

RIVIERA HOLDINGS CORP
Form 10-Q
November 12, 2010

FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Mark One

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2010

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 000-21430

Riviera Holdings Corporation
(Exact name of Registrant as specified in its charter)

Nevada
(State or other jurisdiction of incorporation or organization)

88-0296885
(IRS Employer Identification No.)

2901 Las Vegas Boulevard South, Las Vegas, Nevada
(Address of principal executive offices)

89109
(Zip Code)

(702) 794-9527
(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check One)

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if smaller reporting company)

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
YES NO

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes No

As of November 12, 2010, there were 12,447,555 shares of Common Stock, \$.001 par value per share, outstanding.

RIVIERA HOLDINGS CORPORATION

INDEX

	Page
PART I. FINANCIAL INFORMATION	1
Item 1. Financial Statements	1
Condensed Consolidated Balance Sheets at September 30, 2010 (Unaudited) and December 31, 2009	2
Condensed Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2010 and 2009 (Unaudited)	3
Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2010 and 2009 (Unaudited)	4
Notes to Condensed Consolidated Financial Statements (Unaudited)	5
Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations	22
Item 3. Quantitative and Qualitative Disclosure About Market Risk	45
Item 4. Controls and Procedures	45
PART II. OTHER INFORMATION	46
Item 1. Legal Proceedings	46
Item 1A. Risk Factors	46
Item 3. Defaults Upon Senior Securities	48
Item 6. Exhibits	48
Signature Page	49
Exhibits	50

PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

The accompanying unaudited Condensed Consolidated Financial Statements of Riviera Holdings Corporation and subsidiaries have been prepared in accordance with the instructions to Form 10-Q, and therefore, do not include all information and notes necessary for complete financial statements in conformity with U.S. generally accepted accounting principles. The results from the periods indicated are unaudited, but reflect all adjustments (consisting only of normal recurring adjustments) that management considers necessary for a fair presentation of operating results.

The results of operations for the three and nine months ended September 30, 2010 and 2009 are not necessarily indicative of the results for the entire year. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2009, included in our Annual Report on Form 10-K.

RIVIERA HOLDINGS CORPORATION

(Debtor and Debtor-in-Possession)

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share amounts)

	September 30, 2010 (unaudited)	December 31, 2009
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 26,001	\$ 19,056
Restricted cash	272	2,772
Accounts receivable-net of allowances of \$265 and \$239, respectively	1,694	2,063
Inventories	615	571
Prepaid expenses and other assets	3,222	2,940
Total current assets	31,804	27,402
PROPERTY AND EQUIPMENT-net	161,641	168,967
OTHER ASSETS-net	1,544	2,581
TOTAL	\$ 194,989	\$ 198,950
LIABILITIES AND STOCKHOLDERS' DEFICIENCY		
CURRENT LIABILITIES:		
Current portion of long-term debt	\$ 44	\$ 227,544
Current portion of fair value of interest rate swap liabilities	-	22,148
Accounts payable	7,211	5,413
Accrued interest	-	17,825
Accrued expenses	9,881	8,979
Total current liabilities	17,136	281,909
CAPITAL LEASES-net of current portion	82	114
Total liabilities not subject to compromise	17,218	282,023
Liabilities subject to compromise	276,367	-
Total liabilities	293,585	282,023
COMMITMENTS and CONTINGENCIES (Note 8)		
STOCKHOLDERS' DEFICIENCY:		
Common stock (\$.001 par value; 60,000,000 shares authorized, 17,115,624 and 17,141,124 shares issued at September 30, 2010 and December 31, 2009, respectively, and 12,447,555 and 12,473,055 shares outstanding at September 30, 2010 and December 31, 2009, respectively)	17	17
Additional paid-in capital	20,502	20,399
Treasury stock (4,668,069 shares at September 30, 2010 and December 31, 2009)	(9,635)	(9,635)
Accumulated deficit	(109,480)	(93,854)
Total stockholders' deficiency	(98,596)	(83,073)
TOTAL	\$ 194,989	\$ 198,950

The accompanying notes are an integral part of these condensed consolidated financial statements.

2

RIVIERA HOLDINGS CORPORATION

(Debtor and Debtor-in-Possession)

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(In thousands, except per share amounts)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2010	2009	2010	2009
REVENUES:				
Casino	\$ 17,425	\$ 21,437	\$ 57,132	\$ 63,501
Rooms	8,188	8,668	25,153	27,677
Food and beverage	4,440	6,184	15,272	17,959
Entertainment	1,160	2,554	2,967	6,511
Other	1,061	1,346	3,287	4,294
Total revenues	32,274	40,189	103,811	119,942
Less-promotional allowances	(4,058)	(5,557)	(12,446)	(16,011)
Net revenues	28,216	34,632	91,365	103,931
COSTS AND EXPENSES:				
Direct costs and expenses of operating departments:				
Casino	9,926	11,671	30,547	33,411
Rooms	4,885	4,800	14,076	14,484
Food and beverage	3,471	4,249	10,969	12,042
Entertainment	615	813	1,753	2,613
Other	284	297	852	891
Other operating expenses:				
Share-based compensation	8	153	103	425
Other general and administrative	9,712	9,497	26,775	26,883
Restructuring fees	228	569	1,245	2,106
Depreciation and amortization	3,347	3,590	10,180	11,300
Total costs and expenses	32,476	35,639	96,500	104,155
LOSS FROM OPERATIONS	(4,260)	(1,007)	(5,135)	(224)
OTHER EXPENSE:				
Change in value of derivative instrument	-	-	-	(5,320)
Gain on extinguishment of debt	-	-	-	146
Interest expense-net (contractual interest expense for the three and nine months ended September 30, 2010 was \$1,198 and \$9,056, respectively)	(458)	(3,666)	(8,316)	(13,815)
Total other expense	(458)	(3,666)	(8,316)	(18,989)
LOSS BEFORE REORGANIZATION ITEMS	(4,718)	(4,673)	(13,451)	(19,213)
Reorganization items	(2,175)	-	(2,175)	-
NET LOSS	\$ (6,893)	\$ (4,673)	\$ (15,626)	\$ (19,213)
NET LOSS PER SHARE DATA:				
Basic	\$ (0.55)	\$ (0.38)	\$ (1.25)	\$ (1.54)
Diluted	\$ (0.55)	\$ (0.38)	\$ (1.25)	\$ (1.54)

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Weighted-average common shares outstanding	12,448	12,340	12,456	12,480
Weighted-average common and common equivalent shares	12,448	12,340	12,456	12,480

The accompanying notes are an integral part of these condensed consolidated financial statements.

3

RIVIERA HOLDINGS CORPORATION

(Debtor and Debtor-in-Possession)

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(in thousands)	Nine Months Ended September 30,	
	2010	2009
OPERATING ACTIVITIES:		
Net loss	\$ (15,626)	\$ (19,213)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	10,180	11,543
Provision for bad debts	26	(29)
Stock based compensation-restricted stock	67	358
Stock based compensation-stock options	36	67
Change in value of derivative instrument	-	5,320
Gain on extinguishment of debt	-	(146)
Reorganization items	2,175	-
Changes in operating assets and liabilities:		
Accounts receivable	344	513
Inventories	(44)	228
Prepaid expenses and other assets	43	(420)
Accounts payable	2,236	(1,722)
Accrued interest	8,159	13,558
Accrued expenses	903	506
Obligation to officers	-	(775)
Net cash provided by operating activities before reorganization items	8,499	9,788
Net cash used for reorganization items	(1,322)	-
Net cash provided by operating activities	7,177	9,788
INVESTING ACTIVITIES:		
Capital expenditures-Las Vegas	(2,364)	(408)
Capital expenditures-Black Hawk	(336)	(1,565)
Release of restricted cash	2,500	-
Net cash used in investing activities	(200)	(1,973)
FINANCING ACTIVITIES:		
Payments on capitalized leases	(32)	(32)
INCREASE IN CASH AND CASH EQUIVALENTS	6,945	7,783
CASH AND CASH EQUIVALENTS-BEGINNING OF PERIOD	19,056	13,461
CASH AND CASH EQUIVALENTS-END OF PERIOD	\$ 26,001	\$ 21,244
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES:		
Property acquired with debt and accounts payable	\$ 295	\$ 480
Cash paid for interest	\$ 49	\$ 6

The accompanying notes are an integral part of these condensed consolidated financial statements.

RIVIERA HOLDINGS CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. BASIS OF PRESENTATION AND NATURE OF OPERATIONS

Riviera Holdings Corporation (“RHC”) and its wholly-owned subsidiary, Riviera Operating Corporation (“ROC”) (together with their wholly-owned subsidiaries, the “Company”), were incorporated on January 27, 1993, in order to acquire all assets and liabilities of Riviera, Inc. Casino-Hotel Division on June 30, 1993, pursuant to a plan of reorganization. The Company operates the Riviera Hotel & Casino (the “Riviera Las Vegas”) on the Strip in Las Vegas, Nevada.

In February 2000, the Company opened its casino in Black Hawk, Colorado, which is owned through Riviera Black Hawk, Inc. (“RBH”), a wholly-owned subsidiary of ROC.

Casino operations are subject to extensive regulation in the states of Nevada and Colorado by the respective Gaming Control Boards and various other state and local regulatory agencies. Our management believes that the Company’s procedures comply, in all material respects, with the applicable regulations for supervising casino operations, recording casino and other revenues, and granting credit.

Recent Developments

Bankruptcy Proceedings

On July 12, 2010 (the “Petition Date”), RHC, RBH and ROC (collectively the “Debtors”) filed voluntary petitions in the United States Bankruptcy Court for the District of Nevada (the “Bankruptcy Court”) for reorganization of its business and to have the Chapter 11 cases (the “Chapter 11 Cases”) jointly administered, as disclosed in a Form 8-K filed with the SEC on July 14, 2010 (the “July 14th 8-K”).

