

BANCO SANTANDER CHILE  
Form 20-F  
June 27, 2003

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## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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### FORM 20-F

- .. REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR
- x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
for the fiscal year ended December 31, 2002
- OR
- .. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-14554

## BANCO SANTANDER-CHILE

(FORMERLY KNOWN AS BANCO SANTIAGO)

(Exact name of Registrant as specified in its charter)

## SANTANDER-CHILE BANK

(Translation of Registrant's name into English)

**Chile**

(Jurisdiction of incorporation)

**Bandera 140**

**Santiago, Chile**

**Telephone: 011-562 320-2000**

(Address of principal executive offices)

**Securities registered or to be registered pursuant to Section 12(b) of the Act.**

<u>Title of each class</u>	<u>Name of each exchange on which registered</u>
American Depositary Shares, each representing the right to receive 1,039 Shares of Common Stock without par value Shares of Common Stock, without par value*	New York Stock Exchange New York Stock Exchange

\* Santander-Chile's shares of common stock are not listed for trading, but only in connection with the registration of the American Depositary Shares, pursuant to the requirements of the New York Stock Exchange.

**Securities registered or to be registered pursuant to Section 12(g) of the Act:**

*None*

(Title of Class)

**Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:**

*None*

(Title of Class)

**The number of outstanding shares of each class of common stock of Banco Santander-Chile at December 31, 2002 was:**

*188,446,126,794 Shares of Common Stock, without par value*

**Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.**

Yes  No

**Indicate by check mark which financial statement item the registrant has elected to follow.**

Item 17  Item 18

## BANCO SANTANDER-CHILE

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**Table of Contents**


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	<u>Page</u>
<u>Forward-Looking Statements</u>	3
<u>Certain Terms and Conventions</u>	4
<u>Presentation of Financial Information</u>	5
<u>PART I</u>	8
<u>ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS</u>	8
<u>ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE</u>	8
<u>ITEM 3. KEY INFORMATION</u>	8
<u>A. Selected Financial Data</u>	8
<u>B. Capitalization and Indebtedness</u>	15
<u>C. Reasons for the Offer and Use of Proceeds</u>	15
<u>D. Risk Factors</u>	15
<u>ITEM 4. INFORMATION ON THE COMPANY</u>	23
<u>A. History and Development of the Company</u>	23
<u>B. Organizational Structure</u>	24
<u>C. Business Overview</u>	29
<u>D. Regulation and Supervision</u>	34
<u>ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS</u>	43
<u>A. Critical Accounting Policies</u>	43
<u>B. Operating Results</u>	45
<u>C. Liquidity and Capital Resources</u>	56
<u>D. Asset and Liability Management</u>	68
<u>E. Research and Development, Patents and Licenses, etc.</u>	97
<u>F. Trend Information</u>	97
<u>ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES</u>	108
<u>A. Directors and Senior Management</u>	108
<u>B. Compensation</u>	112
<u>C. Board Practices</u>	112
<u>D. Employees</u>	113
<u>E. Share Ownership</u>	114
<u>ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS</u>	115
<u>A. Major Shareholders</u>	115
<u>B. Related Party Transactions</u>	115
<u>C. Interests of Experts and Counsel</u>	117
<u>ITEM 8. FINANCIAL INFORMATION</u>	117
<u>A. Consolidated Statements and Other Financial Information</u>	117
<u>ITEM 9. THE OFFER AND LISTING</u>	119
<u>A. Historical Trading Information</u>	119
<u>B. Plan of Distribution</u>	120
<u>C. Nature of Trading Market</u>	120
<u>D. Selling Shareholders</u>	120
<u>E. Dilution</u>	120
<u>F. Expenses of the Issue</u>	120
<u>ITEM 10. ADDITIONAL INFORMATION</u>	121
<u>A. Share Capital</u>	121
<u>B. Memorandum and Articles of Association</u>	122
<u>C. Material Contracts</u>	129
<u>D. Exchange Controls</u>	129
<u>E. Taxation</u>	120
<u>F. Dividends and Paying Agents</u>	135

<u>G. Statement by Experts</u>	135
<u>H. Documents on Display</u>	135

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<u>I. Subsidiary Information</u>	136
<u>ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	137
<u>ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES</u>	177
<u>PART II</u>	
<u>ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELIQUENCIES</u>	178
<u>ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS</u>	178
<u>ITEM 15. CONTROLS AND PROCEDURES</u>	178
<u>ITEM 16. AUDIT COMMITTEE FINANCIAL EXPERT</u>	178
<u>PART III</u>	
<u>ITEM 17. FINANCIAL STATEMENTS</u>	178
<u>ITEM 18. FINANCIAL STATEMENTS</u>	178
<u>ITEM 19. EXHIBITS</u>	178
<u>CHIEF EXECUTIVE OFFICER CERTIFICATION</u>	182
<u>CHIEF FINANCIAL OFFICER CERTIFICATION</u>	183

**CAUTIONARY STATEMENT CONCERNING  
FORWARD-LOOKING STATEMENTS**

We have made statements in this Annual Report on Form 20-F that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements appear throughout this annual report and include statements regarding our intent, belief or current expectations regarding:

<ul style="list-style-type: none"> <li>asset growth and alternative sources of funding</li> <li>growth of our fee-based business</li> <li>financing plans</li> <li>impact of competition</li> <li>impact of regulation</li> <li>exposure to market risks:</li> <li>interest rate risk</li> <li>foreign exchange risk</li> <li>equity price risk</li> </ul>	<ul style="list-style-type: none"> <li>projected capital expenditures</li> <li>liquidity</li> <li>trends affecting:</li> <li>our financial condition</li> <li>our results of operation</li> <li>expected synergies from the merger</li> <li>projected costs savings from the merger</li> <li>merger expenses</li> <li>integration of our computer system</li> </ul>
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The sections of this prospectus which contain forward-looking statements include, without limitation, Item 3: Key Information Risk Factors, Item 4: Information on the Company Strategy, Item 4: Information on the Company, Item 5: Operating and Financial Review and Prospects, Item 8: Financial Information Legal Proceedings, and Item 11: Quantitative and Qualitative Disclosures About Market Risk. Our forward-looking statements also may be identified by words such as believes, expects, anticipates, projects, intends, should, could, may, seeks, estimates, probability, risk, VaR, target, goal, objective, future or similar expressions.

You should understand that the following important factors, in addition to those discussed elsewhere in this prospectus and in the documents which are incorporated by reference, could affect our future results and could cause those results or other outcomes to differ materially from those expressed in our forward-looking statements:

<ul style="list-style-type: none"> <li>changes in capital markets in general that may affect policies or attitudes towards lending to Chile or Chilean companies</li> <li>the monetary and interest rate policies of the Central Bank</li> <li>inflation</li> <li>deflation</li> <li>unemployment</li> <li>unanticipated turbulence in interest rates</li> <li>movements in foreign exchange rates</li> <li>movements in equity prices or other rates or prices</li> <li>changes in Chilean and foreign laws and regulations</li> <li>changes in taxes</li> <li>competition, changes in competition and pricing environments</li> <li>natural disasters</li> <li>our inability to hedge certain risks economically</li> <li>the adequacy of loss allowances</li> <li>technological changes</li> </ul>	<ul style="list-style-type: none"> <li>increased costs</li> <li>unanticipated increases in financing and other costs or the inability to obtain additional debt or equity financing on attractive terms</li> <li>changes in, or failure to comply with, banking regulations</li> <li>our ability to integrate the businesses of Santiago and Old Santander-Chile successfully after the merger</li> <li>our ability to integrate back-office operations</li> <li>obstacles in the integration of our systems</li> <li>the challenges inherent in diverting management's focus and resources from other strategic opportunities and from operational matters during the integration process</li> <li>conditions imposed in connection with the merger</li> <li>our ability to successfully market and sell additional services to our existing customers</li> <li>disruptions in client service</li> </ul>
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changes in consumer spending and saving habits

the success of our post-merger branding strategy  
successful implementation of new technologies

an inaccurate or ineffective client segmentation model

loss of market share  
successful integration of both banks

our ability to carry our anticipated headcount reductions

You should not place undue reliance on such statements, which speak only as of the date that they were made. Our independent public accountants have neither examined nor compiled the forward-looking statements and, accordingly, do not provide any assurance with respect to such statements. The forward-looking statements contained in this document speak only as of the date of this Annual Report, and we do not undertake to update any forward-looking statement to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

### Certain Terms and Conventions

When we use first person, personal pronouns in this report, such as *we*, *us*, or *our*, we mean Santander-Chile and its consolidated subsidiaries, the bank resulting from the merger of Santiago and Old Santander-Chile.

When we refer to *Santiago* in this Annual Report, we refer to Banco Santiago and its consolidated subsidiaries prior to its merger with Old Santander-Chile. When we refer to *Old Santander-Chile* in this Annual Report, we refer to the former Banco Santander-Chile and its consolidated subsidiaries, which ceased to exist upon its merger into Santiago, effected on August 1, 2002.

As used in this Annual Report, the term *billion* means one thousand million (1,000,000,000).

In this Annual Report, references to *\$*, *US\$*, *U.S.\$*, *U.S. dollars* and *dollars* are to United States dollars, references to *Chilean pesos* are to Chilean pesos and references to *UF* are to *Unidades de Fomento*. The UF is an inflation-indexed Chilean monetary unit with a value in Chilean pesos that changes daily to reflect changes in the official Consumer Price Index (CPI) of the *Instituto Nacional de Estadísticas* (the Chilean National Institute of Statistics). See *Item 5: Operating and Financial Review and Prospects* and *Note 1(c) to the Audited Consolidated Financial Statements*.



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## Presentation of Financial Information

### Currency and Accounting Principles

Santander-Chile is a Chilean bank and maintains its financial books and records in Chilean pesos and prepares its Audited Consolidated Financial Statements in conformity with generally accepted accounting principles in Chile and the rules of the *Superintendencia de Bancos e Instituciones Financieras* (the Superintendency of Banks and Financial Institutions, which is referred to herein as the Superintendency of Banks), which together differ in certain significant respects from generally accepted accounting principles in the United States (U.S. GAAP). References to Chilean GAAP in this Annual Report are to accounting principles generally accepted in Chile, as supplemented by the applicable rules of the Superintendency of Banks. See *Note 28 to the Audited Consolidated Financial Statements* of Santander-Chile as of December 31, 2001 and 2002 and for the years ended December 31, 2000, 2001 and 2002 contained elsewhere in this Annual Report (together with the notes thereto, the Audited Consolidated Financial Statements) for a description of the principal differences between Chilean GAAP and U.S. GAAP, as they relate to Santander-Chile, and a reconciliation to U.S. GAAP of net income and shareholders' equity. Pursuant to Chilean GAAP, amounts expressed in the Audited Consolidated Financial Statements and all other amounts included elsewhere throughout this Annual Report for all periods expressed in Chilean pesos are expressed in constant Chilean pesos as of December 31, 2002. See *Note 1(b) to the Audited Consolidated Financial Statements*.

### Loans

Unless otherwise specified, all references herein (except in the Audited Consolidated Financial Statements) to loans are to loans and financial leases before deduction for loan loss allowance, and, except as otherwise specified, all market share data presented herein are based on information published periodically by the Superintendency of Banks. Non-performing loans include loans for which either principal or interest is overdue, and which do not accrue interest. Restructured loans for which no payments are overdue are not ordinarily classified as non-performing loans. Past due loans include, with respect to any loan, only the portion of principal and interest that is 90 or more days overdue, and do not include the installments of such loan that are not overdue or that are less than 90 days overdue, unless legal proceedings have been commenced for the entire outstanding balance according to the terms of the loan, in which case the entire loan is considered past due within 90 days after initiation of such proceedings. This practice differs from that normally followed in the United States, where the amount classified as past due would include the entire amount of principal and interest on any and all loans which have any portion overdue. See *Item 5D: Asset and Liability Management Selected Statistical Information Loan Portfolio Classification of Loan Portfolio Classification of Loan Portfolio Based on the Borrower's Payment Performance*.

According to the regulations established by the Superintendency of Banks, Santander-Chile is required to charge off corporate loans no later than 24 months after being classified as past due, if unsecured, and if secured, no later than 36 months after being classified as past due. When an installment of a past due corporate loan (whether secured or unsecured) is charged off, Santander-Chile must charge off all installments which are overdue. However, this does not preclude Santander-Chile from charging off the entire amount of the loan, if it deems such action to be necessary. Once any amount of a loan is charged off, each subsequent installment must be charged off as it becomes overdue. In the case of past due consumer loans, a similar practice applies, except that after the first installment becomes three months past due, Santander-Chile must charge off the entire remaining part of the loan. Santander-Chile may charge off any loan (whether corporate or consumer) before the first installment becomes overdue, but only in accordance with special procedures established by the Superintendency of Banks and must charge off an overdue loan (whether corporate or consumer) before that time according to the terms set forth above in certain circumstances.

Outstanding loans and the related percentages of Santander-Chile's loan portfolio made up of corporate and consumer loans in the section entitled *Item 4B: Business Overview* are categorized based on the nature of the borrower. Outstanding loans and related percentages of the loan portfolio of Santander-Chile made up of corporate and consumer loans in the section entitled *Item 5D: Asset and Liability Management Selected Statistical Information* are categorized in accordance with the reporting requirements of the Superintendency of Banks, which are based on the type and term of loans.



## Shareholders Equity

Unless otherwise specified, all references to shareholders equity (except in the Audited Consolidated Financial Statements) as of December 31 of any year are to shareholders equity in the Audited Consolidated Financial Statements excluding dividends, if any, paid in respect of such year then ended, such dividends having been paid in the following year. See *Item 8A: Consolidated Statements and Other Financial Information Dividends and Dividend Policy*.

## Effect of Rounding

Certain figures included in this Annual Report and in the Audited Consolidated Financial Statements have been rounded for ease of presentation. Percentage figures included in this Annual Report have not in all cases been calculated on the basis of such rounded figures but on the basis of such amounts prior to rounding. For this reason, certain percentage amounts in this Annual Report may vary from those obtained by performing the same calculations using the figures in the Audited Consolidated Financial Statements. Certain other amounts that appear in this Annual Report may not sum due to rounding.

## Economic and Market Data

In this Annual Report, unless otherwise indicated, all macro-economic data related to the Chilean economy is based on information published by the *Banco Central de Chile* (the Chilean Central Bank) (the Central Bank), and all market share and other data related to the Chilean financial system is based on information published by the Superintendency of Banks and our analysis of such information. Information regarding the consolidated risk index of the Chilean financial system as a whole is not available. The Superintendency of Banks publishes the unconsolidated risk index for the financial system three times a year in February, June and October.

## Exchange Rates

This Annual Report contains translations of certain Chilean peso amounts into US dollars at specified rates solely for the convenience of the reader. These translations should not be construed as representations that the Chilean peso amounts actually represent such US dollar amounts, were converted from US dollars at the rate indicated in preparing the audited and interim unaudited consolidated financial statements, could be converted into US dollars at the rate indicated or were converted at all. Unless otherwise indicated, such US dollar amounts, in the case of information concerning Santiago and Old Santander-Chile, have been translated from Chilean pesos based on the observed exchange rate reported by the Central Bank on December 31, 2002, which was Ch\$712.38 per US\$1.00. The observed exchange rate reported by the Central Bank on December 31, 2002 is based upon the actual exchange rate of December 31, 2002 and is the exchange rate specified by the Superintendency of Banks for use by Chilean banks in the preparation of their financial statements for the periods ended December 31, 2002. The observed exchange rate on June 19, 2003 was Ch\$705.95 per US\$1.00, reflecting an accumulated appreciation of 0.9% from December 31, 2002. The Federal Reserve Bank of New York does not report a noon buying rate for the Chilean peso. For more information on the observed exchange rate see *Item 3: Exchange Rates*.

## Merger Accounting Treatment

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On August 1, 2002, Old Santander-Chile merged into Santiago. Immediately thereafter, Santiago changed its name to Banco Santander Chile. The merger is being accounted for under Chilean GAAP in a manner commonly referred to as a pooling of interests on a prospective basis from January 1, 2002. Under Chilean GAAP, any financial statements we issue as of or for periods ending August 1, 2002 or thereafter will reflect the combined operations of Santiago and Old Santander-Chile from January 1, 2002. Our historical financial statements under Chilean GAAP as of and for periods ended prior to August 1, 2002 have not been and will not be restated to reflect the merger. As such, for Chilean GAAP purposes, our historical financial statements as of and for the years ended December 31, 1998, 1999, 2000 and 2001 are those of Santiago which is deemed to be the predecessor entity of Santander-Chile.

The merger is being accounted for under US GAAP as a merger of entities under common control, as Banco Santander Central Hispano controlled both Santiago and Old Santander-Chile beginning May 3, 1999. US GAAP requires that we record the transaction in a manner similar to a pooling of interests based on the carrying values for Santiago and Old Santander-Chile included in the accounting records of the common parent, Banco Santander Central Hispano. However, to the extent that in connection with the merger Santiago issued Santiago shares or paid

cash (in the case of fractional shares) for Old Santander-Chile shares held by parties other than Banco Santander Central Hispano and its affiliates, the transaction has been accounted for using the purchase method based on fair values. As a consequence of the merger, Santiago is required to restate its US GAAP historical financial statements previously issued for all periods during which common control existed. *See Item 8A: Consolidated Statements and Other Financial Information.*

#### **Unaudited Combined Financial and Statistical Information**

Unless otherwise indicated financial and statistical data included in this Annual Report and identified as combined reflect the aggregation of Santiago's and Old Santander-Chile's financial condition and results of operation as separately reported under the Chilean GAAP as of the dates and for the periods indicated, without elimination of inter-company balances or transactions and without reflecting merger synergies or expenses. Tables showing this aggregation are provided in *Item 5G: Operating and Financial Review and Prospects Reconciliation of Combined Financial and Statistical Information.* There were no material inter-company balances or transactions between Santiago and Old Santander-Chile as of the dates and for the periods for which combined information is provided.

