

ARVINMERITOR INC  
Form 10-K/A  
December 20, 2007  
UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K/A (Amendment no. 1)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended September 30, 2007

Commission file number 1-15983

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**ARVINMERITOR, INC.**

(Exact name of registrant as specified in its charter)

**Indiana**  
(State or other jurisdiction of incorporation  
or organization)

**38-3354643**  
(I.R.S. Employer  
Identification No.)

**2135 West Maple Road**  
**Troy, Michigan**  
(Address of principal executive offices)

**48084-7186**  
(Zip Code)

Registrant's telephone number, including area code: (248) 435-1000

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

Title of each class  
Common Stock, \$1 Par Value (including the  
associated Preferred Share Purchase Rights)

Name of each exchange on which registered  
New York Stock Exchange

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT: None

Indicate by check mark whether the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

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Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

The aggregate market value of the registrant's voting and non-voting common equity held by non-affiliates of the registrant on March 30, 2007 (the last business day of the most recently completed second fiscal quarter) was approximately \$1,290.5 million.

72,581,806 shares of the registrant's Common Stock, par value \$1 per share, were outstanding on November 30, 2007.

**DOCUMENTS INCORPORATED BY REFERENCE**

Certain information contained in the Proxy Statement for the Annual Meeting of Shareowners of the registrant to be held on January 25, 2008 is incorporated by reference into Part III, of the Annual Report on Form 10-K for the fiscal year ended September 30, 2007.

**EXPLANATORY NOTE - AMENDMENT**

ArvinMeritor, Inc. (the “company” or “ArvinMeritor”) is filing this Form 10-K/A to include in its Annual Report on Form 10-K for the fiscal year ended September 30, 2007 (the “Annual Report”), pursuant to Rule 3-09 of Regulation S-X under the Securities Exchange Act of 1934, financial statements and related notes of Meritor WABCO Vehicle Control Systems (“Meritor WABCO”), an unconsolidated joint venture in which the company owns a 50% interest.

Rule 3-09 of Regulation S-X provides that if a 50% or less owned person accounted for by the equity method meets the first or third condition of the significant subsidiary tests set forth in Rule 1-02(w), substituting 20% for 10%, separate financial statements for such 50% or less owned person shall be filed. Meritor WABCO did meet such test as of and for the years ended October 1, 2006 and October 2, 2005 and the company has included in this Form 10-K/A the required audited financial statements for those periods. However, as Meritor WABCO did not meet the significance test as of and for the year ended September 30, 2007, ArvinMeritor is only required to file unaudited financial statements for that period. ArvinMeritor has included in this Form 10-K/A Meritor WABCO’s unaudited financial statements for the year ended September 30, 2007. Item 15 is the only portion of the Annual Report being supplemented or amended by this Form 10-K/A.

Additionally, in connection with the filing of this Form 10-K/A and pursuant to Securities and Exchange Commission (“SEC”) rules, ArvinMeritor is including currently dated certifications. This Form 10-K/A does not otherwise update any exhibits as originally filed and does not otherwise reflect events occurring after the original filing date of the Annual Report. Accordingly, this Form 10-K/A should be read in conjunction with ArvinMeritor’s filings with the SEC subsequent to the filing of the Annual Report.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedules.**

(a) Financial Statements, Financial Statement Schedules and Exhibits.

(1) Financial Statements.

The following financial statements and related notes were filed as part of the Annual Report filed with the SEC on November 19, 2007 (all financial statements listed below are those of the company and its consolidated subsidiaries):

Consolidated Statement of Operations, years ended September 30, 2007, 2006 and 2005.

Consolidated Balance Sheet, September 30, 2007 and 2006.

Consolidated Statement of Cash Flows, years ended September 30, 2007, 2006 and 2005.

Consolidated Statement of Shareowners' Equity, years ended September 30, 2007, 2006 and 2005.

Notes to Consolidated Financial Statements.

Report of Independent Registered Public Accounting Firm.

The following financial statements and related notes of Meritor WABCO Vehicle Control Systems are included in this Form 10-K/A pursuant to Rule 3-09 of Regulation S-X:

Financial Statements as of and for the Year Ended September 30, 2007 (Unaudited).

Financial Statements as of and for the Years Ended September 30, 2006 and 2005, and Independent Auditors'

Report.

***Meritor WABCO***

***Vehicle Control Systems***

*Financial Statements as of and for the*

*Year Ended September 30, 2007, (Unaudited)*

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****BALANCE SHEET****AS OF SEPTEMBER 30, 2007 (Unaudited)****ASSETS**

## CURRENT ASSETS:

Cash and cash equivalents \$2,288,727

## Accounts receivable:

Trade, net of allowance for doubtful accounts of \$180,043  
as of September 30, 2007 19,165,962

## Related parties:

Meritor Brake Systems, Inc. 3,410,732

WABCO Automotive Control Systems, Inc. 897

Inventories 25,163,321

Prepaid and other current assets 158,377Total current assets 50,188,016

## PROPERTY AND EQUIPMENT:

Machinery and equipment 4,548,533

Autos and trailers 879,902

Furniture and fixtures 3,712,511

Facility improvements 1,144,895

Construction in progress 14,615

Total property and equipment 10,300,456

Less accumulated depreciation (8,129,587)Property and equipment — net 2,170,869OTHER ASSETS 133,333

