ATWOOD OCEANICS INC Form 425 September 28, 2017

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

## **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 28, 2017

# Ensco plc

(Exact name of registrant as specified in charter)

England and Wales (State or other jurisdiction of incorporation)

98-0635229

(I.R.S. Employer Identification No.)

1-8097

(Commission File No.)

**6 Chesterfield Gardens** 

London, England W1J 5BQ

(Address of Principal Executive Offices)

(Zip Code)

Registrant s telephone number, including area code: 44 (0) 20 7659 4660
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
x Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined by Rule 405 of the Securities Act of 1933 (17 CFR 230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR 240.12b-2).
Emerging growth company O
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. O

## Item 8.01 Other Events.

On September 28, 2017, Ensco plc (the *Company* or *Ensco*) issued a press release announcing that, in connection with its pending acquisition of Atwood Oceanics, Inc. ( Atwood ), it has received commitments from lenders under the Company s revolving credit facility to extend the maturity date of the revolving credit facility by two years to September 30, 2022 from September 30, 2020. The press release is attached hereto as Exhibit 99.1 and is incorporated into this Item 8.01 by reference.

Description

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit Number

99.1 Press Release dated September 28, 2017

## Additional Information and Where You Can Find It

In connection with the pending acquisition of Atwood, Ensco has filed a registration statement on Form S-4, including a definitive joint proxy statement/prospectus of Ensco and Atwood, with the Securities and Exchange Commission (the SEC ). INVESTORS AND SECURITY HOLDERS OF ENSCO AND ATWOOD ARE ADVISED TO CAREFULLY READ THE REGISTRATION STATEMENT AND DEFINITIVE PROXY STATEMENT/PROSPECTUS (INCLUDING ALL AMENDMENTS AND SUPPLEMENTS THERETO) BECAUSE THEY CONTAIN IMPORTANT INFORMATION ABOUT THE TRANSACTION. THE PARTIES TO THE TRANSACTION AND THE RISKS ASSOCIATED WITH THE TRANSACTION. A definitive joint proxy statement/prospectus has been sent to security holders of Ensco and Atwood in connection with the Ensco and Atwood shareholder meetings. Investors and security holders may obtain a free copy of the definitive joint proxy statement/prospectus and other relevant documents filed by Ensco and Atwood with the SEC from the SEC s website at www.sec.gov. Security holders and other interested parties are also be able to obtain, without charge, a copy of the definitive joint proxy statement/prospectus and other relevant documents by directing a request by mail or telephone to either Investor Relations, Ensco plc, 5847 San Felipe, Suite 3300, Houston, Texas 77057, telephone 713-430-4607, or Investor Relations, Atwood Oceanics, Inc., 15011 Katy Freeway, Suite 800, Houston, Texas 77094, telephone 281-749-7840. Copies of the documents filed by Ensco with the SEC are available free of charge on Ensco s website at www.enscoplc.com under the tab Investors. Copies of the documents filed by Atwood with the SEC are available free of charge on Atwood s website at www.atwd.com under the tab Investor Relations. Security holders may also read and copy any reports, statements and other information filed with the SEC at the SEC public reference room at 100 F Street N.E., Room 1580, Washington D.C. 20549. Please call the SEC at (800) 732-0330 or visit the SEC s website for further information on its public reference room.

## **Cautionary Note Regarding Forward-Looking Statements**

Statements included in this release regarding the potential amendment of the Ensco revolving credit facility and other statements that are not historical facts, are forward-looking statements (including within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended). Forward-looking statements include words or phrases such as anticipate, believe, contemplate, estimate, expect, intend, plan, project, could, may, might, should, will and words and phrases of statements include words are project, and phrases of statements include wo

statements involve risks and uncertainties including, but not limited to, commodity price fluctuations, customer demand, new rig supply, downtime and other risks associated with offshore rig operations; the completion of our merger with Atwood and Atwood s integration into our business; relocations; severe weather or hurricanes; changes in worldwide rig supply and demand, competition and technology; future levels of offshore drilling activity; governmental action, civil unrest and political and economic uncertainties; terrorism, piracy and military action; risks inherent to shipyard rig construction, repair, maintenance or enhancement; possible cancellation, suspension or termination of drilling contracts as a result of mechanical difficulties, performance, customer finances, the decline or the perceived risk of a further decline in oil and/or natural gas prices, or other reasons, including terminations for convenience (without cause); the cancellation of letters of intent or letters of award or any failure to execute definitive contracts following announcements of letters of intent or letters of award; the outcome of litigation, legal proceedings, investigations or other claims or contract disputes; governmental regulatory, legislative and permitting requirements affecting drilling operations; our ability to attract and retain skilled personnel on commercially reasonable

terms; environmental or other liabilities, risks or losses; debt restrictions that may limit our liquidity and flexibility; our ability to realize the expected benefits from our redomestication and actual contract commencement dates; cybersecurity risks and threats; and the occurrence or threat of epidemic or pandemic diseases or any governmental response to such occurrence or threat; and other factors detailed in the risk factors section and elsewhere in Ensco s Annual Report on Form 10-K for the year ended December 31, 2016 and its other filings with the SEC, which are available on the SEC s website at www.sec.gov. Should one or more of these risks or uncertainties materialize (or the other consequences of such a development worsen), or should underlying assumptions prove incorrect, actual outcomes may vary materially from those forecasted or expected. All information in this release is as of the date of the release. Except as required by law, Ensco disclaims any intention or obligation to update publicly or revise such statements, whether as a result of new information, future events or otherwise.

## Participants in the Solicitation

Ensco and Atwood and their respective directors, executive officers and certain other members of management may be deemed to be participants in the solicitation of proxies from their respective security holders with respect to the transaction. Information about these persons is set forth in Ensco s proxy statement relating to its 2017 General Meeting of Shareholders and Atwood s proxy statement relating to its 2017 Annual Meeting of Shareholders, as filed with the SEC on 31 March 2017 and 9 January 2017, respectively, and subsequent statements of changes in beneficial ownership on file with the SEC. Security holders and investors may obtain additional information regarding the interests of such persons, which may be different than those of the respective companies—security holders generally, by reading the definitive joint proxy statement/prospectus and other relevant documents regarding the transaction, which have been filed with the SEC.

#### No Offer or Solicitation

This communication is not intended to and does not constitute an offer to sell or the solicitation of an offer to subscribe for or buy or an invitation to purchase or subscribe for any securities or the solicitation of any vote in any jurisdiction pursuant to the proposed transaction or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. Subject to certain exceptions to be approved by the relevant regulators or certain facts to be ascertained, the public offer will not be made directly or indirectly, in or into any jurisdiction where to do so would constitute a violation of the laws of such jurisdiction, or by use of the mails or by any means or instrumentality (including without limitation, facsimile transmission, telephone and the internet) of interstate or foreign commerce, or any facility of a national securities exchange, of any such jurisdiction.

#### Service of Process

Ensco is incorporated under the laws of England and Wales. In addition, some of its officers and directors reside outside the United States, and some or all of its assets are or may be located in jurisdictions outside the United States. Therefore, investors may have difficulty effecting service of process within the United States upon those persons or recovering against Ensco or its officers or directors on judgments of United States courts, including judgments based upon the civil liability provisions of the United States federal securities laws. It may not be possible to sue Ensco or its officers or directors in a non-U.S. court for violations of the U.S. securities laws.

## EXHIBIT INDEX

Exhibit
Number

99.1 Press Release dated September 28, 2017

Description

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## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## Ensco plc

Date: September 28, 2017

/s/ Michael T. McGuinty Michael T. McGuinty Senior Vice President - General Counsel and Secretary

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have a willingness and an ability to make the necessary time commitment to actively participate as a member of the Board; and

be able to represent the interests of all of Nucor s stockholders and not merely those of one stockholder or a special interest group.

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## **Table of Contents**

CORPORATE GOVERNANCE AND BOARD OF DIRECTORS

The Governance and Nominating Committee also believes there are certain specific qualities or skills that one or more members of the Board of Directors must possess. These include:

the skills and experience necessary to serve as an audit committee financial expert;

experience serving as the chief executive officer of, or in another senior management position with, a major manufacturing company;

significant and successful merger and acquisition experience; and

diversity in terms of race or gender.

How to Communicate with the Board of Directors and Non-Management Directors. Stockholders and other interested parties can communicate directly with the Board of Directors by sending a written communication addressed to Mr. Ferriola, our Chairman, c/o Corporate Secretary at Nucor Corporation, 1915 Rexford Road, Charlotte, North Carolina 28211. Stockholders and other interested parties wishing to communicate with Mr. Walker, as Lead Director, or with the non-management directors as a group may do so by sending a written communication addressed to Mr. Walker c/o Corporate Secretary at the above address. Stockholders and other interested parties wishing to communicate with an individual director may do so by sending a written communication addressed to such director c/o Corporate Secretary at the above address. Any communication addressed to any director that is received at the executive offices of Nucor will be delivered or forwarded to the individual director as soon as practicable. All such communications are promptly reviewed before being forwarded to the addressee. Nucor generally will not forward to directors a communication that Nucor determines to be primarily commercial in nature, relates to an improper or irrelevant topic or requests general information about Nucor.

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#### DIRECTOR COMPENSATION

The Compensation and Executive Development Committee established the following director compensation amounts, which became effective June 1, 2014 and remained the same in 2016.

	2016 Annual Fee
Board/Committee Position	(\$)
Lead Director	127,000
Board Member (non-employee directors)	95,000
Audit Committee Chairman	25,000
Compensation and Executive Development Committee Chairman	17,000
Governance and Nominating Committee Chairman	14,000

Directors who are not senior officers of Nucor are granted each June 1 shares of Company stock under the Company s 2014 Omnibus Incentive Compensation Plan. Directors may elect to receive their shares in the form of deferred stock units. Effective June 1, 2014, the number of shares of Company stock awarded was equal to the quotient of \$140,000 divided by the closing price of a share of Nucor common stock on the grant date (rounded down to the next whole share). All directors elected to receive their grant in the form of deferred stock units in 2016. The deferred stock units are fully vested on the grant date, but are payable in the form of shares of Nucor common stock only after the termination of the director s service on the Board of Directors.

The following table summarizes the compensation earned or paid to each non-employee director for his or her Board and committee services during 2016.

	Fees Earned or		
	Paid in Cash	Stock Awards	Total
Name	(\$)	(\$) (1)	(\$)
(a)	(b)	(c)	(h)
Patrick J. Dempsey	8,003	(2)	8,003
Harvey B. Gantt	47,500	(3)	47,500
Gregory J. Hayes	120,000	139,958(4)	259,958
Victoria F. Haynes	112,000	139,958(4)	251,958
Bernard L. Kasriel	95,000	139,958(4)	234,958
Christopher J. Kearney	95,000	139,958(4)	234,958
Laurette T. Koellner	95,000	139,958(4)	234,958
Raymond J. Milchovich	141,000	139,958(4)	280,958
John H. Walker	95,000	139,958(4)	234,958

- (1) The amounts shown represent the grant date fair value of annual equity awards. Our policy and assumptions made in the valuation of share-based payments are contained in notes 2 and 16 of Item 15 of our Annual Report on Form 10-K for the year ended December 31, 2016.
- (2) Mr. Dempsey became a director on December 1, 2016 and therefore did not receive a stock award in 2016.
- (3) Mr. Gantt retired as a director effective May 13, 2016 and therefore did not receive a stock award in 2016.
- (4) The number of deferred stock units granted and fully vested on June 1, 2016 based on a closing price of Nucor common stock on that day of \$48.80 was 2,868 units.

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DIRECTOR COMPENSATION

The following table summarizes the total number of vested deferred stock units granted to non-employee directors under the Company s 2014 Omnibus Incentive Compensation Plan and the 2010 and 2005 Stock Option and Award Plans.

## **Outstanding Equity Awards at Fiscal Year-End**

Name	Number of Vested Stock Units (#) (1)	Market Value of Stock Units (\$) (2)
Gregory J. Hayes	5,633	335,276
Victoria F. Haynes	26,383	1,570,316
Bernard L. Kasriel	25,244	1,502,523
Christopher J. Kearney	22,428	1,334,915
Laurette T. Koellner	2,868	170,703
Raymond J. Milchovich	11,382	677,457
John H. Walker	23,764	1,414,433

<sup>(1)</sup> Deferred stock units are granted June 1 each year and are fully vested on the grant date, but are payable in the form of shares of Nucor common stock only after the termination of the director s service on the Board of Directors.

Director Stock Ownership Guidelines. To ensure that non-employee directors become and remain meaningfully invested in Nucor common stock, each non-employee director is required to own 7,000 shares of Nucor common stock (including restricted stock units). A non-employee director must meet the stock ownership requirement within five years of becoming a member of the Board.

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<sup>(2)</sup> Fully vested deferred stock units at December 31, 2016 valued using the closing stock price of Nucor common stock of \$59.52.