**PART I****ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS**

Not Applicable.

**ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE**

Not Applicable.

**ITEM 3. KEY INFORMATION**

The following table presents historical financial information about us as of the dates and for each of the periods indicated. The following table should be read in conjunction with, and is qualified in its entirety by reference to, our Audited Consolidated Financial Statements appearing elsewhere in this Annual Report. Our Audited Consolidated Financial Statements are prepared in accordance with Chilean GAAP and the rules of the Superintendency of Banks, which together differ in certain significant respects from U.S. GAAP. Note 28 to our Audited Consolidated Financial Statements provides a description of the material differences between Chilean GAAP and U.S. GAAP and a reconciliation to U.S. GAAP of net income for the years ended and as of December 31, 2000, 2001 and 2002 and shareholders' equity at December 31, 2001 and 2002.

Under Chilean GAAP, the merger between Santiago and Old Santander-Chile is accounted for as a pooling of interest on a prospective basis. As such, the historical financial statements for periods prior to the merger are not restated under Chilean GAAP. Under U.S. GAAP, the merger between the two banks, which have been under the common control of Banco Santander Central Hispano since May 3, 1999, is accounted for in a manner similar to a pooling of interests under U.S. GAAP. As a consequence of the merger, we are required to restate our previously issued U.S. GAAP historical financial information to retroactively present the financial results for the merged bank as if Santiago and Old Santander-Chile had been combined throughout the periods during which common control existed. Under U.S. GAAP, the reported financial information for periods presented prior to August 3, 1999 reflects book values of Old Santander-Chile. See Note 28(a) to our Audited Consolidated Financial Statements.

	As of and for the Year Ended December 31,					
	1998	1999	2000	2001	2002	2002
	(in millions of constant Ch\$ as of December 31,					(in thousands
	2002)(1)					of U.S.\$)(1)(2)
<b>CONSOLIDATED INCOME STATEMENT DATA</b>						
Chilean GAAP:						
Interest revenue	694,660	585,686	644,025	596,763	1,031,577	1,448,072
Interest expense	(473,517)	(369,140)	(403,245)	(336,714)	(512,131)	(718,902)
Net interest revenue	221,143	216,545	240,780	260,049	519,446	729,170
Allowances for loan losses	(40,935)	(68,964)	(47,589)	(47,946)	(91,207)	(128,032)
Net interest revenue after provision for loan losses	180,208	147,582	193,191	212,103	428,239	601,138
Total fees and income from services, net	34,423	34,198	40,584	49,773	102,142	143,382

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Other operating income, net	8,983	22,467	17,052	12,881	(13,819)	(19,398)
Loan loss recoveries	6,128	8,810	9,355	11,672	25,134	35,282
Other income and expenses, net	9,216	9,024	3,182	10,272	(31,957)	(44,860)
Operating expenses	(142,496)	(155,831)	(147,659)	(158,552)	(286,832)	(402,639)
Loss from price-level restatement	(12,295)	(7,336)	(11,973)	(7,843)	(13,024)	(18,283)
Income before income taxes	78,039	50,104	94,377	118,634	184,749	259,341
Income taxes	(448)	6,054	(424)	3,645	(27,434)	(38,510)

## As of and for the Year Ended December 31,

	1998	1999	2000	2001	2002	2002
						(in thousands of U.S.\$)(1)(2)
	(in millions of constant Ch\$ as of December 31, 2002)(1)					
Net income	77,591	56,159	93,953	122,279	157,315	220,831
Net income per share	0.78	0.57	0.95	1.24	0.83	0.00117
Net income per American Depositary Share(3)	814.9	589.8	986.7	1,284.2	867.4	1.22
Dividends per share(4)	0.63	0.78	0.57	0.95	1.24	0.00174
Dividends per ADS(4)	646.7	814.9	589.8	986.7	1,284.2	1.80
Weighted average shares outstanding (in millions)	98,934.2	98,934.2	98,934.2	98,934.2	188,446.1	
Weighted average shares outstanding (in millions) US GAAP	89,511.9	155,106.7	188,446.1	188,446.1	188,446.1	
U.S. GAAP:						
Net interest income (5)	172,099	353,481	434,322	479,300	515,707	723,921
Provision for loan losses	(34,544)	85,595	(56,644)	(71,629)	(66,150)	92,858
Amortization of goodwill	13,695	29,667	40,119	40,150		
Long-term borrowings	1,402,487	3,315,124	3,062,309	3,730,767	3,092,171	4,340,620
Net income	22,593	65,949	134,554	159,469	138,128	193,897
Net income per Share(6)	0.25	0.43	0.71	0.85	0.73	0.00103
Net income per ADS (6)	262.2	441.8	741.8	879.2	761.6	1.07
Weighted average ADS outstanding (in millions) US GAAP	86.152	149.285	181.377	181.377	181.377	

## CONSOLIDATED BALANCE SHEET DATA

## Chilean GAAP:

Cash and due from banks	548,287	372,187	531,255	572,051	978,234	1,373,193
Investments (7)	542,232	761,558	587,644	972,342	2,499,378	3,508,492
Loans net of allowances	4,836,429	4,624,433	4,763,882	5,091,569	7,699,097	10,807,572
Loan loss allowances	(66,795)	(95,289)	(91,939)	(97,263)	(167,654)	(235,344)
Other assets	255,711	256,090	327,758	325,083	483,758	679,075
Total assets (5)	6,182,658	6,014,268	6,210,539	6,961,045	11,660,467	16,368,332
Deposits	3,215,418	3,201,495	3,231,161	3,579,244	6,083,909	8,540,260
Other interest-bearing liabilities	1,956,417	1,896,107	2,034,843	2,331,958	3,921,207	5,504,378
Shareholders' equity	505,006	484,212	525,464	554,943	963,205	1,352,096
U.S. GAAP:						
Total assets	4,493,774	10,960,939	10,511,824	11,993,076	11,336,297	15,913,272
Shareholders' equity (8)	588,831	1,393,352	1,424,084	1,412,076	1,788,694	2,510,871
Goodwill	213,827	598,599	558,449	518,299	736,723	1,034,171

## As of for the Year Ended December 31,

	1998	1999	2000	2001	2002
<b>CONSOLIDATED RATIOS</b>					
Chilean GAAP:					
Profitability and Performance					
Net interest margin(9)	4.1%	3.9%	4.6%	4.5%	4.8%
Return on average total assets(10)	1.3%	0.9%	1.6%	1.9%	1.3%
Return on average shareholders' equity(11)	15.9%	12.2%	19.8%	23.2%	16.2%
Capital					
Average shareholders' equity as a percentage of average total assets	8.0%	7.4%	8.1%	8.1%	8.3%
Total liabilities as a multiple of shareholders' equity	11.2	11.4	10.8	11.5	11.1
Credit Quality					
Non-performing loans as a percentage of total loans	2.3%	3.5%	2.4%	2.1%	3.2%
Allowance for loans losses as percentage of total loans	1.4%	2.0%	1.9%	1.9%	2.1%



	As of for the Year Ended December 31,				
	1998	1999	2000	2001	2002
Past due loans as a percentage of total loans (13)	1.1%	1.3%	1.3%	1.3%	2.1%
<b>Operating Ratios</b>					
Operating expenses/operating revenue(14)	53.9%	57.0%	49.5%	49.1%	47.2%
Operating expenses/average total assets	2.3%	2.5%	2.5%	2.4%	2.4%
<b>U.S. GAAP:</b>					
<b>Profitability and Performance</b>					
Net interest margin(15)	4.2%	3.5%	4.4%	4.5%	4.7%
Return on average total assets(16)	0.5%	0.7%	1.2%	1.4%	1.2%
Return on average shareholders' equity(17)	3.8%	5.4%	10.1%	11.7%	8.6%
<b>OTHER DATA</b>					
Inflation Rate(18)	4.7%	2.3%	4.5%	2.6%	2.8%
Revaluation (Devaluation) Rate (Ch\$/U.S.\$) at period end(19)	7.7%	11.4%	8.5%	14.6%	8.6%
Number of employees at period end(21)	4,881	4,747	4,772	4,489	8,314
Number of branches and offices at period end	161	162	167	169	347

Note: n/a = not applicable.

- (1) Except per share data, percentages and ratios, share amounts and employee numbers.
- (2) Amounts stated in U.S. dollars as of and for the year ended December 31, 2002 have been translated from Chilean pesos at the observed exchange rate of Ch\$712.38 = U.S.\$1.00 as of December 28, 2002. See *Item 3: Key Information Exchange Rates* for more information on the observed exchange rate.
- (3) 1 ADS = 1,039 shares of common stock.
- (4) The dividends per share of common stock and per ADS are determined based on the previous year's net income. The dividend per ADS is calculated on the basis of 1,039 shares per ADS.
- (5) Net interest income and total assets on a U.S. GAAP basis have been determined by applying the relevant U.S. GAAP adjustments to net interest income presented in accordance with Article 9 of Regulation S-X but calculated on a Chilean GAAP basis (see *Notes 23 and 27 to our financial statements*).
- (6) Net income per share in accordance with U.S. GAAP has been calculated on the basis of the weighted average number of shares outstanding at the end of the period.
- (7) Includes principally Chilean government securities, corporate securities, other financial investments and investment collateral under agreements to repurchase.
- (8) Shareholders' equity as of December 31 of each year.
- (9) Net interest revenue divided by average interest earning assets (as presented in *Item 5: Selected Statistical Information*).
- (10) Net income divided by average total assets (as presented in *Item 5: Selected Statistical Information*).

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- (11) Net income divided by average shareholders' equity (as presented in *Item 5: Selected Statistical Information* ).
- (12) Non-performing loans consist of nonaccrual loans and restructured loans earning no interest. Pursuant to regulations of the Superintendency of Banks, we cease to accrue interest on a loan as soon as it becomes overdue as to any payment of principal or interest.
- (13) Past due loans are loans that are 90 days or more overdue.
- (14) Operating revenue includes Net interest revenue, Total fees and income from services, net and Other operating income, net.

- (15) Net interest margin on a U.S. GAAP basis has been determined by applying the relevant U.S. GAAP adjustments to net interest income presented in accordance with Article 9 of Regulation S-X but calculated on a Chilean GAAP basis. *See Notes 23 and 27 to our financial statements.*
- (16) Net income divided by average total assets. Average total assets were calculated as an average of the beginning and ending balance for each year, and total assets on a U.S. GAAP basis has been determined by applying the relevant U.S. GAAP adjustments to total assets presented in accordance with Article 9 of Regulation S-X. *See Note 28 to our Audited Consolidated Financial Statements.*
- (17) Average shareholders' equity was calculated as an average of the beginning and ending balance for each year. Shareholders' equity on a U.S. GAAP basis has been determined by applying the relevant U.S. GAAP adjustments to shareholders' equity presented in accordance with Article 9 of Regulation S-X. *See Note 28 to our Audited Consolidated Financial Statements.*
- (18) Based on information published by the Central Bank.
- (19) The number of employees presented in this table for the years 1998-2001 are those of Santiago only, excluding subsidiaries, because consolidated employee information is not available for all years presented. The figure for 2002 is consolidated.

## Exchange Rates

Chile has two currency markets, the Mercado Cambiario Formal, or the Formal Exchange Market and the Mercado Cambiario Informal, or the Informal Exchange Market. Under the Central Bank Act, the Central Bank determines which purchases and sales of foreign currencies must be carried out in the Formal Exchange Market. Pursuant to Central Bank regulations which are currently in effect, all payments, remittances or transfers of foreign exchange abroad which are required to be effected through the Formal Exchange Market may be effected with foreign currency procured outside the Formal Exchange Market. The Formal Exchange Market is comprised of the banks and other entities so authorized by the Central Bank. The conversion from pesos to U.S. dollars of all payments and distributions with respect to the ADSs described in this Annual Report must be transacted at the spot market rate in the Formal Exchange Market. Current regulations require that the Central Bank be informed of certain transactions and that they be effected through the Formal Exchange Market.

The reference exchange rate for the Formal Exchange Market is reset daily by the Central Bank, taking internal and external inflation into account, and is adjusted daily to reflect variations in parities between the peso and each of the U.S. dollar, the Euro and the Japanese yen. The observed exchange rate for a given date is the average exchange rate of the transactions conducted in the Formal Exchange Market on the immediately preceding banking day, as certified by the Central Bank.

Until August 1999, authorized transactions by banks were generally transacted within a certain band above or below the reference exchange rate. In order to maintain the average exchange rate within such limits, the Central Bank intervened by selling and buying foreign currencies on the Formal Exchange Market.

On September 2, 1999, the Central Bank eliminated the exchange rate band as an instrument of exchange rate policy, introducing more flexibility to the exchange market. The Central Bank announced it will intervene in the exchange market only in special and qualified cases.

Purchases and sales of foreign currencies which may be effected outside the Formal Exchange Market can be carried out in the Informal Exchange Market. The Informal Exchange Market reflects transactions carried out at informal exchange rates by entities not expressly authorized to operate in the Formal Exchange Market, such as certain foreign exchange houses and travel agencies. There are no limits imposed on the extent to which the rate of exchange in the Informal Exchange Market can fluctuate above or below the observed exchange rate. On December 31, 2002, the average exchange rate in the Informal Exchange Market was approximately the same as the published observed exchange rate for such date of Ch\$712.38 per U.S.\$1.00.

The following table sets forth the annual low, high, average and period-end observed exchange rate for U.S. dollars for each of the following periods, as reported by the Central Bank.

Year	Daily Observed Exchange Rate Ch\$ Per U.S.\$(1)			
	Low(2)	High(2)	Average(3)	Period End
1998	439.18	475.41	460.29	473.77
1999	468.69	550.93	508.78	527.70
2000	501.04	580.37	539.49	572.68
2001	557.13	716.62	634.94	656.20
2002	641.75	756.56	689.24	712.38
Month				

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December 2002	692.94	712.38	701.95	712.38
January 2003	709.22	738.87	722.48	734.34
February 2003	733.10	755.26	745.21	753.54
March 2003	725.49	758.21	743.28	727.36
April 2003	705.32	731.56	718.25	705.32
May 2003	694.22	712.22	703.53	710.12
June 2003(4)	705.24	716.86	712.16	705.95

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Source: Central Bank.

- (1) Nominal figures.
- (2) Exchange rates are the actual low and high, on a day-by-day basis for each period.
- (3) The average of monthly average rates during the year.
- (4) As of June 19, 2003.

## Dividends

Under the current General Banking Law, a Chilean bank may only pay a single dividend per year (i.e., interim dividends are not permitted), Santander-Chile's annual dividend is proposed by its Board of Directors and is approved by the shareholders at the annual ordinary shareholders meeting held the following year with respect to which the dividend is proposed. Following shareholder approval, the proposed dividend is declared and paid. Historically, the dividend for a particular year has been declared and paid no later than May of the following year. Dividends are paid to shareholders of record on the fifth day preceding the date set for payment of the dividend. The applicable record dated for the payment of dividends to holders of ADSs will, to the extent practicable, be the same.

Under the Chilean Companies Law, Chilean companies are generally required to distribute at least 30% of their earnings (calculated in accordance with Chilean GAAP) as dividends, but a bank is permitted to distribute less than 30% of its earnings, and may distribute no dividends at all, in any given year if the holders of at least two thirds of the bank's outstanding shares of common stock so determine. The balances of Santander-Chile's distributable net income is generally retained for use in Santander-Chile's business (including for the maintenance of any required legal reserves). Although Santander-Chile's Board of Directors currently intends to pay regular annual dividends, the amount of dividend payments will depend upon, among other factors, Santander-Chile's then current level of earnings, capital and legal reserve requirements, as well as market conditions, and there can be no assurance as to the amount or timing of future dividends.

Dividends payable to holders of ADSs are net of foreign currency conversion expenses of the depositary and will be subject to the Chilean withholding tax currently at the rate of 35% (subject to credits in certain cases as described in *Taxation*). Owners of the ADSs will not be charged any dividend remittance fees by the Depositary with respect to cash or stock dividends. *See Item 10E: Taxation.*

Under the Foreign Investment Contract (as defined herein), the Depositary, on behalf of ADS holders, is granted access to the Formal Exchange Market to convert cash dividends from Chilean pesos to U.S. dollars and to pay such U.S. dollars to ADS holders outside Chile, net of taxes, and no separate registration by ADR holders is required. In the past, Chilean law required that holders of shares of Chilean companies who were not residents of Chile to register as foreign investors under one of the foreign investment regimes contemplated by Chilean law in order to have dividends, sale proceeds or other amounts with respect to their shares remitted outside Chile through the Formal Exchange Market. On April 19, 2001 the Central Bank deregulated the Exchange Market eliminating the need to obtain approval from the Central Bank in order to remit dividends, but at the same time this eliminated the possibility of accessing the Formal Exchange market. These changes do not affect the current Foreign Investment Contract which was signed prior to April 19, 2001 which grants access to the Formal Exchange Market with prior approval of the Central Bank. *See Item 10D: Exchange Controls.*

The following table presents dividends paid by us in nominal terms:

Year

Per ADR (3)

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	<b>Dividend</b>	<b>Per share</b>		<b>% over</b>
	<b>MCh\$ (1)</b>	<b>Ch\$/share (2)</b>		<b>earnings</b>
2000	50,529	0.51	530.65	100.0%
2001	88,510	0.89	929.53	100.0
2002	118,764	1.20	1,247.25	100.0
2003	157,315	0.83	867.4	100.0

(1) Million of nominal pesos.