A webpage has been established which provides access to all pleadings filed in the Chapter 11 Cases. The web address is <http://www.gardencitygroup.com/cases/riviera>.

On the Petition Date and prior to the commencement of the Chapter 11 Cases, the Company entered into a restructuring and lock-up letter agreement (the “Lock-Up Agreement”) with holders (the “Consenting Lenders”), in the aggregate, of in excess of 66 2/3% in the amount of all of the outstanding claims under the Company’s credit and fixed rate swap agreements which are described in detail in Note 4 below. Pursuant to the Lock-Up Agreement, the Consenting Lenders are contractually obligated to support the restructuring of the Company in accordance with the Debtor’s Joint Plan of Reorganization (as amended, the “Plan of Reorganization”) together with the proposed disclosure statement (as amended, the “Disclosure Statement”), which supports the Plan of Reorganization. Moreover, the Lock-Up Agreement contractually obligates the parties to move forward with the Plan of Reorganization for each of the Debtors. The original Joint Plan of Reorganization, together with the Disclosure Statement, was filed with the Bankruptcy Court on the Petition Date. The First Amended Joint Plan of Reorganization and Disclosure Statement to Accompany Debtors’ First Amended Joint Plan of Reorganization were filed with the Bankruptcy Court on September 7, 2010 and the Second Amended Joint Plan of Reorganization and Disclosure Statement to Accompany Debtors’ Second Amended Joint Plan of Reorganization were filed with the Bankruptcy Court on September 17, 2010.

On the Petition Date, the Debtors filed several emergency motions with the Bankruptcy Court, including a motion to have the Chapter 11 Cases jointly administered. On July 15, 2010, the Bankruptcy Court granted the motions. The Debtors also filed with the Bankruptcy Court on the Petition Date a stipulation authorizing the use of cash collateral and granting adequate protection (the "Cash Collateral Stipulation"). Under the Cash Collateral Stipulation, the Debtors, the administrative agent and the signatories to the Lock-up Agreement agreed that all disputes between the administrative agent, Consenting Lenders and the Debtors regarding Debtors' cash on hand and operating cash flows and the use thereof as provided for by Section 363 of the Bankruptcy Court are reserved. Furthermore, Debtors may use their operating cash flows and cash on hand to fund their operations and capital expenditure needs during the period commencing on the approval of the Cash Collateral Stipulation by the Bankruptcy Court and ending on the date the Plan of Reorganization is substantially consummated (the "Substantial Consummation Date") in accordance with the 13 week budget which accompanies the Cash Collateral Stipulation and is updated for each 13 week period until the Substantial Consummation Date. The Cash Collateral Stipulation was approved by the Bankruptcy Court on an emergency basis on July 15, 2010 and was approved on a final basis on August 5, 2010 provided that subject to Bankruptcy Court order payments made to professionals retained by either the holders of or the administrative agent of the Debtors credit and fixed rate swap agreement as adequate protection may be re-characterized as principal reductions against the credit and fixed rate swap obligations.

Pursuant to the approved Cash Collateral Stipulation, the Company is funding existing operations and capital needs during the reorganization period from operating cash flows and cash on hand. There can be no assurances that the Company will have the ability to maintain sufficient funds to meet future obligations or abide the requirements outlined in the Cash Collateral Stipulation. As a result, the Company may be required to obtain debtor in possession, or DIP, financing, which may be unavailable or only available on terms that are prohibitive. The challenges of obtaining DIP financing are exacerbated by adverse conditions in the general economy and the credit markets.

During the Chapter 11 Cases, the Debtors, under the direction of the Company's existing management team, continue to manage their properties and operate their business as "debtors-in-possession" under the jurisdiction of the Bankruptcy Court and in accordance with Title 11 of the United States Bankruptcy Code. The Debtors anticipate that they will continue to pay employees and vendors, and honor customer deposits and commitments without interruption or delay through the Substantial Consummation Date of the Plan of Reorganization.

On the Petition Date, in connection with the Lock-Up Agreement, the Debtors and Backstop Lenders executed a Backstop Commitment Agreement (as amended, the "Backstop Agreement") to provide assurance that the Designated New Money Investment will be funded in the aggregate amount of \$20 million and the Working Capital Facility will be committed in the aggregate principal amount of \$10 million. The Backstop Agreement provides that the Backstop Lenders have committed to fund their pro rata share of the Designated New Money Investment and pro rata share of the Working Capital Facility, and, further, to backstop an additional percentage of the Designated New Money Investment and Working Capital Facility as specified therein to the extent that any Senior Secured Lender (other than a Backstop Lender) elects not to participate according to its full pro rata share in funding the Designated New Money Investment and Working Capital Facility. The original Backstop Agreement was filed with the Bankruptcy Court on the Petition Date. The First Amended Backstop Agreement was filed with the Bankruptcy Court on September 14, 2010 and the Second Amended Backstop Agreement was filed with the Bankruptcy Court on October 28, 2010.

Additionally, the Backstop Agreement provides for the payment of commitment fees by Debtors, as more fully described in the Backstop Agreement. If (i) the Budget Contingency is satisfied, (ii) the Total New Money Investment Alternative is effectuated under the Plan of Reorganization, (iii) the Substantial Consummation Date occurs and (iv) the Series B Term Loan is fully funded and the entire Working Capital Facility is made available as provided for in the Plan of Reorganization, 5.0% of the Class B Shares (subject to dilution only under those certain conditions specified in the Plan of Reorganization) will be fully earned, payable and non-refundable to the Backstop Lenders. If the Budget Contingency is satisfied, but either the Backstop Agreement is terminated pursuant to its terms or the Substantial Consummation Date does not occur, \$1,000,000 in cash will be fully earned, payable and non-refundable upon such date to the Backstop Lenders; provided, however, that to the extent (i) the Backstop Agreement is materially breached by any Backstop Lender (ii) the Backstop Agreement is terminated in connection with the Lockup Agreement having been terminated solely as a result of a breach thereof by any Backstop Lender in its capacity as a Designated Consenting Lender, or (iii) the Substantial Consummation Date does not occur other than as a result of the actions and/or inactions of the Debtors that are in breach of the Lockup Agreement, the Debtors will not be required to pay the Backstop Lenders the \$1,000,000 cash fee. If (i) either the Budget Contingency is not satisfied or the Budget Contingency is satisfied but the Designated New Money Election is not made, (ii) the Partial New Money Investment Alternative is effectuated under the Plan of Reorganization, (iii) the Substantial Consummation Date occurs and (iv) the entire Working Capital Facility is made available as provided for in the Plan of Reorganization, \$300,000 in cash will be fully earned, non-refundable and payable to the Backstop Lenders. The Budget Contingency was satisfied on October 21, 2010.

On September 21, 2010, the Bankruptcy Court found that the Disclosure Statement as modified to reflect changes, if any, made or ordered on the record contained "adequate information" within the meaning of Section 1125 of the Bankruptcy Code. The Bankruptcy Court set a hearing to consider confirmation of the Plan of Reorganization for November 8, 2010 (the "Confirmation Hearing"). Subsequently, ballots along with the Disclosure Statement and Plan of Reorganization were distributed to classes of creditors entitled to vote on the Plan of Reorganization. At the Confirmation Hearing, the Bankruptcy Court concluded that the Plan of Reorganization, as modified at the Confirmation Hearing, met the requirements for confirmation, including that the requisite classes of creditors voted in favor of the Plan of Reorganization, and confirmed the Plan of Reorganization, as modified at the Confirmation Hearing. The entry of a formal order by the Bankruptcy Court confirming the Plan of Reorganization, as modified at the Confirmation Hearing, is pending before the Bankruptcy Court. Before the Plan of Reorganization can be substantially consummated, various regulatory and third party approvals must be obtained. There is no assurance that all regulatory and third party approvals will be obtained. If the Plan of Reorganization is not substantially consummated: (a) the Plan of Reorganization will be deemed null and void and the Company will then seek to reorganize pursuant to a different plan which will need to meet the confirmation standards of the Bankruptcy Code; (b) the Lockup Agreement will no longer be in effect; and (c) the Company may be required to obtain interim financing, if available, and liquidate its assets which may have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

The material terms of the confirmed Plan of Reorganization include the following:

(Capitalized terms used in this subsection, but not defined herein, have the meaning assigned to them by the Plan of Reorganization or the Backstop Agreement, as applicable.)