## REPORT OF THE AUDIT COMMITTEE

The Audit Committee s report with respect to the Company s audited consolidated financial statements for the year ended December 31, 2016 is as follows:

- 1. The Audit Committee has reviewed and discussed the audited consolidated financial statements with Nucor s management.
- 2. The Audit Committee has discussed with PricewaterhouseCoopers LLP ( PwC ), the Company s independent registered public accounting firm, the audited consolidated financial statements and the matters required to be discussed by Auditing Standard No. 16 (Communications with Audit Committees), as adopted by the Public Company Accounting Oversight Board.
- 3. The Audit Committee has received the written disclosures and the letter from PwC required by applicable requirements of the Public Company Accounting Oversight Board regarding PwC s communications with the Audit Committee concerning independence, and has discussed with PwC that firm s independence.
- 4. The Audit Committee has reviewed and discussed with management and PwC management s report on Nucor s internal control over financial reporting and PwC s attestation report on the effectiveness of Nucor s internal control over financial reporting.
- 5. Based on the reviews and the discussions referred to in paragraphs (1) through (4) above, the Audit Committee recommended to the Board of Directors, and the Board has approved, that the audited consolidated financial statements be included in the Company s Annual Report on Form 10-K for the year ended December 31, 2016, for filing with the SEC.

## THE AUDIT COMMITTEE

Gregory J. Hayes, Chairman

Patrick J. Dempsey

Victoria F. Haynes

Bernard L. Kasriel

Christopher J. Kearney

Raymond J. Milchovich

John H. Walker

Fees Paid to Independent Registered Public Accounting Firm

For the years ended December 31, 2016 and 2015 fees billed for services provided by PwC were as follows:

	2017	2015
	2016	2015
Audit Fees (1)	\$ 3,796,900	\$ 3,746,100
Audit-Related Fees (2)	206,300	23,100
Tax Fees (3)	3,800	3,500
All Other Fees (4)	3,600	5,100

- (1) Audit fees consist of fees for professional services rendered in connection with the audit of Nucor s consolidated annual financial statements, for the review of interim consolidated financial statements in Forms 10-Q and for services normally provided in connection with statutory and regulatory filings or engagements. Audit fees also include fees for professional services rendered for the audit of the effectiveness of internal control over financial reporting.
- (2) Audit-related fees consist of fees billed for the performance of a pre-implementation systems internal controls review.
- (3) Tax fees consist of fees billed for professional services rendered for tax compliance, tax advice and tax planning.
- (4) All other fees consist of fees billed for financial reporting literature.
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REPORT OF THE AUDIT COMMITTEE

The Audit Committee s policy is to pre-approve all audit and permissible non-audit services to be performed by the independent registered public accounting firm. These services may include audit services, audit-related services, tax services and other services. All such services provided for 2016 were pre-approved by the Audit Committee. The Audit Committee concluded that the provision of such services by PwC was compatible with the maintenance of that firm s independence. The Audit Committee has delegated its authority to approve in advance all permissible non-audit services to be provided by PwC to the Chairman of the Audit Committee; provided, however, any such services approved by its Chairman shall be presented to the full Audit Committee at its next regularly scheduled meeting.

#### PROPOSAL 2

#### RATIFICATION OF THE APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Audit Committee of the Board of Directors has appointed the firm of PricewaterhouseCoopers LLP to serve as the independent registered public accounting firm of Nucor for the year ending December 31, 2017. PricewaterhouseCoopers LLP has acted in such capacity for Nucor since 1989. Representatives of PricewaterhouseCoopers LLP are expected to be present at the Annual Meeting, will have the opportunity to make a statement if they so desire and are expected to be available to respond to appropriate questions.

Stockholder ratification of the Audit Committee s appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm is not required by our Bylaws or otherwise. The Board is submitting the appointment of PricewaterhouseCoopers LLP to the stockholders for ratification and will reconsider whether to retain PricewaterhouseCoopers LLP if the stockholders fail to ratify the Audit Committee s appointment. In addition, even if the stockholders ratify the appointment of PricewaterhouseCoopers LLP, the Audit Committee may in its discretion appoint a different independent registered public accounting firm at any time during the year if the Audit Committee determines that a change is in the best interests of Nucor.

## Vote Recommendation

Nucor s Board of Directors recommends a vote FOR the ratification of the appointment of PricewaterhouseCoopers LLP as the Company s independent registered public accounting firm for the year ending December 31, 2017. Unless otherwise specified, proxies will be voted FOR the proposal.

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#### **EXECUTIVE OFFICER COMPENSATION**

#### COMPENSATION DISCUSSION AND ANALYSIS

This Compensation Discussion & Analysis ( CD&A ) outlines Nucor s executive compensation philosophy, objectives and processes. It also explains how the Compensation and Executive Development Committee of the Board (the Committee ) made executive compensation decisions in 2016 for the named executive officers ( Executive Officers ) listed below.

Executive Officer	Principal Position
John J. Ferriola	Chairman, Chief Executive Officer and President
James D. Frias	Chief Financial Officer, Treasurer and Executive Vice President
James R. Darsey	Executive Vice President-Merchant and Rebar Products
Ladd R. Hall	Executive Vice President-Flat-Rolled Products
R. Joseph Stratman	Executive Vice President-Raw Materials and Chief Digital Officer

#### **EXECUTIVE SUMMARY**

## 2016 Business Overview

Nucor s disciplined strategy for profitable growth continues to work. Our successful execution is evident in our strong cash flow generation and our industry-leading returns on capital through the challenging steel markets of recent years. Most importantly, our strategic execution positions Nucor to deliver stronger profitability throughout the economic cycle.

In 2016, Nucor demonstrated strong improvement in financial performance as imports decreased resulting in a more sustainable pricing environment. Return on equity (ROE) and return on average invested capital (ROAIC) improved in 2016 both on an absolute basis and relative to our comparator groups. The incentive programs worked as intended as improved performance resulted in larger year over year incentive payouts.

Say on Pay and Feedback from Stockholders

Every three years, Nucor submits its compensation program for Executive Officers to an advisory say on pay vote of its stockholders. Nucor s last say on pay vote was held in 2014, when approximately 97% of the total votes cast at Nucor s annual stockholders meeting supported the program. The Committee pays careful attention to any feedback it receives from stockholders about the executive compensation program, including the say on pay vote. While there was not a say on pay vote in 2016, the Committee considered the strong stockholder endorsement in 2014 of the Committee s decisions and policies and Nucor s overall executive compensation program in continuing the pay-for-performance program that is currently in place.

An advisory vote on Executive Officer compensation is included in this Proxy Statement (Proposal 3). Nucor s Board of Directors recommends a vote for Proposal 3, the advisory resolution approving the compensation paid to the Executive Officers. Nucor holds an advisory vote on Executive Officer compensation every three years. Also included in this Proxy Statement (Proposal 4) is an advisory vote on the frequency of the advisory vote on executive compensation. Nucor s Board of Directors recommends continuing to conduct a say on pay vote every three years (Proposal 4).

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Compensation Discussion and Analysis

Share the Pain, Share the Gain: Nucor s Approach to Executive Compensation

Nucor designed and built its executive compensation program with pay for performance at its core. The result is a program that is highly leveraged a significant portion of compensation is variable and directly linked to Nucor s relative performance and the value delivered to its stockholders. Here is an overview of how it works:

Base salaries are set below the median for similar size industrial and materials companies. Accordingly, the Committee recognizes that Executive Officers may earn below median levels of compensation when Nucor s performance is below its peers, even if an Executive Officer s individual performance may be superior. This practice has resulted, and may result in the future, in Executive Officers earning less than their counterparts in other peer companies.

The incentive plans measure performance relative to two performance comparator groups: the Steel Comparator Group and the General Industry Comparator Group. The companies included in these comparator groups are reviewed annually by the Committee. Please see Performance Comparator Groups on page 28 of this CD&A for more information. The incentive plans are designed to pay well when performance is high and not pay any incentive if performance is poor.

Through a multi-year business cycle, total compensation outcomes should be aligned with the median of Nucor s steel company peers and other similar size industrial and materials companies. The incentive plans are based on analysis that assumes some years of lower performance where no payouts may be earned and some years where maximum payouts may be achieved to reflect fluctuations in economic activity.

A significant portion of performance-based compensation must be held until retirement. All of the performance-based restricted stock units (RSUs) earned based on ROE performance must be held until retirement. This requirement, in combination with higher than market level of stock ownership requirement, further aligns the interests of our Executive Officers with those of our stockholders.

**Nucor takes an egalitarian approach to providing benefits to our employees.** In fact, certain benefits, such as Nucor s Profit Sharing, Scholarship Program, Employee Stock Purchase Plan, Extraordinary Bonus and Service Awards Program, are not available to Executive Officers, and Executive Officers do not receive supplemental executive perquisites, such as company cars, country club memberships or personal use of corporate aircraft.

The bottom line is that for any given performance year, if Nucor performs poorly, Executive Officers will be paid below the market median. On the other hand, if performance is outstanding, Executive Officers will be paid above the market median. By providing this balanced compensation portfolio, Nucor provides the Executive Officers with a reasonable measure of security regarding the minimum level of compensation they are eligible to receive, while motivating them to focus on the business measures that will produce a high level of performance for Nucor. Decisions with regard to the actual amount or value of compensation granted to each Executive Officer are based on actual Nucor performance. Individual performance is not taken into account.

## 2016 Compensation Overview

Nucor s executive compensation plans worked as designed in 2016.

Base salaries: Executive Officer salaries were increased to move them closer to the market median. However, base salaries are still set below the market median, which is consistent with our compensation philosophy.

Annual incentives: Our Executive Officers earned an annual incentive reflecting Nucor s ROE and revenue performance as compared to the Steel Comparator Group. Performance in 2016 was materially better than 2015.

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COMPENSATION DISCUSSION AND ANALYSIS

Long-term incentives: The Long-Term Incentive Plan rewarded Executive Officers for Nucor s three-year performance ended December 31, 2016 relative to the Steel Comparator Group (ranked second out of six), but resulted in a modest payout for the three-year performance ended December 31, 2016 relative to the General Industry Comparator Group (ranked ninth out of 11). Please see page 29 of this CD&A for descriptions of the comparator groups. In 2016, performance RSUs (Performance RSUs) were granted based on Nucor s ROE performance for the preceding year. In addition, time-vesting RSUs and stock options were granted.

The Committee has the right to exercise discretion to reduce an incentive plan payout to ensure that payouts from any incentive plan produce their desired result. The Committee may not exercise discretion to increase a payout. For 2016, the Committee reviewed the payouts and determined that the incentive plan payouts were appropriate and, therefore, did not reduce the incentive plan payouts.

**Best-Practice Compensation Governance Features** 

Our executive compensation program is grounded in the following policies and practices, which promote sound compensation governance, reflect our executive compensation philosophy and further align our Executive Officers interests with those of our stockholders.

#### What We Do

Place a heavy emphasis on variable compensation
Require significant stock ownership and holding requirements
Subject incentive compensation to a clawback policy
Conduct annual compensation risk assessments
Use an independent compensation consultant

#### What We Don t Do

- x Provide single trigger change in control severance benefits
- x Offer significant perquisites
- x Allow excise tax gross up upon a change in control
- x Permit hedging or short selling of Company stock
- x Change plan designs very often

#### WHAT GUIDES OUR PROGRAM

**Program Aligned with Strategy** 

Nucor s executive compensation program supports the Company s five drivers to profitable growth while maintaining our commitment to safe and environmentally friendly operations:

- 1. Strengthen our position as the low cost producer driving operational efficiency
- 2. Achieve market leadership leading in every product line in our portfolio

- 3. Move up the value chain offering higher-margin, value-added products
- 4. Leverage downstream channels to market increasing the base volume of our mills through vertical integration
- 5. Achieve commercial excellence taking care of our customers
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COMPENSATION DISCUSSION AND ANALYSIS

## **Our Compensation Philosophy**

Nucor believes that executive compensation should be commensurate and aligned with the performance of Nucor and the creation of long-term stockholder value. To this end, our executive compensation program is designed to pay well when performance is outstanding and provide compensation below the market median when performance is below Nucor s peers. The following key principles form the core of our executive compensation philosophy:

Key Principle	Description
Pay for Performance	A significant portion of total compensation should be variable and dependent upon the attainment of certain specific and measurable annual and long-term performance objectives.
Attraction and Retention	The executive compensation program should enable the Company to attract highly-talented people with exceptional leadership capabilities and retain high-caliber talent.
Team-Based Incentives	All of Nucor s incentives are team-based. Across the organization, Nucor teammates win and lose together. When Nucor performs well, all teammates earn more. When our performance is less than expected, our teammates earn less. Our pay programs support our team-based culture.
Stockholder Alignment	Executive Officers should be compensated through pay elements (base salaries, annual and long-term incentives) designed to create long-term value for our stockholders and reinforce a strong culture of ownership.

Our compensation philosophy is supported by the following elements of our compensation program:

Compensation Element	Form	Description
Base Salary	Cash (Fixed)	Provides a guaranteed rate of pay commensurate with an Executive Officer s job scope, level of responsibilities, experience and tenure, but set below the market median of similar positions at industrial and materials companies.
<b>Annual Incentives</b>	Cash (Variable)	Provides Executive Officers an opportunity to receive annual cash incentive awards based on Nucor s annual ROE and revenue performance.
Long-Term Incentives	Equity (mix of Fixed and Variable) and Cash (Variable)	Rewards performance over multi-year periods and growth in long-term stockholder value.

These compensation elements provide a balanced mix of guaranteed compensation and variable, at-risk compensation with an emphasis on annual and long-term incentives. The Committee annually considers adjustment to base salaries (which impact incentive plan opportunities) and periodically reviews the level of annual and long-term incentives to ensure that the mix of base salary and annual and long-term incentives, and the target incentive opportunities, are appropriate to accomplish the goal of paying near the median total compensation of survey data for Nucor s steel company peers and other industrial and materials companies of similar size over a multi-year business cycle.

