to North America and Europe.

Customs brokerage and other services net revenues increased 15% for the three month period ended March 31, 2008, as compared with the same period for 2007, as a result of the Company's focused marketing efforts and continued emphasis on providing high quality service. Consolidation within the customs brokerage market has also contributed to this increase as customers seek out

customs brokers with more sophisticated computerized capabilities critical to an overall logistics management program. In addition, increased focus on regulatory compliance continues to provide opportunities for the Company to expand its customs brokerage services.

Salaries and related costs increased 13% during the three month period ended March 31, 2008, as compared with the same period in 2007, as a result of (1) the Company's increased hiring of sales, operations, and administrative personnel in existing and new offices to accommodate increases in business activity, and (2) increased compensation levels.

The effects of including stock-based compensation expense in salaries and related costs for the three-months ended March 31, 2008 and 2007 are as follows:

|                                      | <b>Three months ended March 31,</b> |             |
|--------------------------------------|-------------------------------------|-------------|
|                                      | <b>2008</b>                         | <b>2007</b> |
| Salaries and related costs           | \$ 205,815                          | \$ 182,761  |
| As a % of net revenue                | 55.0%                               | 54.7%       |
| Stock compensation expense           | \$ 11,280                           | \$ 11,460   |
| As a % of salaries and related costs | 5.5%                                | 6.3%        |
| As a % of net revenue                | 3.0%                                | 3.4%        |

Historically, the relatively consistent relationship between salaries and net revenues is the result of a compensation philosophy that has been maintained since the inception of the Company: offer a modest base salary and the opportunity to share in a fixed and determinable percentage of the operating profit of the business unit controlled by each key employee. Using this compensation model, changes in individual compensation will occur in proportion to changes in Company profits. Management believes that the growth in revenues, net revenues and net earnings, for the three month period ended March 31, 2008, are a result of the incentives inherent in the Company's compensation program.

Other overhead expenses increased 11% for the three month period ended March 31, 2008, as compared with the same period in 2007, as rent expense, communications expense, process improvement and training expenses, and other costs expanded to accommodate the Company's growing operations. Also, legal and related expenses during this same period increased approximately \$2 million, primarily as a result of the Department of Justice's (DOJ) ongoing investigation of air cargo freight forwarders as described further in Part II Item 1 of this report on Form 10-Q entitled Legal Proceedings. The Company will continue to incur substantial legal costs, which could include fines and/or penalties, until this investigation is concluded. If the DOJ concludes that the Company has engaged in anti-competitive behavior, such fines and/or penalties could have a material impact on the Company's financial condition, results of operations and operating cash flows. Other overhead expenses remained constant as a percentage of net revenues for the three-month period ended March 31, 2008, as compared with the same period in 2007.

Other income, net, increased 3% and remained constant as a percentage of net revenues for the three-month period ended March 31, 2008, as compared with the same period in 2007.



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The Company pays income taxes in the United States and other jurisdictions, as well as other taxes which are typically included in costs of operations. The Company's consolidated effective income tax rate for the three months ended March 31, 2008 of 40.46% decreased slightly when compared with the 40.96% rate for the same period in 2007. The lower consolidated effective income tax rate for 2008 as compared to 2007 is partially the result of a higher net tax benefit received for stock options during the first quarter of 2008 than was realized during the first quarter of 2007.

### **Currency and Other Risk Factors**

International air/ocean freight forwarding and customs brokerage are intensively competitive and are expected to remain so for the foreseeable future. There are a large number of entities competing in the international logistics industry; however, the Company's primary competition is confined to a relatively small number of companies within this group. While there is currently a marked trend within the industry toward consolidation into large firms with multinational offices and agency networks, regional and local broker/forwarders remain a competitive force.