- all existing Equity Interests of the Company will be cancelled, and such Equity Interest holders will receive nothing;
- each holder of a First Priority Senior Secured Claim, which are Claims (i) arising under the Senior Secured Credit Agreement (also referred to in this Quarterly Report on Form 10-Q as the “Credit Agreement”) for prepetition interest and fees, and (ii) with respect to the periodic payments due under the Swap Agreement and any interest accrued thereon, will receive in full and final satisfaction of such Claim a portion of a new \$50 million term loan (the “Series A Term Loan”) in principal amount equal to such First Priority Senior Secured Claim to be evidenced by a first lien credit agreement;
- the Company, as it exists on and after the Substantial Consummation Date (“Reorganized Riviera”), will receive additional funding by way of a \$20 Million term loan to be evidenced by a Series B Term Loan (the “Designated New Money Investment”), subject to an affirmative election being made by Reorganized Riviera within a certain time period and various other conditions, and a \$10 million working capital facility (the “Working Capital Facility”);
- on the Substantial Consummation Date, holders of the Senior Secured Claims will receive: (i) a portion of the Series A Term Loan in a principal amount up to such holder’s pro rata share of the Series A Term Loan less the portion of the Series A Term Loan received by holders of the First Priority Senior Secured Claims; and (ii) such holder’s pro rata share of 80% of the new limited-voting common stock to be issued by Reorganized Riviera pursuant to the Plan of Reorganization (the “Class B Shares”);
- since both the \$10 million Working Capital Facility will be made available and the Designated New Money Investment will be effectuated, holders of Senior Secured Claims participating in making the Series B Term Loan and the loans under the Working Capital Credit Facility will receive: (i) a pro rata share of the Series B Term Loan; and (ii) 15% of the Class B Shares to be issued by Reorganized Riviera, subject to dilution;
- holders of Allowed General Unsecured Claims, other than with respect to any deficiency claims of holders of Senior Secured Claims, will receive in full and final satisfaction of such claim, payment in full thereof, but in no event will the total payment to holders of Allowed General Unsecured Claims exceed \$3,000,000; if such total payment would exceed \$3,000,000, the holders of Allowed General Unsecured Claims will instead receive their pro rata share of \$3,000,000 in full satisfaction of their Allowed General Unsecured Claims;
- the receipt by Riviera Voteco, L.L.C. (“Voteco”) of 100% of new fully-voting common stock to be issued by Reorganized Riviera pursuant to the Plan of Reorganization;
- the membership interests of Voteco (the “Voteco Interests”) will be issued as follows: (i) 80.00% of the Voteco Interests ratably to those holders of the Senior Secured Claims or their designees, as applicable, (ii) 15.0% of the Voteco Interests ratably to those holders of Senior Secured Claims (including the Backstop Lenders) electing to participate in the New Money Investment or their designees, as applicable, and (iii) 5.0% of the Voteco Interests ratably to the Backstop Lenders in accordance with the Backstop Commitment Agreement or their designees, as applicable; provided however, the above distributions are subject to such persons first obtaining all applicable licensing from Gaming Authorities; and

- for approval of the Backstop Agreement.

The accompanying condensed consolidated financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classifications of assets or the amounts and classifications of liabilities should an asset liquidation occur. The original Joint Plan of Reorganization, Lock-Up Agreement and Backstop Agreement are filed as Exhibits to the July 14th 8-K. The Second Amended Joint Plan of Reorganization and Amendment No. 1 to the Backstop Agreement are filed as Exhibits to this Quarterly Report on Form 10-Q.

Going Concern

The accompanying unaudited condensed consolidated financial statements are prepared assuming that the Company will continue as a going concern and contemplates the realization of assets and satisfaction of liabilities in the ordinary course of business. The ability of the Company, both during and after the Chapter 11 Case, to continue as a going concern is contingent upon, among other things; (i) the ability of the Company to generate cash from operations and to maintain adequate cash on hand; (ii) the resolution of the uncertainty as to the amount of claims that will be allowed; (iii) the ability of the Company to confirm the Plan of Reorganization and obtain any debt and equity financing which may be required to emerge from bankruptcy protection; and (iv) the Company's ability to achieve profitability. There can be no assurance that the Company will be able to successfully achieve these objectives in order to continue as a going concern. The accompanying consolidated financial statements do not include any adjustments that might result should the Company be unable to continue as a going concern.

We intend to maintain business operations through the reorganization process. Our liquidity and capital resources, however, are significantly affected by the Chapter 11 Case. Our bankruptcy proceedings have resulted in various restrictions on our activities, limitations on financing and a need to obtain Bankruptcy Court approval for various matters. At this time, it is not possible to predict with certainty the effect of the Chapter 11 Case on our business or when we will emerge from these proceedings. Our future results depend upon our confirming and successfully implementing, on a timely basis, our Plan of Reorganization. The continuation of the Chapter 11 Case, particularly if the Plan of Reorganization is not timely consummated, could further adversely affect our operations.

Our independent registered public accounting firm included an explanatory paragraph that expresses doubt as to our ability to continue as a going concern in their audit report contained in our Form 10-K report for the year ended December 31, 2009.

Principles of Consolidation

The accompanying unaudited, condensed consolidated financial statements include the accounts of RHC and its direct and indirect wholly-owned subsidiaries. All material intercompany accounts and transactions have been eliminated.

In preparing the accompanying unaudited condensed consolidated financial statements, the Company's management reviewed events that occurred from December 31, 2009 until the issuance of the financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reclassifications

Certain reclassifications, having no effect on net loss have been made to the previously issued condensed consolidated financial statements to conform to the current period's presentation of the Company's condensed consolidated financial statements. The reclassifications relate to the manner in which the Company classifies liabilities as either accounts payable or accrued liabilities.

Earnings Per Share

Diluted earnings per share assume exercise of in-the-money stock options (those options with exercise prices at or below the weighted average market price for the periods presented) outstanding at the beginning of the period or at the date of the issuance. We calculate the effect of dilutive securities using the treasury stock method. As of September 30, 2010 and 2009, our potentially dilutive share based awards consisted of grants of stock options.

For the three and nine months ended September 30, 2010 and 2009, we recorded net losses. Accordingly, the potential dilution from the assumed exercise of stock options is zero (anti-dilutive). As a result, basic earnings per share were equal to diluted earnings per share for the three and nine months ended September 30, 2010 and 2009.

Income Taxes

We are subject to income taxes in the United States. Authoritative guidance for accounting for income taxes requires that we account for income taxes by recognizing deferred tax assets, net of applicable reserves, and liabilities for the estimated future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax basis and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect of a change in tax rates on the income tax provision and deferred tax assets and liabilities is recognized in the results of operations in the period that includes the enactment date.

Authoritative guidance for accounting for income taxes also requires that we perform an assessment of positive and negative evidence regarding the realization of the deferred tax assets. This assessment included the evaluation of the reversal of future temporary differences. As a result, we have concluded that it is more likely than not that the net deferred tax assets will not be realized and thus have provided an allowance against our entire net deferred tax asset balance. The valuation allowance results in an effective tax rate equal to 0% for each of the three and nine months ended September 30, 2010 and 2009, respectively.

The Company has not recorded a reserve for uncertain tax positions and does not anticipate that this will change over the next twelve months. Our income tax returns are subject to examination by the Internal Revenue Service ("IRS") and other tax authorities in the locations where we operate. The statute of limitations varies by jurisdiction. Generally, because the Company has losses from prior years, the statute of limitations remains open until the statute of limitations for the tax year in which the losses are utilized expires.

Estimates and Assumptions

The preparation of condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles requires our management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant estimates used by the Company include estimated useful lives for depreciable and amortizable assets, certain accrued liabilities and the estimated allowances for receivables, estimated fair value for stock-based compensation, estimated fair value of derivative instruments and deferred tax assets. Actual results may differ from estimates.

Restricted Cash

\$2.5 million in cash was held as a certificate of deposit for the benefit of the State of Nevada Workers Compensation Division as a requirement of our being self-insured for Workers Compensation. On May 11, 2010, the State of Nevada Workers Compensation Division issued a letter informing the Company that the division had released all interest in the aforementioned cash. As a result, the \$2.5 million in cash was reclassified to cash and cash equivalents effective May 11, 2010. As of September 30, 2010, a security deposit in the amount of \$272,000 remains held for the benefit of the State of Nevada Workers Compensation Division as a requirement of our being self-insured for workers compensation.

Interest Rate Swaps – Subject to Compromise

From time to time, the Company enters into interest rate swaps. The Company's objective in using derivatives is to add stability to interest expense and to manage its exposure to interest rate movements or other identified risks. To accomplish this objective, the Company primarily uses interest rate swaps as part of its cash flow hedging strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts in exchange for fixed-rate payments over the life of the agreements without exchange of the underlying principal amount. We do not use derivative financial instruments for trading or speculative purposes. As such, the Company has adopted Financial Accounting Standards Board Accounting Standards Codification Topic 815, to account for interest rate swaps. The pronouncement requires us to recognize the interest rate swaps as either assets or liabilities in the condensed consolidated balance sheets at fair value. The accounting for changes in fair value (i.e. gains or losses) of the interest rate swap agreements depends on whether it has been designated and qualifies as part of a hedging relationship and further, on the type of hedging relationship. Additionally, the difference between amounts received and paid under such agreements, as well as any costs or fees, is recorded as a reduction of, or an addition to, interest expense as incurred over the life of the swap.

For derivative instruments that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative instrument is reported as a component of other comprehensive income (loss) and the ineffective portion, if any, is recorded in the condensed consolidated statement of operations.

Derivative instruments that are designated as fair value hedges and qualify for the "shortcut" method allow for an assumption of no ineffectiveness. As such, there is no impact on the condensed consolidated statement of operations from the changes in the fair value of the hedging instrument. Instead, the fair value of the instrument is recorded as an asset or liability on our condensed balance sheet with an offsetting adjustment to the carrying value of the related debt.

On July 28, 2009, the Company received an early termination notice which claims a termination amount due and payable under the swap agreement equal to \$22.1 million plus \$4.4 million in accrued interest. As of September 30, 2010, the Company reflects a \$27.8 million liability related to the interest rate swap which includes \$5.7 million in accrued interest (\$5.7 million in accrued interest includes \$1.3 million in accrued default interest). The Company determined the interest rate swap did not meet the requirements to qualify for hedge accounting. As a result, the Company recorded losses of \$5.3 million as a result of change in value of derivative instruments during the nine months ended September 30, 2009. No change in fair value of our derivative instrument was recorded during the three and nine months ended September 30, 2010 due to the early termination notice referenced above.

As previously announced by the Company, any default under the Swap Agreement automatically results in an additional default interest of 1% on any overdue amounts under the Swap Agreement. This default rate is in addition to the interest rate that would otherwise be applicable under the Swap Agreement. The Company accrued default interest on the overdue amounts through the Petition Date (see Note 5 below).