The Role of Compensation Peer Companies and Performance Comparator Groups

Compensation Peer Companies: Nucor periodically benchmarks Executive Officer compensation to ensure that the compensation opportunities are reasonable. Nucor does not set compensation according to benchmark data. The Committee s only formal relationship with benchmark data is to set base salaries below the median.

For purposes of setting 2016 compensation levels, the Committee had Pearl Meyer benchmark Executive Officers compensation. In addition to benchmarking Executive Officer compensation at target and actual levels of

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COMPENSATION DISCUSSION AND ANALYSIS

pay, the Committee completed an exercise to understand how the compensation of Executive Officers compared to compensation of the peer group at various levels of performance (below threshold, threshold, target and maximum). Nucor s compensation philosophy is to pay below market when performance is below peers and to pay above market when performance is outstanding. The intent is to provide market levels of compensation over the business cycle. In order to ensure the compensation programs achieve this desired result, the Committee had Pearl Meyer benchmark Nucor s compensation against the 28 companies listed below at different levels of potential performance (below threshold, threshold, target and maximum).

3M Company	Freeport-McMoRan Copper & Gold Inc.	Northrop Grumman Corporation
Air Products and Chemicals, Inc.	General Dynamics Corporation	Paccar Inc.
Alcoa Inc.	Honeywell International Inc.	Parker-Hannifin Corporation
Caterpillar Inc.	Huntsman Corporation	PPG Industries, Inc.
Cummins Inc.	Illinois Tool Works Inc.	Praxair, Inc.
Danaher Corporation	Ingersoll-Rand plc	Raytheon Company
Deere & Company	International Paper Company	Textron Corporation
E.I. du Pont de Nemours and Company	L-3 Communications	Tyco International Ltd.
Eaton Corporation	Monsanto Company	United States Steel Corporation

Emerson Electric Co.

Some of the above 28 companies are included in the Steel Comparator Group or the General Industry Comparator Group used in the incentive plans as described below. However, these 28 companies were chosen based on size and industry, while the companies used in the incentive plans are all steel companies in the case of the Steel Comparator Group or met the criteria discussed below in the case of the General Industry Comparator Group. The Committee does not benchmark compensation levels and practices against the companies in the Steel Comparator Group because many of them are substantially smaller than Nucor. The Committee does not benchmark compensation to the General Industry Comparator Group because compensation data from these companies may result in above median benchmark data due to their higher than median performance.

*Performance Comparator Groups.* The Committee believes that performance should be measured both in absolute terms (meaning based on achieving or exceeding performance measures established by the Committee) and relative to other companies. Two performance comparator groups are used to measure relative performance: the Steel Comparator Group and the General Industry Comparator Group. These comparator groups are used in the annual and long-term incentive plans they are not used for purposes of benchmarking compensation.

The Committee reviews the performance comparator groups annually. Companies may be added or dropped from the performance comparator groups based on product mix (in the case of the Steel Comparator Group) or business changes, performance or product mix (in the case of the General Industry Comparator Group). The Committee designates the members of each performance comparator group at the beginning of each performance period. Since some of the performance periods are as long as three years, it is possible that the performance comparator group used for one performance period may differ from the group used in a different performance period.

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The performance comparator groups for performance periods that began in 2016 are comprised of the following companies:

Comparator Group	Criteria	Who The	y Are
Steel	Must be a group of not less than five steel industry competitors; and	AK Steel Holding Corporation	
		Commercial Metals Company	
	Competitors defined as companies	Steel Dynamics, Inc.	
	with product offerings similar to Nucor s.	United States Steel Corporation	
		Worthington Industries, Inc.	
<b>General Industry</b>	Must be a group of not less than ten companies in capital-intensive	3M Company	Illinois Tool Works Inc.
	industries; and	Caterpillar Inc.	Johnson Controls, Inc.
		Cummins Inc.	Parker-Hannifin Corporation
	Are well-respected, capital-intensive companies that have	The Dow Chemical	PPG Industries, Inc.*
	performed well over a long period of time.	Company  General Dynamics Corporation	United Technologies Corporation
		Ocheral Dynamics Corporation	

<sup>\*</sup> Alcoa was dropped from the General Industry Comparator Group (due to its anticipated split up) and PPG Industries was added for 2016.

## 2016 EXECUTIVE COMPENSATION IN DETAIL

## **Determination of 2016 Compensation**

In making its determinations with respect to executive compensation for 2016, the Committee was supported by Donovan E. Marks, Nucor s General Manager of Human Resources, and A. Rae Eagle, Nucor s General Manager and Corporate Secretary. In addition, the Committee engaged the services of Pearl Meyer to serve as its independent compensation consultant and, in such capacity, to assist the Committee s review and determination of the compensation package of the Chief Executive Officer and other Executive Officers. Pearl Meyer also was retained to assist the Committee with additional projects, including benchmarking Executive Officer compensation, reviewing and developing alternatives for the comparator groups, monitoring trends in executive and non-employee director compensation, and assisting in the preparation of this CD&A.

The Committee retained Pearl Meyer directly although, in carrying out its assignments, Pearl Meyer also interacted with Nucor management when necessary and appropriate. Specifically, the General Manager of Human Resources and the Corporate Secretary interacted with Pearl Meyer to provide compensation and performance data for Executive Officers and Nucor. In addition, Pearl Meyer may, in its discretion, seek input and feedback from the Chief Executive Officer and the Chief Financial Officer regarding its work product prior to presenting such work product to the Committee to confirm the work product s alignment with Nucor s business strategy, determine what additional data needed to be gathered, or identify other issues, if any.

The Committee frequently requested Mr. Ferriola, as Chief Executive Officer, to be present at Committee meetings where executive compensation and Company performance were discussed and evaluated. Mr. Ferriola was free to provide insight, suggestions or recommendations regarding executive compensation during these meetings or at other times; however, only independent Committee members were allowed to vote on decisions made regarding executive compensation.

The Committee met separately with the Chief Executive Officer to discuss his compensation, but the Committee made decisions regarding Mr. Ferriola s compensation in executive session, based solely upon the Committee s decisions. The Committee s decisions regarding the compensation of other Executive Officers were made after considering recommendations from the Chief Executive Officer.

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COMPENSATION DISCUSSION AND ANALYSIS

#### **Base Salary**

The Committee s goal is to set Executive Officers base salaries below the median base salary level for comparable positions at industrial and materials companies. The Committee sets base salaries below the median because of the Committee s desire to orient the Executive Officers total pay significantly towards variable, at-risk incentive compensation. Base salaries for 2016 were as follows:

Executive Officer	2016 Salary	2015 Salary	% Change
John J. Ferriola	\$ 1,300,000	\$ 1,200,000	8.3%
James D. Frias	\$ 490,350	\$ 467,000	5.0%
James R. Darsey	\$ 463,100	\$ 432,400	7.1%
Ladd R. Hall	\$ 463,100	\$ 454,000	2.0%
R. Joseph Stratman	\$ 488,800	\$ 454,000	7.7%

Mr. Ferriola s salary adjustment reflected the Committee s continuing commitment to bring the CEO s salary closer to, but still below, the median of the benchmark data. After the adjustment, Mr. Ferriola s 2016 base salary was still below the median of the benchmark data (by approximately 3%). Mr. Frias salary adjustment also reflected his salary being materially below the median of the benchmark data (by approximately 29%). Mr. Darsey s salary adjustment was intended to bring him in line with other Executive Vice Presidents. The salary adjustment for Mr. Hall was consistent with the range of salary adjustments for other Nucor executives. Mr. Stratman received a 2% salary increase to \$463,100 effective January 1, 2016, consistent with the range of salary adjustments for other Nucor executives. In August 2016, Mr. Stratman was promoted to Chief Digital Officer and Executive Vice President-Raw Materials and his salary was increased to \$488,800, a 5.5% increase commensurate with his increased responsibilities. Mr. Stratman s salary earned for 2016 was \$473,914.

#### **Annual Incentives**

The Annual Incentive Plan (AIP) provides Executive Officers an opportunity to receive annual cash incentive awards based on Nucor s annual performance. The incentive opportunity, expressed as a percentage of base salary, is the same for all Executive Officers.

An Executive Officer may earn an incentive award under the AIP for each year of up to a maximum of 300% of the Executive Officer s base salary, as follows:

Seventy-five percent (75%) of the maximum incentive award or 225% of base salary (75% of 300% = 225%) is earned based on Nucor s ROE. For 2016, the Committee set the threshold at 3% ROE and the maximum at 20% ROE. The threshold level of ROE is set by the Committee on an annual basis. If Nucor achieves the threshold ROE, the Executive Officer will earn an incentive award equal to 20% of his base salary. If Nucor s ROE for the year is 20% or higher, the Executive Officer will earn an incentive award equal to the maximum 225% of his base salary. A prorated incentive award is earned for ROE between 3% and 20%.

The remaining 25% of the maximum annual award available under the AIP or up to 75% of the Executive Officer s base salary (25% of 300% = 75%) is earned based on the change in Nucor s net sales compared to the change in net sales of members of the Steel Industry Comparator Group (identified above) as follows:

	Percentage of Performance	Performance Award Payment
Steel Comparator Group Rank (1)	Award Opportunity	(% of Base Salary)
1	100%	75%
2	80%	60%
3	60%	45%
4	40%	30%
5	20%	15%
6	0%	0%

<sup>(1)</sup> The table represents potential AIP awards for 2016 net sales performance. Net sales performance is defined as the change in net sales from one year to the next and may be zero or negative. This portion of the

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incentive is intended to reward performance against other steel companies, not absolute growth. The comparator group for future years may include more or fewer comparator companies. The potential awards are adjusted to reflect the number of comparator companies in the group.

Executive Officers may elect to defer up to one-half of their AIP award into Nucor common stock units. The AIP provides an incentive for Executive Officers to defer their AIP awards by providing a grant of additional Nucor common stock units equal to 25% of the number of common stock units deferred. An Executive Officer is always vested in the common stock units attributable to the deferred award. The deferral incentive units become vested upon the Executive Officer s attainment of age 55, death or disability while employed by Nucor. The vested common stock units are distributed to the Executive Officer in the form of Nucor common stock following the Executive Officer s retirement or other termination of employment. Dividend equivalents are paid on deferred incentive units in cash within 30 days of when stockholders are paid.

Two Executive Officers, Mr. Frias and Mr. Hall, participate in this deferral program.

## 2016 Performance Results and AIP Payout

Based on Nucor s ROE of 10.35% and being ranked first within the Steel Comparator Group for the change in net sales for 2016, Executive Officers earned an award of 108.59% of base salary for the ROE performance measure and an award of 75% of base salary for the change in net sales performance measure. As a result, the total AIP award earned was equal to 183.59% of base salary.

	2016		AIP Award Payou	t
Executive Officer	Base Salary	Deferred (1)	Paid in Cash	Total
John J. Ferriola	\$ 1,300,000		\$ 2,386,670	\$ 2,386,670
James D. Frias	\$ 490,350	\$ 270,071	\$ 630,163	\$ 900,234
James R. Darsey	\$ 463,100		\$ 850,205	\$ 850,205
Ladd R. Hall	\$ 463,100	\$ 425,102	\$ 425,103	\$ 850,205
R. Joseph Stratman	\$ 473,914		\$ 870,058	\$ 870,058

(1) As discussed above, Mr. Frias and Mr. Hall elected to defer a portion of their AIP payout and received additional stock units equal to 25% of their deferral.

## **Long-Term Incentives**

Long-term incentives are used to balance the short-term focus of the AIP by rewarding performance over multi-year periods and growth in long-term stockholder value. Executive Officers receive long-term incentives in the following forms:

Cash and restricted stock through a three-year performance-based Long-Term Incentive Plan (the LTIP);
RSUs that vest over time;
Performance RSUs that may be granted only if certain levels of ROE are achieved; and
Stock options.
The Committee believes that one-half of the three-year LTIP awards should be earned relative to performance as compared to the Steel Comparator Group and half earned relative to performance as compared to the General Industry Comparator Group. The Committee believes that this plan design provides an incentive to perform better than steel industry competitors, as well as other capital-intensive companies. The Committee also believes it is appropriate to provide a level of retention through time-vesting RSUs, alignment with stockholders through stock options, and an opportunity to earn more RSUs, based on performance, that become vested at retirement.
The Long-Term Incentive Plan

Executive Officers earn incentive compensation under the LTIP based on Nucor s performance during the LTIP s performance periods. The

performance periods commence every January 1 and last for three years.

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The target award under the LTIP for each performance period is a number of shares of Nucor common stock. The target number of shares is determined by dividing 85% of each Executive Officer s annual base salary rate as of the beginning of the performance period by the closing price of Nucor common stock on the day immediately preceding the first day of the performance period. The targets for the performance period beginning January 1, 2014 and ended December 31, 2016 were as follows:

		Salary Rate at the inning of the		Nuc	or Stock	Target Award
E 1 029	P	erformance	% of Base	~ .	10/01/10	Number of
Executive Officer		Period	Salary	Price	2 12/31/13	Shares
John J. Ferriola	\$	950,000	\$ 807,500	\$	53.38	15,127
James D. Frias	\$	426,500	\$ 362,525	\$	53.38	6,791
James R. Darsey	\$	400,400	\$ 340,340	\$	53.38	6,375
Ladd R. Hall	\$	442,900	\$ 376,465	\$	53.38	7,052
R. Joseph Stratman	\$	442,900	\$ 376,465	\$	53.38	7,052

The maximum award that an Executive Officer may earn under the LTIP is equal to 200% of the target number of shares.