(2) Calculated on the basis of 98,934 million shares for 2000, 2001 and 2002 and 188,446 million shares for 2003.

(3) Calculated on the basis of 1,039 shares per ADS.

The following table presents dividends paid by Old Santander-Chile in the three years prior to the merger.

<u>Year</u>	<u>Dividend MCh\$ (1)</u>	<u>Per share Ch\$/share (2)</u>	<u>Per ADR (3)</u>	<u>% over earnings</u>
2000	40,742	1.61	353.49	75.0%
2001	47,406	1.88	414.05	60.0
2002	92,093	3.66	804.35	100.0

(1) Million of nominal pesos.

(2) Calculated on the basis of 25,188 million shares.

(3) Calculated on the basis of 220 shares per ADS.



**B. Capitalization and Indebtedness**

Not applicable

**C. Reasons for the Offer and Use of Proceeds**

Not applicable

**D. Risk Factors**

You should carefully consider the following risk factors, as well as all the other information presented in this Annual Report before investing in securities issued by us. The risks and uncertainties described below are not the only ones that we face. Additional risks and uncertainties that we do not know about or that we currently think are immaterial may also impair our business operations. Any of the following risks, if they actually occur, could materially and adversely affect our business, results of operations, prospects and financial condition.

We are subject to market risks that are presented both in this subsection and in *Item 5: Operating and Financial Review and Prospects*.

**Risks Associated with the Merger**

*We may fail to recognize the contemplated benefits of the merger*

The value of our securities could be adversely affected to the extent we fail to realize the benefits we hope to achieve from the integration of Santiago and Old Santander-Chile, in particular, cost savings arising from integration of the two banks' operations. We may fail to realize these projected cost savings in the time frame we anticipate or at all due to a variety of factors, including our inability to carry out anticipated headcount reductions, the integration of our back office operations or delays or obstacles in the integration of our systems. It is possible that the merger could result in the loss of key employees, the disruption of our ongoing business and inconsistencies in standards, controls, procedures and policies between the two former banks. Moreover, the success of the merger will at least in part be subject to a number of political, economic and other factors that are beyond our control.

*The merger may affect our access to funding from Chilean pension funds (AFPs)*

Chilean regulations impose restrictions on the share of assets that an AFP may allocate to a single issuer, which is currently fixed at 7% (including any securities issued by the issuer and any bank deposits with the issuer). As a result of the merger, the deposits and investments of several AFPs, which had separately invested in Old Santander-Chile and Santiago prior to the merger, in the aggregate currently exceed by half a percentage point (approximately Ch\$973,909 million (US\$1.3 billion)) the maximum exposure allowed by Chilean regulations. This excess

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aggregate exposure represents 8.1% of our total liabilities at March 2003. We expect the AFPs that currently exceed their exposure limit to gradually reduce their excess exposure to us (by reducing the deposits they maintain with us and the level of their investments in our securities) during the next three years. AFPs have until August 2005 to return to the investment limits imposed by Chilean regulations. We cannot assure you that this reduction will not have a material adverse effect on our financial condition and results of operations.

As the AFPs reduce their exposure to us, we may need to seek alternative sources of funding which could be more expensive and, as a consequence, may negatively impact our margins, financial condition and results of operations.

### *Our expected market share loss may exceed our projections*

Based on our prior experience with full service bank mergers in Chile, we expect the integration of operations to cause a loss in our market share of between one and four percentage points of market share, principally due to over-exposure of certain corporate customers, overlapping of clients and disruptions in client services. There can be no assurance that our actual market share loss will not exceed our projections. A market share loss in excess of two percentage points could adversely affect our market positioning, financial results and results of operations.

## **Risks Associated with Our Business**

### *Increased competition and industry consolidation may adversely affect results of our operations*

The Chilean market for financial services is highly competitive. We compete with other Chilean private sector domestic and foreign banks, with Banco del Estado, a public-sector bank, with finance companies and with large department stores that make consumer loans to a large portion of the Chilean population. The lower-middle to middle income segments of the Chilean population and the small and medium-sized corporate segments have become the target markets of several banks, and competition in these segments is likely to increase. As a result, net interest margins in these segments are likely to decline. Although we believe that demand for financial products and services from the lower-middle to middle income market segments and for small and medium-sized companies will continue to grow during the remainder of the decade, we cannot assure you that net interest margins will be maintained at their current levels.

We also face competition from non-bank and non-finance competitors (principally department stores) with respect to some of our credit products, such as credit cards and consumer loans. In addition, we face competition from non-bank finance competitors, such as leasing, factoring and automobile finance companies, with respect to credit products, and mutual funds, pension funds and insurance companies, with respect to savings products. Currently, banks continue to be the main suppliers of leasing, factoring and mutual funds, and the insurance sales business has seen rapid growth.

The increase in competition within the Chilean banking industry in recent years has led to, among other things, consolidation in the industry. For example, in January 2002 Banco de Chile and Banco de A. Edwards, the third and fifth largest banks in Chile respectively, merged to become the largest Chilean bank at that time. We expect the trends of increased competition and consolidation to continue and result in the formation of new large financial groups. Consolidation, which can result in the creation of larger and stronger competitors, may adversely affect our financial condition and results of operations by decreasing the net interest margins we are able to generate. In addition, the recently enacted Law No. 19,769 allows insurance companies to participate and compete with us in the residential mortgage business.

### *Banco Santander Central Hispano controls a significant percentage of our share capital and exercises significant influence over board decisions*

Banco Santander Central Hispano owns approximately 84.137% of our outstanding ordinary shares, which gives it the power to elect a majority of our board of directors and to determine the outcome of most matters submitted to a vote of shareholders, including matters that could affect our duration and existence.

We currently engage in, and expect from time to time in the future to engage in, financial and commercial transactions with subsidiaries and affiliates of Banco Santander Central Hispano. Among other transactions, we may, from time to time, have credit lines and outstandings with Banco Santander Central Hispano and its affiliated financial institutions around the world. As of December 31, 2002 we have no outstanding loan amounts with Santander Central Hispano. In addition, from time to time, in the normal course of business and on prevailing market terms, we enter into certain transactions with Banco Santander Central Hispano and other related parties for the provision of advisory and advertising services and for the rental of real estate. For additional information concerning our transactions with affiliates and other related parties, see *Note 16 to our Audited Consolidated Financial Statements*. While we believe that such transactions in the past have generally had a beneficial effect on us, no assurances can be given that any such transaction, or combination of transactions, will not have a material adverse effect on us in the future.

*Our exposure to individuals and small businesses could lead to higher levels of past due loans and subsequent write-offs*

A substantial number of our customers consists of individuals (approximately 35.4% of the value of the total loan portfolio as of December 31, 2002) and, to a lesser extent, small companies (those with annual sales of less than US\$1.1 million) which comprised approximately 11.8% of the value of the total loan portfolio as of December 31, 2002. As part of our business strategy, we seek to increase lending and other services to small companies and

individuals. Small companies and individuals are, however, more likely to be adversely affected by downturns in the Chilean economy than large corporations and high-income individuals. Consequently, in the future we may experience higher levels of past due loans, which could result in higher provisions for loan losses. In 1997, the Superintendency of Banks increased the level of provisions required for consumer loans (including loans to high income individuals) due to concerns regarding the levels of consumer indebtedness and vulnerability of the banking sector in an economic downturn. There can be no assurance that the levels of past due loans and subsequent write-offs will not be materially higher in the future.

***Our results of operations are affected by interest rate volatility***

Our results of operation depend to a great extent on our net interest revenue. In 2002, net interest revenue represented 85.5% of our operating income. Changes in market interest rates could affect the interest rates earned on our interest-earning assets differently from the interest rates paid on our interest-bearing liabilities leading to a reduction in our net interest revenue. Interest rates are highly sensitive to many factors beyond our control, including the reserve policies of the Central Bank, deregulation of the financial sector in Chile, domestic and international economic and political conditions and other factors. Any volatility in interest rates could adversely affect our business, our future financial performance and the price of our securities. Over the period from December 31, 1998 to December 31, 2002, yields on the Chilean government's 90 day note as reported on those dates moved from 13.49% to 2.88%, decreasing every year, with a high of 8.69% and low of 6.14% in the twelve months ended December 31, 2001, and a high of 6.00% and a low of 2.87% in the twelve months ended December 31, 2002.

***The growth of our loan portfolio may expose us to increased loan losses***

From December 31, 1997 to December 31, 2002, our aggregate loan portfolio (on an unconsolidated combined basis) grew by 19.5% in nominal terms to Ch\$7,731,346 million, while our consumer loan portfolio grew by 18.0% in nominal terms to Ch\$709,522 million, each calculated in accordance with the loan classification system of the Superintendency of Banks. On a historical basis, during the same period, our aggregate loan portfolio grew by 75.0%, while our consumer loan portfolio grew by 137.8% in nominal terms. Because the method of classification of loans used by the Superintendency of Banks for its public information differs in minor respects from that used by us for internal accounting purposes, the foregoing figures may differ from the figures included in our financial statements. The further expansion of our loan portfolio (particularly in the consumer and real estate segments) can be expected to expose us to a higher level of loan losses and require us to establish higher levels of provisions for loan losses.

***Our loan portfolio may not continue to grow at the same rate***

There can be no assurance that in the future our loan portfolio will continue to grow at the same or similar rates as the historical growth rate of that previously experienced by Santiago or Old Santander-Chile. Due to the economic slowdown in Chile in recent years and the recession of 1999, loan demand has not been as strong as it was in the mid 1990s. Average loan growth has, however, remained significant in the last five years. According to the Superintendency of Banks, from December 31, 1997 to December 31, 2002, the aggregate amount of loans outstanding in the Chilean banking system (on an unconsolidated basis) grew 41.8% in nominal terms to Ch\$31,674,779 million as of December 31, 2002. A reversal of the rate of growth of the Chilean economy could adversely affect the rate of growth of our loan portfolio and our risk index and, accordingly, increase our required reserves for loan losses.

**Risks Relating to Chile**

***Our growth and profitability depend on the level of economic activity in Chile and other emerging markets***

A substantial amount of our loans are to borrowers doing business in Chile. Accordingly, the recoverability of these loans in particular, our ability to increase the amount of loans outstanding and our results of operations and financial condition in general, are dependent to a significant extent on the level of economic activity in Chile. The Chilean economy has been influenced, to varying degrees, by economic conditions in other emerging market countries. We cannot assure you that the Chilean economy will continue to grow in the future or that future developments in or affecting the Chilean economy, including further consequences of continuing economic

difficulties in Brazil, Argentina and other emerging markets, will not materially and adversely affect our business, financial condition or results of operations.

According to data published by the Central Bank, the Chilean economy contracted at a rate of 0.8% in 1999 and grew at a rate of 4.2% in 2000, 3.1% in 2001 and 2.1% in 2002. The lower economic growth prevailing in 1999, 2000, 2001 and 2002 have adversely affected the overall asset quality of the Chilean banking system and that of our own portfolios. According to information published by the Superintendency of Banks, the unconsolidated risk index of the Chilean financial system as a whole increased from 1.98% as of October 31, 1999, to 2.08% as of October 2000, but decreased to 1.90% as of October 2001 and was 2.00% as of February 28, 2003, the latest figure available. Our consolidated risk index as of March 31, 2003 was 1.84%. Our results of operations and financial condition could also be affected by changes in economic or other policies of the Chilean government, which has exercised and continues to exercise a substantial influence over many aspects of the private sector, or other political or economic developments in Chile.

Although economic conditions are different in each country, investors' reactions to developments in one country may affect the securities of issuers in other countries, including Chile. For instance, the devaluation of the Mexican peso in December 1994 set off an economic crisis in Mexico that negatively affected the market value of securities in many countries throughout Latin America. The crisis in the Asian markets, beginning in July 1997, resulted in sharp devaluations of other Asian currencies and negatively affected markets throughout Asia, as well as in many markets in Latin America, including Chile. Similar adverse consequences resulted from the 1998 crisis in Russia and the devaluation of the Brazilian real in 1999. In part due to the Asian and Russian crises, the Chilean stock market declined significantly in 1998 to levels equivalent to 1994.

*The economic problems being encountered by Argentina and Brazil may have an adverse effect on the Chilean economy and on our results of operations and the market value of our securities, including the notes*

We are directly exposed to risks related to the weakness in the Argentine and Brazilian economies. As of December 31, 2002, approximately 1.3% and 0.7% of our loan portfolio was comprised of loans to Argentine and Brazilian companies, respectively. A continued recession in Argentina and continuing political uncertainty in Brazil may result in higher allowances for loan losses.

Argentina's insolvency and recent default on its public debt, which deepened the existing financial, economic and political crises in that country, could adversely affect Chile, the market value of our securities, or our business. If Argentina's economic environment continues to deteriorate or does not improve, the economy in Chile, as both a neighboring country and a trading partner, could also be affected and could experience slower growth than in recent years.

Our business could be affected by political uncertainty in Brazil. This could result in the need for us to increase our loan allowances, thus affecting our financial results, our results of operations and the price of our securities (including the notes).

Securities prices of Chilean companies including banks are, to varying degrees, influenced by economic and market considerations in other emerging market countries and by the US economy. We cannot assure you that the Argentine economic crisis and the political uncertainty in Brazil will not have an adverse effect on Chile, the price of our securities, or our business.

*Currency fluctuations could adversely affect our financial condition and results of operations and the value of our securities*

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The Chilean government's economic policies and any future changes in the value of the Chilean peso against the US dollar could affect the dollar value of our securities. The peso has been subject to large devaluations in the past and could be subject to significant fluctuations in the future. In the period from December 31, 1997 to December 31, 2002, the value of the Chilean peso relative to the US dollar decreased approximately 62.0%, as compared to an 8.8% decrease in value in the period from December 31, 1994 to December 31, 1997. The observed exchange rate on December 31, 2002 was Ch\$712.38 = US\$1.00, reflecting a depreciation of 8.6% in the year 2002. Our results of operations may be affected by fluctuations in the exchange rates between the peso and the dollar



despite our policy and Chilean regulations relating to the general avoidance of material exchange rate mismatches. In order to avoid material exchange rate mismatches, we enter into forward exchange transactions. As of December 31, 2002, our foreign currency denominated liabilities and Chilean peso-denominated liabilities that contain repayment terms linked to changes in foreign currency exchange rates exceeded our foreign currency denominated assets and Chilean peso-denominated assets that contain repayment terms linked to changes in foreign currency exchange rates by Ch\$11,396 million (US\$16.0 million).

We may decide to change our policy regarding exchange rate mismatches. Regulations that limit such mismatches may also be amended or eliminated. Greater exchange rate mismatches will increase our exposure to the devaluation of the peso, and any such devaluation may impair our capacity to service foreign-currency obligations and may, therefore, materially and adversely affect our financial condition and results of operation. Notwithstanding the existence of general policies and regulations that limit material exchange rate mismatches, the economic policies of the Chilean government and any future fluctuations of the peso against the dollar could affect our financial condition and results of operations.

***Inflation could adversely affect our financial condition and results of operations***

Although Chilean inflation has moderated in recent years, Chile has experienced high levels of inflation in the past. High levels of inflation in Chile could adversely affect the Chilean economy and have an adverse effect on our results of operations and, indirectly, the value of our securities (including the notes). The following table shows the annual rate of inflation (as measured by changes in the Chilean consumer price index and as reported by the Chilean National Institute of Statistics during the last five years ended December 31). There can be no assurance that Chilean inflation will not change significantly from the current level.

<u>Year</u>	<u>Inflation (CPI)</u>
1998	4.7
1999	2.3
2000	4.5
2001	2.6
2002	2.8

Source: Chilean National Institute of Statistics

There can be no assurance that our operating results will not be adversely affected by changing levels of inflation, or that Chilean inflation will not change significantly from the current level.

***Banking regulations may restrict our operations and thereby adversely affect our financial condition and results of operations***

We are subject to regulation by the Superintendency of Banks. In addition, we are subject to regulation by the Central Bank with regard to certain matters, including interest rates and foreign exchange. During the Chilean financial crisis of 1982 and 1983, the Central Bank and the Superintendency of Banks strictly controlled the funding, lending and general business matters of the banking industry in Chile.

Pursuant to the *Ley General de Bancos, Decreto con Fuerza de Ley No. 3 de 1997*, or the General Banking Law, all Chilean banks may, subject to the approval of the Superintendency of Banks, engage in certain businesses other than commercial banking depending on the risk associated

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with such business and the financial strength of the bank. Such additional businesses include securities brokerage, mutual fund management, securitization, insurance brokerage, leasing, factoring, financial advisory, custody and transportation of securities, loan s collection and financial services. The General Banking Law also applies to the Chilean banking system a modified version of the capital adequacy guidelines issued by the Basle Committee on Banking Regulation and Supervisory Practices and limits the discretion of the Superintendency of Banks to deny new banking licenses. There can be no assurance that regulators will not in the future impose more restrictive limitations on the activities of banks, including us, than those currently in effect. Any such change could have a material adverse effect on our financial condition or results of operations.