TOTAL ASSETS \$52,492,218

**LIABILITIES AND PARTNERS' CAPITAL**

## CURRENT LIABILITIES:

## Accounts payable:

Trade \$2,387,036

## Related parties:

Meritor Brake Systems, Inc. 2,888,798

WABCO Automotive Control Systems, Inc. 20,598,174

## Accrued liabilities:

Compensation 1,303,546

Customer incentives 173,268

Other 644,520Total current liabilities 27,995,342

## COMMITMENTS AND CONTINGENCIES (Notes 5 and 7)

## PARTNERS' CAPITAL:

Meritor Brake Systems, Inc. 12,248,438

WABCO Automotive Control Systems, Inc. 12,248,438Total partners' capital 24,496,876

TOTAL LIABILITIES AND PARTNERS' CAPITAL \$52,492,218

See notes to financial statements

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENT OF NET INCOME  
FOR THE YEAR ENDED SEPTEMBER 30, 2007 (Unaudited)**

NET SALES	\$204,676,673
COST OF GOODS SOLD	<u>174,942,922</u>
GROSS PROFIT	29,733,751
OPERATING EXPENSES:	
Services purchased from related parties:	
Salary and benefits	9,082,055
Selling and promotion	2,100,455
Research and development	460,432
Rent	389,951
Other	<u>947,557</u>
Total services purchased from related parties	12,980,450
Selling and promotion	908,150
Supplies	654,943
Travel	731,087
Other purchased services	2,324,468
Depreciation and amortization	199,332
Other operating expenses	<u>1,442,878</u>
Total operating expenses	<u>19,241,308</u>
INCOME FROM OPERATIONS	10,492,443
OTHER INCOME	<u>1,340,985</u>
NET INCOME	\$11,833,428
See notes to financial statements	

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENTS OF CASH FLOWS  
FOR THE YEAR ENDED SEPTEMBER 30, 2007 (Unaudited)**

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income	\$11,833,428
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation and amortization	1,233,541
Loss on disposal of assets	478
Provision for doubtful accounts	86,600
Change in assets and liabilities provided by (used in) cash:	
Trade and related-party accounts receivable	7,485,545
Inventories	6,827,267
Other assets	(14,602)
Trade and related-party accounts payable	(8,652,558)
Accrued liabilities	<u>(2,418,254)</u>
Net cash provided by operating activities	<u>16,381,445</u>

## CASH FLOWS USED IN INVESTING ACTIVITIES —

Acquisition of property and equipment	<u>(526,797)</u>
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## CASH FLOWS FROM FINANCING ACTIVITIES — Partners'

distributions:	
Meritor Brake Systems, Inc.	(10,000,000)
WABCO Automotive Control Systems, Inc.	<u>(10,000,000)</u>
Cash used in financing activities	<u>(20,000,000)</u>

NET DECREASE IN CASH AND CASH EQUIVALENTS	(4,145,352)
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CASH AND CASH EQUIVALENTS — Beginning of year	<u>6,434,079</u>
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CASH AND CASH EQUIVALENTS — End of year	\$2,288,727
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See notes to financial statements

## MERITOR WABCO VEHICLE CONTROL SYSTEMS

### NOTES TO FINANCIAL STATEMENTS

#### AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2007 (Unaudited)

##### 1. FORMATION AND OWNERSHIP STRUCTURE

**Description of the Business** — Meritor WABCO Vehicle Control Systems (the “Company”) (formerly Rockwell WABCO Vehicle Control Systems) was formed on December 7, 1989, as a joint venture between WABCO Automotive Control Systems, Inc. (“WABCO”), a subsidiary of American Standard Inc., and Rockwell Brake Systems, Inc. (“Rockwell”), a subsidiary of Rockwell International (“Corporation”) (together, the “Partners”), and began operations on February 1, 1990. In 1997, Meritor Automotive, Inc. (“Meritor”) was spun out of Rockwell. As a part of this transaction, Rockwell’s partnership interest in the Company was transferred to Meritor Brake Systems, Inc. On July 31, 2007, Wabco Holdings Inc. was spun off by American Standard Inc. Wabco Holdings Inc. is now the parent of WABCO. The Company’s principal business is the sale of antilock braking and conventional air systems and other vehicle control systems for use on medium and heavy-duty trucks, buses, and trailers. Capital contributions and returns are made in equal proportions to maintain each Partner’s interest in the Company at 50%. All items of income or expense are allocated to the Partners in proportion to their respective cumulative capital contributions.

##### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Inventories** — Inventories are stated at the lower of cost or market, using standard costing, which approximates actual cost on a first-in, first-out basis. Inventory at September 30, 2007, consists principally of components held for resale and includes approximately \$8,260,000 of inventory in transit.

**Property and Equipment** — Property and equipment is stated at cost. Depreciation on property and equipment is calculated using the straight-line method over the estimated useful lives of the assets, which are 3 to 25 years. Expenditures for maintenance and repairs are charged to operations. Expenditures for betterments or major renewals are capitalized and depreciated over their useful lives.

**Foreign Currency** — The Company purchases a significant portion of productive inventory from related parties in Europe. The Company has an agreement with certain of these related parties whereby if the difference between the currency exchange rate at the time of purchase and an agreed-upon currency exchange rate exceeds 3%, the Company and the related party share the foreign currency gain or loss equally. The Company settles significant currency fluctuations with certain related parties through the payable owed to those parties (see Note 3). The Company uses the U.S. dollar as its functional currency. The Company’s share of foreign currency gains or losses is reflected in income currently. The Company had foreign currency losses of approximately \$1,221,700 in 2007.