Fifty percent (50%) of the LTIP award is based on Nucor s ROAIC for the performance period relative to the Steel Comparator Group based on the table below. The remaining 50% of the award is based on Nucor s ROAIC for the performance period relative to the General Industry Comparator Group based on the table below.

A maximum award of 200% may be earned if Nucor ranks first relative to the Steel Comparator Group (which earns 100% of target) and ranks first or second relative to the General Industry Comparator Group (which earns an additional 100% of target).

Steel Compa	Steel Comparator Group (1)		nparator Group (1)
	Award		Award
	as a % of		as a % of
Rank	Target	Rank	Target
1	100%	1 or 2	100%
2	80%	3 or 4	80%
3	60%	5 or 6	60%
4	40%	7 or 8	40%
5	20%	9	20%
6	0%	10 or 11	0%

(1) These tables represent the potential awards based on the LTIP performance period that began January 1, 2016. The comparator group for other performance periods may include more or fewer comparator companies. The potential awards are adjusted to reflect the number of comparator companies in the group.

One-half of each LTIP award is paid in cash and the remainder is paid in restricted stock. Restricted stock vests one-third on each of the first three anniversaries of the award date, or upon the Executive Officer s attainment of age 55, death or disability while employed by Nucor.

An Executive Officer may defer delivery of the restricted stock portion of an LTIP award until the Executive Officer s retirement or other termination of employment. Nucor does not provide an incentive for the deferral of LTIP restricted stock awards. Dividend equivalents are paid in cash on deferred restricted stock awards within 30 days of when stockholders are paid.

#### 2016 Performance Results and LTIP Payout

Nucor s ROAIC of 15.54% for the LTIP performance period that began January 1, 2014 and ended December 31, 2016 was ranked second relative to members of the Steel Comparator Group (second out of six) and ranked ninth relative to the General Industry Comparator Group (ninth out of 11).

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Compensation Discussion and Analysis

These rankings resulted in the following performance award as a percentage of targets:

Performance Measure	Percentage Calculated	Ranking	Performance Award as a % of Target Number of Shares
ROAIC - Steel Comparator Group	15.54%	2	80%
ROAIC - General Industry Comparator Group	15.54%	9	20%
Total			100%

The resulting payouts were as follows:

	Target Award Number of	Performance Award	
Executive Officer	Shares	as a % of Target	Shares Earned
John J. Ferriola	15,127	100%	15,127
James D. Frias	6,791	100%	6,791
James R. Darsey	6,375	100%	6,375
Ladd R. Hall	7,052	100%	7,052
R. Joseph Stratman	7,052	100%	7,052

Nucor paid one-half of the LTIP award in cash and the other half in the form of restricted shares of Nucor s common stock in March 2017.

## Restricted Stock Units

The Committee believes that RSUs align Executive Officers interests with those of stockholders and provide significant retentive characteristics. Each June 1, a base amount of RSUs is granted to each Executive Officer. One-third of the base amount of RSUs become vested on each of the first three anniversaries of the June 1 award date, upon the Executive Officer s retirement (defined below), or upon death or disability while employed by Nucor.

Additional RSUs (Performance RSUs ) are granted contingent on Nucor s ROE for the prior year. Performance RSUs vest upon the Executive Officer s retirement, death or disability while employed by Nucor. Performance RSUs must be held as long as the participant is employed by Nucor. Performance RSUs are forfeited if the Executive Officer leaves employment other than due to retirement, death or disability. The threshold ROE required for a grant of Performance RSUs is 3%. The maximum number of Performance RSUs is granted for ROE of 20% or more. Effective for the 2016 grants, the Committee changed the threshold ROE from 5% to 3% to align with the AIP threshold.

The total number of RSUs granted is determined for each Executive Officer position by dividing the dollar amount shown below (prorated for ROE between any of the levels shown below) by the closing price of Nucor s common stock on the annual June 1 grant date.

The size of base grants is determined based on the Executive Officer s position on the grant date. The size of Performance RSU grants is determined based on the Executive Officer s position as of May 31 of the performance year (2015 in the present case). The following schedule was effective for grants on June 1, 2016:

					Perform	ance	RSUs Mark	ket Value	
		Amount of Us Granted			(Base	ed on	Prior Year	ROE)	
Position	Ma	rket Value	3% ROE	1	0% ROE	12	.5% ROE	15% ROE	20% ROE
Chairman, Chief Executive Officer and President	\$	1,000,000	\$ 750,000	\$	1,100,000	\$ 1	1,500,000	\$ 2,250,000	\$ 4,600,000
Chief Financial Officer	\$	300,000	\$ 450,000	\$	625,000	\$	750,000	\$ 1,530,000	\$ 2,220,000
Executive Vice Presidents	\$	300,000	\$ 325,000	\$	450,000	\$	540,000	\$ 1,100,000	\$ 1,600,000

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Retirement for purposes of the RSUs is defined as Committee-approved retirement upon termination of employment and completion of the following age and service requirements:

Age	65	64	63	62	61	60	59	58	57	56	55
Years of Service	-0-	2	4	6	8	10	12	14	16	18	20

## 2016 Performance Results and RSU Awards

On June 1, 2016, as a result of 2015 ROE of 4.7%, Executive Officers received the following value of base and Performance RSUs:

	Market	Value of RSUs (	Granted
	Base	Performance	
Executive Officer	RSUs	RSUs	Total (1)
John J. Ferriola	\$ 999,961	\$ 834,968	\$ 1,834,929
James D. Frias	\$ 299,973	\$ 492,490	\$ 792,463
James R. Darsey	\$ 299,973	\$ 355,313	\$ 655,286
Ladd R. Hall	\$ 299,973	\$ 355,313	\$ 655,286
R. Joseph Stratman	\$ 299,973	\$ 355,313	\$ 655,286

<sup>(1)</sup> The actual number of RSUs granted is rounded down to the nearest full share.

## Stock Options

On June 1, 2016, the Committee granted options to each Executive Officer in the amounts shown in the table below with the following grant values:

	Grant Date
	Value of
	Options
Position	Granted (1)
Chairman, Chief Executive Officer and President	\$ 4,000,000
Chief Financial Officer	\$ 600,000
Executive Vice Presidents	\$ 600,000

<sup>(1)</sup> The actual number of stock options granted is rounded down to the nearest full option.

The options vest on the third anniversary of their grant or upon the Executive Officer s death, disability or retirement (same as RSUs above) and have a ten-year term.

## OTHER PRACTICES, POLICIES AND GUIDELINES

## **Stock Ownership Guidelines**

Executive Officers have an opportunity to earn a significant number of Nucor shares and the Committee considers executive stock ownership a key element of the Nucor culture. Executive Officers are required to hold a significant number of shares as outlined below:

Chairman, Chief Executive Officer and President	At least 150,000 shares
Chief Financial Officer	At least 50,000 shares
Executive Vice Presidents	At least 50,000 shares

The above guidelines are higher than the median guidelines for Nucor s steel company peers and other industrial and materials companies of similar size.

Executive Officers have five years to achieve ownership of the guideline number of shares. On an annual basis, the Committee monitors each Executive Officer s compliance with the ownership guideline or, if applicable, the Executive Officer s progress in achieving ownership of the guideline number of shares. If the Committee

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determines an Executive Officer is not in compliance or has not made sufficient progress toward achieving the ownership guideline, the Committee has the discretion to take action or adjust incentive award payments to concentrate payouts more heavily in Nucor common stock. All Executive Officers were in compliance with the stock ownership guidelines as of December 31, 2016.

The compensation Executive Officers may earn under Nucor s incentive plans includes stock-based awards, a portion of which must be held until retirement. The Committee believes the requirement to hold a portion of the stock-based awards until retirement has been successful in meeting Nucor s objectives of retention and succession planning, and strengthens the alignment of the interests of the Executive Officers with those of our stockholders. All Executive Officers have been with Nucor for more than 25 years.

Executive Officers have significant exposure to Nucor s stock price through direct stock ownership, their target long-term incentive plan awards and the requirement that Executive Officers hold performance-based restricted stock unit awards until retirement. The Committee believes aligning the long-term interests of Executive Officers with the long-term interests of Nucor s stockholders in a material way promotes superior long-term performance. It also means that if Nucor s stock price declines then Executive Officers Nucor stock, options, long-term incentive plan awards and RSUs all decline in value.

No Hedging or Short Selling

Nucor maintains policies that apply to all officers, certain designated employees and the members of the Board that prohibit hedging or short selling (profiting if the market price of the securities decreases) of Nucor securities.

Executive Officer Incentive Compensation Recoupment ( Clawback ) Policy

The Company has a written policy to address the recoupment of performance-based compensation awarded to or earned by an executive officer if there is a restatement of the Company s financial results due to material noncompliance of the Company with any financial reporting requirement under the federal securities laws. In the event of such a restatement, the Committee shall review the performance-based compensation awarded to or earned by the executive officers for the three-year period prior to the restatement event and, if the Committee determines in its reasonable discretion that any such performance-based compensation would not have been awarded to or earned by an executive officer based on the restated financial results, the Committee shall within 12 months of the restatement event, to the extent practicable, seek to recover from such executive officer any portion of the performance-based compensation that is greater than that which would have been awarded or earned had it been calculated on the basis of the restated financial results.

Benefits

Executive Officer benefits are limited to benefits provided to all other full-time employees on the same basis and at the same cost as all other full-time employees. Nucor does not provide any tax gross ups. Certain benefits such as Nucor s Profit Sharing, Scholarship Program, Employee Stock Purchase Plan, Extraordinary Bonus and Service Awards Program are not available to Nucor s Executive Officers.

**Post-Termination Compensation** 

The Committee believes that Executive Officers should be provided a reasonable severance benefit in the event an executive is terminated. Severance benefits for Executive Officers reflect the fact that it may be difficult to find comparable employment within a reasonable period of time. The Committee periodically reviews total compensation, including these post termination compensation benefits to ensure that such amounts remain reasonable.

Non-Compete and Non-Solicitation Agreements. Nucor has entered into a non-compete and non-solicitation agreement with each Executive Officer. Pursuant to these agreements, the Executive Officers have agreed not to compete with Nucor during the 24-month period following their termination of employment with Nucor for any reason in exchange for monthly cash payments from Nucor during the non-competition period. The agreements

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with the Executive Officers also restrict the disclosure of confidential information and prohibit the Executive Officers from encouraging Nucor customers to purchase steel or steel products from any Nucor competitor or encouraging any Nucor employee to terminate his or her employment with Nucor. Each agreement further provides that any inventions, designs or other ideas conceived by the Executive Officers during their employment with Nucor will be assigned to Nucor. Since Nucor began entering into the non-compete and non-solicitation agreements with its executive officers in 1999, no executive officer has left Nucor other than to retire.

The amount of each monthly cash payment during the 24-month non-competition period will be equal to the product of 3.36 *times* the Executive Officer s highest annual base salary during the twelve months immediately preceding the termination of his employment, *divided* by twelve. If an Executive Officer who is receiving monthly installment payments dies within twelve months of his date of termination of employment, Nucor will continue to pay his estate the monthly payments only through the end of the first twelve months following termination of his employment. Nucor s obligation to make the monthly installment payments to an Executive Officer terminates if the Executive Officer dies twelve or more months following termination of his employment.

Severance Benefits. Executive Officers are entitled to receive severance payments following termination of employment or their resignation, death or retirement under the Nucor Corporation Severance Plan for Senior Officers and General Managers. The amount of severance payments to be received by a particular Executive Officer or, in the case of his death while employed by Nucor, his estate, will depend upon his age at the time of his termination, resignation, retirement or death and his length of service with Nucor. If the Executive Officer is younger than age 55, the Executive Officer, or his estate, will be entitled to receive a severance payment equal to the greater of (i) one month of his base salary for each year of service to Nucor with a minimum severance payment of six months base salary or (ii) the value of the total number of his unvested shares of Nucor common stock (including deferred shares) granted under the LTIP. If the Executive Officer is age 55 or older, the Executive Officer, or his estate, will be entitled to receive a severance payment equal to one month of base salary for each year of service to Nucor with a minimum severance payment of six months base salary.

Change in Control Benefits. Nucor provides Executive Officers the following benefits in the event of a change in control of Nucor. The benefits do not result in Executive Officers receiving severance benefits in excess of three times their annual compensation or provide an excise tax gross up for any payments that would be considered excess parachute payments under Section 280G of the Internal Revenue Code.

Severance If terminated within 24 months of a change in control, Executive Officers participating in Nucor s severance plan would receive a severance payment equal to a base amount multiplied by 3 in the case of the Chief Executive Officer, 2.5 in the case of the Chief Financial Officer, and 2 in the case of any other Executive Vice President. The base amount is the sum of the executive s base salary plus the greater of target or the three-year average actual award under the AIP, plus the greater of target or the most recent award under the LTIP. The target awards under the AIP and the LTIP are equal to 50% of each plan s maximum award payout. In addition, Executive Officers participating in Nucor s severance plan would receive 36 months of medical, dental and life insurance continuation for the Chief Executive Officer, 30 months for the Chief Financial Officer and 24 months for all others.

Annual Incentive Plan For the year in which a change in control occurs, the AIP award will be no less than an award equal to the greater of actual performance through the change in control or target performance, in each case prorated through the date of the executive s termination of employment.

Long-Term Incentive Plan The LTIP performance periods in progress on the date of the change in control will be terminated and awards will be paid based on a prorated basis through the date of the change in control in an amount equal to the greater of actual or target performance.