Historically, Chilean banks have not paid interest on amounts deposited in checking accounts. However, on February 28, 2002, the Central Bank amended the applicable regulations in order to allow banks to pay interest on checking accounts beginning on June 1, 2002, at an interest rate that may not exceed 4% per annum until May 31, 2003. Currently, there are no restrictions applicable after May 31, 2003 on the interest that may be paid on checking accounts. We have begun to pay interest on some checking accounts under certain conditions. If competition or other factors lead us to pay higher interest rates on checking accounts, to relax the conditions under which we pay interest or to increase the number of checking accounts on which we pay interest, any such change could have a material adverse effect on our financial condition or results of operations.

***Chile has different corporate disclosure and accounting standards than those you may be familiar with in the United States***

The accounting, financial reporting and securities disclosure requirements in Chile differ from those in the United States. Accordingly, the information about us available to you will not be the same as the information available to shareholders of a US company.

There are also important differences between Chilean and US accounting and financial reporting standards. As a result, Chilean financial statements and reported earnings generally differ from those reported based on US accounting and reporting standards.

As a regulated financial institution, we are required to submit to the Superintendency of Banks unaudited unconsolidated balance sheets and income statements, excluding any note disclosure, prepared in accordance with Chilean GAAP and the rules of the Superintendency of Banks on a monthly basis. This information is made public by the Superintendency of Banks within approximately three months of receipt. The Superintendency of Banks also makes summary financial information available within three weeks of receipt. Such disclosure differs in a number of significant respects from information generally available in the United States with respect to US financial institutions.

The securities laws of Chile, which govern open or publicly listed companies such as us, have as a principal objective promoting disclosure of all material corporate information to the public. Chilean disclosure requirements, however, differ from those in the United States in some important respects. In addition, although Chilean law imposes restrictions on insider trading and price manipulation, applicable Chilean laws are different from those in the United States and in certain respects the Chilean securities markets are not as highly regulated and supervised as the US securities markets.

***Chile imposes controls on foreign investment and repatriation of investments that may affect your investment in, and earnings from, our ADSs.***

Equity investments in Chile by persons who are not Chilean residents have generally been subject to various exchange control regulations which restrict the repatriation of the investments and earnings therefrom. In April 2001, the Central Bank eliminated the regulations that affected foreign investors except that investors are still required to provide the Central Bank with information related to equity investments and conduct such operations within Chile's Formal Exchange Market. The ADSs are subject to a contract, dated May 17, 1994, among the depositary, us and the Central Bank that remains in full force and effect. The ADSs continue to be governed by the provisions of such contract subject to the regulations in existence prior to April 2001. The contract grants the depositary and the holders of the ADSs access to the Formal Exchange Market, which permits the depositary to remit dividends it receives from us to the holders of the ADSs. The contract also permits ADS holders to repatriate the proceeds from the sale of shares of our common stock withdrawn from the ADS facility, or that have been received free of payment as a consequence of spin-offs, mergers, capital increases, wind-ups, share dividends or preemptive rights transfers, enabling them to acquire the foreign currency necessary to repatriate earnings from such investments. Pursuant to Chilean law, the contract cannot be amended unilaterally by the Central Bank, and there are judicial precedents (although not binding with respect to future judicial decisions) indicating that contracts of this type may not be abrogated by future legislative changes or agreements of the board of directors of the Central Bank. Holders of shares of our common stock, except for shares of our common stock withdrawn from the ADS facility or received in the manner described

above, are not entitled to the benefits of the contract, may not have

access to the Formal Exchange Market, and may have restrictions on their ability to repatriate investments in shares of our common stock and earnings therefrom.

Owners of ADSs are entitled to receive dividends on the underlying shares to the same extent as the holders of shares. Dividends received by holders of ADSs will be paid net of foreign currency exchange fees and expenses of the depository and will be subject to Chilean withholding tax, currently imposed at a rate of 35.0% (subject to credits in certain cases). If for any reason, including changes in Chilean law, the depository were unable to convert Chilean pesos to U.S. dollars, investors would receive dividends and other distributions, if any, in Chilean pesos.

We cannot assure you that additional Chilean restrictions applicable to holders of our ADSs, the disposition of the shares underlying them or the repatriation of the proceeds from such disposition or the payment of dividends will not be imposed in the future, nor can we advise you as to the duration or impact of such restrictions if imposed.

#### **Risks Relating to our ADSs**

*There may be a lack of liquidity and market for our shares and ADSs.*

The ADSs are listed and traded on the NYSE. The common stock is listed and traded on the Santiago Stock Exchange, the Chile Electronic Stock Exchange and the Valparaiso Stock Exchange, which we refer to collectively as the Chilean Stock Exchanges, although the trading market for the common stock is small by international standards. As of December 31, 2002, we had 188,446,126,794 shares of common stock outstanding. The Chilean securities markets are substantially smaller, less liquid and more volatile than major securities markets in the United States. According to Article 14 of the Ley de Mercado de Valores, Ley No. 18,045, or the Chilean Securities Market Law, the Superintendencia de Valores y Seguros, or the Superintendency of Securities and Insurance, may suspend the offer, quotation or trading of shares of any company listed on one or more Chilean Stock Exchanges for up to 30 days if, in its opinion, such suspension is necessary to protect investors or is justified for reasons of public interest. Such suspension may be extended for up to 120 days. If, at the expiration of the extension, the circumstances giving rise to the original suspension have not changed, the Superintendency of Securities and Insurance will then cancel the relevant listing in the registry of securities. In addition, the Santiago Stock Exchange may inquire as to any movement in the price of any securities in excess of 10.0% and suspend trading in such securities for a day if it deems necessary.

Although the common stock is traded on the Chilean Stock Exchanges, there can be no assurance that a liquid trading market for the common stock will continue. Approximately 15.9% of our outstanding common stock was held by the public (i.e., shareholders other than Banco Santander Central Hispano). A limited trading market in general and our concentrated ownership in particular may impair the ability of an ADS holder to sell in the Chilean market shares of common stock obtained upon withdrawal of such shares from the ADR facility in the amount and at the price and time such holder desires, and could increase the volatility of the price of the ADSs.

*You may be unable to exercise preemptive rights.*

The Ley Sobre Sociedades Anónimas, Ley No. 18,046 and the Reglamento de Sociedades Anónimas, which we refer to collectively as the Chilean Corporations Law, and applicable regulations require that whenever we issue new common stock for cash, we grant preemptive rights to all of our shareholders (including holders of ADSs), giving them the right to purchase a sufficient number of shares to maintain their existing ownership percentage. Such an offering would not be possible unless a registration statement under the U.S. Securities Act of 1933, as amended, were effective with respect to such rights and common stock or an exemption from the registration requirements thereunder were available.

Since we are not obligated to elect to make a registration statement available with respect to such rights and the common stock, you may not be able to exercise your preemptive rights. If a registration statement is not filed or an applicable exemption is not available, the depositary will sell such holders' preemptive rights and distribute the proceeds thereof if a premium can be recognized over the cost of any such sale.

*You may have fewer and less well defined shareholders rights than with shares of a company in the United States.*

Our corporate affairs are governed by our estatutos, or bylaws, and the laws of Chile. Under such laws, our shareholders may have fewer or less well-defined rights than they might have as shareholders of a corporation incorporated in a U.S. jurisdiction. For example, under legislation applicable to Chilean banks, our shareholders would not be entitled to appraisal rights in the event of a merger or other business combination undertaken by us.

## ITEM 4. INFORMATION ON THE COMPANY

### A. History and Development of the Company

#### Overview

We were formed on August 1, 2002 by the merger of two leading Chilean banks, Santiago and Old Santander-Chile, both of which were subsidiaries of our controlling shareholder, Banco Santander Central Hispano. We are the largest bank in Chile in terms of total assets, total deposits, loans and shareholder's equity. As of December 31, 2002, we had total assets of Ch\$11,660,467 million (US\$16,368 million), loans net of allowances outstanding of Ch\$7,699,097 million (US\$10,807 million) deposits of Ch\$6,083,909 million (US\$8,540 million) and shareholders equity of Ch\$963,205 million (US\$1,352 million).

As of December 31, 2002 we employed 8,314 people and had the largest branch network in Chile with 347 branches. Our headquarters are located in Santiago and we operate in every major regional sector in Chile.

We provide a broad range of commercial and retail banking services to our customers. Among the products we offer are Chilean peso and foreign currency denominated loans to finance a variety of commercial transactions, trade financing, foreign currency forward contracts, credit lines and a variety of retail banking services, including mortgage financing. We seek to offer our customers a wide range of products while providing high levels of service. In addition to our traditional banking operations, we offer a variety of financial services including financial leasing, financial advisory services, mutual fund management, securities brokerage, insurance brokerage and investment management.

Prior to the merger, Santiago was the most profitable bank in Chile in terms of return on equity among the five largest Chilean banks in terms of shareholder's equity, which we consider our peer group, while Old Santander-Chile had the best efficiency ratio within the same peer group. Santiago had the largest market share in terms of loans in the middle segment (middle to upper-income retail) while Old Santander-Chile had the largest such market share in the corporate and low- to middle-income segments. We believe the complementary strengths of the two banks give us the ability to compete effectively across all segments.

Old Santander-Chile was established as a subsidiary of Banco Santander Central Hispano in 1978. In 1982, Old Santander-Chile acquired a significant portion of the assets and liabilities of Banco Español-Chile, a domestic bank that had become insolvent. In July 1996, Old Santander-Chile was merged into Banco Osorno y la Unión becoming Banco Santander-Chile, the third largest private bank in terms of outstanding loans at that date. The combined efficiency ratio of the merged bank decreased from 63.1% on a combined basis as of year-end 1995 to 44.5% as of year-end 2001.

Santiago was founded in 1977 and by 1982 had become the second largest private sector Chilean bank in terms of outstanding loans. In January 1997, Santiago merged with Banco O Higgins with Santiago being the surviving entity. In 1999, Santiago became a controlled subsidiary of Banco Santander Central Hispano. As of June 30, 2002, Santiago was the second largest private sector bank in Chile in terms of total assets, deposits, loans and shareholder's equity. Following the merger with Banco O Higgins, the combined efficiency ratio of the merged bank decreased to 49.1% as of year-end 2001 from 56.9% on a combined basis as of year-end 1996.



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We believe that the expertise gained in the above mergers will help us to effectively consolidate the operations of Santiago and Old Santander-Chile and reduce the operational costs of the merged bank.

### **Relationship with Banco Santander Central Hispano**

We believe that our relationship with our controlling shareholder, Banco Santander Central Hispano, offers us a significant competitive advantage over our peer Chilean banks. Banco Santander Central Hispano is one of the largest financial groups in Latin America, in terms of total assets measured on a region-wide basis, and a leading financial institution in Europe. Banco Santander Central Hispano's principal operations are in Spain, Portugal,

Germany, Italy, Belgium and Latin America. Banco Santander Central Hispano also has significant operations in New York, Puerto Rico and London, as well as strategic investments in The Royal Bank of Scotland Group, and financial investments in Commerzbank, San Paolo-IMI and Banque Commerciale du Maroc. In Latin America, Banco Santander Central Hispano has majority shareholdings in banks in Argentina, Bolivia, Brazil, Chile, Colombia, Mexico, Paraguay, Peru, Uruguay and Venezuela.

Our relationship with Banco Santander Central Hispano provides us with access to the group's client base, while its multinational focus allows us to offer international solutions to our clients' financial needs. We also have the benefit of selectively borrowing from Banco Santander Central Hispano's product offerings in other countries. Banco Santander Central Hispano has extensive experience in developing innovative financial products, particularly in the areas of residential mortgages, bancassurance and savings products.

We believe that our relationship with Banco Santander Central Hispano will also enhance our ability to manage credit and market risks by adopting policies and know-how developed by Banco Santander Central Hispano. Our internal auditing function has been strengthened and is more independent from management as a result of the addition of an internal auditing department that concurrently reports directly to our credit committee and the audit committee of Banco Santander Central Hispano. We believe that this structure leads to greater monitoring and control of our exposure to operational risks.

Banco Santander Central Hispano's support includes the assignment of managerial personnel to key supervisory areas of Santander Chile, like Credit Risk, Auditing, Accounting and Financial Control. Santander Chile does not pay any management fees to Banco Santander Central Hispano in connection with these or other support services.

### **Merger Update**

We have substantially completed the merger integration process. We believe that the affiliation of Santiago and Old Santander-Chile as commonly controlled subsidiaries of Banco Santander Central Hispano prior to the merger has facilitated the integration process. The last major areas to be integrated were information systems (in the Operations and Technology area), and branch network (in the Retail Banking area) which were the most sensitive to changes and their integration was deferred these to minimize disruption of client services. We substantially completed the integration of systems and integrated the branch network on April 24, 2003.

Despite our best efforts, we expect our market share to decrease during the years following the merger. We expect this decline because of client overlapping, and possible disruption of client services during the integration process. We will seek to limit our loss of market share to mainly low-yielding corporate loans which we believe will have a lower impact on our net interest revenue. We do not believe that under current market and economic conditions such a reduction in market share will have a material adverse effect on our financial condition or results of operations, although we can give no assurances in this regard. We estimate that during the year following the mergers of Santiago and Old Higgins in January 1997, and Old Santander-Chile and Osorno in April 1996, the merged banks experienced a loss of market share in terms of total loans of 1% to 2%. In the merger of Banco de A. Edwards and Banco de Chile, the most recent full service bank merger in Chile, we estimate that the merged entity experienced a market share loss in terms of total loans of 1.4%, from October 3, 2001 to December 31, 2002. Between August 1, 2002 and December 31, 2002 Banco Santander Chile's loan market share decreased from 27.2% to 24.4%. There can be no assurance that our decline of market share will not exceed the market share losses experienced by other recently merged banks. See Risk Factors Risks Associated with the Merger Our expected market share loss may exceed our projections .

We continue to explore, on an ongoing basis, the advisability of selling some of our assets. Therefore, we may decide to dispose of certain assets in the future. We do not anticipate that any such sale will have a material adverse effect on our core business. Currently, we are not required by law or regulatory action to dispose of any assets.

**B. Organizational Structure**

The following table sets forth our significant subsidiaries as of December 31, 2002, including the principal activity, ownership interest and, if different, percentage of voting power held by us. All of our significant subsidiaries are incorporated in Chile.

<b>Company</b>	<b>Ownership &amp; Voting power</b>
	<b>2002</b>
Santiago Leasing S.A.	99.50%
Santiago Corredores de Bolsa Ltda.	99.20%
Santander S.A. Administradora Gral. de Fondos	99.96%
Santiago S.A. Administradora de Fondos de Inversión	
Santiago Asesorías Financieras Ltda.	
Santiago Agente de Valores Ltda.	
Santiago Corredora de Seguros Ltda.	
Cobranzas y Recaudaciones Ltda. (C y R)	99.90%
Santiago Factoring Ltda.	99.90%
Santander S.A. Agente de Valores	99.03%
Santander Administradora de Fondos Mutuos S.A.	99.96%
Santander S.A. Sociedad Securitizadora	99.64%
Corredora de Seguros Santander Ltda.	99.99%

The following chart shows Banco Santander Central Hispano's ownership structure of us as of December 31, 2002.

***Management Team***

On August 1, 2002, a new management assumed full control of our operations. The President and Chairman of the board is Mauricio Larraín Garcés, former Vice-Chairman of Old Santander-Chile's board. The Chief Executive Officer is Fernando Cañas Berkowitz, former Chief Executive Officer of Santiago.

A new organizational structure was put in place on October 31, 2002. The chart below sets forth the names and areas of responsibility of our senior commercial managers.

**Commercial Structure**

The chart below sets forth the names and areas of responsibilities of our operating managers.

## Operating Structure

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\* Employees of Santander Chile Holding.

### *Asset and Liability Committee*

One of the first committees that was redesigned in anticipation of the merger was the Asset and Liabilities Management Committee. *See Item 11: Quantitative and Qualitative Disclosure About Market Risk.* Our asset and liability management policies are developed by the Asset and Liabilities Management Committee following guidelines and limits established by Banco Santander Central Hispano's Global Risk Department. Prior to the merger, each bank's Asset and Liabilities Management Committee was composed of senior members of each of Old Santander-Chile's and Santiago's Finance Division and their respective General Managers and Controllers. Since the merger, the composition of the Asset and Liabilities Management Committee has been modified. It now includes the Chairman of the Board, three members of the Board, the Chief Executive Officer, the Manager of the Finance Division and the Financial Controller. Senior members of Santander Chile's Finance Division meet daily and, on a formal basis, weekly with the Asset and Liabilities Management Committee and outside consultants.

### *Credit Risk*

We apply the credit risk standards and procedures of Old Santander-Chile, which mirror those followed by Banco Santander Central Hispano. We have already implemented the underwriting and monitoring procedures of Old Santander-Chile. In 2002 the Credit Risk Department reviewed the credit risk classifications of the portfolios of Santiago and Old Santander-Chile. In those cases in which a client of both banks had been assigned a dissimilar risk classification, we have adopted the policy of classifying the client in the lower classification level. The main differences were located in the commercial real estate portfolio. Total provisions and charge-offs associated with credit-risk leveling in 2002 were Ch\$11,950 million.

We believe that Banco Santander Central Hispano's credit risks standards are more conservative than the standards imposed on Chilean banks by the Superintendency of Banks. In particular, Banco Santander Central Hispano's guidelines impose total independence between the commercial and credit risk areas and all credit operations must be approved by a committee integrated by both commercial and credit risk managers. We believe that these mechanisms contribute to sound growth and a healthier loan portfolio.

The Credit Risk Department is currently reviewing the loan classification of former Santiago's loan portfolio especially in the middle and small-sized company segments. As a result, total loan loss provisions losses increased 14.3% in the first quarter of 2003 compared to the first quarter of 2002. This rise was mainly due to an increase in our risk index, mainly due to changes in risk classifications in Santiago's loan portfolio. Our consolidated risk index as of March 31, 2003 reached 1.84%.