Accounting for Reorganization

Accounting Standards Codification (“ASC”) Topic 852, Reorganizations provides accounting guidance for financial reporting by entities in reorganization under the bankruptcy code including companies in chapter 11, and generally does not change the manner in which financial statement are prepared. However, ASC Topic 852 requires that the financial statements for periods subsequent to the filing of the Chapter 11 Cases distinguish transactions and events that are directly associated with the reorganization from the ongoing operations of the business. Revenues, expenses, realized gains and losses and provisions for losses that can be directly associated with the reorganization and restructuring of the business must be reported separately as reorganization items in the statement of operations beginning in the quarter ending September 30, 2010. ASC Topic 852 also requires that the balance sheet must distinguish pre-petition liabilities subject to compromise from both those pre-petition liabilities that are not subject to compromise and from post petition liabilities and requires that cash used for reorganization items must be disclosed separately in the statement of cash flows. The Company adopted the ASC Topic 852 on July 12, 2010 and will segregate those items as outlined above for all reporting periods subsequent to such date.

Restructuring Costs

Restructuring costs are comprised of expenses related to the evaluation of financial and strategic alternatives and include special legal and other advisor fees associated with the Company’s reorganization efforts prior to the Petition Date, including preparation of the bankruptcy filing. During the three and nine months ended September 30, 2010, the Company incurred restructuring fees of \$0.2 million and \$1.2 million, respectively, and during the three and nine months ended September 30, 2009, the Company incurred restructuring fees of \$0.6 million and \$2.1 million, respectively.

Reorganization Items

Reorganization items are comprised of expenses incurred after the Petition Date. Reorganization items include legal, advisory and trustee fees incurred in connection with the Chapter 11 cases. During the quarter ended September 30, 2010, the Company incurred reorganization items expense of \$2.2 million. The Petition Date was July 12, 2010. Therefore, no reorganization items expense was recorded in the prior periods.

Recently Issued Accounting Standards

In January 2010, the FASB issued new authoritative guidance which updates ASC 820-10. The guidance requires for new fair value disclosures and clarification of existing disclosures. The guidance is effective for interim and annual reporting periods beginning after December 15, 2009. The Company adopted the guidance during the three months ended March 31, 2010. The adoption of this guidance had no impact on the financial statements included herein.

In April 2010, the FASB issued guidance on accruing for jackpot liabilities. The guidance clarifies that an entity should not accrue jackpot liabilities (or a portion thereof) before a jackpot is won if an entity can avoid paying that jackpot. Jackpots should be accrued and charged to revenue when an entity has the obligation to pay the jackpot. The guidance is effective for fiscal years and interim periods within those fiscal years, beginning on or after December 15, 2010. The Company adopted the guidance during the three months ended June 30, 2010. The adoption of this guidance had no impact on the financial statements included herein.

A variety of proposed or otherwise potential accounting standards are currently under review and study by standard-setting organizations and certain regulatory agencies. Because of the tentative and preliminary nature of such proposed standards, the Company has not yet determined the effect, if any, that the implementation of any such proposed or revised standards would have on the Company's consolidated financial statements.

3. DEFERRED FINANCING COSTS

In accordance with ASC Topic 852, the unamortized deferred loan fee balance as of the Petition Date was written-off to reorganization items. The unamortized deferred loan fee balance as of the Petition Date was \$853,000. Prior to the Petition Date, the Company included deferred loan fees in other assets and amortized these fees over the term of the loan using a method approximating the effective interest rate method.

4. LONG TERM DEBT AND COMMITMENTS

The Credit Facility – Subject to Compromise

On June 8, 2007, RHC and its restricted subsidiaries, namely ROC, Riviera Gaming Management of Colorado, Inc. and RBH (collectively, the "Subsidiaries") entered into a \$245 million Credit Agreement (the "Credit Agreement" together with related security agreements and other credit-related agreements, the "Credit Facility") with Wachovia Bank, National Association ("Wachovia"), as administrative agent. On February 22, 2010, the Company received a notice from Wachovia informing the Company that Wachovia was resigning as administrative agent. The Company executed a Successor Agent Agreement with Cantor Fitzgerald Securities ("Cantor"), the Company's new administrative agent, effective April 12, 2010.

The Credit Facility includes a \$225 million seven-year term loan (“Term Loan”) which has no amortization for the first three years, a one percent amortization for years four through six, and a full payoff in year seven, in addition to an annual mandatory pay down during the term of 50% of excess cash flows, as defined therein. The Credit Facility also includes a \$20 million five-year revolving credit facility (“Revolving Credit Facility”) under which RHC could obtain extensions of credit in the form of cash loans or standby letters of credit (“Standby L/Cs”). Pursuant to Section 2.6 of the Credit Agreement, on June 5, 2009, the Company voluntarily reduced the Revolving Credit Facility commitment from \$20 million to \$3 million. RHC is permitted to prepay the Credit Facility without premium or penalties except for payment of any funding losses resulting from prepayment of LIBOR rate loans. The rate for the Term Loan and Revolving Credit Facility is LIBOR plus 2.0%. Pursuant to a floating rate to fixed rate swap agreement (the “Swap Agreement”) that became effective June 29, 2007 that the Company entered into under the Credit Facility, substantially the entire Term Loan portion of the Credit facility, with quarterly step-downs, bears interest at an effective fixed rate of 7.485% per annum (2.0% above the LIBOR Rate in effect on the lock-in date of the swap agreement). The Swap Agreement specifies that the Company pay an annual interest rate spread on a notional balance that approximates the Term Loan balance and steps down quarterly. The interest rate spread is the difference between the LIBOR rate and 5.485% and the notional balance was \$186.5 million as of September 30, 2010. The Credit Facility is guaranteed by the Subsidiaries and is secured by a first priority lien on substantially all of the Company’s assets.

RHC used substantially all of the proceeds of the Term Loan to discharge its obligations under the Indenture, dated June 26, 2002 (the “Indenture”), with The Bank of New York as trustee (the “Trustee”), governing the Senior Secured Notes issued by the Company on June 26, 2002 (the “11% Notes”). On June 8, 2007, RHC deposited these funds with the Trustee and issued to the Trustee a notice of redemption of the 11% Notes, which was finalized on July 9, 2007.

Prior to the 2009 Credit Defaults, the interest rate on loans under the Revolving Credit Facility depended on whether they were in the form of revolving loans or swingline loans (“Swingline Loans”). Prior to the 2009 Credit Defaults, the interest rate for each revolving loan depended on whether RHC elected to treat the loan as an “Alternate Base Rate” loan (“ABR Loan”) or a LIBOR Rate loan; and Swingline Loans bore interest at a per annum rate equal to the Alternative Base Rate plus the Applicable Percentage for revolving loans that were ABR Loans. As a result of the 2009 Credit Defaults, the Company no longer has the option to request the LIBOR Rate loans.

As of September 30, 2010, the Company had \$2.5 million outstanding against the Revolving Credit Facility. The ABR Loan was elected as the amount drawn was below the \$5.0 million minimum threshold required for selecting a LIBOR Rate Loan.

The Company also pays fees under the Revolving Credit Facility as follows: (i) a commitment fee in an amount equal to either 0.50% or 0.375% (depending on the Consolidated Leverage Ratio) per annum on the average daily unused amount of the Revolving Credit Facility; (ii) Standby L/C fees equal to between 2.00% and 1.50% (depending on the Consolidated Leverage Ratio) per annum on the average daily maximum amount available to be drawn under each Standby L/C issued and outstanding from the date of issuance to the date of expiration; and (iii) a Standby L/C facing fee in the amount of 0.25% per annum on the average daily maximum amount available to be drawn under each Standby L/C. In addition to the Revolving Credit Facility fees, the Company pays Cantor an annual administrative fee of \$50,000.

The Credit Facility contains affirmative and negative covenants customary for financings of this nature including, but not limited to, restrictions on incurrence of other indebtedness.

The Credit Facility contains events of default customary for financings of this nature including, but not limited to, nonpayment of principal, interest, fees or other amounts when due; violation of covenants; failure of any representation or warranty to be true in all material respects; cross-default and cross-acceleration under our other indebtedness or certain other material obligations; certain events under federal law governing employee benefit plans; a “change of control” of RHC; dissolution; insolvency; bankruptcy events; material judgments; uninsured losses; actual or asserted invalidity of the guarantees or the security documents; and loss of any gaming licenses. Some of these events of default provide for grace periods and materiality thresholds. For purposes of these default provisions, a “change in control” includes: a person’s acquisition of beneficial ownership of 35% or more of RHC’s stock coupled with a gaming license and/or approval to direct any of our gaming operations, a change in a majority of the members of our Board of Directors (the “Board”) other than as a result of changes supported by its current Board members or by successors who did not stand for election in opposition to our current Board, or our failure to maintain 100% ownership of the Subsidiaries.

The Credit Facility is guaranteed by the Subsidiaries, which are all of the Company’s restricted subsidiaries. These guaranties are full, unconditional, and joint and several. RHC’s unrestricted subsidiaries, which have no operations and do not significantly contribute to the Company’s financial position or results of operations, are not guarantors of the Credit Facility.

Credit Defaults

As previously disclosed on a Form 8-K filed with the SEC on March 4, 2009, the Company received a notice of default on February 26, 2009 (the “February Notice”) from Wachovia with respect to the Credit Facility in connection with the Company’s failure to provide a Deposit Account Control Agreement, or DACA, from each of the Company’s depository banks per a request made by Wachovia to the Company on October 14, 2008. The DACA that Wachovia requested the Company to execute was in a form that the Company ultimately determined to contain unreasonable terms and conditions as it would enable Wachovia to access all of the Company’s operating cash and order it to be transferred to a bank account specified by Wachovia. The Notice further provided that as a result of the default, the Company would no longer have the option to request the LIBOR Rate loans described above. Consequently, the Term Loan was converted to an ABR Loan effective March 31, 2009.