Acceleration of Unvested Equity All unvested equity awards under the AIP and the LTIP, including deferred shares, and all outstanding unvested options and RSUs, will vest upon a change in control.

Restricted Stock Units If terminated within 24 months of a change in control, Executive Officers would receive a payment equal to the sum of the value of the RSUs that would have been granted in the year of termination based on the prior year s performance (if not granted prior to the date of termination) and the value of the RSUs that would normally be granted the following year for performance during the year of the Executive Officer s termination.

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Excess Parachute Payments If any payments or benefits would be considered excess parachute payments under Section 280G of the Internal Revenue Code, the payments or benefits would be reduced to the Section 280G safe harbor amount if the reduction results in a larger net benefit to the Executive Officer. Executive Officers are responsible for taxes on all payments. No gross ups are provided.

# **Post-Termination Payments Summary**

The following is a summary of the severance and non-compete payments that would have been payable to the Executive Officers if their employment had terminated on December 31, 2016. All Executive Officers were retirement-eligible as of December 31, 2016.

			Not for				
Executive Benefits and							Change In
Poyments Upon	Voluntary		Cause	For Cause		Dogth	Control
1 ayments Opon	Towningtion	Detiuement	Tomination	Tammination	Disability	Death	Control
Termination	(\$)	(\$)	(\$)	( <b>\$</b> )	(\$)	(\$)	(\$)
Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites	8,736,000 2,802,523	8,736,000 2,802,523 8,768,784 10,811,210	8,736,000 2,802,523	8,736,000	8,736,000 2,802,523 8,768,784 10,811,210	2,802,523 8,768,784 10,811,210	8,736,000 13,065,000 8,768,784 10,811,210 2,164,000 31,487
Total	11,538,523	31,118,517	11,538,523	8,736,000	31,118,517	22,382,517	43,576,481
Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites	3,295,152 1,040,178	3,295,152 1,040,178 4,828,679 1,621,668	3,295,152 1,040,178	3,295,152	3,295,152 1,040,178 4,828,679 1,621,668	1,040,178 4,828,679 1,621,668	3,295,152 4,106,681 4,828,679 1,621,668 945,000
1 1	4,335,330	10,785,677	4.335.330	3,295,152	10.785.677	7,490,525	14,828,586
Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP	3,112,032 1,460,587	3,112,032 1,460,587 4,451,263 1,621,668	3,112,032 1,460,587	3,112,032	3,112,032 1,460,587 4,451,263 1,621,668	1,460,587 4,451,263 1,621,668	3,112,032 3,102,770 4,451,263 1,621,668 764,400
Benefits and perquisites							20,992
Total  Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total	<b>4,572,619</b> 3,112,032 1,372,470 <b>4,484,502</b>	10,645,550 3,112,032 1,372,470 4,631,965 1,621,668	<b>4,572,619</b> 3,112,032 1,372,470 <b>4,484,502</b>	3,112,032 3,112,032 3,112,032	10,645,550 3,112,032 1,372,470 4,631,965 1,621,668	7,533,518 1,372,470 4,631,965 1,621,668	13,073,125 3,112,032 3,155,035 4,631,965 1,621,668 764,400 38,042 13,323,142
	Termination  Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total  Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total  Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total  Non-compete cash Severance cash Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total  Non-compete cash Severance cash Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites	Payments Upon  Termination (\$)  Non-compete cash 8,736,000 Severance cash 2,802,523  Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total 1,040,178  Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total 1,040,178  Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total 4,335,330  Non-compete cash 3,112,032 Severance cash 1,460,587  Vesting of restricted stock Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total 4,572,619  Non-compete cash 3,112,032 Severance cash 1,372,470  Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites Total 4,572,619  Non-compete cash 3,112,032 Severance cash 1,372,470  Vesting of stock options Restricted stock units cash Pro-rata LTIP Benefits and perquisites	Payments Upon	Payments Upon	Payments Upon	Non-compete cash   1,538,523   31,118,517   11,538,523   8,736,000   31,118,517   Non-compete cash   3,295,152	Payments Upon

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R. Joseph Stratman	Non-compete cash	3,284,736	3,284,736	3,284,736	3,284,736	3,284,736		3,284,736
	Severance cash	1,111,907	1,111,907	1,111,907		1,111,907	1,111,907	3,283,535
	Vesting of restricted stock		4,631,965			4,631,965	4,631,965	4,631,965
	Vesting of stock options		1,621,668			1,621,668	1,621,668	1,621,668
	Restricted stock units cash							764,400
	Pro-rata LTIP							
	Benefits and perquisites							24,080
	Total	4,396,643	10,650,276	4,396,643	3,284,736	10,650,276	7,365,540	13,610,384

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COMPENSATION DISCUSSION AND ANALYSIS

#### **EXECUTIVE COMPENSATION TABLES**

**Summary Compensation Table** 

The table below describes the total compensation of our Executive Officers in 2016.

		Salary	Bonus	Stock Awards	Option Awards	Non-Equity Incentive Plan Compensation	All Other Compensation	Total
Name and Principal Position	Year	(\$)	(\$)	(\$) (1)	(\$) (1)	(\$)	(\$) (2)	(\$)
(a) John J. Ferriola	(b) 2016	(c) 1,300,000	(d)	(e) 2,939,929	(f) 4,000,000	(g) 2,386,670	(i) 900	(j) 10,627,499
Chairman, Chief Executive Officer	2016	1,200,000		3,070,939	4,000,000	659,640	900	8,931,479
Chairman, Chief Executive Officer	2013	1,200,000		3,070,939	4,000,000	039,040	900	0,931,479
and President	2014	950,000		2,655,444	4,000,000	1,335,320	875	8,941,639
James D. Frias	2016	490,350		1,546,849	600,000	630,163	900	3,268,262
Chief Financial Officer, Treasurer	2015	467,000		1,393,666	600,000	179,697	900	2,641,263
and Executive Vice President	2014	426,500		1,397,167	600,000	299,744	875	2,724,286
James R. Darsey	2016	463,100		1,048,921	600,000	850,205	900	2,963,126
Executive Vice President	2015	432,400		1,099,998	600,000	237,690	900	2,370,988
	2014	400,400		1,000,302	600,000	562,802	875	2,564,379
Ladd R. Hall	2016	463,100		1,580,299	600,000	425,103	900	3,069,402
Executive Vice President	2015	454,000		1,274,335	600,000	124,782	900	2,454,017
	2014	442,900		1,425,515	600,000	311,270	875	2,780,560
R. Joseph Stratman	2016	473,914		1,048,921	600,000	870,058	900	2,993,793
Executive Vice President	2015	454,000		1,118,358	600,000	249,564	900	2,422,822
	2014	442,900		1,036,427	600,000	622,540	875	2,702,742

<sup>(1)</sup> The amounts shown represent the grant date fair value of the shares or options awarded. The 2016 stock awards column includes the following grant date values of the performance-based awards that may be earned under the LTIP for target-level performance during the 2016 2018 performance period:

Mr. Ferriola, \$1,105,000; Mr. Frias, \$416,798; Mr. Darsey, \$393,635; Mr. Hall, \$393,635; and Mr. Stratman, \$393,635. The grant date values of the performance-based awards assuming performance at the maximum level over the three-year performance period would have been: Mr. Ferriola, \$2,210,000; Mr. Frias, \$833,595; Mr. Darsey, \$787,270; Mr. Hall, \$787,270; and Mr. Stratman, \$787,270. Our policy and assumptions made in the valuation of share-based payments are contained in notes 2 and 16 of Item 15 of our Annual Report on Form 10-K for the year ended December 31, 2016.

(2) The amounts shown represent matching contributions to the Nucor 401(k) retirement savings plan.

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COMPENSATION DISCUSSION AND ANALYSIS

# **Grants of Plan-Based Awards Table**

The table below presents the RSUs and stock options awarded June 1, 2016, the possible payouts under Nucor s AIP for 2016 and LTIP for the performance periods beginning in 2016.

					Estimate ssible Pay					All Other	All Other		
				Und	er Non-F	Equity		Estimat ssible Pa		Stock	Option		
				Incent	ive Plan	Awards	U	nder Eq		Awards:	Awards:	Exercise	Grant Date
										Number of	fNumber of	or Base I	Fair Value of
										Shares of	Securities	Price of	Stock and
		Committee								Stock or	Underlying	Option	Option
	Grant	Approval	Award		Target	MaximumTl	hresholo	dTarget	Maximun	n Units	Options	Awards	Awards
Name	Date	Date	Type 1	Threshold (\$)	(\$)	(\$)	(#)	(#)	(#)	(#)	(#)	(\$)	(\$)
(a)	<b>(b)</b>			(c)	( <b>d</b> )	(e)	( <b>f</b> )	(g)	(h)	(i)	(j)	(k)	(I)
John J. Ferriola	(D)			(C)	(u)	(c)	(1)	(8)	(II <i>)</i>	(1)	(J)	(K)	(1)
	6/1/16	5/12/16 R	SP(1) AIP(2)	195,000	1,950,000	3,900,000				37,601			1,834,929(5)
	1/1/16	12/1/15 L					5,484	27,419	54,838				1,104,986(6)
	6/1/16	5/12/16 C	PT(4)								438,596	48.80	4,000,000(7)
James D. Frias													
	6/1/16	5/12/16 R	SP(1) AIP(2)	73,553	735,525	1,471,050				16,239			792,463(5)
	3/10/17	12/1/15 A	AIP(8)								5,576		337,571(9)
	1/1/16	12/1/15 L					2,068	10,342	20,684				416,783(6)
James R. Darsey	6/1/16	5/12/16 C	OPT(4)								65,789	48.80	600,000(7)
James K. Darsey	6/1/16	5/12/16 R								13,428			655,286(5)
	1/1/16	12/1/15 L	AIP(2)	69,465	694,650	1,389,300	1,954	9,768	10.526				393,650(6)
	6/1/16	5/12/16 C					1,934	9,708	19,536		65,789	48.80	600,000(7)
Ladd R. Hall	0/1/10	3/12/10	71 (4)								05,707	40.00	000,000(7)
	6/1/16	5/12/16 R	ASP(1) AIP(2)	69,465	694,650	1,389,300				13,428			655,286(5)
	3/10/17	12/1/15 A		,	,,,,,,	,,.					8,777		531,360(9)
	1/1/16	12/1/15 L					1,954	9,768	19,536				393,650(6)
	6/1/16	5/12/16 C	PT(4)								65,789	48.80	600,000(7)
R. Joseph Stratman													
	6/1/16	5/12/16 R								13,428			655,286(5)
	4.44.65.7		AIP(2)	71,087	710,871	1,421,742		0.55	40.5				202 655
	1/1/16	12/1/15 L	TIP(3)				1,954	9,768	19,536				393,650(6)

5/12/16 OPT(4) (1) Represents RSUs awarded June 1, 2016 under the Nucor Corporation 2014 Omnibus Incentive Compensation Plan.

- (2) The Executive Officers were eligible to earn a range of performance-based payments under the AIP for the Company s performance during 2016. The threshold and maximum amounts shown are equal to 15% and 300%, respectively, of each Executive Officer s base salary. While the AIP does not have a stated target amount, the Committee uses 150% as the target for its compensation decisions.
- (3) Represents the range of performance-based awards that may be earned under the LTIP for the 2016-2018 performance period. Earned awards, if any, will be paid one-half in cash and the other half in the form of restricted shares of Nucor s common stock in March 2019. The grant date fair value is calculated by multiplying the fair market value of Nucor stock on the grant date by the target number of shares.
- (4) Represents stock options awarded June 1, 2016 under the Nucor Corporation 2014 Omnibus Incentive Compensation Plan.
- (5) The awards have been valued using the June 1, 2016 closing stock price of Nucor common stock of \$48.80.
- (6) The target awards have been valued using the December 31, 2015 closing stock price of Nucor common stock of \$40.30.
- (7) The awards have been valued using a Black-Scholes value of \$9.12.
- (8) Represents common stock units deferred under the 2016 AIP. The awards were paid in March 2017.
- (9) The awards have been valued using the March 9, 2017 closing stock price of Nucor common stock of \$60.54.

Non-Equity Incentive Plan Awards

6/1/16

Under the AIP, Executive Officers may earn a non-equity incentive award for each year of up to a total of 300% of the Executive Officer s base salary. For a description of the AIP, please refer to the 2016 Executive Compensation in Detail Annual Incentives section of this CD&A beginning on page 30. While the AIP has no stated target, for planning purposes including compensation benchmarking, the Committee considers target to be 50% of the maximum.

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65,789

600,000(7)

COMPENSATION DISCUSSION AND ANALYSIS

Equity Incentive Plan Awards

# Restricted Stock Units ( RSUs )

Each year, on or about June 1, participants are granted a threshold or base amount of RSUs. An additional amount of RSUs may be granted based on Nucor s ROE for the prior year. The base award vests annually over the three-year period following the date of grant or upon retirement. The ROE-based award vests at retirement. The RSUs were granted on June 1, 2016 and are reported in column (i).

## Stock Options

The Committee granted the Executive Officers options to purchase shares of Nucor common stock at an exercise price of \$48.80. The options become vested and exercisable on June 1, 2019.

# Long-Term Incentive Plan ( LTIP )

The range of potential grants for the performance period January 1, 2016 through December 31, 2018 is reported in columns (f), (g) and (h). The Company pays one-half of the LTIP award in cash and the other half in the form of restricted shares of Nucor s common stock. The number of shares is determined at the beginning of the performance period. For a description of the LTIP, please refer to the 2016 Executive Compensation in Detail Long-Term Incentives section of this CD&A beginning on page 31.