### ***Personnel***

Between August 1, 2002 and December 31, 2002 headcount fell by 628 persons. As of December 31, 2002, on a consolidated basis we had 8,314 employees, 7,767 of whom were bank employees and 547 of whom were employees of our subsidiaries. We expect to further reduce our headcount by approximately 800 additional persons as additional measures related to the merger are fully completed. The costs associated with the retirement program and the other headcount reduction were recognized fully in 2002 and amounted to Ch\$22,063 million (US\$31 million).

See *Item 6D: Directors, Senior Management and Employees Employees* for additional information regarding our personnel.

### ***Systems Integration***

The systems integration is complete. We decided to adopt the Santiago platform as our standard system. We adopted a cautious approach to the merger of systems so as to minimize client-service disruptions.

### ***Distribution Network***

We integrated the Santiago and Old Santander-Chile branch networks once the operating systems of both banks were integrated. We believe that this integration will enable the branch offices, once connected under a single network, to minimize client-service difficulties. Concurrent with the integration of systems, we integrated Santander's and Santiago's branch networks (excluding the Banefe branch network) and launched the new commercial brand Santander Santiago for these branches. The main brands of the new bank are Santander Santiago, Banefe and Santiago Express. The ATM networks of both former banks is also interconnected. The internet functions were also united and a new website was launched simultaneously with the merger of systems and the integration of the branch network. We have also merged the sales forces of the two Banks.

### ***Merger Expenses and Synergies***

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In 2002 we recognized Ch\$63,381 million (US\$89 million) in costs and charges related to the merger integration process which encompasses the majority of the merger integration costs. These merger expenses mainly consisted of :

Ch\$38,629 million in direct merger costs recognized entirely as non-operating expenses and that can be broken down as follows:

Severance payments: Ch\$22,063 million

Charge-off of computer systems: Ch\$6,765 million

Remodeling and moving of headquarters and central services: Ch\$4,851 million

Consulting: Ch\$2,490 million

Other charge-offs: Ch\$1,092 million



Marketing: Ch\$706 million

Other expenses: Ch\$662 million

Harmonization costs related to the leveling of depreciation standard of fixed assets: Ch\$12,802 million

Provision expenses due to the leveling of credit risk classifications: Ch\$11,950 million.

Total provisions for loan losses increased 14.3% in the first quarter of 2003 compared to the first quarter of 2002. This rise was mainly due to an increase in our risk index, mainly due to changes in risk classifications in Santiago's loan portfolio. Our risk index as of March 31, 2003 reached 1.84%.

### Capital Expenditures

The following table reflects capital expenditures in each of the three years ended December 31, 2000, 2001 and 2002.

	Years ended December 31,		
	2000	2001	2002
	(in millions of constant Ch\$ of December 31, 2002)		
Land and Buildings	1,509	2,300	1,902
Machinery and Equipment	5,002	5,816	4,858
Furniture and Fixtures	1,182	481	1,525
Vehicles	70	342	781
Other	252	197	6,589
<b>Total</b>	<b>8,015</b>	<b>9,136</b>	<b>15,655</b>

For a discussion of our capital expenditures for the past three fiscal years and our projected expenditures for 2002, see *Item 5: Operating and Financial Review and Prospects - Capital Expenditures*.

### C. Business Overview

Our internal organization is structured on the basis of the client segments we serve. We provide a full range of financial services to corporate and individual customers through two major business units: Retail Banking and Wholesale Banking.

***Retail Banking***

This segment includes lending carried out through our branch network primarily to individuals, small companies and micro-businesses. Retail Banking offers customers a range of products, including consumer loans, credit cards, auto loans, commercial loans, foreign trade financing and residential mortgage loans. As of December 31, 2002, retail banking represented 49.4% of our total loans outstanding and 99.3% of our total clients. As of the same date, we had 347 total branches, 60 of which operated under the Banefe brand name and 37 under the SantiagoExpress brand name. The remaining 190 branches are operated under the newly created Santander Santiago brand name.

We divide clients in this segment into the following sub-segments:

*Middle- and upper-income*, consisting of individuals with a monthly income of Ch\$500,000 (US\$702) and above. This segment accounts for 57.0% of our total clients and 30.8% of our loans as of December 31, 2002.

*Lower-middle to middle-income*, consisting of individuals with monthly income between Ch\$150,000 (US\$211) and Ch\$500,000 (US\$702) which are served through our Banefe division. This segment accounts for 37.4% of our total clients and 3.9% of our loans as of December 31, 2002.

*Small businesses*, consisting of small companies with annual sales between Ch\$96 million (US\$134,831) and Ch\$800 million (US\$1.1 million). As of December 31, 2002, small companies represented approximately 11.7% of our total loans outstanding and 4.9% of our total clients.

### Wholesale Banking

Customers in this segment include medium-sized and large domestic and multinational companies. The Wholesale Banking business includes commercial lending, leasing, factoring, infrastructure construction financing, trade financing and financial advisory, payment and cash management services. We also provide a diversified range of treasury and risk management products to these customers. In addition, we finance real estate construction and significant infrastructure projects. Customers of this group have annual sales in excess of Ch\$800 million (US\$1.1 million) and represented 51.8% of our total loans outstanding and 0.7% of our total clients, as of December 31, 2002.

We divide clients in this segment into the following sub-segments:

*Middle-market companies*, consisting of companies with annual sales between Ch\$800 million (US\$1.1 million) and Ch\$3.5 billion (US\$4.9 million). As of December 31, 2002, medium-sized companies represented 17.8% of our total loans outstanding and 0.6% of our total clients.

*Large corporations*, consisting of companies with annual sales in excess of Ch\$3.5 billion (US\$4.9 million). As of December 31, 2002, these clients represented 34.0% of our total loans outstanding and 0.1% of our total clients.

The table below sets forth our lines of business and certain statistical information relating to each of them as of December 31, 2002.

Segment	As of December 31, 2002				
	Net Interest Revenue(1)	Fees & Income from Services	Net Loan Loss Allowances(2)	Net gain (loss) from trading and mark-to-market of financial investments	Net Client Contribution(3)
	(millions of constant Ch\$ as of December 31, 2002, except for percentages)				
Retail Banking(1)	Ch\$ 295,374	Ch\$64,580	Ch\$ (45,931)	Ch\$4,319	Ch\$ 318,342
Wholesale Banking	138,404	15,038	(16,915)	21,730	158,257
Others(5)	60,327	22,524	(3,227)	3,624	83,158
<b>Total</b>	<b>494,104</b>	<b>102,142</b>	<b>(66,073)</b>	<b>29,673</b>	<b>530,173</b>

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- (1) Includes foreign exchange transactions.
- (2) Includes allowances for loan losses, charge-offs and loan loss recoveries.
- (3) Equal to net interest revenue plus fee income plus net gain (loss) from trading and mark-to-market of financial investments minus allowances for loan losses.
- (4) Includes contribution of Bank subsidiaries and other non-segmented items.

### *Operations through Subsidiaries*

The General Banking Law once restricted the ability of banks to provide non-banking financial services. Beginning in 1986, the restrictions were somewhat eased, allowing banks to provide services deemed to be complementary to the commercial banking business, provided that the services are offered through subsidiaries.

The new General Banking Law, as amended on November 4, 1997, extended the scope of permissible activities to permit us to provide directly the leasing and financial advisory services we could formerly offer only through our subsidiaries, to offer investment advisory services outside of Chile and to undertake activities we could not formerly offer directly or through subsidiaries, such as factoring, securitization, foreign investment funds, custody and transport of securities and insurance brokerage services (except social security insurance).

For the year ended December 31, 2002, our subsidiaries collectively accounted for approximately 22.5% of our consolidated net income. The assets and operating income of these subsidiaries as of December 31, 2002 represented 7.3% and 10.8% of our total assets and operating income, respectively. Our current subsidiaries and ownership are the following:

Company	Ownership	
	2002	2001
Santiago Leasing S.A.	99.50%	99.50%
Santiago Corredores de Bolsa Ltda.	99.20%	99.20%
Santander S.A. Administradora Gral. de Fondos (1)	99.96%	99.95%
Santiago S.A. Administradora de Fondos de Inversión (1)		99.99%
Santiago Asesorías Financieras Ltda. (4)		99.80%
Santiago Agente de Valores Ltda. (2)		99.00%
Santiago Corredora de Seguros Ltda. (3)		99.90%
Cobranzas y Recaudaciones Ltda. (C y R)	99.90%	99.90%
Santiago Factoring Ltda.	99.90%	99.90%
Santander S.A. Agente de Valores	99.03%	99.99%
Santander Administradora de Fondos Mutuos S.A.	99.96%	99.64%
Santander S.A. Sociedad Securitizadora	99.64%	99.96%
Corredora de Seguros Santander Ltda.	99.99%	99.03%

- (1) Santiago S.A. Administradora de Fondos de Inversión was merged into Santiago S.A. Administradora de Fondos Mutuos creating as of April 10, 2002 the new company Santiago S.A. Administradora General de Fondos with a 99.96% ownership by Banco Santander Chile. In 2003, Santiago S.A. Administradora General de Fondos changed its name to Santander S.A. Administradora General de Fondos.
- (2) On April 30, 2002 Santiago Agente de Valores was merged into Santiago Corredores de Bolsa Ltda.
- (3) On November 29, 2002 the company Santiago Corredora de Seguros Ltda. was merged into Corredora de Seguros Santander Ltd.
- (4) On December 30, 2002 the company Santiago Asesorías Financieras Ltda. was absorbed by Banco Santander Chile.

## Competition

### Overview

The Chilean financial services market consists of a variety of largely distinct sectors. The most important sector, commercial banking, includes a number of privately-owned banks and one public sector bank, BancoEstado (which operates within the same legal and regulatory framework as the private sector banks). The private sector banks, in turn, have traditionally been divided between those that are Chilean-owned, *i.e.*, controlled by a Chilean entity and a number of foreign-owned banks which are operated in Chile but controlled by a foreign entity. The Chilean banking system is comprised of 25 private sector banks and one public sector bank. Three private sector banks along with the state-owned bank together

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accounted for 66.2% of all outstanding loans by Chilean financial institutions as of December 31, 2002.

The Chilean banking system has experienced increased competition in recent years largely due to consolidation in the industry and new legislation. For example, the merger of Banco de Chile with Banco de A. Edwards, effective January 2, 2002, resulted in the creation at that moment of the largest bank in Chile. As of December 31, 2002 Banco de Chile had a market share in total loans of 18.4% as of December 31, 2002. Shortly after the merger was effective, Santander Central Hispano announced the merger of the two banks it owned in Chile Banco Santander

Chile and Banco Santiago creating the largest bank in Chile. Commercial banks face increasing competition from other financial intermediaries who can provide larger companies with access to the capital markets as an alternative to bank loans. The enactment of the Capital Markets Reform Bill in 2001, has made it more tax-advantageous and easier for companies to issue commercial paper, adding an additional financing alternative. To the extent permitted by the General Banking Law, we seek to maintain a competitive position in this respect through the investment banking activities of our subsidiaries.

Under the General Banking Law, a bank must have a minimum of UF800,000 (Ch\$13,395 million or approximately US\$18.8 million) in paid-in capital and reserves. However, following the approval of the Capital Markets Reform Bill a bank may begin its operations with 50.0% of such amount, provided that it has a total capital ratio (effective capital to risk weighted assets) of not less than 12.0%. When the paid-in capital reaches UF600,000 (approximately Ch\$10,046 million or approximately US\$14.1 million) the required total capital ratio will be reduced to 10.0% of its risk weighted assets.

As shown in the following table, as a result of the merger we are the market leader in practically every aspect of the banking industry in Chile:

	<b>Market Share at December 31, 2002</b>	<b>Rank as of December 31, 2002</b>
Commercial loans	22.6%	1
Consumer loans	26.5	1
Mortgage loans (residential and general purpose)	26.3	1
Residential mortgage loans	25.0	2
Foreign trade loans	23.1	1
Total loans	24.4	1
Deposits	21.5	1
Mutual funds (assets managed)	21.3	2
Mutual funds (clients)	26.0	1
Credit card accounts	36.5	1
Branches (1)	21.8	1
ATM locations	30.5	1

Source: Superintendency of Banks (unconsolidated data).

(1) Excluding special-service payment centers.

The following tables set out certain statistics comparing our market position in comparison to our peer group, defined as the five largest banks in Chile in terms of shareholders' equity as of December 31, 2002.

### *Loans*

As of December 31, 2002 our loan portfolio was the largest among Chilean banks. Our unconsolidated portfolio represented 24.4% of the market for loans in the Chilean financial system (comprising all commercial banks and finance companies) as of such date. The following table sets forth the market shares in terms of loans for us and our peer group as of December 31, 2002:

<b>Loans(1)</b>	<b>As of December 31, 2002</b>		
	<b>Ch\$ million</b>	<b>In thousand of US\$</b>	<b>Market Share</b>
Santander Chile	7,731,346	10,852,839	24.4%
Banco de Chile	5,882,756	8,257,890	18.6
Banco del Estado	4,055,309	5,692,621	12.8
Banco de Crédito e Inversiones	3,281,829	4,606,852	10.4
BBVA-Banco Bhif	2,098,189	2,945,323	6.6
<b>Total</b>	<b>23,049,429</b>	<b>32,355,525</b>	<b>72.8</b>



Source: Superintendency of Banks (unconsolidated data).

- (1) Because the method of classification of assets used by the Superintendency of Banks for its public information differs in minor respects from that used by us for accounting purposes, the amounts in this table may differ from the figures included in our financial statements and those of our predecessor banks.

**Deposits**

In unconsolidated terms, our 21.5% of the market for deposits ranks us in first place among banks. The following table sets forth the market shares in terms of deposits for us and our peer group as of December 31, 2002:

<b>Deposits(1)</b>	<b>As of December 31, 2002</b>		
	<b>Ch\$ million</b>	<b>In thousand of US\$</b>	<b>Market Share</b>
Santander Chile	5,354,036	7,515,702	21.5%
Banco de Chile	4,251,364	5,967,832	17.1
Banco del Estado	4,009,010	5,627,629	16.1
Banco de Crédito e Inversiones	2,448,119	3,436,535	9.8
BBVA-Banco Bhif	1,671,426	2,346,256	6.7
<b>Total</b>	<b>17,733,955</b>	<b>24,893,954</b>	<b>71.2</b>

Source: Superintendency of Banks (unconsolidated basis).

- (1) Because the method of classification of assets used by the Superintendency of Banks for its public information differs in minor respects from that used by us for accounting purposes, the amounts in this table may differ from the figures included in our financial statements and those of our predecessor banks.

**Shareholders equity**

With Ch\$963,205 million (US\$1,352 million) in shareholders equity, as of December 31, 2002, we were the largest commercial bank in Chile in terms of shareholders equity. The following table sets forth the level of shareholders equity for us and our peer group as of December 31, 2002:

<b>Equity(1)</b>	<b>As of December 31, 2002</b>		
	<b>Ch\$ millions</b>	<b>In thousands of US\$</b>	<b>%(1)</b>

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Santander Chile(1)	963,205	1,352,094	23.7%
Banco de Chile	618,230	867,837	15.2
Banco del Estado	371,600	521,632	9.1
Banco de Crédito e Inversiones	312,141	438,166	7.7
BBVA-Banco Bhif	258,283	362,564	6.3
<b>Total</b>	<b>2,523,459</b>	<b>3,542,293</b>	<b>62.0</b>

Source: Superintendency of Banks.

(1) Percentage of total shareholders' equity of financial system.

**Efficiency**

As of December 31, 2002, on an unconsolidated basis we were the most efficient bank in our peer group. The following table sets forth the efficiency ratio defined as operating expenses divided by operating income for us and our peer group as of December 31, 2002:

	<b>As of December 31, 2002</b>
<b>Efficiency ratio</b>	<b>%</b>
Santander Chile	47.7%
Banco de Chile	58.3

Banco del Estado	65.3
Banco de Crédito e Inversiones	52.9
BBVA-Banco Bhif	59.3
Chilean Financial System	53.9

Source: Superintendency of Banks (unconsolidated data).

***Return on capital***

As of December 31, 2002, we were the second most profitable bank in our peer group. The following table sets forth the annualized return on capital as defined by the Superintendency of Banks for us and our peer group as of December 31, 2002:

	<b>As of December 31, 2002</b>
<b>Return on Capital</b>	<b>%</b>
Santander Chile	19.5%
Banco de Chile	9.3
Banco del Estado	8.1
Banco de Crédito e Inversiones	22.6
BBVA-Banco Bhif	9.1
Chilean Financial System	14.4

Source: Superintendency of Banks (unconsolidated data).

***Risk index***

As of February 28, 2003, we had the second highest risk index among our peer group. The following table sets forth the risk index as defined by the Superintendency of Banks for us and our peer group as of February 28, 2003:

	<b>As of February 28, 2003, except Santander Chile</b>
<b>Risk Index</b>	<b>%</b>
Santander Chile(1)	1.84%
Banco de Chile	2.98
Banco del Estado	1.52
Banco de Crédito e Inversiones	1.33
BBVA-Banco Bhif	1.63
Chilean Financial System	2.00

Source: Superintendency of Banks (unconsolidated data).

- (1) Santander-Chile's risk index as of March 31, 2003. The average risk index for all banks and financial institutions that provide information to the Superintendency of Banks has been calculated using data as of February 28, 2003, the latest date for which data is available.