On March 25, 2009, the Company engaged XRoads Solution Group LLC as our financial advisor. Based on an extensive analysis of our current and projected liquidity, and with our financial advisor’s input, we determined it was in the best interests of the Company to not pay the Credit Facility and Swap Agreement accrued interest. Consequently, we elected not to make these payments during 2009 and for the nine months ended September 30, 2010. The Company’s failure to pay interest due on any loan within our Credit Facility within a three-day grace period from the due date was an event of default under our Credit Facility. As a result of these events of default, the Company’s lenders have the right to seek to charge additional default interest on the Company’s outstanding principal and interest under the Credit Agreement, and automatically charge additional default interest on any overdue amounts under the Swap Agreement. These default rates are in addition to the interest rates that would otherwise be applicable under the Credit Agreement and Swap Agreement.

As previously disclosed on a Form 8-K filed with the SEC on April 6, 2009, the Company received an additional notice of default on April 1, 2009 (the "April Default Notice") from Wachovia. The April Default Notice alleged that subsequent to the Company's receipt of the February Notice, additional defaults and events of default had occurred and were continuing under the terms of the Credit Agreement including, but not limited to: (i) the Company's failure to deliver to Wachovia audited financial statements without a "going concern" modification; (ii) the Company's failure to deliver Wachovia a certificate of an independent certified public accountant in conjunction with the Company's financial statement; and (iii) the occurrence of a default or breach under a secured hedging agreement. The April Default Notice also stated that in addition to the foregoing events of default that there were additional potential events of default as a result of, among other things, the Company's failure to pay: (i) accrued interest on the Company's LIBOR rate loan on March 30, 2009 (the "LIBOR Payment"), (ii) the commitment fee on March 31, 2009 (the "Commitment Fee Payment"), and (iii) accrued interest on the Company's ABR Loans on March 31, 2009 (the "ABR Payment" and together with the LIBOR Payment and Commitment Fee Payment, the "March 31st Payments"). The Company had not paid the March 31st Payments and the applicable grace period to make these payments had expired. The April Default Notice stated that as a result of these events of defaults, (a) all amounts owing under the Credit Agreement thereafter would bear interest, payable on demand, at a rate equal to: (i) in the case of principal, 2% above the otherwise applicable rate; and (ii) in the case of interest, fees and other amounts, the ABR Default Rate (as defined in the Credit Agreement), which as of April 1, 2009 was 6.25%; and (b) neither Swingline Loans nor additional Revolving Loans are available to the Company at this time.

As a result of the February Notice and the April Default Notice, effective March 31, 2009, the Term Loan interest rate increased to approximately 10.5% per annum and effective April 1, 2009, the Revolving Credit Facility interest rate is approximately 6.25% per annum.

On April 1, 2009, we also received Notice of Event of Default and Reservation of Rights (the "Swap Default Notice") in connection with an alleged event of default under our Swap Agreement. Receipt of the Swap Default Notice was previously disclosed on a Form 8-K filed with the SEC on April 6, 2009. The Swap Default Notice alleged that (a) an event of default exists due to the occurrence of an event of default(s) under the Credit Agreement and (b) that the Company failed to make payments to Wachovia with respect to one or more transactions under the Swap Agreement. The Company had not paid the overdue amount and the applicable grace period to make this payment had expired. As previously announced by the Company, any default under the Swap Agreement automatically results in an additional default interest of 1% on any overdue amounts under the Swap Agreement. This default rate is in addition to the interest rate that would otherwise be applicable under the Swap Agreement.

On July 23, 2009, the Company received a Notice of Early Termination for Event of Default (the "Early Termination Notice") from Wachovia in connection with an alleged event of default that occurred under the Swap Agreement. Receipt of the Early Termination Notice was previously disclosed on a Form 8-K filed with the SEC on July 29, 2009. The Early Termination Notice alleges that an event of default has occurred and is continuing pursuant to Sections 5(a)(i) and 5(a)(vi)(1) of the Swap Agreement. Section 5(a)(i) of the Swap Agreement addresses payments and deliveries specified under the Swap Agreement and Section 5(a)(vi)(1) of the Swap Agreement addresses cross defaults. The Early Termination Notice provided that Wachovia designated an early termination date of July 27, 2009 in respect of all remaining transactions governed by the Swap Agreement, including an interest rate swap transaction with a trade date of May 31, 2007.

On July 28, 2009, in connection with the Early Termination Notice, the Company received a Notice of Amount Due Following Early Termination from Wachovia that claimed the amount due and payable to Wachovia under the Swap Agreement is \$26.6 million, which included \$4.4 million in accrued interest. As a result of the Early Termination Notice, the interest rates for the Term Loan and Revolving Credit Facility balances are no longer locked and are now subject to changes in underlying LIBOR rates and vary based on fluctuations in the Alternative Base Rate and Applicable Margins. As of September 30, 2010, our Term Loan and Revolving Credit Facility bear interest at

approximately 6.25%. As of September 30, 2010, the interest rate swap liability was \$22.1 million which equals the mark to market amount reflected as due and payable on the Notice of Amount Due Following Early Termination described above. Additionally, accrued interest as of September 30, 2010 included \$5.7 million in accrued interest related to the interest rate swap comprised of \$4.4 million in accrued interest as reflected on the Notice of Amount Due Following Early Termination plus \$1.3 million in default interest pursuant to the Swap Agreement termination.

Bankruptcy Proceedings

On July 12, 2010, the RHC and its ROC and RBH subsidiaries filed voluntary petitions in the Bankruptcy Court for reorganization of their business (see Note 1, "Bankruptcy Proceedings"). The bankruptcy filings constitute an event of default under the Credit Facility and obligations arising under the Credit Agreement are automatically accelerated and all other amounts due become immediately due and payable. Under bankruptcy law, actions by creditors to collect upon liabilities of the Debtors incurred prior to the Petition Date are stayed and certain other pre-petition contractual obligations may not be enforced against the Debtors without approval of the Bankruptcy Court. In accordance with ASC Topic 852, the Credit Facility and obligations arising under the Credit Agreement are classified as liabilities subject to compromise in our condensed consolidated balance sheets as of September 30, 2010 and are adjusted to the expected amount of the allowed claims, even if they may be settled for lesser amounts. Also, in accordance with ASC Topic 852, interest expense is recognized only to the extent it will be paid during the bankruptcy proceedings or that it will be an allowed claim. As a result, the Company accrued interest on the Credit Facility and interest rate swap through the Petition Date. No interest was accrued on the Credit Facility or the interest rate swap after the Petition Date.

Special Improvement District Bonds

In 2000, the Company incurred debt totaling \$1.2 million associated with Special Improvement District Bonds issued by the City of Black Hawk, Colorado for road improvements and other infrastructure projects benefiting Riviera Black Hawk and neighboring casinos. The remaining balance of the debt was \$146,000 at December 31, 2008 and this amount was forgiven by the City of Black Hawk in February 2009. As a result, the \$146,000 was recorded as a gain on extinguishment of debt during the nine months ended September 30, 2009.

Guarantor Information

The Credit Facility is guaranteed by the Subsidiaries, which are all of the restricted subsidiaries. These guaranties are full, unconditional, and joint and several. RHC's unrestricted subsidiaries, which have no operations and do not significantly contribute to the financial position or results of operations, are not guarantors of the Credit Facility.

5. LIABILITIES SUBJECT TO COMPROMISE

Liabilities subject to compromise consists of the following:

(Dollars in thousands)	As of September 30, 2010
Term Loan	\$ 225,000
Revolving Credit Facility	2,500
Interest Rate Swap	22,148
Accrued Interest	25,985
Accounts Payable	734
Total Liabilities Subject to Compromise	\$ 276,367

Under bankruptcy law, actions by creditors to collect upon liabilities of the Debtors incurred prior to the Petition Date are stayed and certain other pre-petition contractual obligations may not be enforced against the Debtors without approval of the Bankruptcy Court. In accordance with ASC Topic 852, these liabilities are classified as liabilities subject to compromise in our condensed consolidated balance sheets as of September 30, 2010 and are adjusted to the expected amount of the allowed claims, even if they may be settled for lesser amounts. Adjustments to the claims may result from negotiations, payments authorized by the Bankruptcy Court, interest accruals, or other events. It is anticipated that such adjustments, if any, could be material. Liabilities subject to compromise are classified separately from long-term obligations and current liabilities in the accompanying condensed consolidated balance sheets.

In accordance with ASC Topic 852, interest expense is recognized only to the extent it will be paid during the bankruptcy proceedings or that it will be an allowed claim. As a result, the Company accrued interest on the Credit Facility and interest rate swap through the Petition Date. No interest was accrued on the Credit Facility or the interest rate swap after the Petition Date.

6. SHARE-BASED PAYMENTS

The Company expensed \$8,000 and \$36,000 for options for the three and nine months ended September 30, 2010, respectively, and \$11,000 and \$67,000 for the three and nine months ended September 30, 2009. The Company estimates the fair value of each director or employee option grant on the date of the grant using the Black-Scholes option pricing model. The Company recognizes the fair value of option grants as share-based compensation expense in conjunction with the option vesting period.