Historically, the primary competitive factors in the international logistics industry have been price and quality of service, including reliability, responsiveness, expertise, convenience, and scope of operations. The Company emphasizes quality customer service and believes that its prices are competitive with those of others in the industry. Customers have exhibited a trend towards more sophisticated and efficient procedures for the management of the logistics supply chain by embracing strategies such as just-in-time inventory management. The Company believes that this trend has resulted in customers using fewer service providers with greater

technological capacity and consistent global coverage. Accordingly, sophisticated computerized customer service capabilities and a stable worldwide network have become significant factors in attracting and retaining customers.

Developing these systems and a worldwide network has added a considerable indirect cost to the services provided to customers. Smaller and middle-tier competitors, in general, do not have the resources available to develop customized systems and a worldwide network. As a result, there is a significant amount of consolidation currently taking place in the industry. Management expects that this trend toward consolidation will continue for the short- to medium-term.

The nature of the Company's worldwide operations necessitates the Company dealing with a multitude of currencies other than the U.S. dollar. This results in the Company being exposed to the inherent risks of the international currency markets and governmental interference. Some of the countries where the Company maintains offices and/or agency relationships have strict currency control regulations which influence the Company's ability to hedge foreign currency exposure. The Company tries to compensate for these exposures by accelerating international currency settlements among its offices or agents. The Company enters into foreign currency hedging transactions only in limited locations where there are regulatory or commercial limitations on the Company's ability to move money freely around the world or the short-term financial outlook in any country is such that hedging is the most time-sensitive way to avoid short-term exchange losses. Any such hedging activity during the three months ended March 31, 2008 and 2007 was insignificant. During the three months ended March 31, 2008 and 2007, the Company realized net foreign exchange losses of approximately \$544 and \$110, respectively. The Company had no foreign currency derivatives outstanding at March 31, 2008 and 2007.

## Sources of Growth

During the first quarter of 2008, the Company opened four full-service offices ( ) and two satellite offices (+), as follows:

| Asia                               | Middle East                     | North America           |
|------------------------------------|---------------------------------|-------------------------|
| Fuzhou, People's Republic of China | Damman, Kingdom of Saudi Arabia | Raleigh, North Carolina |
|                                    | Coimbatore, India+              |                         |
|                                    | Kolkata, India +                |                         |
|                                    | Manama, Kingdom of Bahrain      |                         |

(1) Damman, Saudi Arabia converted from a satellite to a full-service office.

(2) Coimbatore, India is a satellite office of Chennai.

(3) Kolkata, India is a satellite office of Delhi.

Acquisitions - Historically, growth through aggressive acquisition has proven to be a challenge for many of the Company's competitors and typically involves the purchase of significant goodwill, the value of which can be realized in large measure only by retaining the customers and profit margins of the acquired business. As a result, the Company has pursued a strategy emphasizing organic growth supplemented by certain strategic acquisitions, where future economic benefit significantly exceeds the goodwill recorded in the transaction.

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Internal Growth - Management believes that a comparison of same store growth is critical in the evaluation of the quality and extent of the Company's internally generated growth. This same store analysis isolates the financial contributions from offices that have been included in the Company's operating results for at least one full year. The table below presents same store comparisons for the first quarter of 2008 (which is the measure of any increase from the same period of 2007) and for the first quarter of 2007 (which measures growth over 2006).

|                  | For the three months ended |      |
|------------------|----------------------------|------|
|                  | 2008                       | 2007 |
| Net revenue      | 12%                        | 12%  |
| Operating income | 12%                        | 11%  |

### Liquidity and Capital Resources

The Company's principal source of liquidity is cash generated from operating activities. Net cash provided by operating activities for the three months ended March 31, 2008, was approximately \$179 million, as compared with \$116 million for the same period of 2007. This \$63 million increase is principally due to an increase in accounts payable and other current liabilities as a result of the timing of disbursements.

The Company's business is subject to seasonal fluctuations. Cash flow fluctuates as a result of this seasonality. Historically, the first quarter shows an excess of customer collections over customer billings. This results in positive cash flow. The increased

activity associated with peak season (typically commencing late second or early third quarter) causes an excess of customer billings over customer collections. This cyclical growth in customer receivables consumes available cash.