#### **D. Regulation and Supervision**

##### **General**

In Chile, only banks may maintain checking accounts for their customers, conduct foreign trade operations, and together with financial companies, accept time deposits. The principal authorities that regulate financial institutions in Chile are the Superintendency of Banks and the Central Bank. Chilean banks are primarily subject to the General Banking Law and secondarily, to the extent not inconsistent with this statute, the provisions of the Chilean Corporations Law governing public corporations, except for certain provisions which are expressly excluded.

The modern Chilean banking system dates from 1925 and has been characterized by periods of substantial regulation and state intervention, as well as periods of deregulation. The most recent period of deregulation commenced in 1975 and culminated in adoption of a series of amendments to General Banking Law. That law, amended most recently in 2001, granted additional powers to banks, including general underwriting powers for new issues of certain debt and equity securities and the power to create subsidiaries to engage in activities related to banking, such as brokerage, investment advisory, mutual fund services, administration of investment funds, factoring, securitization products and financial leasing services. Following the Chilean banking crisis during 1982 and 1983, the Superintendency of Banks assumed control of 21 financial institutions representing approximately 51% of the total loans in the banking system. As part of the solution to this crisis, the Central Bank permitted financial institutions to sell to it a certain portion of their problem loan portfolios, at the book value of such loan portfolios. Each institution then repurchased such loans at their economic value (which, in most cases, was much lower than the book value at which the Central Bank had acquired the loans) and the difference was to be repaid to the Central Bank out of future income. Pursuant to Law No. 18,818, which was passed in 1989, this difference was converted into a subordinated obligation with no fixed term, known as *deuda subordinada* or subordinated debt which, in case of liquidation of the institution, would be paid after the institution's other debts had been paid in full.

### **The Central Bank**

The Central Bank is an autonomous legal entity created by the Chilean Constitution. It is subject to the Chilean Constitution and its own *ley organica constitucional*, or organic constitutional law. To the extent not inconsistent with the Chilean Constitution or the Central Bank's organic constitutional law, the Central Bank is also subject to private sector laws (but in no event is it subject to the laws applicable to the public sector). It is directed and administered by a board of directors composed of five members designated by the President of Chile, subject to the approval of the Senate.

The legal purpose of the Central Bank is to maintain the stability of the Chilean peso and the orderly functioning of Chile's internal and external payment system. The Central Bank's powers include setting reserve requirements, regulating the amount of money and credit in circulation, establishing regulations and guidelines regarding finance companies, foreign exchange (including the Formal Exchange Market) and banks deposit-taking activities.

### **The Superintendency of Banks**

Banks are supervised and controlled by the Superintendency of Banks, an independent Chilean governmental agency. The Superintendency of Banks authorizes the creation of new banks and has broad powers to interpret and enforce legal and regulatory requirements applicable to banks and financial companies. Furthermore, in case of noncompliance with such legal and regulatory requirements, the Superintendency of Banks has the ability to impose sanctions. In extreme cases, it can appoint, with the prior approval of the board of directors of the Central Bank, a provisional administrator to manage a bank. It must also approve any amendment to a bank's bylaws or any increase in its capital.

The Superintendency of Banks examines all banks from time to time, generally at least once a year. Banks are also required to submit their financial statements monthly to the Superintendency of Banks, and a bank's financial statements are published at least four times a year in a newspaper with countrywide coverage. In addition, banks are required to provide extensive information regarding their operations at various periodic intervals to the Superintendency of Banks. A bank's annual financial statements and the opinion of its independent auditors must also be submitted to the Superintendency of Banks.

Any person wishing to acquire, directly or indirectly, 10.0% or more of the share capital of a bank must obtain the prior approval of the Superintendency of Banks. The absence of such approval will cause the holder of such shares so acquired not to have the right to vote such shares. The Superintendency of Banks may only refuse to grant its approval, based on specific grounds set forth in the General Banking Law.

According to Article 35 bis of the General Banking Law the prior authorization of the Superintendency of Banks is required for:

the merger of two or more banks,

the acquisition of all or a substantial portion of a bank's assets and liabilities by another bank,

the control by the same person, or controlling group, of two or more banks, or

a substantial increase in the share ownership of a bank by a controlling shareholder of that bank.

Such prior authorization is required solely when the acquiring bank or the resulting group of banks would own a significant market share in loans, defined by the Superintendency of Banks to be more than 15.0% of all loans in the Chilean banking system. The intended purchase may be denied by the Superintendency of Banks; alternatively the purchase may be conditioned on one or more of the following:

that the bank or banks maintain an effective equity higher than 8.0% and up to 14.0% of their risk weighted assets,

that the technical reserve established in article 65 of the General Banking Law be applicable when deposits exceed one and a half times the resulting bank's paid-in capital and reserves, or

that the margin for interbank loans be diminished to 20.0% of the resulting bank's effective equity.

Pursuant to the regulations of the Superintendency of Banks, the following ownership disclosures are required:

banks are required to inform the Superintendency of Banks of the identity of any person owning, directly or indirectly, 5.0% or more of such bank's shares,

holders of ADSs must disclose to the depositary the identity of beneficial owners of ADSs registered under such holders' names, and

the depositary is required to notify the bank as to the identity of beneficial owners of ADSs which such depositary has registered and the bank, in turn, is required to notify the Superintendency of Banks as to the identity of the beneficial owners of the ADSs representing 5.0% or more of such bank's shares.

### **Limitations on Types of Activities**

Chilean banks can only conduct those activities allowed by the General Banking Law: making loans, accepting deposits and, subject to limitations, making investments and performing financial services. Investments are restricted to real estate for the bank's own use, gold, foreign exchange and debt securities. Through subsidiaries, banks may also engage in other specific financial service activities such as securities brokerage services, mutual fund management, investment fund management, financial advisory and leasing activities. Subject to specific limitations and the prior approval of the Superintendency of Banks and the Central Bank, Chilean banks may own majority or minority interests in foreign banks.

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On March 2, 2002 the Central Bank of Chile authorized banks to pay interest on checking accounts. On March 20, 2002 the Superintendency of Banks published guidelines establishing that beginning on June 1, 2002, banks could offer a new checking account product that pays interest. The Superintendency of Banks also stated that these accounts may be subject to minimum balance limits and different interest rates depending on average balances held in the account. This product is optional and banks may also charge fees for the use of this new product. For banks with a solvency score of less than A (*See Item 4B: Chilean Regulation and Supervision Management and Capitalization Evaluation*) the Central Bank has also imposed additional caps to the interest rate that can be charged.

### **Deposit Insurance**

In Chile, the State guarantees up to 90.0% of the principal amount of certain time and demand deposits held by natural persons. The State guarantee covers those obligations with a maximum value of UF120 per person (Ch\$2,009,294 or U.S.\$2,821 as of December 31, 2002) per calendar year.



## Reserve Requirements

Deposits are subject to a reserve requirement, of 9.0% for peso-denominated demand deposits, 3.6% for UF- and peso-denominated time deposits, 19.0% for dollar-denominated and other foreign currency denominated demand deposits and 13.6% for dollar-denominated and other foreign currency denominated time deposits (with terms of less than one year). Banks are authorized to deduct daily from their foreign currency denominated liabilities subject to reserve requirement, the balance in foreign currency of certain loans and financial investments held outside of Chile. The deductions should be done as follows:

first, term liabilities denominated in foreign currency and subject to reserve requirements,

second, if there is any positive difference, demand liabilities denominated in foreign currency and subject to reserve requirements, and

finally, foreign loans subject to reserve requirements. The total amount deductible cannot exceed 70.0% of a bank's effective equity.

The Central Bank has statutory authority to increase reserve requirements up to an average of 40.0% for demand deposits (of any denomination) and up to 20.0% for time deposits (of any denomination) to implement monetary policy. In addition, a 100.0% technical reserve applies to demand deposits, deposits in checking accounts, or obligations payable on sight incurred in the ordinary course of business, other deposits unconditionally payable immediately or within a term of less than 30 days and time deposits payable within 10 days prior to maturity, to the extent their aggregate amount exceeds 2.5 times the amount of a bank's paid-in capital and reserves.

## Minimum Capital

Under the General Banking Law, a bank must have a minimum paid-in capital and reserves of UF800,000 (Ch\$13,395 million or U.S.\$18.8 million as of December 31, 2002). However, a bank may begin its operations with 50.0% of such amount, provided that it has a total capital ratio (defined as effective equity as a percentage of risk weighted assets) of not less than 12.0%. When such a bank's paid-in capital reaches UF600,000 (Ch\$10,046 million or U.S.\$14.1 million as of December 31, 2002) the total capital ratio required is reduced to 10.0%.

## Capital Adequacy Requirements

According to the General Banking Law, each bank should have an effective equity of at least 8.0% of its risk weighted assets, net of required allowances. Effective equity is defined as the aggregate of:

a bank's paid-in capital and reserves, excluding capital attributable to subsidiaries and foreign branches,

its subordinated bonds, considered at the issuing price (but decreasing 20.0% for each year during the period commencing six years prior to maturity), but not exceeding 50.0% of its Net Capital Base, and

its voluntary allowances for loan losses, up to 1.25% of risk weighted assets.

Banks should also have Capital basico, or Net Capital Base, of at least 3.0% of its total assets, net of allowances. Net Capital Base, is defined as a bank's paid-in capital and reserves and is similar to Tier 1 capital except that it does not include net income for the period. An amendment to the General Banking Law enacted on November 7, 2001 eliminated the exclusion of the investment in subsidiaries and foreign branches from the calculation of Net Capital Base.

The calculation of risk weighted assets is based on a five category risk classification system to be applied to a bank asset that is based on the Basle Committee recommendations.

### **Lending Limits**

Under the General Banking Law, Chilean banks are subject to certain lending limits, including the following material limits:

A bank may not extend to any entity or individual (or any one group of related entities), directly or indirectly, unsecured credit in an amount that exceeds 5.0% of the bank's effective equity, or in an amount that exceeds 25.0% of its effective equity if the excess over 5.0% is secured by certain assets with a value equal to or higher than such excess. In the case of foreign export trade financing, the 5.0% ceiling for unsecured credits is raised to 10.0% and the 25.0% ceiling for secured credits to 30.0%. In the case of financing infrastructure projects built through the concession mechanism, the 5.0% ceiling for unsecured credits is raised to 15.0% if secured by a pledge over the concession, or if granted by two or more banks or finance companies which have executed a credit agreement with the builder or holder of the concession,

a bank may not extend loans to another financial institution subject to the General Banking Law in an aggregate amount exceeding 30.0% of its effective equity,

a bank may not directly or indirectly grant a loan whose purpose is to allow an individual or entity to acquire shares of the lender bank,

a bank may not lend, directly or indirectly, to a director or any other person who has the power to act on behalf of the bank, and

a bank may not grant loans to related parties (including holders of more than 1.0% of its shares) on more favorable terms than those generally offered to non-related parties. Loans granted to related parties are subject to the limitations described in the first bullet point above. In addition, the aggregate amount of loans to related parties may not exceed a bank's effective equity.

In addition, the General Banking Law limits the aggregate amount of loans that a bank may grant to its employees to 1.5% of its effective equity, and provides that no individual employee may receive loans in excess of 10.0% of this 1.5% limit. Notwithstanding these limitations, a bank may grant to each of its employees a single residential mortgage loan for personal use once during such employee's term of employment.

#### **Allowance for Loan Losses**

Chilean banks are required to provide to the Superintendency of Banks detailed information regarding their loan portfolio on a monthly basis. Each bank is also required to maintain a global allowance for loan losses, the amount of which must at least equal the aggregate amount of its outstanding loans multiplied by the greater of (1) its risk index or (2) 0.75%. See *Item 5D: Asset and Liability Management Selected Statistical Information* for an explanation of the risk index and other information regarding allowance for loan losses. As of February 28, 2003, our unconsolidated risk index was 1.77% compared with an average for the Chilean financial system as a whole (i.e., all banks and finance companies) of 2.00%, as of February 28, 2003 (the latest available information for the Chilean financial system).

Banks in Chile are also required to maintain an individual allowance for loans on which any payment of principal or interest is 90 days or more overdue. An individual allowance for loan losses equal to 100.0% of the past due portion of such past due loan is required to the extent that the loan is unsecured. In the event that non-payment of a portion of a loan permits a bank to accelerate the loan, and the bank commences legal proceedings against the debtor to collect the full amount of the loan, the individual loan loss reserve must be equal to 100.0% of the loan within 90 days as of the filing of the lawsuit. The Superintendency of Banks has ruled that in the case of past due loans, individual loans loss reserves should be made only for the difference between 100.0% of the past due portion of a past due loan (or the full amount of the loan if the preceding sentence applies) and the reserve made for such loan when calculating the global loan loss reserve. A bank may also voluntarily maintain additional allowances for loan losses in excess of the minimum amounts required as global and individual allowances. See *Item 5D: Asset and Liability Management Selected Statistical Information*.

#### **New Regulations**

The Superintendency of Banks presently examines and evaluates each financial institution's credit management process, including its compliance with the loan classification guidelines, and on that basis classifies banks and other financial institutions into three categories: I, II and III. Category I is reserved for institutions that fully comply with the loan classification guidelines. Institutions are rated as Category II if their loan classification system has

deficiencies that must be corrected by the bank's management. Category III indicates significant deviations from the Superintendency of Banks guidelines that clearly reflect inadequacies in the evaluation of the risk and estimated losses associated with loans. We have been classified as a Category I bank since December 1991 (this classification system was established by the Superintendency of Banks in 1990 and has been applied to us since 1991).

In accordance with the new regulation, banks will be classified in categories 1, 2, 3 and 4. The category of each bank will depend on the models and methods used by the bank to classify its loan portfolio, as determined by the Superintendency of Banks. Category 1 banks will be those banks whose methods and models are satisfactory to the Superintendency of Banks. Category 1 banks will be entitled to continue using the same methods and models they currently have in place. A bank classified as a category 2 bank will have to maintain the minimum levels of reserves established by the Superintendency of Banks while its board of directors is made aware of the problems detected by the Superintendency of Banks and takes steps to correct them. Finally, banks classified as categories 3 and 4 banks will have to maintain the minimum levels of reserves established by the Superintendency of Banks until they are authorized by the Superintendency of Banks to do otherwise.

For purposes of these new classifications, loans will be divided into: (i) consumer loans (including loans granted to individuals for the purpose of financing the acquisition of consumer goods or payment of services); (ii) residential mortgage loans (including loans granted to individuals for the acquisition, construction or repair of residential real estate, in which the value of the property covers at least 100% of the amount of the loan); (iii) leasing operations (including consumer leasing, commercial leasing and residential leasing); (iv) factoring operations and (v) commercial loans (includes all loans other than consumer loans and residential mortgage loans).

In accordance with the new regulations, which will be effective as of January 1, 2004, the models and methods used to classify our loan portfolio must follow the following guiding principles, which have been established by the Superintendency of Banks.

*Models based on the individual analysis of borrowers*

Requires the assignment of a risk category level to each borrower and its respective loans.

Must consider the following risk factors within the analysis: industry or sector of the borrower, owners or managers of the borrower, their financial situation, their payment capacity and payment behavior.

One of the following risk categories must be assigned to each loan and borrower upon finishing the analysis:

Classifications A1, A2 and A3, correspond to borrowers with no apparent credit risk.

Classifications B, correspond to borrowers with some credit risk but no apparent deterioration of payment capacity.

Classifications C1, C2, C3, C4, D1 and D2 correspond to borrowers whose loans have deteriorated.

For loans classified as A1, A2 and A3, the board of directors of a bank is authorized to determine the levels of required reserves. For loans classified in Categories C1, C2, C3, C4, D1 and D2, the bank must have the following levels of reserves:

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<u>Classification</u>	<u>Estimated range of loss</u>	<u>Reserve</u>
C1	Up to 3%	2%
C2	More than 3% up to 19%	10
C3	More than 19% up to 29%	25
C4	More than 29% up to 49%	40
D1	More than 49% up to 79%	65
D2	More than 79%	90

***Models based on group analysis***

Suitable for the evaluation of a large number of borrowers whose individual loan amounts are relatively small. These models are intended to be used primarily to analyze loans to individuals and small companies.

Levels of required reserves are to be determined by the Bank, according to the estimated loss that may result from the loans, by classifying the loan portfolio using one or both of the following models:

A model based on the characteristics of the borrowers and their outstanding loans. Borrowers and their loans with similar characteristics will be placed into groups and each group will be assigned a risk level.

A model based on the behavior of a group of loans. Loans with analogous past payment histories and similar characteristics will be placed into groups and each group will be assigned a risk level.

**Additional Reserves**

Once the regulations become effective, banks will be able to create reserves above the limits described above only to cover specific risks that have been authorized by their board of directors. The concept of voluntary reserves has been eliminated by the new regulation.

**Obligations Denominated in Foreign Currencies**

Foreign currency denominated obligations of Chilean banks are subject to four requirements.

There is a reserve requirement of 19.0% for dollar-denominated and other foreign currency denominated demand deposits and obligations and 13.6% in respect of dollar-denominated and other foreign currency denominated time deposits and obligations, excluding foreign currency denominated obligations with a maturity of more than one year. See Reserve Requirements above;

A bank's risk adjusted net asset (liability) foreign currency position cannot exceed 20% of its Net Capital Base;

Under Central Bank regulations applicable since August 31, 1999, (1) the aggregate amount of our net foreign currency liabilities having an original maturity of less than 30 days cannot exceed our Net Capital Base and (2) the aggregate amount of our net foreign currency liabilities having an original maturity of less than 90 days cannot exceed twice our Net Capital Base; and

After June 30, 2000, the interest rate mismatches of our foreign currency liabilities may not exceed 8.0% of our Net Capital Base.