Additionally, the Company expensed \$67,000 for restricted stock during the nine months ended September 30, 2010 and \$142,000 and \$358,000 during the three and nine months ended September 30, 2009, respectively. The Company recorded no restricted stock during the three months ended September 30, 2010. The restricted stock was issued to several key management team members and directors in 2005 and was recognized on a straight line basis over a five year vesting period. The vesting period commenced on the issuance date and ending during the first quarter of 2010. The activity for all stock options currently outstanding is as follows;

	Weighted Average		Aggregate		
	Shares	Share Exercise Price	Remaining Life	Intrinsic Value	
Outstanding as of December 31, 2009	216,000	\$ 7.82			
Options Granted	-	-			
Options Exercised	-	-			
Options Forfeited	-	-			
Outstanding as of March 31, 2010	216,000	\$ 7.82	5.23 years	\$	-0-
Options Granted	18,000	\$ 0.28	10.0 years	\$	-0-
Options Exercised	-	-			
Options Forfeited	(30,000)	\$ 2.56	none	\$	-0-
Outstanding as of June 30, 2010	204,000	\$ 7.93	3.76 years	\$	-0-
Options Granted	-	-			
Options Exercised	-	-			
Options Expired	-	-			
Outstanding as of September, 2010	204,000	\$ 7.93	3.42 years	\$	-0-
Exercisable September 30, 2010	150,000	\$ 7.23	3.54 Years	\$	-0-

7. FAIR VALUE MEASUREMENT

In 2008, the Company adopted authoritative guidance for fair value measurements and the fair value option for financial assets and financial liabilities. The adoption did not have a material effect on the Company's results of operations. The guidance for the fair value option for financial assets and financial liabilities provides companies the irrevocable option to measure many financial assets and liabilities at fair value with changes in fair value recognized in earnings. The Company has elected not to measure any financial assets or liabilities at fair value that were not previously required to be measured at fair value. The fair values of cash and cash equivalents, restricted cash, accounts receivable and accounts payable approximate carrying values due to the short maturity of these items.

Fair Value is defined in the authoritative guidance as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The guidance also establishes a framework for measuring fair value and expands disclosures about fair value measurements. The fair value framework requires the categorization of assets and liabilities into three levels based upon assumptions (inputs) used to price the assets and liabilities. Level 1 provides the most reliable measure of fair value, whereas, Level 3 generally requires significant management judgment. The three levels are defined as follows:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
 - Level 3: Unobservable inputs that are not corroborated by market data.

As of September 30, 2010, the Company had no assets or liabilities measured at fair value on a recurring basis.

On July 27, 2009, the Company received from Wachovia a Notice of Amount Due Following Early Termination of our interest rate swap agreement (see "Credit Defaults" within Note 4). As a result, the mark to market interest rate swap liability was adjusted to \$22.1 million which is the balance as of September 30, 2010 and reflects the amount due and payable on the Notice of Amount Due Following Early Termination. In accordance with ASC Topic 852, the interest rate swap liability was classified as a liability subject to compromise in our condensed consolidated balance sheets as of September 30, 2010.

8. COMMITMENTS AND CONTINGENCIES

Salary Continuation Agreements

45 key employees (excluding Robert Vannucci, Co-Chief Executive Officer) of RHC, ROC and RBH have salary continuation agreements effective through December 31, 2010. The agreements entered into with 43 significant ROC and RBH employees entitles such employees to six months of base salary and health insurance benefits, subject to such employees' duty to mitigate by obtaining similar employment elsewhere, in the event ROC or RBH, as applicable, terminated their employment without cause (a "Company Termination") within 12 months after a change in control. One ROC and one RBH employee are entitled to 12 months of base salary and 24 months of health insurance benefits in the event of a Company Termination within 24 months after a change in control with no duty to mitigate.

In addition to the above, the Company entered into salary continuation agreements with Tullio J. Marchionne, RHC's Secretary and General Counsel and ROC's Secretary and Executive Vice President and Phillip B. Simons, RHC's Treasurer and CFO and ROC's Vice President of Finance which entitles each of them to 12 months of base salary and 24 months of health insurance benefits in the event of a Company Termination within 24 months after a change of control of RHC with no duty to mitigate. As of September 30, 2010, the estimated total amount payable under all such agreements was approximately \$2.9 million, which includes \$443,000 in benefits.

Sales and Use Tax on Complimentary Meals

In March 2008, the Nevada Supreme Court ruled, in the matter captioned Sparks Nugget, Inc. vs. The State of Nevada Ex Rel. Department of Taxation, that food and non-alcoholic beverages purchased for use in providing complimentary meals to customers and to employees was exempt from sales and use tax. In July 2008, the Court denied the State's motion for rehearing. ROC had paid use tax on these items and has filed for refunds for the periods from January 2002 through February 2008. The amount subject to these refunds is approximately \$1.1 million. As of September 30, 2010, the Company had not recorded a receivable related to this matter.

Legal Proceedings and Related Events

On July 12, 2010, RHC and its ROC and RBH subsidiaries filed voluntary petitions in the United States Bankruptcy Court for the District of Nevada for reorganization of their business and to have the Chapter 11 Cases jointly administered. See "Bankruptcy Proceedings" in Note 1 to the Notes to the Condensed Consolidated Financial Statements in this Form 10-Q for a full description of Bankruptcy Proceedings and material developments in connection therewith.

On February 23, 2010, an individual commenced an action in the District Court of Clark County, Nevada, against the Company and one other defendant. The action stems from the death of a guest on February 24, 2008 in a Las Vegas hospital. The complaint ("Complaint") alleges, among other things, that the Company negligently hired and supervised its then employee and failed to seek necessary medical assistance for the decedent. The plaintiff is seeking monetary damages in connection with this matter. We will vigorously defend these allegations against the Company and do not believe that the outcome of this action will have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

The Company is also party to routine lawsuits arising from the normal operations of a casino or hotel. We do not believe that the outcome of such litigation, in the aggregate, will have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

9. SUBSEQUENT EVENTS

The Company has completed an evaluation of all subsequent events through the issuance date of these condensed consolidated financial statements, and concluded no subsequent events occurred that required recognition or disclosure except as described below.

10. SEGMENT DISCLOSURE

The Company determines our segments based upon the review process of the Company's Chief Financial Officer who reviews by geographic gaming market segments: Riviera Las Vegas and Riviera Black Hawk. The key indicator reviewed by the Company's Chief Financial Officer is "property EBITDA", as defined below. All intersegment revenues and expenses have been eliminated.

(Dollars in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2010	2009	2010	2009
Net Revenues:				
Riviera Las Vegas	\$ 18,360	\$ 22,629	\$ 60,930	\$ 71,995
Riviera Black Hawk	9,856	12,003	30,435	31,936
Total Net Revenues	\$ 28,216	\$ 34,632	\$ 91,365	\$ 103,931
Property EBITDA (1):				
Riviera Las Vegas	\$ (1,698)	\$ 1,599	\$ 1,850	\$ 8,467
Riviera Black Hawk	1,873	2,639	6,950	7,902
Other Costs and Expenses				
Equity-based compensation	8	153	103	425
Other corporate expenses	852	933	2,407	2,762
Depreciation and amortization	3,347	3,590	10,180	11,300
Gain on extinguishment of debt	-	-	-	(146)
Restructuring fees	228	569	1,245	2,106
Interest Expense-net	458	3,666	8,316	13,815
Change in fair value of derivatives	-	-	-	5,320
Total Other Costs and Expenses	4,893	8,911	22,251	35,582
Loss Before Reorganization Items	(4,718)	(4,673)	(13,451)	(19,213)
Reorganization Items	(2,175)	-	(2,175)	-
Net Loss	\$ (6,893)	\$ (4,673)	\$ (15,626)	\$ (19,213)

	As of September, 2010	As of December 31, 2009
Total Assets		
Las Vegas	\$ 130,864	\$ 133,403
Black Hawk	64,125	65,547
Total Consolidated Assets	\$ 194,989	\$ 198,950
Property and Equipment-net		
Las Vegas	\$ 104,232	\$ 109,124

Black Hawk		57,409		59,843
Total Property and Equipment-net	\$	161,641	\$	168,967

		Nine months ended September 30, 2010		Nine months ended September 30, 2009
Capital Expenditures				
Las Vegas	\$	2,496	\$	587
Black Hawk		499		1,866
Total Capital Expenditures	\$	2,995	\$	2,453

(1) Property EBITDA consists of earnings before interest, income taxes, depreciation, and amortization. Property EBITDA is presented solely as a supplemental disclosure because we believe that it is 1) a widely used measure of operating performance in the gaming industry, and 2) a principal basis for valuation of gaming companies by certain analysts and investors. We use property-level EBITDA (property EBITDA before corporate expense) as the primary measure of our business segment properties' performance, including the evaluation of operating personnel. Property EBITDA should not be construed as an alternative to operating income, as an indicator of our operating performance, as an alternative to cash flows from operating activities, as a measure of liquidity, or as any other measure determined in accordance with U.S. Generally Accepted Accounting Principles. We have significant uses of cash flows, including capital expenditures, interest payments and debt principal repayments, which are not reflected in property EBITDA. Also, other companies that report property EBITDA information may calculate property EBITDA in a different manner than we do. A reconciliation of property EBITDA to net loss is included to evaluate items not included in EBITDA and their affect on the operations of the Company.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

General

We own and operate the Riviera Hotel and Casino on the Strip in Las Vegas, Nevada ("Riviera Las Vegas"), and the Riviera Black Hawk Casino in Black Hawk, Colorado ("Riviera Black Hawk").

Riviera Las Vegas is comprised of a hotel with 2,075 guest rooms, a convention, meeting and banquet space totaling 160,000 square feet, a casino with approximately 825 slot machines and 38 gaming tables, a poker room, a race and sports book and various bars and restaurants. Our capital expenditures for Riviera Las Vegas are primarily geared toward maintaining competitive slot machines in comparison to the market and maintaining the hotel rooms and amenities in sufficient condition to compete for customers in the convention and mature adult markets. Room rental rates and slot revenues are the primary factors driving our operating margins.