As a customs broker, the Company makes significant 5-10 business day cash advances for certain of its customers' obligations such as the payment of duties to the Customs and Border Protection of the Department of Homeland Security. These advances are made as an accommodation for a select group of credit-worthy customers. Cash advances are a pass through and are not recorded as a component of revenue or expense. The billings of such advances to customers are accounted for as a direct increase in accounts receivable to the customer and a corresponding increase in accounts payable to governmental customs authorities. As a result of these pass through billings, the conventional Days Sales Outstanding or DSO calculation does not directly measure collection efficiency.

Cash used in investing activities for the three months ended March 31, 2008, was \$10 million, as compared with \$13 million during the same period of 2007. The largest use of cash in investing activities is cash paid for capital expenditures. As a non-asset based provider of integrated logistics services, the Company does not own any physical means of transportation (i.e., airplanes, ships, trucks, etc.). However, the Company does have need, on occasion, to purchase buildings to house staff and to facilitate the staging of customers' freight. The Company routinely invests in technology, office furniture and equipment and leasehold improvements. In the first quarter of 2008, the Company made capital expenditures of \$10 million, as compared with \$13 million for the same period in 2007. Capital expenditures in the first quarter of 2008 and 2007 related primarily to investments in technology, office furniture and equipment building improvements and leasehold improvements. The Company currently expects to spend approximately \$71 million for normal capital expenditures in 2008. In addition to property and equipment, normal capital expenditures include leasehold improvements, warehouse equipment, computer hardware and furniture and fixtures. Total capital expenditures in 2008 are currently estimated to be \$85 million. This includes normal capital expenditures as noted above, plus additional real estate acquisitions and development.

Cash used in financing activities during the first quarter of 2008 was \$12 million as compared with \$41 million during the first quarter of 2007. The Company uses the proceeds from stock option exercises to repurchase the Company's stock on the open market. The Company follows a policy of repurchasing stock to limit growth in issued and outstanding shares as a result of stock option exercises. The decrease in cash used in financing activities during the first quarter of 2008 compared with the same period in 2007 is primarily the result of this policy and of fewer stock option exercises in the first quarter of 2008 when compared to the same period in 2007.

At March 31, 2008, working capital was \$847 million, including cash and short-term investments of \$742 million. The Company had no long-term debt at March 31, 2008.

The Company maintains international and domestic unsecured bank lines of credit. At March 31, 2008, the United States facility totaled \$50 million and international bank lines of credit, excluding the U.K. bank facility, totaled \$18 million. In addition, the Company maintains a bank facility with its U.K. bank for \$14 million which is available for issuances of standby letters of credit. At March 31, 2008, the Company had \$748 outstanding on these lines of credit and was contingently liable for \$81 million from standby letters of credit and guarantees related to these lines of credit and other obligations. The standby letters of credit and guarantees relate to obligations of the Company's foreign subsidiaries for credit extended in the ordinary course of business by direct carriers, primarily airlines, and for duty and tax deferrals available from governmental entities responsible for customs and value-added-tax (VAT) taxation. The total underlying amounts due and payable for transportation and governmental excises are properly recorded as obligations in the books of the respective foreign subsidiaries, and there would be no need to record additional expense in the unlikely event the parent company were to be required to perform.

Management believes that the Company's current cash position, bank financing arrangements, and operating cash flows will be sufficient to meet its capital and liquidity requirements for the foreseeable future, including meeting any contingent liabilities related to standby letters of credit and other obligations.

In some cases, the Company's ability to repatriate funds from foreign operations may be subject to foreign exchange controls. At March 31, 2008, cash and cash equivalent balances of \$464 million were held by the Company's non-United States subsidiaries, of which \$56 million was held in banks in the United States.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company is exposed to market risks in the ordinary course of its business. These risks are primarily related to foreign exchange risk and changes in short-term interest rates. The potential impact of the Company's exposure to these risks is presented below:

**Foreign Exchange Risk**

The Company conducts business in many different countries and currencies. The Company's business often results in revenue billings issued in a country and currency which differs from that where the expenses related to the service are incurred. In the ordinary course of business, the Company creates numerous intercompany transactions. This brings a market risk to the Company's earnings.