**Capital Markets**

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Under the General Banking Law, banks in Chile may purchase, sell, place, underwrite and act as paying agents with respect to certain debt securities. Likewise, banks in Chile may place and underwrite certain equity securities. Bank subsidiaries may also engage in debt placement and dealing, equity issuance advice and securities brokerage, as well as in financial leasing, mutual fund and investment fund administration, investment advisory services and merger and acquisition services. These subsidiaries are regulated by the Superintendency of Banks and, in some cases, also by the Superintendency of Securities and Insurance, the regulator of the Chilean securities market and of open-stock corporations.

### **Legal Provisions Regarding Banking Institutions with Economic Difficulties**

The General Banking Law provides that if specified adverse circumstances exist at any bank, its board of directors must correct the situation within 30 days from the date of receipt of the relevant financial statements. If the board of directors is unable to do so, it must call a special shareholders meeting to increase the capital of the bank by the amount necessary to return the bank to financial stability. If the shareholders reject the capital increase, or if it is not effected within the term and in the manner agreed to at the meeting, or if the Superintendency of Banks does not approve the board of directors proposal, the bank will be barred from increasing its loan portfolio



beyond that stated in the financial statements presented to the board of directors and from making any further investments in any instrument other than in instruments issued by the Central Bank. In such a case, or in the event that a bank is unable to make timely payment in respect of its obligations or if a bank is under provisional administration of the Superintendency of Banks, the General Banking Law provides that the bank may receive a two-year term loan from another bank. The terms and conditions of such a loan must be approved by the directors of both banks, as well as by the Superintendency of Banks, but need not be submitted to the borrowing bank's shareholders for their approval. In any event, a creditor bank cannot grant interbank loans to an insolvent bank in an amount exceeding 25.0% of the creditor bank's effective equity. The board of directors of a bank that is unable to make timely payment of its obligations must present a reorganization plan to its creditors in order to capitalize the credits, extend their respective terms, forgive debts or take other measures for the payment of the debts. If the board of directors of a bank submits a reorganization plan to its creditors and such arrangement is approved, all subordinated debt issued by the bank, whether or not matured, will be converted by operation of law into common stock in the amount required for the ratio of effective equity to risk-weighted assets not to be lower than 12.0%. If a bank fails to pay an obligation, it must notify the Superintendency of Banks, which shall determine if the bank is solvent.

### Dissolution and Liquidation of Banks

The Superintendency of Banks may establish that a bank should be liquidated for the benefit of its depositors or other creditors when such bank does not have the necessary solvency to continue its operations. In such case, the Superintendency of Banks must revoke a bank's authorization to exist and order its mandatory liquidation, subject to agreement by the Central Bank. The Superintendency of Banks must also revoke a bank's authorization if the reorganization plan of such bank has been rejected twice. The resolution by the Superintendency of Banks must state the reason for ordering the liquidation and must name a liquidator, unless the Superintendent of Banks assumes this responsibility. When a liquidation is declared, all checking accounts, other demand deposits received in the ordinary course of business, other deposits unconditionally payable immediately or that have a maturity of no more than 30 days, and any other deposits and receipts payable within 10 days, are required to be paid by using existing funds of the bank, its deposits with the Central Bank or its investments in instruments that represent its reserves. If these funds are insufficient to pay these obligations, the liquidator may seize the rest of the bank's assets, as needed. If necessary and in specified circumstances, the Central Bank will lend the bank the funds necessary to pay these obligations. Any such loans are preferential to any claims of other creditors of the liquidated bank.

### Investments in Foreign Securities

Under current Chilean banking regulations, banks in Chile may grant loans to foreign individuals and entities and invest in certain foreign currency securities. Chilean banks may only invest in equity securities of foreign banks and certain other foreign companies which may be affiliates of the bank or which would support the bank's business if such companies were incorporated in Chile. Banks in Chile may also invest in debt securities traded in formal secondary markets. Such debt securities shall qualify as (1) securities issued or guaranteed by foreign sovereign states or their central banks or other foreign or international financial entities, and (2) bonds issued by foreign companies. Such foreign currency securities must have a minimum rating as follows:

Rating Agency	Short Term	Long Term
Moody's	P2	Baa3
Standard and Poor's	A3	BBB-
Fitch IBCA	F2	BBB-

However, a Chilean bank may invest up to 20.0% of its effective equity in securities having a minimum rating as follows:

Rating Agency	Short Term	Long Term
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Moody's	P2	Ba3
Standard and Poor's	A3	BB-
Fitch IBCA	F2	BB-

Additionally, a Chilean bank may invest up to 70.0% of its effective equity in securities having a minimum rating as follows:

Rating Agency	Short Term	Long Term
Moody's	P1	Aa3
Standard and Poor's	A1+	AA-
Fitch IBCA	F1+	AA-

Subject to specific conditions, a bank may grant loans in dollars to subsidiaries or branches of Chilean companies located abroad, to companies listed on foreign stock exchanges authorized by the Central Bank and, in general, to individuals and entities domiciled abroad, as long as the Central Bank is kept informed of such activities.

In the event that the sum of the investments of a bank in foreign currency and of the commercial and foreign trade loans granted to foreign individuals and entities exceeds 70.0% of the effective equity of such bank, the excess is subject to a mandatory reserve of 100.0%.

#### Mortgage Finance Bonds

The Superintendency of Banks as of December 31, 2002 established a new mechanism for accounting for mortgage bonds issued by the Bank and subsequently held as financial investments. Previously, the Bank recorded the bond as a liability and the same bond held as an asset in financial investments. Now such mortgage finance bond is offset against the corresponding liability.

#### E. Property, Plants and Equipment

We are domiciled in Chile and own our principal executive offices located at Bandera 140, Santiago, Chile. We also own fourteen other buildings in the vicinity of our headquarters and we rent seven other buildings. We are in the process of optimizing our central office structure and we are constructing an additional building which will permit us to stop renting some office space. At June 2003, we owned the locations at where 51% of our branches were located. The remaining branches operate at rented locations.

Main properties As of June 20, 2003	Number
<b>Central Offices</b>	
Own	15
Rented	7
In construction	1
<b>Total</b>	<b>23</b>
<b>Branches</b>	
Own	177
Rented	169
<b>Total</b>	<b>346</b>

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Below is a summary of the main computer hardware and other systems-equipment that we own. We believe that our existing physical facilities are adequate for our needs.

<b>Category</b>	<b>Brand</b>	<b>Application</b>
Mainframe	IBM	Back-end, Core-System Altamira
Midrange	IBM	Communications (front-end)
Midrange	Stratus	Teller systems
Midrange	IBM	WEB Individuals/Corporate Segment
Desktop	IBM	Platform applications

The main software systems used by us are:

<b>Category</b>	<b>Product</b>	<b>Origin</b>
Core-System	ALTAMIRA	Accenture
Data base	DB2	IBM
Data base	Oracle	Oracle
Data base	SQL Server	Microsoft
WEB Service	Internet Information Server	Microsoft
Message service	MQSeries	IBM
Transformation	MQIntegrator	IBM

## ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS

### A. Critical Accounting Policies

The Notes to the Consolidated Financial Statements contain a summary of our significant accounting policies, including a description of the significant differences between these and the accounting principles generally accepted in the United States of America, additional disclosures required under such rules, a reconciliation between shareholders' equity and net income to the corresponding amounts that would be reported in accordance with US GAAP and a discussion of recently issued accounting pronouncements.

We prepare our financial statements in accordance with Chilean GAAP and the related rules of the Superintendency of Banks, which requires management to make estimates and assumptions in the application of some of them because they are related to matters that are inherently uncertain. We believe that the following are the more critical judgment areas or involve a higher degree of complexity in the application of the accounting policies that currently affect our financial condition and results of operations:

#### Allowance for Loan Losses

Chilean banks are required to maintain loan loss allowances in amounts determined in accordance with the regulations issued by the Superintendency of Banks. Under these regulations, we must classify our portfolio into five categories of payment capability. The minimum amount of required loan loss allowances are determined based on fixed percentages of estimated loan losses assigned to each category.

A detailed description of this accounting policy is discussed below under *Selected Statistical Information - Loan loss allowances* and in Note 1 of our Consolidated Financial Statements. For a description of the regulations relating to loan loss allowances to which we are subject, see *Item 4: Information on the Company - Regulation and Supervision - Allowance for Loan Losses*.

#### Investment securities

Our investment portfolio principally includes debt securities purchased in connection with our balance sheet management activities. These securities are classified at the time of the purchase, based on management's intentions, as either trading or permanent.

We account for financial investments that have a secondary market at fair value with unrealized gains and losses included in other operating income (expenses) for those classified as *trading* investments, and unrealized gains and losses included in a separate component of shareholders' equity for those classified as *permanent*, in accordance with the regulations of the Superintendency of Banks. All other financial investments are carried at acquisition cost plus accrued interest and UF indexation adjustments, as applicable.

If available, quoted market prices provide the best indication of value. If quoted market prices are not available for fixed maturity securities, we discount the expected cash flows using market interest rates commensurate with the credit quality and maturity of the investment. Alternatively, matrix or model pricing may be used to determine an appropriate fair value.

See discussion of Financial investments in Summary of Significant Accounting Principles in Note 1 to our Consolidated Financial Investments.

**Price-level restatement**

Chilean GAAP requires that the financial statements be restated to reflect the full effects of loss in the purchasing power of the Chilean peso on the financial position and results of operations of reporting entities. The method prescribes that the historical cost of all non-monetary accounts be restated for general price-level changes between the date of origin of each item and the year-end.

Our consolidated financial statements have been price-level restated in order to reflect the effects of the changes in the purchasing power of the Chilean currency during each year. All non-monetary assets and liabilities and all equity accounts have been restated to reflect the changes in the CPI from the date they were acquired or incurred to year-end. Consistent with general banking practices in Chile, no specific purchasing power adjustments of income statement amounts are made. The purchasing power gain or loss included in net income reflects the effects of Chilean inflation on the monetary assets and liabilities held by us.

For comparative purposes, the historical December 31, 2000 and 2001 consolidated financial statements and their accompanying notes have been presented in constant Chilean pesos as of December 31, 2002. This updating does not change the prior years' statements or information in any way except to update the amounts to constant pesos of similar purchasing power.

The price-level adjusted consolidated financial statements do not purport to represent appraised values, replacement cost, or any other current value of assets at which transactions would take place currently and are only intended to restate all non-monetary consolidated financial statement components in terms of local currency of a single purchasing power and to include in the net result for each year the gain or loss in purchasing power arising from the holding of monetary assets and liabilities exposed to the effects of inflation.

See discussion of Price-level restatement in Summary of Significant Accounting Principles in Note 1 to our Consolidated Financial Investments.

### **Goodwill**

Under U.S. GAAP, we have significant intangible assets related to goodwill. We record all assets and liabilities acquired in purchase acquisitions, including goodwill and other acquired intangibles, at fair value as required by SFAS 141. These include amounts pushed down from Banco Santander Central Hispano. Goodwill and indefinite-lived assets are no longer amortized over their estimated useful lives using straight-line and accelerated methods, and are subject to impairment if events or circumstances indicate a possible inability to realize the carrying amount. The initial goodwill and intangibles recorded and subsequent impairment analysis requires management to make subjective judgments concerning estimates of how the acquired asset will perform in the future using a discounted cash flow analysis. Additionally, estimated cash flows may extend beyond ten years and, by their nature, are difficult to determine. Events and factors that may significantly affect the estimates include, among others, competitive forces, customer behavior and attrition, changes in revenue growth trends, cost structures and technology and changes in interest rates and specific industry or market sector conditions. Impairment is recognized earlier whenever warranted. For a further discussion of accounting practices for goodwill under U.S. GAAP, see *Note 28 to our Audited Consolidated Financial Statements*.

### **Change in Accounting Principles**

In accordance with Circular No. 3,029 issued by the Superintendency of Banks, dated October 27, 1999, fees and expenses related to loans, as well as fees for services rendered, are deferred and recognized in income over the term of the loans to which they relate, and over the period that the services are performed. Prior to January 1, 2000, these fees and expenses were recognized in income as the fee was received or the expense incurred. This change resulted in a higher income of MCh\$1,603 and MCh\$1,171 for the years ended December 31, 2000 and 2001, respectively.

In accordance with Circular No. 3,029 issued by the Superintendency of Banks, dated October 27, 1999 and effective from January, 2000, the costs of new computer software systems or new improvements to the existing systems developed for internal use, are permitted to be capitalized and amortized over a maximum period of 3 years. Prior to this change, only costs of development made with third parties were permitted to be capitalized. This change resulted in a lower expense of MCh\$1,473 and MCh\$947 for the years ended December 31, 2000 and 2001,

respectively.

In accordance with Circular No. 3,061, dated June 27, 2000, and Circular letter No. 3 related to banking subsidiaries, dated June 14, 2000, and effective from June 2000, if assets received or awarded in lieu of payment, and assets recovered from leasing operations, are not sold within one year, then recorded asset amounts must be written-off on at least a straight-line basis over the following 18-month period. The previous Superintendency of Banks regulation required that such assets not sold within one year be completely written-off at that date. This change allowed us to maintain in assets the assets received in lieu of payment in the amount of MCh\$ 13,236 and MCh\$ 2,561 for the years ended December 31, 2000 and 2001, respectively.

Through Circular N° 3.196 dated October 7, 2002, the Superintendency of Banks set up a new methodology to record the financial investment in self-issued mortgage finance bonds, which up to then were recorded under Assets, maintaining liabilities for the bonds issued. In conformity with the current regulation, as of December 31, 2002 this standard considers to decrease Assets for the bonds issued upon investing in self-issued mortgage finance bonds, with no significant effects both on income and shareholders' equity on that date.

These changes in accounting principles were made to comply with the regulations issued by the Superintendency of Banks.

See discussion of changes in accounting principles in Note 2 to the Consolidated Financial Investments.



## **Differences between Chilean and United States Generally Accepted Accounting Principles**

Accounting principles generally accepted in Chile vary in certain important respects from the accounting principles generally accepted in the United States of America. Such differences involve certain methods for measuring the amounts shown in the consolidated financial statements, as well as additional disclosures required by accounting principles generally accepted in the United States and the accounting treatment of the merger.

Note 28 to the consolidated Financial Statements presents a description of the significant differences between Chilean GAAP and U.S. GAAP.

## **B. Operating Results**

### **Chilean Economy**

All of the operations and substantially all of our customers are located in Chile. Accordingly, our financial condition and results of operations are substantially dependent upon economic conditions prevailing in Chile. The Chilean economy experienced continuous significant growth in the 1990s, but in recent years this growth has stagnated. In the last ten years GDP growth averaged 5.6% and in the last 5 years GDP has grown 3.1% per year on average as a result of a series of international crisis that has led to an important decline in consumer and investor confidence in Chile. In 2002 Chile's GDP grew only 2.1%, impacted by the slower growth rate of the U.S. and major world economies and the indirect effects of the financial crises in Argentina and Brazil. The low growth rate of the economy also capped inflation which reached 2.8% in 2002 despite the fact that the Chilean peso depreciated 8.6% against the dollar. As a result of this low growth and inflationary environment, the Central Bank in 2002 continued to relax its monetary policy. The overnight interbank rate set by the Central Bank was reduced to a historical low of 2.75% per annum in nominal terms in January 2003.

Despite Chile's lower growth rate, in the second half of 2002 the economy showed some signs of acceleration pushed by lower interest rates and the better than expected evolution of the Brazilian economy. GDP in the fourth quarter grew at an annual rate of 3.2% and unemployment ended the year at 7.8%. Despite these developments at the macroeconomic level, we believe there still exists the potential for a reduction in economic activity in Chile.

### **Impact of Inflation**

Although Chilean inflation has moderated in recent years, Chile has experienced high levels of inflation in the past. High levels of inflation in Chile could adversely affect the Chilean economy and have an adverse effect on our business, financial condition and results of operations. In the year 2000 inflation increased to 4.5% as a result of the economic recovery and the rise in international oil prices. In 2001, the inflation rate decreased again to 2.6%, reflecting the low growth rate of internal demand, the fall in international oil prices and high unemployment rates. In 2002 inflation reached 2.8% also due to the low growth rate of internal demand. There can be no assurance that Chilean inflation will not change significantly from the current level. Although we currently benefit from moderate levels of inflation in Chile due to the current structure of our assets and liabilities (i.e., we have a significant amount of deposits that are not indexed to the inflation rate and/or do not accrue interest, while a significant portion of our loans are indexed to the inflation rate), there can be no assurance that our business, financial condition and result of operations in the future will not be adversely affected by changing levels of inflation.

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*UF-denominated Assets and Liabilities.* The Unidad de Fomento (UF) is revalued in monthly cycles. On every day in the period beginning the tenth day of the current month through the ninth day of the succeeding month, the nominal peso value of the UF is indexed up (or down in the event of deflation) in order to reflect each day a proportional amount of the prior calendar month's change in the CPI. One UF was equal to Ch\$15,769.92, Ch\$16,262.66 and Ch\$16,744.12 at December 31, 2000, 2001 and 2002, respectively. The effect of any changes in the nominal peso value of our UF-denominated assets and liabilities is reflected in its results of operations as an increase (or decrease, in the event of deflation) in interest revenue and expense, respectively. Our net interest revenue will be positively affected by an inflationary environment to the extent that our average UF-denominated assets exceed our average UF-denominated liabilities. Our net interest revenue will be negatively affected by inflation in any period in which our average UF-denominated liabilities exceed our average UF-denominated assets. Our average UF-denominated assets exceeded our average UF-denominated liabilities by Ch\$303,597 million, Ch\$319,921 million (Ch\$628,548 million on a combined basis) and Ch\$1,001,200 during the years-ended December 31, 2000, 2001 and

December 31, 2002, respectively. See *Item 5D: Asset and Liability Management Selected Statistical Information Average Balance Sheets and Interest Rate Data*.