**Revenue Recognition** — The Company recognizes revenue upon shipment of product to customers when title and risk of loss pass to the customer.

**Income Taxes** — No provision for income taxes has been made as it is the Partners’ responsibility for federal, state, and local income taxes.

**Warranty** — Substantially all warranty claims are the responsibility of the product supplier. The Company processes claims on behalf of the product supplier. Certain warranty claims presented by customers that do not meet the warranty coverage terms provided by the product supplier may be paid by the Company. Payment of these claims is based on approval of the Company and is discretionary as the Company has not warranted such products. Amounts paid are recorded as expense in the period that the Company approves of such claims.

**Estimates** — The preparation of the Company’s financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.



**3. RELATED-PARTY TRANSACTIONS**

The Company has no employees, but purchases employee and other services from the Partners. Total expenses for services from related parties during the year ended September 30, 2007 recorded in cost of goods sold and other operating expenses were as follows:

Meritor Brake Systems, Inc.	\$20,111,037
American Standard Inc.	<u>1,855,242</u>
Total	\$21,966,279

Additionally, during the year ended September 30, 2007, the Company purchased approximately \$137,632,666 in productive inventory from related parties and recorded sales of approximately \$31,771,840 to related parties.

**4. SALES AND ACCOUNTS RECEIVABLE**

The Company had significant sales to five major customers in 2007. Sales made to these customers in total and as a percentage of total sales made by the Company during 2007 are disclosed in the table below. In addition, accounts receivable from these customers as of September 30, 2007 is disclosed in the table.

**2007**

Customer	Percentage of		Accounts Receivable
	Total Sales	Sales	
		(In millions)	
1	24	% \$ 50	\$ 2
2	24	50	7
3	13	27	2
4	12	25	3
5	7	15	2

A majority of the Company's sales are to manufacturers of heavy-duty trucks and trailers. Many of the Company's automotive industry customers are unionized, and work stoppages or slowdowns experienced by them could have an adverse effect on the Company's results of operations. Substantially, all of the receivables are from companies operating in the domestic transportation equipment industry.

**5. CONTINGENCIES**

The Company is involved in various legal proceedings, which arose in the ordinary course of its business. Although it is reasonably possible that the cases and the unasserted claim could have judgments rendered against the Company, the Company believes it has valid defenses against such proceedings and has instructed its legal counsel to contest these matters vigorously. No estimates of potential liability to the Company can be determined at this time. No amounts have been recorded as a liability for these proceedings as of September 30, 2007.

**6. PARTNERS' CAPITAL**

The summary of partners' capital accounts for the year ended September 30, 2007, is as follows:

	Meritor	WABCO	Total
Balance — September 30, 2006	16,331,724	16,331,724	32,663,448
Net income for the year	5,916,714	5,916,714	11,833,428
Distributions	<u>(10,000,000)</u>	<u>(10,000,000)</u>	<u>(20,000,000)</u>
Balance — September 30, 2007	\$12,248,438	\$12,248,438	\$24,496,876

**7. COMMITMENTS**

The Company leases its principal operating facility, a warehouse located in Hebron, Kentucky. The lease commenced on October 1, 1999. The initial lease term was for a period of five years. In 2004, the Company exercised an option to extend the lease term through October 31, 2009. Upon expiration, the Company will have the option to renew for an additional period of five years through October 31, 2014. The lease agreement requires current monthly rentals plus the tenant's share of property taxes and operating expenses. In addition, the Company leases office space in Troy, Michigan, from one of the joint venture partners on a month-to-month basis. Lease payments are made monthly. Total rental expense was approximately \$1,223,264 for the year ended September 30, 2007. Future minimum lease payments for the years ending September 30, 2008 and 2009 are \$415,000 and \$439,000, respectively.

***Meritor WABCO***  
***Vehicle Control Systems***

*Financial Statements as of and for the*  
*Years Ended September 30, 2006 and 2005,*  
*and Independent Auditors' Report*

**INDEPENDENT AUDITORS' REPORT**

To the Members of the Partnership Committee of

Meritor WABCO Vehicle Control Systems:

We have audited the accompanying balance sheets of Meritor WABCO Vehicle Control Systems (the "Company") as of September 30, 2006 and 2005, and the related statements of net income and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Company as of September 30, 2006 and 2005, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

/s/ DELOITTE & TOUCHE LLP

DELOITTE & TOUCHE LLP

Detroit, Michigan

December 15, 2006

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****BALANCE SHEETS****AS OF SEPTEMBER 30, 2006 AND 2005**