Foreign exchange rate sensitivity analysis can be quantified by estimating the impact on the Company's earnings as a result of hypothetical changes in the value of the U.S. dollar, the Company's functional currency, relative to the other currencies in which the Company transacts business. All other things being equal, an average 10% weakening of the U.S. dollar, throughout the three months ended March 31, 2008, would have had the effect of raising operating income approximately \$8 million. An average 10% strengthening of the U.S. dollar, for the same period, would have the effect of reducing operating income approximately \$7 million. This analysis does not take in to account changes in shipping patterns based upon this hypothetical currency fluctuation. For example, a weakening in the U.S. dollar would be expected to increase exports from the United States and decrease imports into the United States over some relevant period of time, but the exact effect of this change cannot be quantified without making speculative assumptions.

As of March 31, 2008, the Company had approximately \$3 million of net unsettled intercompany transactions. The Company currently does not use derivative financial instruments to manage foreign currency risk and only enters into foreign currency hedging transactions in limited locations where regulatory or commercial limitations restrict the Company's ability to move money freely. Any such hedging activity during the three months ended March 31, 2008, was insignificant. During the three months ended March 31, 2008 and 2007, the Company realized net foreign exchange losses of \$544 and \$110, respectively. The Company had no foreign currency derivatives outstanding at March 31, 2008 and 2007. The Company instead follows a policy of accelerating international currency settlements to manage foreign exchange risk relative to intercompany billings. The majority of intercompany billings are resolved within 30 days and intercompany billings arising in the normal course of business are fully settled within 90 days.

#### **Interest Rate Risk**

At March 31, 2008, the Company had cash and cash equivalents and short-term investments of \$742 million, of which \$529 million was invested at various short-term market interest rates. The Company had short-term borrowings of \$748 at March 31, 2008. A hypothetical change in the interest rate of 10% would not have a significant impact on the Company's earnings.

In management's opinion, there has been no material change in the Company's market risk exposure in the first quarter of 2008.

#### **Item 4. Controls and Procedures**

**Evaluation of Controls and Procedures**





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The Company carried out an evaluation, under the supervision and with the participation of its management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in the Exchange Act Rule 13a-15(e)) as of the end of the period covered by this report. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective.

### **Changes in Internal Controls**



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There were no changes in the Company's internal control over financial reporting that occurred during the most recent fiscal quarter that have materially affected or are reasonably likely to materially affect, the Company's internal control over financial reporting.

EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.  
AND SUBSIDIARIES

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

On October 10, 2007, the U. S. Department of Justice (DOJ) issued a subpoena ordering the Company to produce certain information and records relating to an investigation of alleged anti-competitive behavior amongst air cargo freight forwarders. The Company has retained the services of a law firm to assist in complying with the DOJ's subpoena. They are also assisting management in conducting a very rigorous self-review. As part of this process, the Company has met with and continues to co-operate with the DOJ. As of March 31, 2008, the Company had incurred approximately \$6.6 million of legal and associated costs. The Company expects to incur additional costs during the course of this on-going investigation, which could include fines and/or penalties if the DOJ concludes that the Company has engaged in anti-competitive behavior and such fines and/or penalties could have a material impact on the Company's financial condition, results of operations and operating cash flows.

On January 3, 2008, the Company was named as a defendant, with seven other of the largest European and North American-based global logistics providers, in a Federal antitrust class action lawsuit filed in New York. The complaint, which purports to be brought on behalf of a class of customers (and has not yet been certified), alleges that the defendants engaged in various forms of anti-competitive practices. The Company believes that these allegations are without merit and intends to vigorously defend itself.

The Company is involved in other claims and lawsuits which arise in the ordinary course of business, none of which currently, in management's opinion, will have a significant effect on the Company's operations or financial position.