Actual performance for the LTIP performance period ended December 31, 2015 resulted in cash payments and awards of restricted shares on March 10, 2016 as follows:

	Shares	Cash
Name	Issued (#)	Paid (\$)
John J. Ferriola	7,089	285,723
James D. Frias	3,230	130,194
James R. Darsey	3,032	122,226
Ladd R. Hall	3,420	137,861
R. Joseph Stratman	3,420	137,861

All of the Executive Officers were 55 or older as of March 10, 2016; therefore, the restricted shares vested upon issuance. These shares were granted at the beginning of the performance period, January 1, 2013, and are therefore not reported in the Grants of Plan-Based Awards Table.

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COMPENSATION DISCUSSION AND ANALYSIS

Outstanding Equity Awards at Fiscal Year-End Table

The following table shows the outstanding equity awards for each Executive Officer on December 31, 2016.

		Option Aw	ards			Stock A	wards	Equity
							Equity	Incentive
							Incentive	Plan Awards:
							Plan Awards:	Market or
							Number of	Payout Value
							Unearned	of Unearned
	Number of	Number of			Number of	Market Value of	Shares, Units or	Shares,
	Securities	Securities			Shares or Units of Stock	Shares or Units	Other Rights	Units or
	Underlying	Underlying	Option			of Stock That	That Have	Other Rights
					That Have			That Have
	Unexercised	Unexercised	Exercise Price	Option	Not	Have Not	Not Vested	Not Vested
Name	Options (#) Exercisab(#	Options ) Unexercisable	(\$)	Expiration Date	Vested (#)	Vested (\$) (1)	(#)	(\$) (1)
(a)	<b>(b)</b>	(c)	(e)	<b>(f)</b>	(g)	(h)	(i)	<b>(j</b> )
John J. Ferriola	65,061		42.34	5/31/21	147,325(3)	8,768,784	27,419(4)	1,631,979
	87,719		35.76	5/31/22			24,954(5)	1,485,262
	266,134		44.51	5/31/23				
		228,832(2)	50.63	5/31/24				
		341,588(6)	47.59	5/31/25				
		438,596(7)	48.80	5/31/26				
James D. Frias	39,037		42.34	5/31/21	81,127(8)	4,828,679	10,342(4)	615,556
	52,631		35.76	5/31/22			9,711(5)	577,999
	39,920	34,324(2)	44.51 50.63	5/31/23 5/31/24				
		51,238(6)	50.63 47.59	5/31/24 5/31/25				
			47.39	5/31/25				
James R. Darsey	39,037	65,789(7)	48.80	5/31/20	74,786(9)	4,451,263	9,767(4)	581,332
James R. Darsey	39,037		42.34	5/31/21	74,780(9)	4,431,203	9,767(4) 8,991(5)	581,532
	39,920		44.31	3131123			0,991(3)	JJJ,144

		34,324(2)	50.63	5/31/24				
		51,238(6)	47.59	5/31/25				
		65,789(7)	48.80	5/31/26				
Ladd R. Hall	39,037		42.34	5/31/21	77,822(10)	4,631,965	9,767(4)	581,332
	39,920		44.51	5/31/23			9,440(5)	561,869
		34,324(2)	50.63	5/31/24				
		51,238(6)	47.59	5/31/25				
		65,789(7)	48.80	5/31/26				
R. Joseph Stratman	39,037		42.34	5/31/21	77,822(11)	4,631,965	9,767(4)	581,332
	39,920		44.51	5/31/23			9,440(5)	561,869
		34,324(2)	50.63	5/31/24				
		51,238(6)	47.59	5/31/25				
		65,789(7)	48.80	5/31/26				

- (1) The awards have been valued using the December 31, 2016 closing stock price of Nucor common stock of \$59.52.
- (2) Represents stock options vesting on June 1, 2017.
- (3) Represents RSUs vesting as follows: 20,418 units vesting on June 1, 2017; 13,834 units vesting on June 1, 2018; 6,831 units vesting on June 1, 2019; and 106,242 units vesting upon Mr. Ferriola s retirement as defined in the CD&A with the prior approval of the Committee.
- (4) Represents the expected number of shares that will be earned under the LTIP for the 2016-2018 performance period valued using the December 31, 2016 closing stock price of Nucor common stock of \$59.52. The expected number of shares that will be earned has been calculated based on performance through December 31, 2016. One-half of the value of the shares that are earned will be paid in cash and the other half will be paid in the form of restricted shares of Nucor s common stock after the end of the performance period.
- (5) Represents the expected number of shares that will be earned under the LTIP for the 2015-2017 performance period valued using the December 31, 2016 closing stock price of Nucor common stock of \$59.52. The expected number of shares that will be earned has been calculated based on performance through December 31, 2016. One-half of the value of the shares that are earned will be paid in cash and the other half will be paid in the form of restricted shares of Nucor s common stock after the end of the performance period.
- (6) Represents stock options vesting on June 1, 2018.
- (7) Represents stock options vesting on June 1, 2019.
- (8) Represents RSUs vesting as follows: 6,125 units vesting on June 1, 2017; 4,150 units vesting on June 1, 2018; 2,049 units vesting on June 1, 2019; and 68,803 units vesting upon Mr. Frias s retirement as defined in the CD&A with the prior approval of the Committee.
- (9) Represents RSUs vesting as follows: 6,125 units vesting on June 1, 2017; 4,150 units vesting on June 1, 2018; 2,049 units vesting on June 1, 2019; and 62,462 units vesting upon Mr. Darsey s retirement as defined in the CD&A with the prior approval of the Committee.
- (10) Represents RSUs vesting as follows: 6,125 units vesting on June 1, 2017; 4,150 units vesting on June 1, 2018; 2,049 units vesting on June 1, 2019; and 65,498 units vesting upon Mr. Hall s retirement as defined in the CD&A with the prior approval of the Committee.
- (11) Represents RSUs vesting as follows: 6,125 units vesting on June 1, 2017; 4,150 units vesting on June 1, 2018; 2,049 units vesting on June 1, 2019; and 65,498 units vesting upon Mr. Stratman s retirement as defined in the CD&A with the prior approval of the Committee.

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COMPENSATION DISCUSSION AND ANALYSIS

#### **Options Exercised and Stock Vested Table**

The table below presents the stock options exercised by each Executive Officer in 2016. Stock awards vested in 2016 are comprised of restricted stock granted under the LTIP for the performance period ended December 31, 2015 and RSUs issued in 2013, 2014 and 2015. Under the LTIP, awards vest over a three-year period unless the executive is age 55 or older, dies or becomes disabled. In 2016, all of the Executive Officers were over the age of 55 and became fully vested upon grant in the restricted shares awarded for the three-year performance period ended December 31, 2015.

	Opti Number of	on Awards	Stock Awards  Number of		
	Shares Acquire	ed	Shares Acquire	d	
	on	Value Realized	on	Value Realized	
	Exercise	Upon Exercise	Vesting	on Vesting	
Name	(#)	(\$)	(#)	(\$)	
(a)	(b)	(c)	(d)	(e)	
John J. Ferriola			28,166	1,334,574	
James D. Frias			9,553	448,946	
James R. Darsey	52,631	878,135	9,355	440,228	
Ladd R. Hall	52,631	878,106	9,743	457,311	
R. Joseph Stratman	52,631	744,167	9,743	457,311	

# **Nonqualified Deferred Compensation Table**

The table below presents information about the amounts deferred by the Executive Officers under the AIP. Executive Officers may elect to defer up to one-half of their AIP award into Nucor common stock units. The AIP provides an incentive for Executive Officers to defer their AIP awards by providing a grant of additional Nucor common stock units equal to 25% of the number of common stock units deferred. An Executive Officer is always vested in the common stock units attributable to the deferred award. The deferral incentive units become vested upon the Executive Officer s attainment of age 55, death or disability while employed by Nucor. The vested common stock units are distributed to the Executive Officer in the form of Nucor common stock following the Executive Officer s retirement or other termination of employment. Dividend equivalents are paid on deferred incentive units in cash within 30 days of when stockholders are paid.

Name	Executive Contributions in Last FY (\$)	Registrant Contributions in Last FY (\$)	Aggregate Earnings in Last FY (\$) (3)	Aggregate Withdrawals / Distributions (\$)	Aggregate Balance at Last FYE (\$)
(a)	<b>(b)</b>	(c)	( <b>d</b> )	(e)	( <b>f</b> )
James D. Frias	77,013(1)	19,253(2)	541,855		1,700,186(4)

Ladd R. Hall 124,782(5) 31,196(6) 215,718 703,975(7)

- (1) Represents 1,769 common stock units deferred by Mr. Frias under the 2015 AIP valued using the closing stock price of Nucor common stock of \$43.54 on March 9, 2016, the date the units were issued.
- (2) Represents 442 additional common stock units granted to Mr. Frias as a 25% match of the units deferred under the 2015 AIP. The units have been valued using the closing stock price of Nucor common stock of \$43.54 on March 9, 2016, the date the units were issued.
- (3) Represents the increase in the value of the units due to the change in Nucor s common stock price from \$40.30 at December 31, 2015 and \$43.54 at March 9, 2016 to \$59.52 at December 31, 2016.
- (4) Represents 28,565 deferred units valued at the December 31, 2016 closing stock price of Nucor common stock of \$59.52. Of the amount shown, \$797,068 was reported in the Summary Compensation Tables of Nucor proxy statements for previous years.
- (5) Represents 2,866 common stock units deferred by Mr. Hall under the 2015 AIP valued using the closing stock price of Nucor common stock of \$43.54 on March 9, 2016, the date the units were issued.
- (6) Represents 716 additional common stock units granted to Mr. Hall as a 25% match of the units deferred under the 2015 AIP. The units have been valued using the closing stock price of Nucor common stock of \$43.54 on March 9, 2016, the date the units were issued.

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COMPENSATION DISCUSSION AND ANALYSIS

(7) Represents 11,828 deferred units valued at the December 31, 2016 closing stock price of Nucor common stock of \$59.52. Of the amount shown, \$545,042 was reported in the Summary Compensation Table of Nucor proxy statements for previous years.

**Internal Revenue Code Section 162(m)** 

Internal Revenue Code Section 162(m) limits the amount of compensation paid to certain Executive Officers that may be deducted by Nucor for federal income tax purposes in any year to \$1,000,000. Performance-based compensation that has been approved by Nucor s stockholders is not subject to the \$1,000,000 deduction limit. Nucor s incentive plans have all been approved by Nucor s stockholders, and awards under those plans, other than certain time-vesting RSUs, should constitute performance-based compensation that is not subject to the Section 162(m) deduction limit. The Committee has not adopted a formal policy that all compensation paid to Executive Officers must be deductible.

#### REPORT OF THE COMPENSATION AND EXECUTIVE DEVELOPMENT COMMITTEE

The Compensation and Executive Development Committee has reviewed and discussed the Compensation Discussion and Analysis with management of the Company. Based on that review and discussion, the Committee has recommended to the Board of Directors that the Compensation Discussion and Analysis be included in the Company s Annual Report on Form 10-K for the year ended December 31, 2016.

# THE COMPENSATION AND EXECUTIVE DEVELOPMENT COMMITTEE

Victoria F. Haynes, Chairman

Patrick J. Dempsey

Gregory J. Hayes

Bernard L. Kasriel

Christopher J. Kearney

Laurette T. Koellner

Raymond J. Milchovich

John H. Walker

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## **EQUITY COMPENSATION PLAN INFORMATION**

The following table sets forth information regarding shares of Nucor s common stock that may be issued under Nucor s equity compensation plans as of December 31, 2016. There are no equity compensation plans that have not been approved by stockholders.

			Number of securities
	Number of securities to be issued upon	Weighted average	remaining available for
	exercise of outstanding options, warrants and rights	exercise price of outstanding options, warrants and rights	future issuance under equity compensation plans
Plan Category	(a)	(b)	(c)
Equity compensation plans approved by			
stockholders (1)	6,265,756(2)	45.32(3)	9,561,369(4)

- (1) Includes the AIP, the LTIP, the 2005 Stock Option and Award Plan (the 2005 Plan ), the 2010 Stock Option and Award Plan (the 2010 Plan ) and the 2014 Omnibus Incentive Compensation Plan (the 2014 Plan ). The 2014 Plan, which replaced and superseded the 2010 Plan, provides that any awards made under the 2010 Plan remain outstanding in accordance with their terms. The 2010 Plan, which replaced and superseded the 2005 Plan, provides that any awards made under the 2005 Plan remain outstanding in accordance with their terms.
- (2) Includes 183,658 deferred stock units awarded and outstanding under the AIP; 301,307 deferred stock units awarded and outstanding under the LTIP; 1,557,272 stock options awarded and outstanding under the 2010 Plan; 2,034,149 stock options awarded and outstanding under the 2014 Plan; 339,893 RSUs awarded and outstanding under the 2005 Plan; 314,990 RSUs awarded and outstanding under the 2010 Plan; and 1,534,487 RSUs awarded and outstanding under the 2014 Plan.
- (3) Weighted average exercise price of awarded and outstanding options; excludes deferred stock units and RSUs.
- (4) Represents 854,988 shares available under the AIP and LTIP, no shares available under the 2005 and 2010 Plans and 8,706,381 shares available under the 2014 Plan.

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#### PROPOSAL 3

#### ADVISORY VOTE ON NAMED EXECUTIVE OFFICER COMPENSATION

Nucor s Board of Directors recommends a vote FOR the resolution.