	<b>2006</b>	<b>2005</b>
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash and cash equivalents	\$6,434,079	\$907,565
Accounts receivable:		
Trade, net of allowance for doubtful accounts of \$58,710 and \$121,417 as of September 30, 2006 and 2005, respectively	29,580,966	28,692,770
Related parties:		
Meritor Brake Systems, Inc.	449,867	1,929,157
WABCO Automotive Control Systems, Inc.	118,905	55,671
Inventories	31,990,588	33,286,775
Prepaid and other current assets	<u>143,774</u>	<u>645,468</u>
Total current assets	<u>68,718,179</u>	<u>65,517,406</u>
PROPERTY AND EQUIPMENT:		
Machinery and equipment	4,387,237	4,245,996
Autos and trailers	659,742	614,246
Furniture and fixtures	3,602,018	3,365,907
Facility improvements	1,144,098	1,135,814
Construction in progress	<u>117,675</u>	<u>-</u>
Total property and equipment	9,910,770	9,361,963
Less accumulated depreciation	<u>(7,132,680)</u>	<u>(5,811,113)</u>
Property and equipment—net	<u>2,778,090</u>	<u>3,550,850</u>
OTHER ASSETS	<u>233,333</u>	<u>333,333</u>
TOTAL ASSETS	\$71,729,602	\$69,401,589
<b>LIABILITIES AND PARTNERS' CAPITAL</b>		
CURRENT LIABILITIES:		
Accounts payable:		
Trade	\$2,501,632	\$2,443,487
Related parties:		
Meritor Brake Systems, Inc.	972,365	1,689,595
WABCO Automotive Control Systems, Inc.	30,933,982	28,543,207
American Standard Inc.	118,587	62,052
Accrued liabilities:		
Compensation	1,226,142	931,093
Customer incentives	655,390	731,553
Other	<u>2,658,056</u>	<u>575,638</u>
Total current liabilities	<u>39,066,154</u>	<u>34,976,625</u>
COMMITMENTS AND CONTINGENCIES (Notes 5 and 7)		
PARTNERS' CAPITAL:		
Meritor Brake Systems, Inc.	16,331,724	17,212,482
WABCO Automotive Control Systems, Inc.	<u>16,331,724</u>	<u>17,212,482</u>
Total partners' capital	<u>32,663,448</u>	<u>34,424,964</u>
TOTAL LIABILITIES AND PARTNERS' CAPITAL	\$71,729,602	\$69,401,589

See notes to financial statements

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENTS OF NET INCOME  
FOR THE YEARS ENDED SEPTEMBER 30, 2006 AND 2005**

	<b>2006</b>	<b>2005</b>
NET SALES	\$249,426,052	\$260,303,545
COST OF GOODS SOLD	<u>206,095,002</u>	<u>218,264,749</u>
GROSS PROFIT	43,331,050	42,038,796
OPERATING EXPENSES:		
Services purchased from related parties:		
Salary and benefits	8,779,039	7,768,038
Selling and promotion	1,951,093	2,323,376
Research and development	197,575	17,231
Rent	404,403	460,113
Other	<u>1,012,775</u>	<u>1,393,352</u>
Total services purchased from related parties	12,344,885	11,962,110
Selling and promotion	903,197	949,766
Supplies	489,004	272,844
Travel	720,935	621,181
Other purchased services	2,071,159	1,401,894
Depreciation and amortization	402,442	924,502
Other operating expenses	<u>2,395,764</u>	<u>2,458,245</u>
Total operating expenses	<u>19,327,386</u>	<u>18,590,542</u>
INCOME FROM OPERATIONS	24,003,664	23,448,254
OTHER INCOME	<u>1,234,820</u>	<u>1,049,610</u>
NET INCOME	\$25,238,484	\$24,497,864

See notes to financial statements

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENTS OF CASH FLOWS  
FOR THE YEARS ENDED SEPTEMBER 30, 2006 AND 2005**

	<b>2006</b>	<b>2005</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$25,238,484	\$24,497,864
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	1,483,753	2,145,056
Loss on disposal of assets	11,657	
Provision for doubtful accounts	623,791	560,074
Change in assets and liabilities provided by (used in) cash:		
Trade and related-party accounts receivable	(95,931)	250,322
Inventories	1,296,187	2,207,403
Other assets	501,694	(597,783)
Trade and related-party accounts payable	1,646,738	(6,085,411)
Accrued liabilities	<u>2,301,305</u>	<u>489,929</u>
Net cash provided by operating activities	<u>33,007,678</u>	<u>23,467,454</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES—</b>		
Acquisition of property and equipment	<u>(481,164)</u>	<u>(559,889)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES—Partners’ distributions:</b>		
Meritor Brake Systems, Inc.	(13,500,000)	(11,000,000)
WABCO Automotive Control Systems, Inc.	<u>(13,500,000)</u>	<u>(11,000,000)</u>
Cash used in financing activities	<u>(27,000,000)</u>	<u>(22,000,000)</u>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>5,526,514</b>	<b>907,565</b>
<b>CASH AND CASH EQUIVALENTS—Beginning of year</b>	<u><b>907,565</b></u>	<u><b>-</b></u>
<b>CASH AND CASH EQUIVALENTS—End of year</b>	<b>\$6,434,079</b>	<b>\$907,565</b>
<b>SUPPLEMENTAL SCHEDULE OF NONCASH TRANSACTION—Purchase of property, plant, and equipment</b>		
financed through—accounts payable—trade	\$141,488	\$ -

See notes to financial statements



## MERITOR WABCO VEHICLE CONTROL SYSTEMS

### NOTES TO FINANCIAL STATEMENTS

#### AS OF AND FOR THE YEARS ENDED SEPTEMBER 30, 2006 AND 2005

##### 1. FORMATION AND OWNERSHIP STRUCTURE

**Description of the Business**—Meritor WABCO Vehicle Control Systems (the “Company”) (formerly Rockwell WABCO Vehicle Control Systems) was formed on December 7, 1989, as a joint venture between WABCO Automotive Control Systems, Inc. (“WABCO”), a subsidiary of American Standard Inc., and Rockwell Brake Systems, Inc. (“Rockwell”), a subsidiary of Rockwell International (“Corporation”) (together, the “Partners”), and began operations on February 1, 1990. In 1997, Meritor Automotive, Inc. (“Meritor”) was spun out of Rockwell. As a part of this transaction, Rockwell’s partnership interest in the Company was transferred to Meritor Brake Systems, Inc. The Company’s principal business is the sale of antilock braking and conventional air systems and other vehicle control systems for use on medium and heavy-duty trucks, buses, and trailers. Capital contributions and returns are made in equal proportions to maintain each Partner’s interest in the Company at 50%. All items of income or expense are allocated to the Partners in proportion to their respective cumulative capital contributions.

##### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Inventories**—Inventories are stated at the lower of cost or market, using standard costing, which approximates actual cost on a first-in, first-out basis. Inventory at September 30, 2006 and 2005, consists principally of components held for resale and includes approximately \$15,131,000 and \$15,893,000, respectively, of inventory in transit.

**Property and Equipment**—Property and equipment is stated at cost. Depreciation on property and equipment is calculated using the straight-line method over the estimated useful lives of the assets, which are 3 to 25 years. Expenditures for maintenance and repairs are charged to operations. Expenditures for betterments or major renewals are capitalized and depreciated over their useful lives.

**Foreign Currency**—The Company purchases a significant portion of productive inventory from related parties in Europe. The Company has an agreement with certain of these related parties whereby if the difference between the currency exchange rate at the time of purchase and an agreed-upon currency exchange rate exceeds 3%, the Company and the related party share the foreign currency gain or loss equally. The Company offsets significant currency gains with certain related parties against the payable owed to those parties (see Note 3). The Company uses the U.S. dollar as its functional currency. The Company’s share of foreign currency gains or losses is reflected in income currently. The Company had foreign currency losses of approximately \$738,076 and \$5,459,377 in 2006 and 2005, respectively.

**Revenue Recognition**—The Company recognizes revenue upon shipment of product to customers when title and risk of loss pass to the customer.

**Income Taxes**—No provision for income taxes has been made as it is the Partners’ responsibility for federal, state, and local income taxes.

**Warranty**—Substantially all warranty claims are the responsibility of the product supplier. The Company processes claims on behalf of the product supplier. Certain warranty claims presented by customers that do not meet the warranty coverage terms provided by the product supplier may be paid by the Company. Payment of these claims is based on approval of the Company and is discretionary as the Company has not warranted such products. Amount paid are recorded as expense in the period that the Company approves of such claims.

**Estimates**—The preparation of the Company’s financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### 3. RELATED-PARTY TRANSACTIONS

The Company has no employees, but purchases employee and other services from the Partners. Total expenses for services from related parties during the years ended September 30, 2006 and 2005, recorded in cost of goods sold and other operating expenses, were as follows:

	2006	2005
Meritor Brake Systems, Inc.	\$20,487,640	\$20,463,529
American Standard Inc.	<u>1,528,790</u>	<u>1,993,174</u>
Total	\$22,016,430	\$22,456,703

Additionally, during the years ended September 30, 2006 and 2005, the Company purchased approximately \$158,522,218 and \$176,878,905, respectively, in productive inventory from related parties and recorded sales of approximately \$29,592,000 and \$23,426,000 to related parties, respectively.

### 4. SALES AND ACCOUNTS RECEIVABLE

The Company had significant sales to five major customers in 2006 and five in 2005. Sales made to these customers in total and as a percentage of total sales made by the Company during 2006 and 2005 are disclosed in the table below. In addition, accounts receivable from these customers as of September 30, 2006 and 2005 is disclosed in the table.

Customer	2006			2005		
	Percentage of Total Sales	Sales (In millions)	Accounts Receivable	Percentage of Total Sales	Sales (In millions)	Accounts Receivable
1	24 %	\$ 60	\$ 9	22 %	\$ 59	\$ 11
2	27	68	2	26	69	3
3	12	30	5	11	30	5
4	11	28	6	11	29	3
5	11	27	2	8	22	4

A majority of the Company's sales are to manufacturers of heavy-duty trucks and trailers. Many of the Company's automotive industry customers are unionized, and work stoppages or slowdowns experienced by them could have an adverse effect on the Company's results of operations. Substantially, all of the receivables are from companies operating in the domestic transportation equipment industry.

During the years ended September 30, 2006 and 2005, the Company wrote off accounts receivable of \$799,315 and \$439,020, respectively, and had collections on amounts previously reserved for of \$112,817 and \$364, respectively. There was no balance in allowance for doubtful accounts at September 30, 2004.

### 5. CONTINGENCIES

The Company is involved in various legal proceedings, which arose in the ordinary course of its business. The proceedings involve plaintiffs with various physical injuries including fatalities. There are multiple defendants involved in the cases. In addition, the Company has an unasserted claim made against it related to patent infringement. Although it is reasonably possible that the cases and the unasserted claim could have judgments rendered against the Company, the Company believes it has valid defenses against such proceedings and has instructed its legal counsel to contest these matters vigorously. No estimates of potential liability to the Company can be determined at this time. No amounts have been recorded as a liability for these proceedings as of September 30, 2006.