**Item 1A. Risk Factors**

There have been no material changes in the Company's risk factors from those disclosed in the report on Form 10-K filed on or about February 29, 2008, except for noting that any fines or penalties that could be levied by the DOJ in the event the DOJ concludes the Company has engaged in anti-competitive behavior could have a material impact on the Company's financial condition, results of operations and operating cash flows.

**RISK FACTOR**

**DISCUSSION AND POTENTIAL SIGNIFICANCE**

|                           |  |
|---------------------------|--|
| Litigation/Investigations | As a multinational corporation, the Company is subject to formal or informal investigations or litigation from governmental authorities in the countries in which it does business. The Company is currently subject to, and is cooperating fully with, an investigation by the U.S. Department of Justice (DOJ) of air cargo freight forwarders. This investigation may require further management time and cause the Company to incur substantial additional legal and related costs, which could include fines and/or penalties if the DOJ concludes that the Company has engaged in anti-competitive behavior and such fines and/or penalties could have a material impact on the Company's financial condition, results of operations and operating cash flows. The Company may be subject to |
|---------------------------|--|

other civil litigation arising from this investigation, including but not limited to shareholder class action lawsuits and derivative claims made on behalf of the Company. In addition, the Company has been named as a defendant in a Federal anti-trust class action lawsuit filed in New York and will incur additional costs related to defending itself in these proceedings.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

ISSUER PURCHASES OF EQUITY SECURITIES

| Period              | Total number of<br>shares purchased | Average price<br>paid per share | Total number of shares<br>purchased as part of<br>publicly announced<br>plans or programs | Maximum number<br>of shares that may yet be<br>purchased under the<br>plans or programs |
|---------------------|-------------------------------------|---------------------------------|---|---|
| January 1-31, 2008  | 241                                 | \$ 45.62                        | 241   | 16,158,766  |
| February 1-29, 2008 | 222,921                             | 41.93                           | 222,921   | 16,187,861  |
| March 1-31, 2008    | 204,285                             | 45.32                           | 204,285   | 15,982,432  |
| Total               | 427,447                             | \$ 43.56                        | 427,447   | 15,982,432  |

In November 1993, the Company's Board of Directors authorized a Non-Discretionary Stock Repurchase Plan. This plan was amended in February 2001 to increase the authorization to repurchase up to 20 million shares of the Company's common stock.

This authorization has no expiration date. This plan was disclosed in the Company's report on Form 10-K filed March 31, 1995. In the first quarter of 2008, 106,658 shares were repurchased under the Non-Discretionary Stock Repurchase Plan.

In November 2001, under a Discretionary Stock Repurchase Plan, the Company's Board of Directors authorized the repurchase of such shares as may be necessary to reduce the issued and outstanding stock to 200 million shares of common stock. The maximum number of shares available for repurchase under this plan will increase as the total number of outstanding shares increases. This authorization has no expiration date. This plan was announced on November 13, 2001. In the first quarter of 2008, 320,789 shares were repurchased under the Discretionary Stock Repurchase Plan. These discretionary repurchases were made to limit the growth in the number of issued and outstanding shares resulting from stock option exercises.

**Item 5. Other Information**

(a) Not applicable.

(b) Not applicable.

**Item 6. Exhibits**

Exhibits required by Item 601 of Regulation S-K.

| Exhibit Number | Description  |
|----------------|--|
| Exhibit 31.1   | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002                     |
| Exhibit 31.2   | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002                     |
| Exhibit 32     | Certification pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.

May 9, 2008

/s/ PETER J. ROSE  
Peter J. Rose, Chairman and Chief Executive Officer  
(Principal Executive Officer)

May 9, 2008

/s/ R. JORDAN GATES  
R. Jordan Gates, President and Chief Operating Officer  
(Principal Financial and Accounting Officer)

EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.  
AND SUBSIDIARIES

Form 10-Q Index and Exhibits

March 31, 2008

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|----------------|--|
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