As required by Section 14A of the 1934 Act, Nucor is requesting stockholder approval of the compensation of its named executive officers (Executive Officers), which is described in the Compensation Discussion and Analysis, or CD&A, compensation tables and accompanying narrative discussion of this Proxy Statement.

Nucor currently holds its say-on-pay vote every third year. Stockholders were most recently asked to approve the compensation of Nucor s Executive Officers at the Company s 2014 annual meeting of stockholders, and stockholders overwhelmingly approved the Company s Executive Officer compensation with approximately 97% of the votes cast in favor. Stockholders will have an opportunity to cast an advisory vote on the frequency of say-on-pay votes in this proxy (Proposal 4).

As described in the CD&A, compensation for all employees at Nucor, including Executive Officers, is performance-based. Nucor pays for results. The executive compensation program is designed to pay well when performance is outstanding and, conversely, to pay below the market median level of compensation when performance is poor. This is accomplished through a compensation program for Executive Officers that is balanced but highly leveraged—a significant portion of each executive—s potential compensation is variable and based on results achieved. Executive Officer compensation is earned under incentive plans that are based on Nucor—s performance and the value delivered to its stockholders. Stock ownership requirements and the design of the long-term incentives ensure that Executives Officers are significantly exposed to Nucor—s financial performance and changes in stock price, thereby aligning their interests with stockholders—interests.

The Compensation and Executive Development Committee of the Board ( the Committee ) monitors and reviews the compensation program to ensure that it continues to support Nucor s unique culture, including its ability to attract, retain and motivate its workforce. The Committee also regularly reviews the program to ensure that it is not reasonably likely to incentivize Executive Officers to take risks that could have a material adverse impact on Nucor. Stockholders are urged to read the CD&A, along with the accompanying compensation tables and the related narrative disclosure, which more thoroughly discuss the compensation policies and procedures. The Committee and the full Board believes that these policies and procedures are effective in implementing the overall compensation philosophy.

This vote is an advisory vote, which means that the stockholder vote on this proposal is not binding on Nucor or the Board, nor will it create or imply any change in the fiduciary duties of, or impose any additional fiduciary duty on, Nucor or the Board. However, the Committee values the opinions expressed by Nucor s tockholders and will carefully consider the outcome of the vote when making future compensation decisions for Nucor s Executive Officers.

**Vote Recommendation** 

Nucor s Board of Directors recommends a vote FOR the below advisory resolution approving the compensation paid to Executive Officers. Unless otherwise specified, proxies will be voted FOR the resolution.

**RESOLVED,** that the compensation paid to Nucor s Executive Officers, as disclosed in this Proxy Statement pursuant to the compensation disclosure rules of the SEC, including the CD&A, compensation tables and related narrative discussion included in this Proxy Statement, is hereby **APPROVED**.

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#### PROPOSAL 4

#### ADVISORY VOTE ON THE FREQUENCY OF

#### FUTURE ADVISORY VOTES ON NAMED EXECUTIVE OFFICER COMPENSATION

Nucor s Board of Directors recommends a vote in favor of a THREE-YEAR frequency.

In accordance with Section 14A of the Exchange Act, Nucor seeks your input as a stockholder regarding the frequency of future stockholder advisory votes on the compensation of our named executive officers. Nucor currently holds its say on pay vote every third year. In voting on this proposal, you will be asked to select from the following four choices on the proxy card: whether the advisory vote should occur every one, two or three years, or to abstain from voting on the matter. For the reasons explained below, Nucor s Board of Directors recommends that you vote for a three-year frequency, a continuation of our current policy.

The option of one year, two years or three years that receives the highest number of votes cast will be considered to be the frequency for the advisory vote on named executive officer compensation that has been selected by the stockholders. The Board of Directors will consider the stockholder vote when determining how often an advisory vote on named executive officer compensation will be requested from Nucor s stockholders. Because this vote is advisory only, and not binding on the Board of Directors, the Board may decide that it is in the best interests of stockholders and Nucor to hold an advisory vote on named executive officer compensation more or less frequently than the option selected by our stockholders.

We believe that holding an advisory vote on named executive officer compensation at three-year intervals will provide a number of advantages for Nucor. One advantage is that a triennial evaluation period aligns most closely with the long-term focus of Nucor s incentive compensation plans, enabling a more complete evaluation of the relationship between Nucor s executive compensation practices and its long-term business strategies and performance. As discussed in the Compensation Discussion and Analysis, or CD&A, section of this Proxy Statement, the compensation for Nucor s named executive officers is composed of a below median base salary coupled with more substantial short and long-term incentive compensation that is based upon the attainment by the Company of specified performance benchmarks including performance relative to comparator companies. This compensation structure is designed to be responsive to Nucor s relative and absolute performance over a multi-year business cycle and, as such, is most appropriately evaluated over a multi-year period. As the Long-Term Incentive Plan ( LTIP ) utilizes a three-year performance measurement period, we believe that a three-year interval is the most appropriate interval in which to evaluate the effectiveness of Nucor s executive compensation program for our named executive officers. Such a multi-year approach is also consistent with Nucor s historic practice of considering the competitiveness of compensation over the business cycle and seeking stockholder approval of incentive pay programs every five years.

While a three-year interval permits stockholders to evaluate the performance of Nucor's executive compensation program over a more complete performance period, such an interval also gives Nucor's Board of Directors time to understand and respond to stockholders' concerns as expressed in the advisory vote. In particular, because the compensation available to our named executive officers is primarily incentive-based and awarded pursuant to stockholder-adopted plans, legal and regulatory restrictions may require a multi-year and multi-step process to implement meaningful changes to our executive compensation practices. For example, because tax rules require the adoption of incentive compensation plans for any particular fiscal year within 90 days of the beginning of Nucor's fiscal year, incentive plans for any particular fiscal year must already be in place prior to our annual stockholders meeting in May of such year. Furthermore, most modifications to Nucor's incentive compensation plans would require a vote of stockholders prior to the implementation of the plan modifications. As a result, incentive plan modifications may not be fully implemented until the second year following the initial advisory vote, and stockholders may not have a full year of plan performance to evaluate until the third year following the initial vote. As such, we believe that it is important to allow sufficient time

between advisory votes for Nucor to dialogue with stockholders and implement changes to executive compensation policies.

For all of these reasons, Nucor s Board of Directors recommends that an advisory vote on named executive officer compensation be held once every THREE YEARS. Unless otherwise specified, proxies will be voted in favor of the option of every THREE YEARS as the frequency of the advisory vote on named executive officer compensation.

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#### PROPOSAL 5

#### STOCKHOLDER PROPOSAL

We have been notified that Domini Social Equity Fund (the Fund ), as lead proponent, intends to present the proposal set forth below for consideration at the Annual Meeting. The address and number of shares of the Company s common stock held by the Fund and the co-proponents will be promptly provided upon oral or written request made to our Corporate Secretary. We are not responsible for the content of the stockholder proposal, which is printed below exactly as it was submitted.

The Board of Directors recommends a vote AGAINST this stockholder proposal. Unless otherwise specified, proxies will be voted AGAINST the proposal.

#### **Political Lobbying Report**

Whereas, we believe in full disclosure of Nucor s direct and indirect lobbying activities and expenditures to assess whether Nucor s lobbying is consistent with its expressed goals and in the best interests of stockholders.

Resolved, Nucor shareholders request the preparation of a report, updated annually, disclosing:

- 1. Company policies and procedures governing lobbying, both direct and indirect, and grassroots lobbying communications.
- 2. Payments by Nucor used for (a) direct or indirect lobbying or (b) grassroots lobbying communications, in each case including the amount of the payment and the recipient.
- 3. Nucor s membership in and payments to any tax-exempt organization that writes and endorses model legislation.
- 4. Description of management s and the Board s decision making process and oversight for making payments described in sections 2 and 3 above.

For purposes of this proposal, a grassroots lobbying communication is a communication directed to the general public that (a) refers to specific legislation or regulation, (b) reflects a view on the legislation or regulation and (c) encourages the recipient of the communication to take action with respect to the legislation or regulation. Indirect lobbying is lobbying engaged in by a trade association or other organization of which Nucor is a member.

Both direct and indirect lobbying and grassroots lobbying communications include efforts at the local, state and federal levels.

The report shall be presented to the Audit Committee or other relevant oversight committees and posted on Nucor s website.

#### **Supporting Statement**

As stockholders, we encourage transparency and accountability in the use of corporate funds to influence legislation and regulation. Nucor spent \$4.32 million in 2014 and 2015 on federal lobbying (opensecrets.org). These figures do not include lobbying expenditures to influence legislation in states, where Nucor also lobbies but disclosure is uneven or absent. For example, in 2014 and 2015, Nucor spent \$291,272 on lobbying in North Carolina and had three contracts with lobbyists worth a total of \$350,000 to \$500,000 in Texas. Nucor s lobbying over steel tariffs has attracted media attention (U.S. Steelmakers Again Ask for Tariffs on Imports, Wall Street Journal, August 11, 2015).

Nucor sits on the board of the National Association of Manufacturers, which spent \$29.36 million on lobbying in 2014 and 2015, and belongs to the American Iron and Steel Institute, which lobbies on Chinese steel (Welcome Cheap Chinese Steel, Dump Tariffs, Boston Globe, May 21, 2016). Nucor does not disclose its trade association memberships, nor payments and the portions used for lobbying.

Nucor does not disclose its membership in or payments to tax-exempt organizations that write and endorse model legislation, such as supporting the Heartland Institute and the American Legislative Exchange Council

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STOCKHOLDER PROPOSAL

( ALEC ). Nucor s Heartland membership has drawn media scrutiny due to its work to discredit climate change science ( The Steel Magnate Helping Trump Assail Pollution Regulations, *Inside Climate News*, August 17, 2016), and over 100 companies have publicly left ALEC, including 3M, John Deere, Emerson Electric and International Paper.

Board of Directors Statement in Opposition to the Proposal

Nucor s Board of Directors recommends a vote AGAINST this proposal. Although the Board supports transparency and accountability in lobbying and corporate spending on political contributions, we believe that adopting the proposal is unnecessary and would not be in the best interests of Nucor and its stockholders.

We believe that the interests and well-being of Nucor, our stockholders, our employees and our nation mandate our active engagement in the public policy decision-making process. Because our business is subject to extensive regulation at all levels of government, we support legislative and regulatory actions that further Nucor s long-term business strategies, and we oppose any unreasonable, unnecessary or overly burdensome actions that threaten Nucor s strategic success. More fundamentally, we believe that only a healthy manufacturing industry can return our country s economy to a sound footing. For that reason, we actively promote government policies that address the multitude of state, national and international issues that challenge the U.S. manufacturing industry, including trade practices in violation of global trade rules, currency manipulation, and tax and overly burdensome regulatory policies that sap the health and vitality of our manufacturing companies.

Nucor takes a multi-faceted approach to political engagement. First, we utilize our unique industry position to engage in direct outreach efforts to ensure that our country's citizens and leaders understand the challenges facing our economy, our industry and our Company. Through advertisements, articles and other methods, we provide information and thought leadership to promote an improved grassroots understanding of issues of critical importance. For example, we created a page on our website discussing the importance of our country's manufacturing economy (located at http://www.nucor.com/voice), which facilitates direct communication with the public at large regarding issues that impact Nucor and our entire country. As appropriate, Nucor also engages in lobbying activities that ensure Nucor's interests are adequately considered by federal, state and local government leaders. Nucor's lobbying activities are subject to comprehensive regulation at both the federal and state levels. Federal law requires the filing of regular, detailed reports with the U.S. Senate and the House of Representatives disclosing general and specific lobbying activities that are undertaken on our behalf. Such reports are available to the public at www.senate.gov/legislative/Public\_Disclosure and http://lobbyingdisclosure.house.gov. State lobbying activities also are subject to detailed registration and disclosure requirements, and such reports are also publicly available through the applicable state authorities. Nucor is committed to complying with all laws applicable to its lobbying activities.

Second, Nucor contributes to, and maintains memberships in, various trade associations and other organizations that we believe share and will further the goals of Nucor and benefit its stockholders. Such associations and organizations provide both a useful forum for discussing issues of general industry significance and a powerful platform for advocating positions on issues of importance to the members. While associations and organizations in which Nucor is a member may from time to time take positions on issues that are not representative of Nucor s position, on the whole we believe that Nucor s membership in such organizations is in the long-term interest of our Company and our stockholders.

The Board opposes the proposal because we believe that existing restrictions imposed, and reports required, by state and federal law together with Nucor s existing internal compliance and decision-making processes strike the appropriate balance between disclosure of Nucor s activities and protection of Nucor s strategic and confidential information. All of Nucor s lobbying and advocacy activities are managed and overseen by its Public Affairs Department, which ensures not only that such activities comply with applicable law but also that all activities further the long-term interests of Nucor and our stockholders.

We believe that the additional disclosure requested by the Fund could put Nucor at a competitive disadvantage by revealing its long-term business strategies and objectives. Competitors, unions and other parties with interests adverse to Nucor also engage in the political process to further their own business or strategic

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STOCKHOLDER PROPOSAL

priorities. The Board believes that unilaterally imposing more stringent disclosure and reporting requirements on Nucor would likely benefit these third parties to the detriment of Nucor and its stockholders.

Vote Recommendation

For the foregoing reasons, the Board of Directors recommends a vote AGAINST this stockholder proposal. Unless otherwise specified, proxies will be voted AGAINST the proposal.