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**6. PARTNERS' CAPITAL**

The summary of partners' capital accounts for the years ended September 30, 2006 and 2005, is as follows:

	<b>Meritor</b>	<b>WABCO</b>	<b>Total</b>
Balance—September 30, 2004	\$15,963,550	\$15,963,550	\$31,927,100
Net income for the year	12,248,932	12,248,932	24,497,864
Distributions	<u>(11,000,000)</u>	<u>(11,000,000)</u>	<u>(22,000,000)</u>
Balance—September 30, 2005	17,212,482	17,212,482	34,424,964
Net income for the year	12,619,242	12,619,242	25,238,484
Distributions	<u>(13,500,000)</u>	<u>(13,500,000)</u>	<u>(27,000,000)</u>
Balance—September 30, 2006	\$16,331,724	\$16,331,724	\$32,663,448

**7. COMMITMENTS**

The Company leases its principal operating facility, a warehouse located in Hebron, Kentucky. The lease commenced on October 1, 1999. The initial lease term was for a period of five years. In 2004, the Company exercised an option to extend the lease term through October 31, 2009. Upon expiration, the Company will have the option to renew for an additional period of five years through October 31, 2014. The lease agreement requires current monthly rentals plus the tenant's share of property taxes and operating expenses. In addition, the Company leases office space in Troy, Michigan, from one of the joint venture partners on a month-to-month basis. Lease payments are made monthly. Total rental expense was approximately \$1,164,529 and \$1,143,450 for the years ended September 30, 2006 and 2005, respectively.

Future minimum lease payments for the fiscal years ending September 30, are as follows:

**Years Ending  
September 30**

2007	\$415,000
2008	415,000
2009	415,000
2010	<u>23,900</u>
Total	\$1,268,900

(2) Financial Statement Schedule for the years ended September 30, 2007, 2006 and 2005. The following schedule was filed as part of the Annual Report filed with the SEC on November 19, 2007:

Schedule II - Valuation and Qualifying  
Accounts

Schedules not filed with this Annual Report on Form 10-K are omitted because of the absence of conditions under which they are required or because the information called for is shown in the financial statements or related notes.

(3) Exhibits

- 3-a Restated Articles of Incorporation of ArvinMeritor, filed as Exhibit 4.01 to ArvinMeritor's Registration Statement on Form S-4, as amended (Registration Statement No. 333-36448) ("Form S-4"), is incorporated by reference.
- 3-b By-laws of ArvinMeritor, filed as Exhibit 3 to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended June 29, 2003 (File No. 1-15983), is incorporated by reference.
- 4-a Rights Agreement, dated as of July 3, 2000, between ArvinMeritor and The Bank of New York (successor to EquiServeTrust Company, N.A.), as rights agent, filed as Exhibit 4.03 to the Form S-4, is incorporated by reference.
- 4-b Indenture, dated as of April 1, 1998, between ArvinMeritor and BNY Midwest Trust Company (successor to The Chase Manhattan Bank), as trustee, filed as Exhibit 4 to Meritor's Registration Statement on Form S-3 (Registration No. 333-49777), is incorporated by reference.
- 4-b-1 First Supplemental Indenture, dated as of July 7, 2000, to the Indenture, dated as of April 1, 1998, between ArvinMeritor and BNY Midwest Trust Company (successor to The Chase Manhattan Bank), as trustee, filed as Exhibit 4-b-1 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended September 30, 2000 (File No. 1-15983) ("2000 Form 10-K"), is incorporated by reference.
- 4-b-2 Third Supplemental Indenture, dated as of June 23, 2006, to the Indenture, dated as of April 1, 1998, between ArvinMeritor and BNY Midwest Trust Company (successor to The Chase Manhattan Bank), as trustee (including Subsidiary Guaranty dated as of June 23, 2006), filed as Exhibit 4.2 to ArvinMeritor's Current Report on Form 8-K, dated June 23, 2006 and filed on June 27, 2006 (File No. 1-15983)("June 23, 2006 Form 8-K"), is incorporated by reference.
- 4-c Indenture dated as of July 3, 1990, as supplemented by a First Supplemental Indenture dated as of March 31, 1994, between ArvinMeritor and BNY Midwest Trust Company (successor to Harris Trust and Savings Bank), as trustee, filed as Exhibit 4-4 to Arvin's Registration Statement on Form S-3 (Registration No. 33-53087), is incorporated by reference.
- 4-c-1 Second Supplemental Indenture, dated as of July 7, 2000, to the Indenture dated as of July 3, 1990, between ArvinMeritor and BNY Midwest Trust Company (successor to Harris Trust and Savings Bank), as trustee, filed as Exhibit 4-c-1 to the 2000 Form 10-K, is incorporated by reference.
- 4-c-2 Fourth Supplemental Indenture, dated as of June 23, 2006, to the Indenture, dated as of July 3, 1990, between ArvinMeritor and BNY Midwest Trust Company (successor to Harris Trust and Savings Bank), as trustee (including Subsidiary Guaranty dated as of June 23, 2006), filed as Exhibit 4.3 to the June 23, 2006 Form 8-K, is incorporated by reference.