Riviera Black Hawk is comprised of a casino with approximately 750 slot machines and 9 gaming tables, a buffet, a delicatessen, a casino bar and a ballroom. Riviera Black Hawk caters primarily to the "locals" slot customer. Until recently, only limited stakes gaming, which is defined as a maximum single bet of \$5, was legal in the Black Hawk/Central City market. However, Colorado Amendment 50, which was approved by voters on November 4, 2008, allowed residents of Black Hawk and Central City to vote to extend casino hours, approve additional games, and increase the maximum bet limit. On January 13, 2009, residents of Black Hawk voted to enable Black Hawk casino operators to extend casino hours, add craps and roulette gaming and increase the maximum betting limit to \$100. On July 2, 2009, the first day permissible to implement the changes associated with the passage of Colorado Amendment 50, we increased betting limits, extended hours and commenced roulette gaming. Our capital expenditures in Black Hawk are primarily geared toward maintaining competitive slot machines in comparison to the market. We also made limited capital expenditures in Black Hawk associated with the implementation of increased betting limits, extended hours and new games in accordance with the approval of Amendment 50 as referenced above.

Risks and Uncertainties

Numerous factors could affect our future operating results. These factors are discussed under the heading "Risk Factors" in Item 1A of Part I of the 2009 Form 10-K. We have also included additional disclosures regarding the bankruptcy proceedings and our liquidity under "Bankruptcy Proceedings" in this Quarterly Report on Form 10-Q.

Results of Operations

Three Months Ended September 30, 2010 Compared to Three Months Ended September 30, 2009

The following table sets forth, for the periods indicated, certain operating data for Riviera Las Vegas and Riviera Black Hawk. Income from operations does not include intercompany management fees.

(In Thousands)	Third Quarter			Variance	
	2010	2009	Variance \$	%	
Net Revenues:					
Riviera Las Vegas	\$ 18,360	\$ 22,629	\$ (4,269)	(18.9)%	
Riviera Black Hawk	9,856	12,003	(2,147)	(17.9)%	
Total Net Revenues	\$ 28,216	\$ 34,632	\$ (6,416)	(18.5)%	
Property (Loss) Income from Operations:					
Riviera Las Vegas	(3,976)	(696)	(3,280)	(471.3)%	
Riviera Black Hawk	804	1,344	(540)	(40.2)%	
Total Property (Loss) Income from Operations	(3,172)	648	(3,820)	(589.5)%	
Other Corporate Expenses:					
Equity Compensation	(8)	(153)	145	94.8%	
Other Corporate Expense	(852)	(933)	81	8.7%	
Restructuring Fees	(228)	(569)	341	59.9%	
Total Corporate Expenses	(1,088)	(1,655)	567	34.3%	
Total Loss from Operations	\$ (4,260)	\$ (1,007)	\$ (3,253)	(323.0)%	
Operating Margins (1)					
Riviera Las Vegas	(21.7)%	(3.1)%		(18.6)%	
Riviera Black Hawk	8.1%	11.2%		(3.1)%	

(1) Operating margins represent income from operations by property as a percentage of net revenues by property.

Riviera Las Vegas

Revenues

Net revenues for the three months ended September 30, 2010 were \$18.4 million, a decrease of \$4.2 million, or 18.9%, from \$22.6 million for the comparable period in the prior year.

Casino revenues for the three months ended September 30, 2010 were \$7.8 million, a decrease of \$2.0 million, or 20.4%, from \$9.8 million for the comparable period in the prior year. Casino revenues are comprised primarily of slot machine and table game revenues. In comparison to the same period in the prior year, slot machine revenue was \$6.3 million, a decrease of \$1.5 million, or 18.9%, from \$7.8 million and table game revenue was \$1.3 million, a decrease of \$0.5 million, or 26.4% from \$1.8 million. Slot machine and table game revenues decreased primarily due to less wagering as a result of the slower economy and less walk-in customers due to reduced activity at the North end of the Las Vegas Strip. Also, table game revenues decreased \$0.2 million due to a lower hold percentage. The table games hold percentage decreased from 21.1% to 18.5% for the three months ended September 30, 2010. Slot machine win

per unit per day for the three months ended September 30, 2010 was \$84.38, a decrease of \$1.11, or 1.3%, from \$85.49 for the comparable period in the prior year. There were 817 slot machines on the floor, on average, during the quarter ended September 30, 2010 compared with 994 slot machines on the floor, on average, during the same period in the prior year. The slot machine hold percentage was 8.3% compared with 8.5% for the same period in the prior year. To add excitement to the casino floor and capture more gaming revenues from hotel guests, we established a new table gaming pit with six table games and two stages for exotic pole dancers. The exotic pole dancing commenced October 2010, with performances primarily on the weekends and in conjunction with expanded entertainment offerings in the Le Bistro Bar Lounge adjacent to the casino floor.

Room revenues for the three months ended September 30, 2010 were \$8.2 million, a decrease of \$0.5 million, or 5.5%, from \$8.7 million for the comparable period in the prior year. The decrease in room revenues was due to lower occupancy. Hotel room occupancy percentage (based on available rooms) for the three months ended September 30, 2010 was 68.7%, a decrease of 5.0%, from 73.7% for the same period in the prior year. 7.4% of total hotel rooms were unavailable during the three months ended September 30, 2010 in comparison to 3.0% during the same period in the prior year. Hotel room occupancy percentage (based on total rooms) for the three months ended September 30, 2010 was 76.1%, a decrease of 0.6%, from 76.7% for the same period in the prior year.

Average daily room rates, or ADR, were \$60.26 for the three months ended September 30, 2010 compared with \$59.51 for the same period in the prior year. Leisure segment ADR increased \$3.06, or 7.7%, to \$42.74 from \$39.68 for the same period in the prior year. Convention segment ADR decreased \$9.70, or 13.1%, to \$64.22 from \$73.92 for the same period in the prior year. We have had to lower our convention ADR to retain convention business and remain competitive. Competition has increased in conjunction with the addition of new hotel rooms and additional convention space. As a result, other properties have aggressively marketed convention groups that have traditionally held their functions at the Riviera Las Vegas. We are evaluating and identifying possible new target markets and niches to offset eroding convention segment demand. For the three months ended September 30, 2010, 61.5% of total occupied rooms were comprised of leisure segment rooms while 24.2% of total occupied rooms were comprised of convention segment occupancy.

Revenue per available room, or RevPar, was \$45.86 for the three months ended September 30, 2010, an increase of \$0.25, or 0.5%, from \$45.61 for the comparable period in the prior year. The increase in RevPar was due mostly to the decrease in the number of available rooms as described above. RevPar is total revenue from hotel room rentals divided by total hotel rooms available for sale. Room revenues included \$1.5 million in revenues related to hotel room nights offered to high-value guests on a complimentary basis. These revenues are included in promotional allowances which are deducted from total revenues to arrive at net revenues.

Food and beverage revenues for the three months ended September 30, 2010 were \$3.1 million, a decrease of \$1.1 million, or 24.8%, from \$4.2 million for the comparable period in the prior year. The decrease was due to \$0.8 million decrease in food revenues and \$0.3 million decrease in beverage revenues. There were 26.6% fewer food covers with a reduction in food covers in every food and beverage outlet in comparison to last year. However, the average check increased 1.8% to \$13.29. Our food and beverage revenues declined as our new British Pub concessionaire that opened in June and our food court, which is now fully leased, competed against us. Moreover, more hotel guests are driving to the property. These guests are more likely to drive to another location to dine. Beverage revenues decreased as a result of an 18.9% reduction in drinks served due to reduced casino patronage. Food and beverage revenues include \$0.9 million in revenues related to food and beverages offered to high-value guests on a complimentary basis. These revenues are included in promotional allowances which are deducted from total revenues to arrive at net revenues.

Entertainment revenues for the three months ended September 30, 2010 were \$1.2 million, a decrease of \$1.4 million, or 54.6%, from \$2.6 million for the comparable period in the prior year. The decrease in entertainment revenues is primarily due to weak economic conditions resulting in the closure of select entertainment acts and an overall reduction in ticket sales at all entertainment venues. Entertainment revenues include \$0.6 million in revenues related to show tickets offered to high-value guests on a complimentary basis. These revenues are included in promotional allowances which are deducted from total revenues to arrive at net revenues.

Other revenues for the three months ended September 30, 2010 were \$1.0 million, a decrease of \$0.2 million, or 18.4%, from \$1.2 million for the same period in the prior year. Other revenues were higher in the prior year primarily due to a reclassification of \$0.2 million in outstanding chip liability to other revenues.

Promotional allowances were \$3.0 million and \$3.8 million for the three months ended September 30, 2010 and 2009, respectively. Promotional allowances are comprised of food, beverage, hotel room nights and other items provided on a complimentary basis primarily to our high-value casino players and convention guests. Promotional allowances decreased due to a concerted effort to reduce promotional costs and due to less complimentary offering redemptions.

Costs and Expenses

Costs and expenses for the three months ended September 30, 2010 were \$22.3 million, a decrease of \$1.0 million, or 4.2%, from \$23.3 million for the comparable period in the prior year.

Casino costs and expenses for the three months ended September 30, 2010 were \$4.5 million, a decrease of \$0.7 million, or 13.1%, from \$5.2 million for the comparable period in the prior year. The decrease in casino expenses was primarily due to a \$0.3 million decline in casino marketing and promotional costs, a \$0.2 million reduction in slot and table games payroll and related costs and a \$0.2 million reduction in gaming taxes as result of reduced casino revenues. Casino marketing and promotional costs declined primarily due to less complimentary offering redemptions.

Room rental costs and expenses for the three months ended September 30, 2010 were \$4.9 million, an increase of \$0.1 million, or 1.8%, from \$4.8 million for the comparable period in the prior year. The increase was mostly due to increases in various miscellaneous room rental sales and operational costs and expenses and higher health insurance costs.

Food and Beverage costs and expenses for the three months ended September 30, 2010 were \$3.1 million, a decrease of \$0.6 million, or 16.3%, from \$3.7 million for the comparable period in the prior year. The decrease was primarily due to a \$0.5 million reduction in food and beverage payroll and related costs to partially offset the \$1.1 million decline in food and beverage revenues.