#### PROPOSAL 6

### STOCKHOLDER PROPOSAL

We have been notified that Calvert Investment Management, Inc. ( Calvert ) intends to present the proposal set forth below for consideration at the Annual Meeting. The address and number of shares of the Company s common stock held by Calvert will be promptly provided upon oral or written request made to our Corporate Secretary. We are not responsible for the content of the stockholder proposal, which is printed below exactly as it was submitted.

The Board of Directors recommends a vote AGAINST this stockholder proposal. Unless otherwise specified, proxies will be voted AGAINST the proposal.

**Resolved:** To help reduce the profound social harm from climate change, shareholders request that Nucor Corporation adopt time-bound, quantitative, company-wide, science-based goals for reducing total greenhouse gas (GHG) emissions, taking into account the goals of the Paris Climate Agreement, and report, at reasonable cost and omitting proprietary information, on its plans to achieve these goals.

#### **Supporting Statement**

In December 2015, 195 countries adopted the Paris Agreement, which entered into force on November 4, 2016. Under this agreement, countries agreed to limit the increase in global average temperature to well below 2°C above pre-industrial levels and pursue efforts to further limit the temperature increase to 1.5°C. In order to meet the 2° goal, climate scientists estimate it is necessary to reduce global GHG emissions 40-70 percent below 2010 levels by 2050; the US target is 26-28 percent below 2005 levels by 2025.

When discussing climate-related financial risk, Mark Carney, Chair of the Financial Stability Board, recently said to price financial risks and opportunities correctly, they [investors] need to weigh firms strategies against...public policy,...technological advances, and ... physical risks . Echoing this finding, in Adapting portfolios to climate change: Implications and strategies for all investors, BlackRock highlights the significant risks and opportunities climate change provides to investors and companies from the physical, technological, regulatory, and social impacts. As the consequences of climate change become more widespread, media, activists, and regulators may single out companies without comprehensive GHG reduction goals leading to increased reputational concerns and costs. According to the World Economic Forum, more than 25% of a firm s market value is directly attributable to its reputation.

Setting corporate GHG goals can drive innovation and save money. In the steel industry, energy costs account for 40-45% of operational costs, so there is a financial incentive to reduce energy use and related emissions. Many of the world s largest companies have committed to setting robust GHG goals aligned with the 2°C pathway (e.g., Honda, Sony, Pfizer, Kellogg, etc.). In fact, in Nerves of Steel , CDP found that several of Nucor Corporation s peers not only disclose their emissions, but also set vigorous emission reduction targets, including POSCO, SSAB, and Hyundai Steel.

Key ways for companies to achieve GHG reductions are to reduce direct emissions, improve energy efficiency, and use renewable energy. In The 3% Solution: Driving Profits Through Carbon Reduction, CDP found that four out of five companies earn a higher return on carbon reduction investments than on their overall corporate capital investments, and that energy efficiency improvements earned an average return on investment of 196%, with an average payback period between two and three years. Money saved from energy efficiency can then be reinvested into the business.

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STOCKHOLDER PROPOSAL

While Nucor Corporation provides public anecdotal information on improvements to energy efficiency and pollution reduction, the company may not achieve the benefits realized by its peers without setting and pursuing GHG goals, thereby leading to a competitive disadvantage for the company and shareholders alike.

Board of Directors Statement in Opposition to the Proposal

Nucor s Board of Directors recommends a vote GAINST this proposal. Nucor remains committed to serving our customers, communities, stockholders and teammates and recognizes that protecting the environment is critical to our long-term success. We take pride in our leadership in corporate environmental sustainability as the largest recycler in North America. Nucor complies with the laws and regulations governing its various operations, including reporting its GHG emissions to the Environmental Protection Agency, and publishes information on emissions and other aspects of sustainability biannually in our sustainability report. We have one of the smallest GHG footprints of any steel producing company in the world and are committed to reducing not only GHG emissions but all emissions from our operations through the installation of technology that is economically viable.

Nucor believes that establishing non-regulatory, self-imposed GHG emission reductions and targets on environmentally responsible United States steel producers will result in a net export to and global increase of GHG and other emissions by foreign steel producers that do not participate in these programs. This will result in much greater harm to our global environment. Under this scenario, environmentally responsible steel producers like Nucor would likely be forced either to (i) decrease steel production to achieve emission targets and thereby create an incentive for less environmentally responsible steel producers to increase production to meet consumer demand or (ii) increase the price of steel products to cover the higher cost for environmentally superior products that are substantially more expensive than, but not functionally superior to, other steel products with the probable effect of decreasing demand for our environmentally superior products and increasing demand for (and production of) the environmentally inferior foreign products. This production displacement would likely result in an increase in GHG emissions released into the environment globally, which is the opposite outcome we believe is intended by the proposal. Globally, a far better scenario would be for restrictions to be placed on producers that have little or no environmental protection laws. In the absence of comprehensive limitations imposed on global industrial sectors, we believe proposals to voluntarily limit emissions from responsible producers are counterproductive and detrimental to the global environmental condition.

#### **Vote Recommendation**

For the foregoing reasons, the Board of Directors recommends a vote AGAINST this stockholder proposal. Unless otherwise specified, proxies will be voted AGAINST the proposal.

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#### OTHER MATTERS

Discretionary Voting by Proxy Holders

Nucor s Board of Directors does not intend to present any matters at the Annual Meeting other than as set forth above and knows of no other matter to be brought before the meeting. However, if any other matter comes before the meeting, or any adjournment or postponement thereof, the matter may be excluded by Nucor as untimely or the persons named in the enclosed proxy may vote such proxy on the matter according to their best judgment.

Stockholder Proposals for the 2018 Annual Meeting

Any stockholder proposal intended to be included in Nucor s proxy statement and form of proxy for its 2018 annual meeting of stockholders must be received by Nucor not later than November 23, 2017. Such proposals must also comply with SEC regulations under Rule 14a-8 regarding the inclusion of stockholder proposals in company-sponsored proxy materials. Proposals should be addressed to the attention of A. Rae Eagle, Corporate Secretary, at our executive offices, 1915 Rexford Road, Charlotte, North Carolina 28211, or faxed to her attention at (704) 943-7207.

In addition, any stockholder proposal intended to be presented at the 2018 annual meeting of stockholders, but that will not be included in Nucor s proxy statement and form of proxy relating to the 2018 annual meeting, must be delivered in writing to our Corporate Secretary not less than 120 days nor more than 150 days before the first anniversary of the 2017 annual meeting of stockholders. As a result, any proposals submitted by a stockholder pursuant to the provisions of Nucor s Bylaws (other than proposals submitted pursuant to Rule 14a-8) must be received no earlier than December 12, 2017 and no later than January 11, 2018.

**Solicitation and Expenses** 

Nucor will bear the cost of soliciting proxies and will reimburse brokerage firms and other custodians, nominees and fiduciaries for their reasonable out-of-pocket expenses for sending proxy materials to stockholders and obtaining their proxies. Nucor has retained the services of Innisfree M&A Incorporated to assist in soliciting proxies from the Company s stockholders for a fee of \$18,500 plus reimbursement of reasonable expenses. In addition to soliciting the proxies by mail and the Internet, certain of the Company s directors, officers and employees, without compensation, may solicit proxies personally or by telephone, facsimile and e-mail.

**Delivery of Proxy Statements** 

As permitted by the 1934 Act, only one copy of this Proxy Statement and the annual report, or notice letter, as applicable, is being delivered to stockholders residing at the same address unless such stockholders have notified the Company of their desire to receive multiple copies of proxy statements, annual reports or notice letters.

The Company will promptly deliver, upon oral or written request, a separate copy of this Proxy Statement and the annual report, or notice letter, as applicable, to any stockholder residing at an address to which only one copy was mailed. Requests for additional copies and/or requests for multiple copies of this Proxy Statement, the annual report or notice letter in the future should be directed to Nucor s Corporate Secretary at our executive offices, 1915 Rexford Road, Charlotte, North Carolina 28211 and (704) 366-7000.

Stockholders residing at the same address and currently receiving multiple copies of the proxy statement, the annual report or notice letter may contact Nucor s Corporate Secretary at our executive offices to request that only a single copy of the proxy statement, the annual report or notice letter be mailed in the future.

Miscellaneous

The information referred to in this Proxy Statement under the captions Report of the Compensation and Executive Development Committee and Report of the Audit Committee (to the extent permitted under the 1934 Act) (i) shall not be deemed to be soliciting material or to be filed with the SEC or subject to Regulation 14A or

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# **Table of Contents** Other Matters the liabilities of Section 18 of the 1934 Act, and (ii) notwithstanding anything to the contrary that may be contained in any filing by Nucor under the 1934 Act or the Securities Act of 1933, shall not be deemed to be incorporated by reference in any such filing. By order of the Board of Directors, John J. Ferriola Chairman, Chief Executive Officer and President March 23, 2017 52 2017 Proxy Statement

NUCOR CORPORATION

C/O PROXY SERVICES

P.O. BOX 9142

FARMINGDALE, NY 11735

# VOTE BY INTERNET - www.proxyvote.com

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern Time on May 10, 2017. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

# ELECTRONIC DELIVERY OF FUTURE STOCKHOLDER COMMUNICATIONS

If you would like to reduce the costs incurred by Nucor Corporation in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

# **VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m. Eastern Time on May 10, 2017. Have your proxy card in hand when you call and then follow the instructions.

# **VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Nucor Corporation, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

# TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

E22361-P86577-Z69380 KEEP THIS PORTION FOR YOUR RECORDS

# DETACH AND RETURN THIS PORTION ONLY

# THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.

**NUCOR CORPORATION** For Withhold For All To withhold All All Except authority **Nucor** s Board of Directors recommends to vote a vote FOR ALL NOMINEES. for any individual nominee(s), mark For All Except and write the number(s) of the nominee(s) on the

1. Election of the eight nominees as directors

# **Nominees:**

01)	Patrick J. Dempsey	05)	Bernard L. Kasriel
02)	John J. Ferriola	06)	Christopher J. Kearney

03) Gregory J. Hayes 07) Laurette T. Koellner

04) Victoria F. Haynes, Ph.D. 08) John H. Walker

3 Years 2 Years 1 YearAbstain

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line below.

To cumulate your vote for one or more of the listed nominees, mark the cumulative voting box below and write in your instructions on the reverse side. The cumulative number of votes you have is 8 times the number of shares of Common Stock you owned on March 13, 2017. All your votes may be cast for a single nominee or may be distributed among any number of nominees.

Nucor s
Board
of
Directors
recommends
a vote
in
favor
of 3
YEARS
on
proposal
4.

4. Advisory vote on the frequency of future advisory votes on Nucor s named executive officer compensation

Nucor s Board of Directors recommends a vote <u>FOR</u> proposals 2 and 3.

For Against Abstain

Nucor s Board of For Agains Abstain Directors

- Ratification of PricewaterhouseCoopers LLP as Nucor s independent registered public accounting firm for the year ending December 31, 2017
- 3. Approval, on an advisory basis, of Nucor s named executive officer compensation in 2016

5. Stockholder proposal regarding Nucor s lobbying and corporate spending on political contributions

recommends a vote AGAINST

proposals 5 and 6.

6. Stockholder proposal regarding greenhouse gas (GHG) emissions

If you wish to exercise cumulative voting, please mark the box to the right and write in your instructions on the reverse side.

In their discretion, the proxy holders are authorized to vote on such other business as may properly come before the meeting or any adjournment or postponement thereof.

Please sign exactly as your name or names appear(s) on this proxy. When shares are held jointly, each holder should sign personally. When signing as executor, administrator, attorney, trustee, guardian or other fiduciary, please give full title as such. If the signer is a corporation, please sign in full corporate name by duly authorized officer, giving full title as such. If the signer is a partnership, please sign in full partnership name by authorized person.

Signature [PLEASE SIGN WITHIN BOX]
Date

Date

Signature (Joint Owners)

V.1.1

# Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:

The Notice and Proxy Statement and Annual Report are available at www.proxyvote.com.

E22362-P86577-Z69380

# **NUCOR CORPORATION**

#### ANNUAL MEETING OF STOCKHOLDERS

#### THIS PROXY IS SOLICITED BY THE BOARD OF DIRECTORS

The stockholder(s) hereby appoint(s) John J. Ferriola and James D. Frias, or either of them, as proxies, each with the power to appoint his substitute, and hereby authorize(s) them to represent and to vote, as designated on the reverse side of this ballot, all of the shares of Common Stock of Nucor Corporation that the stockholder(s) is/are entitled to vote at the Annual Meeting of Stockholders to be held at 10:00 a.m., Eastern Time on May 11, 2017, at the Charlotte Marriott SouthPark, 2200 Rexford Road, Charlotte, North Carolina, and any adjournment or postponement thereof.

This proxy, when properly executed, will be voted as directed by the stockholders(s). If no such directions are made, this proxy will be voted <u>FOR</u> the election of the nominees listed on the reverse side for the board of directors, <u>FOR</u> proposals 2 and 3, in favor of <u>3 YEARS</u> on proposal 4, and <u>AGAINST</u> proposals 5 and 6. The proxy holders reserve the right to cumulate votes and cast such votes in favor of the election of some or all of the applicable director nominees in their sole discretion.

PLEASE MARK, SIGN, DATE AND RETURN THIS PROXY CARD PROMPTLY USING THE ENCLOSED REPLY ENVELOPE

**CUMULATE** 

(If you noted cumulative voting instructions above, please check the corresponding box on the reverse side.)

# CONTINUED AND TO BE SIGNED ON REVERSE SIDE

V.1.1