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- 4-d Indenture, dated as of March 7, 2006, between ArvinMeritor and BNY Midwest Trust Company, as trustee, filed as Exhibit 4.1 to ArvinMeritor's Current Report on Form 8-K, dated March 7, 2006 and filed on March 9, 2006 (File No. 1-15983), is incorporated by reference.
- 4-d-1 First Supplemental Indenture, dated as of June 23, 2006, to the Indenture, dated as of March 7, 2006, between ArvinMeritor and BNY Midwest Trust Company, as trustee (including Subsidiary Guaranty dated as of June 23, 2006), filed as Exhibit 4.1 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 4-e Indenture, dated as of February 8, 2007, between ArvinMeritor and The Bank of New York Trust Company, N.A., as trustee (including form of Subsidiary Guaranty dated as of February 8, 2007), filed as Exhibit 4-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended April 1, 2007 (File No. 1-15983), is incorporated by reference.
- 10-a Credit Agreement, dated as of June 23, 2006, by and among ArvinMeritor, ArvinMeritor Finance Ireland, the institutions from time to time parties thereto as lenders, JP Morgan Chase Bank, National Association, as Administrative Agent, Citicorp North America, Inc. and UBS Securities LLC, as Syndication Agents, ABN AMRO Bank N.V., BNP Paribas and Lehman Commercial Paper Inc., as Documentation Agents, and J.P. Morgan Securities Inc. and Citigroup Global Markets, as Joint Lead Arrangers and Joint Book Runners, filed as Exhibit 10.1 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 10-a-1 Subsidiary Guaranty, dated as of June 23, 2006, by and among the subsidiary guarantors and JPMorgan Chase Bank, National Association, as Administrative Agent, for the benefit of itself, the lenders and other holders of guaranteed obligations, filed as Exhibit 10.2 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 10-a-2 Pledge and Security Agreement, dated as of June 23, 2006, by and among ArvinMeritor, the subsidiaries named therein and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10.3 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 10-a-3 Amendment No. 1 to Credit Agreement, dated as of February 23, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K dated and filed on February 23, 2007 (File No. 1-15983), is incorporated by reference.
- 10-a-4 Amendment No. 2 to Credit Agreement, dated as of October 2, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K dated October 2, 2007 and filed on October 3, 2007 (File No. 1-15983), is incorporated by reference.
- 10-a-5 Amendment No. 3 to Credit Agreement, dated as of October 26, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K dated October 26, 2007 and filed on October 30, 2007 (File No. 1-15983), is incorporated by reference.
- \*10-b-1 1997 Long-Term Incentives Plan, as amended and restated, filed as Exhibit 10 to ArvinMeritor's Current Report on Form 8-K dated and filed on April 20, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-b-2

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Form of Restricted Stock Agreement under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-a-2 to Meritor's Annual Report on Form 10-K for the fiscal year ended September 30, 1997 (File No. 1-13093), is incorporated by reference.

- \*10-b-3 Form of Option Agreement under the 1997 Long-Term Incentives Plan, filed as Exhibit 10(a) to Meritor's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 1998 (File No. 1-13093), is incorporated by reference.
- \*10-b-4 Form of Performance Share Agreement under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-b to ArvinMeritor's Current Report on Form 8-K, dated December 7, 2004 and filed on December 9, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-b-5 Description of Performance Goals Established in connection with 2006-2008 Cash Performance Plan under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-b-6 to ArvinMeritor's Form 10-K for the fiscal year ended October 2, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-b-6 Description of Performance Goals Established in connection with 2007-2009 Cash Performance Plan under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-b-7 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 1, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-c 2007 Long-Term Incentive Plan, as amended, filed as Exhibit 10-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended April 1, 2007 (File No. 1-15983), is incorporated by reference.
- \*10-c-1 Form of Restricted Stock Agreement under the 2007 Long-Term Incentive Plan.\*\*
- \*10-d Description of Compensation of Non-Employee Directors.\*\*
- \*10-e 2004 Directors Stock Plan, filed as Exhibit 10-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended March 28, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-e-1 Form of Restricted Share Unit Agreement under the 2004 Directors Stock Plan, filed as Exhibit 10-c-3 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 3, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-e-2 Form of Restricted Stock Agreement under the 2004 Directors Stock Plan, filed as Exhibit 10-c-4 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 2, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-f Incentive Compensation Plan, as amended and restated, filed as Exhibit 10-b to ArvinMeritor's Current Report on Form 8-K, dated February 16, 2005 and filed on February 17, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-f-1 Form of Deferred Share Agreement, filed as Exhibit 10-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended January 2, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-g

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Copy of resolution of the Board of Directors of ArvinMeritor, adopted on July 6, 2000, providing for its Deferred Compensation Policy for Non-Employee Directors, filed as Exhibit 10-f to the 2000 Form 10-K, is incorporated by reference.

- \*10-h Deferred Compensation Plan, filed as Exhibit 10-e-1 to Meritor's Annual Report on Form 10-K for the fiscal year ended September 30, 1998 (File No. 1-13093), is incorporated by reference.
- \*10-i 1998 Stock Benefit Plan, as amended, filed as Exhibit (d)(2) to ArvinMeritor's Schedule TO, Amendment No. 3 (File No. 5-61023), is incorporated by reference.
- \*10-j Employee Stock Benefit Plan, as amended, filed as Exhibit (d)(3) to ArvinMeritor's Schedule TO, Amendment No. 3 (File No. 5-61023), is incorporated by reference.
  
- \*10-k 1988 Stock Benefit Plan, as amended, filed as Exhibit 10 to Arvin's Quarterly Report on Form 10-Q for the quarterly period ended July 3, 1988, and as Exhibit 10(E) to Arvin's Quarterly Report on Form 10-Q for the quarterly period ended July 4, 1993 (File No. 1-302), is incorporated by reference.
  