Entertainment department costs and expenses for the three months ended September 30, 2010 were \$0.6 million, a decrease of \$0.2 million, or 24.4%, from \$0.8 million for the comparable period in the prior year. The decrease in entertainment department costs and expenses is due to a \$0.4 million reduction in contractual payments to the entertainment producers as a result of less ticket sales due to the weak economy and the closure of select entertainment acts partially offset by increases in entertainment related payroll and related costs and other expenses.

General and administrative expenses for the three months ended September 30, 2010 were \$6.6 million, an increase of \$0.4 million, or 7.2%, from \$6.2 million for the comparable period in the prior year. The increase in other general and administrative expenses was due primarily to higher workers compensation claims reserves and higher health insurance costs.

Depreciation and amortization expenses for the three months ended September 30, 2010 were \$2.4 million, a decrease of \$0.2 million, or 4.8%, from \$2.6 million for the comparable period in the prior year. The decrease in depreciation and amortization expenses was due primarily to the full depreciation of select assets since the second quarter of 2009.

Loss from Operations

Loss from operations for the three months ended September 30, 2010 and 2009 was \$4.0 and \$0.7 million, respectively. The increase in loss of \$3.3 million was principally due to decreased net revenues that were not offset with equivalent reductions in costs and expenses.

Operating margin for the three months ended September 30, 2010 and 2009 was negative 21.7% and 3.1%, respectively. Operating margins decreased primarily due to the \$2.0 million decrease in high margin casino revenues and our inability to significantly reduce fixed administrative and operating costs and expenses.

Riviera Black Hawk

Revenues

Net revenues for the three months ended September 30, 2010 were \$9.9 million, a decrease of \$2.1 million, or 17.9%, from \$12.0 million for the comparable period in the prior year. The decrease was due primarily to a \$2.0 million decrease in casino revenues to \$9.6 million for the three months ended September 30, 2010 from \$11.6 million for the same period in the prior year. Casino revenues are comprised of revenues from slot machines and table games.

Slot machine revenues decreased \$1.7 million, or 15.4%, to \$9.2 million from \$10.9 million for the comparable period in the prior year. Table games revenues decreased \$0.3 million to \$0.4 million for the three months ended September 30, 2010. As noted above, on July 2, 2009, the first day permissible to implement the changes associated with the passage of Colorado Amendment 50, we increased betting limits, extended hours and commenced roulette gaming. Casino revenues surged in the initial months after we implemented these changes. Since the third quarter of 2009, consumer interest in the changes associated with the passage of Colorado Amendment 50 has waned and competition has increased. As a result, slot machine and table gaming revenues declined for the third quarter ended September 30, 2010 in comparison to the same period in the prior year.

The Black Hawk market total slot machine wagering, or coin-in, declined 4.8% in comparison to the same period in the prior year. Riviera Black Hawk slot machine coin-in declined 19.6% in comparison to the same period in the prior year. Riviera Black Hawk's market share of the Black Hawk Market total slot machine coin-in was 9.3% for the third quarter in comparison to 11.1% for the same period in the prior year. Our market share eroded as our competitors utilized complimentary hotel stays and aggressive cash offers to entice customers to play at their facilities. Ameristar Casinos Inc. ("Ameristar") added a 536 guestroom hotel tower to its Black Hawk property. The guestrooms were available starting fall 2009 and Ameristar has used the guestrooms as a tool to aggressively market their property. Riviera Black Hawk's slot machine coin-in declined \$42.0 million, or 19.5%, to \$172.7 million for the three months ended September 30, 2010 compared to \$214.7 million for the same period in the prior year. Our slot machine win per unit per day was \$133.45 in comparison to \$157.42 for the same period in the prior year. There were 748 slot machines on the casino floor, on average, as of September 30, 2010 in comparison to 750 slot machines on the casino floor, on average, as of September 30, 2009.

Food and beverage revenues were \$1.3 million and \$2.0 million for each of the three months ended September 30, 2010 and 2009, respectively. Food and beverage revenues are comprised primarily of revenues related to food and beverage offered to high-value guests on a complimentary basis. Food and beverage revenues decreased \$0.7 million during the three months ended September 30, 2010 primarily due to more stringent requirements for earning complimentary offerings and less customer volume resulting in less complimentary offering redemptions. Food and beverage revenues for the three months ended September 30, 2010 included \$1.1 million in revenues related to food and beverages offered to high-value guests on a complimentary basis.

Promotional allowances were \$1.1 million and \$1.7 million for the three months ended September 30, 2010 and 2009, respectively. Promotional allowances are comprised of food and beverage items provided on a complimentary basis to our high-value casino players. Promotional allowances were lower due to reduced food and beverage complimentary offerings.

Costs and Expenses

Costs and expenses declined \$1.6 million to \$9.1 million for the three months ended September 30, 2010 in comparison to \$10.7 million for the same period in the prior year. The \$1.6 million decline was due primarily to a \$1.1 million decrease in casino costs and expenses and a \$0.2 million decrease in food and beverage costs and expenses.

The \$1.1 million decrease in casino cost and expenses was due to a \$0.6 million marketing costs and expenses reduction, a \$0.4 million gaming tax reduction in conjunction with less casino revenues and a \$0.1 million reduction in casino payroll and related costs. Marketing cost declined mostly due to a \$0.4 million reduction in advertising costs. Advertising costs were higher in the third quarter of 2009 as a result of advertising campaigns promoting the implementation of changes associated with the passage of Colorado Amendment 50 as described above. The \$0.2 million decrease in food and beverage costs and expenses was due to a reduction in variable costs correlating with the \$0.7 million food and beverage revenue decrease described above.

Income from Operations

Income from operations for the three months ended September 30, 2010 was \$0.8 million, a decrease of \$0.5 million, or 40.3%, from \$1.3 million for the same period in the prior year. The decrease was due to lower total revenues with insufficient offsetting costs and expenses as described above.

Operating margins were 8.1% for the three months ended September 30, 2010 in comparison to 11.2% for the comparable period in the prior year. Operating margins declined primarily as a result of the \$2.0 million decrease in casino revenues without correlating decreases in costs and expenses.

Consolidated Operations

Loss from Operations

Losses from operations for the three months ended September 30, 2010 and 2009 were \$4.3 million and \$1.0 million, respectively. The \$3.3 million increase in loss was due primarily to the \$3.3 million increase in loss from operations in Riviera Las Vegas and the \$0.5 million decrease in income from operations in Riviera Black Hawk partially offset by a \$0.3 million reduction in restructuring fees, a \$0.1 million decrease in other corporate expenses and a \$0.1 million reduction in equity compensation costs. The reduction in restructuring fees was due to timing differences associated with restructuring related activities, the decline in other corporate expenses was due primarily to lower payroll and related costs and the decrease in equity compensation costs was the result of the final amortization of the Company's restricted stock plan during the first quarter of 2010.

Other Expense

Other expense was \$0.5 million and \$3.7 million for the three months ended September 30, 2010 and 2009, respectively. The \$3.2 million reduction in other expense was due to a \$3.2 million interest expense decline in comparison to the same period in the prior year. Interest expense declined due to fewer days accrued and lower interest rates. Interest expense was accrued for 12 days during the three months ended September 30, 2010 in comparison to 92 days during the same period in the prior year. In accordance with ASC Topic 852, interest expense is recognized only to the extent it will be paid during the bankruptcy proceedings or that it will be an allowed claim. As a result, we accrued interest on the Credit Facility and interest rate swap through the Petition Date of July 12, 2010. Interest rates were lower due to the termination of our swap fixed interest rate on July 27, 2009. Interest rates for the Term Loan and Revolving Credit Facility balances are no longer locked and are now subject to changes in underlying interest rates which were lower than our swap fixed interest rate during the three months ended September 30, 2010.

Reorganization Items

Reorganization items are comprised of reorganization related expenses incurred after the Petition Date. Reorganization items include legal, advisory and trustee fees incurred in connection with the Chapter 11 cases. During the quarter ended September 30, 2010, we recorded reorganization items expense of \$2.2 million for reorganization related expenses incurred after the Petition date which was July 12, 2010.

Net Loss

Net losses for the three months ended September 30, 2010 and 2009 were \$6.9 million and \$4.7 million, respectively. The \$2.2 million additional net loss was due primarily to the \$3.3 additional loss from operations plus the \$2.2 million increase in reorganization items expense partially offset by the \$3.2 million reduction in other expense.

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Nine Months Ended September 30, 2010 Compared to Nine Months Ended September 30, 2009

The following table sets forth, for the periods indicated, certain operating data for Riviera Las Vegas and Riviera Black Hawk. Income from operations does not include intercompany management fees.

(In Thousands)	Nine Months		Variance \$	Variance %
	2010	2009		
Net Revenues:				
Riviera Las Vegas	\$ 60,930	\$ 71,995	\$ (11,065)	(15.4)%
Riviera Black Hawk	30,435	31,936	(1,501)	(4.7)%
Total Net Revenues	\$ 91,365	\$ 103,931	\$ (12,566)	(12.1)%
Property (Loss) Income from Operations:				
Riviera Las Vegas	(4,962)	891	(5,893)	(656.9)%
Riviera Black Hawk	3,582	4,178	(596)	(14.2)%
Total Property Income from Operations	(1,380)	5,069	(6,449)	(127.2)%
Other Corporate Expenses:				
Equity Compensation	(103)	(425)	322	75.8%
Other Corporate Expense	(2,405)	(2,762)	357	12.9%
Restructuring Fees	(1,245)	(2,106)	861	40.9%
Total Corporate Expenses	(3,753)	(5,293)	1,540	29.1%
Total Loss from Operations	\$ (5,133)	\$ (224)	\$ (4,909)	(2191.5)%
Operating Margins (1)				
Riviera Las Vegas	(8.1)%	1.2%		(9.3)%
Riviera Black Hawk				