- 10-l Loan Agreement, dated as of September 19, 2005, among ArvinMeritor, Inc., ArvinMeritor Receivables Corporation, the lenders from time to time party thereto and SunTrust Capital Markets, Inc., filed as Exhibit 10a to ArvinMeritor's Current Report on Form 8-K, dated September 16, 2005 and filed on September 19, 2005 (File No. 1-15983), is incorporated by reference.
  
- 10-l-1 Amendment No. 1, dated as of May 8, 2006, to Loan Agreement, dated as of September 19, 2005, among ArvinMeritor, ArvinMeritor Receivables Corporation, the lenders from time to time party thereto and SunTrust Capital Markets, Inc., filed as Exhibit 10a to ArvinMeritor's Current Report on Form 8-K, dated May 8, 2006 and filed on May 10, 2006 (File No. 1-15983), is incorporated by reference.
  
- 10-l-2 Amendment No. 2, dated as of September 18, 2006, to Loan Agreement, dated as of September 19, 2005, among ArvinMeritor, ArvinMeritor Receivables Corporation, the lenders from time to time party thereto and SunTrust Capital Markets, Inc., filed as Exhibit 10 to ArvinMeritor's Current Report on Form 8-K, dated September 18, 2006 and filed on September 20, 2006 (File No. 1-15983), is incorporated by reference.
  
- 10-l-3 Amendment No. 3, dated as of November 6, 2006, to Loan Agreement, dated as of September 19, 2005, among ArvinMeritor, ArvinMeritor Receivables Corporation, the lenders from time to time party thereto and SunTrust Capital Markets, Inc., filed as Exhibit 10-k-3 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 1, 2006 (File No. 1-15983), is incorporated by reference.
  
- 10-l-4 Amendment No. 4, dated as of September 17, 2007, to Loan Agreement, dated as of September 19, 2005, among ArvinMeritor, ArvinMeritor Receivables Corporation, the lenders from time to time party thereto and SunTrust Robinson Humphrey, Inc., filed as Exhibit 10 to ArvinMeritor's Current Report on Form 8-K, dated and filed on September 17, 2007 (File No. 1-15983), is incorporated by reference.
  
- 10-m Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor OE, LLC and various affiliates, as Originators, and ArvinMeritor Receivables

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Corporation, filed as Exhibit 10b to ArvinMeritor's Current Report on Form 8-K, dated September 16, 2005 and filed on September 19, 2005 (File No. 1-15983), is incorporated by reference.

- 10-m-1 First Amendment, dated as of May 8, 2006, to Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor Receivables Corporation and the Originators named therein, filed as Exhibit 10b to ArvinMeritor's Current Report on Form 8-K, dated May 8, 2006 and filed on May 10, 2006, is incorporated by reference.
- 10-m-2 Third Amendment, dated as of November 6, 2006, to Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor Receivables Corporation and the Originators named therein, filed as Exhibit 10-1-2 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 1, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-n Employment agreement between the company and Charles G. McClure, Jr., filed as Exhibit 10-s to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 3, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-o Employment agreement between the company and James D. Donlon, III, filed as Exhibit 10 to ArvinMeritor's Current Report on Form 8-K, dated April 12, 2005 and filed on April 13, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-p Employment agreement, dated August 23, 2006, between ArvinMeritor and Philip R. Martens, filed as Exhibit 10.3 to ArvinMeritor's Current Report on Form 8-K, dated August 24, 2006 and filed on August 28, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-q Employment agreement, dated August 23, 2006, between ArvinMeritor and Carsten J. Reinhardt, filed as Exhibit 10.4 to ArvinMeritor's Current Report on Form 8-K, dated August 24, 2006 and filed on August 28, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-r Form of employment letter between ArvinMeritor and its executives, filed as Exhibit 10-a to ArvinMeritor's Current Report on Form 8-K, dated October 27, 2004 and filed on December 21, 2004 (File No. 1-15983), is incorporated by reference.
- 12 Computation of ratio of earnings to fixed charges. \*\*
- 21 List of subsidiaries of ArvinMeritor. \*\*
- 23-a Consent of Vernon G. Baker, II, Esq., Senior Vice President and General Counsel of ArvinMeritor. \*\*
- 23-b Consent of Deloitte & Touche LLP \*\*
- 23-c Consent of Bates White LLC. \*\*
- 23-d Consent of Deloitte & Touche LLP \*\*\*
- 24 Power of Attorney authorizing certain persons to sign this Annual Report on Form 10-K on behalf of certain directors and officers of ArvinMeritor. \*\*
- 31-a Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) under the Exchange Act. \*\*\*
- 31-b Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) under the Exchange Act. \*\*\*
- 32-a Certification of the Chief Executive Officer pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. Section 1350.\*\*\*



32-b Certification of the Chief Financial Officer pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. Section 1350.\*\*\*

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\* Management contract or compensatory plan or arrangement.

\*\* Previously filed with the Registrant's Form 10-K for the year ended September 30, 2007 filed with the SEC on November 19, 2007.

\*\*\*Filed herewith.

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ARVINMERITOR, INC.

By: /s/Vernon G. Baker, II  
Vernon G. Baker, II  
Senior Vice President  
and General Counsel

Date: December 19, 2007