*Price Level Restatements.* Chilean GAAP requires that financial statements be restated to reflect the full effects of loss in the purchasing power of the Chilean peso on the financial position and results of operations of reporting entities. The method prescribes that the historical cost of all non-monetary accounts be restated for general price-level changes between the date of origin of each item and the year-end. Our audited consolidated financial statements have been price-level restated in order to reflect the effects of the changes in the purchasing power of the Chilean peso during each year. All non-monetary assets and liabilities and all equity accounts have been restated to reflect the changes in the Consumer Price Index from the date they were acquired or incurred to year-end. Consistent with general banking practices in Chile, no specific purchasing power adjustments of income statement amounts are made. The purchasing power gain or loss included in net income reflects the effects of Chilean inflation on the monetary assets and liabilities held by us.

For comparative purposes, the historical December 31, 2000 and 2001 audited consolidated financial statements and their accompanying notes have been presented in constant Chilean pesos of December 31, 2002. As described in paragraph 1(p) of our audited consolidated financial statements, certain balances of previous years' financial statements have been reclassified to conform with the present year presentation.

The price-level adjusted audited consolidated financial statements do not purport to represent appraised values, replacement cost, or any other current value of assets at which transactions would take place currently and are only intended to restate all nonmonetary consolidated financial statement components in terms of local currency of a single purchasing power and to include in the net result for each year the gain or loss in purchasing power arising from the holding of monetary assets and liabilities exposed to the effects of inflation. See the discussion of price-level restatement in *Note 1(b) to our Audited Consolidated Financial Statements*.

The inflation rate used for purposes of such adjustments is the change in the CPI during the 12 months ended November 30 of the reported year. The change in the CPI used for price level restatement purposes was 4.7%, 3.1% and 3.0% in the twelve months ended December 31, 2000, 2001 and 2002. The actual change in the CPI was 4.5%, 2.6% and 2.8% in the years ended December 31, 2000, 2001 and 2002, respectively.

*Peso-denominated Assets and Liabilities.* Rates of interest prevailing in Chile during any period reflect in significant part the rate of inflation during the period and expectations of future inflation. The responsiveness to such prevailing rates of our peso-denominated interest earning assets and interest bearing liabilities varies. See *Item 5B: Operating Results Interest Rates*. We maintain a substantial amount of non interest bearing peso-denominated demand deposits. The ratio of such demand deposits to average interest earning assets was 14.6% and 15.1% (15.6% on a combined basis) and 15.2% as of December 31, 2000, 2001 and 2002, respectively. Because such deposits are not sensitive to inflation or changes in the market interest rate environment, any decline in market rates of interest or the rate of inflation adversely affects our net interest margin on assets funded with such deposits and any increase in the rate of inflation increases the net interest margin on such assets.

## **Interest Rates**

Interest rates earned and paid on our assets and liabilities reflect, to a certain degree, inflation, expectations regarding inflation, shifts in short term interest rates set by the Central Bank and movements in long-term real rates. The Central Bank manages short term interest rates based on its objectives of balancing low inflation and economic growth. Because our liabilities generally reprice faster than its assets, changes in the rate of inflation or short term rates in the economy are reflected in the rates of interest paid by us on our liabilities before such changes are reflected in the rates of interest earned by us on our assets. Therefore, when short-term interest rates fall, our net interest margin is positively impacted, but when short-term rates increase, our interest margin is negatively affected. At the same time, our net interest margin tends to be adversely affected in the short term by a decrease in inflation since generally our UF-denominated assets exceeds UF-denominated liabilities. See *Item 5B: Operating Results Impact of Inflation Peso denominated Assets and Liabilities*. An increase in long-term rates also has a positive effect on our net

interest margin, because our interest-earning assets generally have a longer duration than our interest-bearing liabilities. In addition, because our peso-denominated liabilities have relatively short repricing periods, they are generally more responsive to changes in inflation or short term rates than our UF-denominated liabilities. As a result, during periods when current inflation or expected inflation exceeds the previous month's inflation, customers often switch funds from UF-denominated deposits to more expensive peso-denominated deposits, thereby adversely affecting our net interest margin.

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## Foreign Exchange Fluctuations

A significant portion of our assets and liabilities is denominated in foreign currencies, principally the U.S. dollar, and we historically have maintained and may continue to maintain material gaps between the balances of such assets and liabilities. Because such assets and liabilities, as well as interest earned or paid on such assets and liabilities, and gains (losses) realized upon the sale of such assets, are translated to Chilean pesos in preparing our financial statements, our reported income is affected by changes in the value of the Chilean peso with respect to foreign currencies (principally the U.S. dollar). The Chilean government's economic policies and any future changes in the value of the Chilean peso against the U.S. dollar could adversely affect our financial condition and results of operations. The Chilean peso has been subject to large devaluation in the past, including a decrease of 8.5% in 2000, 14.7% in 2001 and 8.6% in 2002, and may be subject to significant fluctuations in the future. See *Item 3A: Selected Financial Data Exchange Rates*. Our results of operations may be affected by fluctuations in the exchange rates between the Chilean peso and the U.S. dollar, despite our policy and Chilean regulations relating to the general avoidance of material exchange rate mismatches. Entering into forward exchange transactions enables us to avoid such material exchange rate mismatches. In the years ended December 31, 2000, 2001 and 2002 the gap between foreign currency denominated assets and foreign currency denominated liabilities, including forward contracts was Ch\$174,098 million, Ch\$193,475 million (Ch\$196,461 million on a combined basis) and Ch\$11,396 million, respectively.

## Results of Operations for the Years Ended December 31, 2000, 2001 and 2002

The following discussion is based upon and should be read in conjunction with the Audited Consolidated Financial Statements. The Audited Consolidated Financial Statements have been prepared in accordance with Chilean GAAP (including the rules of the Superintendency of Banks relating thereto), which differ in certain significant respects from U.S. GAAP. *Note 28 to the Audited Consolidated Financial Statements* describes the principal differences between Chilean GAAP and U.S. GAAP and includes a reconciliation to U.S. GAAP of our net income for the years ended December 31, 2001 and 2002 and of our shareholders' equity at December 31, 2001 and 2002. The Audited Consolidated Financial Statements have been restated in constant Chilean pesos of December 31, 2002. See *Note 1(b) to the Audited Consolidated Financial Statements*.

## Introduction

On August 1, 2001, Old Santander-Chile was merged into Santiago. Upon giving effect to the merger, Santiago changed its name to Banco Santander-Chile. See *Item 4A: Information on the Company History and Development of the Company Overview*. For an explanation of the accounting treatment of the merger see *Presentation of Financial Information Merger-Accounting Treatment* and *Item 8A: Consolidated Statements and Other Financial Information*.

Unless otherwise stated, the following financial data reflect the merger as follows:

The 2000 financial data is derived from the historical income statement of Santiago prepared under Chilean GAAP.

The 2001 financial data is presented in two separate columns. The column labeled "2001 (audited)" is derived from the historical income statements of Santiago prepared under Chilean GAAP, while the column labeled "Combined 2001 (unaudited)", reflects the aggregation of Santiago and Old Santander-Chile's financial results of operation as separately reported under Chilean GAAP for the year ended December 31, 2001, without elimination of inter-company balances or transactions and without reflecting merger synergies or expenses. There were no material inter-company balances or transactions between Santiago and Old Santander-Chile as of the dates and for the periods for which combined information is provided. Tables showing this aggregation are provided in *Item 5G: Operating*

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*and Financial Review and Prospects Reconciliation of Combined Financial and Statistical Information.*

The 2002 financial data is derived from our historical income statement, which reflects the merger of Santiago and Old Santander-Chile on a prospective basis from January 1, 2002 as mandated by Chilean GAAP.

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The column labeled 2000/2001 presents the variation expressed in percentage points between the historical financial data presented for the years ended December 31, 2000 and 2001.

The column labeled 2001 Combined/2002 presents the variation expressed in percentage points between the combined financial data presented for the year ended December 31, 2001 and the historical financial data presented for the year ended December 31, 2002. Tables showing this aggregation are provided in *Item 5G: Operating and Financial Review and Prospects Reconciliation of Combined Financial and Statistical Information*.

The following table sets forth the principal components of our net income for the years ended December 31, 2000, 2001 and 2002.

	For the year-ended December 31,					% Change		
	2000	2001	Combined 2001(1) (unaudited)	2002	2002	2000/ 2001(2)	2001/2002	2001 Combined/ 2002 (unaudited)
	(in millions of constant Ch\$ as of December 31, 2002)				(in thousands of US\$(3))			
<b>CONSOLIDATED INCOME STATEMENT DATA</b>								
<b>Chilean GAAP:</b>								
<b>Interest income and expense</b>								
Interest revenue	644,025	596,763	1,113,478	1,031,577	1,448,072	(7.3)%	72.9 %	(7.4)%
Interest expense	(403,245)	(336,714)	(631,231)	(512,131)	(718,902)	(16.5)	52.1	(18.9)
Net interest revenue	240,780	260,049	482,247	519,446	729,170	8.0	99.7	7.7
<b>Provision for loan losses</b>	(47,589)	(47,946)	(97,803)	(91,207)	(128,032)	0.8	90.2	(6.7)
<b>Fees and income from services</b>								
Fees and other services income	55,212	61,937	115,188	124,720	175,076	12.2	101.4	8.3
Other services expense	(14,628)	(12,164)	(19,217)	(22,578)	(31,694)	(16.8)	85.6	17.5
Total fees and income from services, net	40,584	49,773	95,971	102,142	143,382	22.6	105.2	6.4
<b>Other operating income, net</b>								
Net gain (loss) from trading and brokerage	5,222	8,912	16,324	29,673	41,654	70.7	233.0	81.8
Foreign exchange transactions, net	11,830	10,385	30,658	(25,342)	(35,574)	(12.2)	(344.0)	(182.7)
Others, net		(6,416)	(17,060)	(18,150)	(25,478)		182.9	6.4
Total other operating income, net	17,052	12,881	29,922	(13,819)	(19,398)	(24.5)	(207.3)	(146.2)
<b>Other income and expenses</b>								
Loan loss recoveries	9,355	11,672	24,171	25,134	35,282	24.8	115.3	4.0
Non-operating income, net	(6,230)	(1,598)	(4,045)	(57,351)	(80,506)	(74.3)	3488.9	1317.8
Income attributable to investments in other companies	96	198	455	442	621	106.3	123.2	(2.9)
Losses attributable to minority interest	(39)		(89)	(182)	(256)	(100.0)		104.5
Total other income and expenses	3,182	10,272	20,492	(31,957)	(44,859)	222.8	(411.1)	(255.9)

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<b>Operating expenses</b>								
Personnel salaries and expenses	(76,886)	(83,985)	(152,932)	(147,517)	(207,076)	9.2	75.6	(3.5)
Administrative and other expenses	(56,764)	(57,260)	(101,251)	(99,962)	(140,321)	0.9	74.6	(1.3)
Depreciation and amortization	(14,009)	(17,307)	(31,458)	(39,353)	(55,242)	23.5	127.4	25.1
<b>Total operating expenses</b>	<b>(147,659)</b>	<b>(158,552)</b>	<b>(285,641)</b>	<b>(286,832)</b>	<b>(402,639)</b>	<b>7.4</b>	<b>80.9</b>	<b>0.4</b>
<b>Gain (loss) from price-level restatement</b>								
	(11,973)	(7,843)	(14,180)	(13,024)	(18,283)	(34.5)	66.1	(8.2)
<b>Income before income taxes</b>	<b>94,377</b>	<b>118,634</b>	<b>231,008</b>	<b>184,749</b>	<b>259,341</b>	<b>25.7</b>	<b>55.7</b>	<b>(20.0)</b>
<b>Income taxes</b>	<b>(424)</b>	<b>3,645</b>	<b>(13,910)</b>	<b>(27,434)</b>	<b>(38,510)</b>	<b>(959.7)</b>	<b>(852.6)</b>	<b>97.2</b>
<b>Net income</b>	<b>93,953</b>	<b>122,279</b>	<b>217,098</b>	<b>157,315</b>	<b>220,831</b>	<b>30.1</b>	<b>28.7</b>	<b>(27.5)</b>



- (1) Reflects the aggregation of Santiago's and Old Santander-Chile's financial condition and results of operations as separately reported under Chilean GAAP for 2001, without elimination of inter-company balances or transactions and without reflecting merger synergies or expenses. There were no material inter-company balances or transactions between Santiago and Old Santander-Chile as of the dates and for the periods for which combined information is provided.
- (2) Compares 2001 historical financial data to 2000 historical financial data.
- (3) Compares 2002 historical financial data to combined 2001 data.
- (4) Amounts stated in US dollars as and for year-ended December 31, 2002 have been translated from Chilean pesos at the exchange rate of Ch\$712.38 = US\$1.00 as of December 31, 2002. See *Item 3A: Selected Financial Data Exchange Rates* for more information on the observed exchange rate.

The following table sets forth (i) our reported results of operation for 2002, (ii) the expenses we incurred during that period in connection with the merger and integration of our predecessor banks, and (iii) our results of operations excluding merger integration expenses for that period.

	As of and for the year-ended December 31,		
	2002, as reported		
	(including merger expenses)	Merger expenses	2002, as adjusted (excluding merger expenses)
	(in millions of constant Ch\$)		
	as of December 31, 2002)		
<b>CONSOLIDATED INCOME STATEMENT DATA</b>			
Chilean GAAP:			
Net interest revenue	519,446		519,446
Provision for loan losses	(91,207)	11,950(1)	(79,257)
Total fees and income from services, net	102,142		102,142
Total other operating income, net	(13,819)		(13,819)
Other income (expenses), net	(31,957)	51,431(2)	19,474
Operating expenses	(286,832)		(286,832)
Loss from price-level restatement	(13,024)		(13,024)
Income before income taxes	184,749	63,381	248,130

- (1) Leveling of credit risk classifications and charge-offs.
- (2) Direct merger costs and harmonization of fixed asset depreciation criteria.

2001 and 2002. Net income for the twelve-month period ended December 31, 2002 increased 28.7% compared to 2001 Santiago stand-alone figures. This was mainly due to the merger.

Net income for the twelve month period ended December 31, 2002 decreased 27.5% to Ch\$157,315 million compared to combined net income of Ch\$217,098 million for the same period in 2001. The decrease primarily reflected a Ch\$63,381 million charge for merger integration

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expenses incurred during the second half of 2002. Net income was also adversely affected by a higher effective tax rate in 2002 compared to the combined effective tax rate for the same period in 2001. The increase in the effective tax rate reflected the depletion of Santiago's tax loss carry-forwards, which had resulted in tax benefits for Santiago during the previous period. Excluding the effect of merger-related charges, pre-tax income would have increased by 7.4% to Ch\$248,130 million in 2002 compared to combined pre-tax net income of Ch\$ 184,749 million for the same period in 2002, primarily reflecting higher gains on financial investments and trading, higher fee income and lower personnel and administrative expenses, all of which offset a 3.7% decline in combined net interest revenue after hedging. Our efficiency ratio was 47.2%, the lowest among our peer group competitors.

*Net interest revenue*

	Year Ended December 31,				% Change		
	2000	2001	2001 Combined (unaudited)	2002	2000/2001	2001/2002	2001 Combined/ 2002 (unaudited)
	(in millions of constant Ch\$ as of December 31, 2002, except percentages)						
Interest revenue	644,025	596,763	1,113,478	1,031,577	(7.3)%	72.9%	(7.4)%
Interest expense	(403,245)	(336,714)	(631,231)	(512,131)	(16.5)%	52.1%	(18.9)%
<b>Net interest revenue</b>	<b>240,780</b>	<b>260,049</b>	<b>482,247</b>	<b>519,446</b>	<b>8.0%</b>	<b>99.7%</b>	<b>7.7%</b>
Average interest earning assets	5,250,579	5,719,064	10,599,852	10,859,722	8.9%	89.9%	2.5%
Average non-interest bearing demand deposits	765,595	863,394	1,649,226	1,649,587	12.8%	91.1%	0.0%
<b>Net interest margin(1)</b>	<b>4.6%</b>	<b>4.6%</b>	<b>4.6%</b>	<b>4.8%</b>			
<b>Adjusted net interest margin(2)</b>	<b>4.8%</b>	<b>4.7%</b>	<b>4.8%</b>	<b>4.6%</b>			
Average shareholders equity and average demand deposits to total average earning assets	23.6%	24.3%	24.7%	24.2%			

- (1) Net interest margin is net interest revenue divided by average interest earning assets.
- (2) Net interest margin including results of forward contracts. Pursuant to Chilean GAAP, Santander-Chile cannot include as net interest revenue the results of forward contracts, which hedge foreign currencies. Under the rules of the Superintendency of Banks, these gains (or losses) cannot be considered interest revenue, but must be considered as gains (or losses) from foreign exchange transactions and, accordingly, recorded as a different item in the income statement. This distorts net interest revenue and foreign exchange transaction gains especially during periods when the exchange rate is highly volatile.
- (3) Nominal rate earned minus nominal rate paid.
- (4) Real rate earned minus real rate paid.

Net interest revenue in the year ended December 31, 2002 increased 99.7% mainly as a result of the merger.

Net interest revenue for the year ended December 31, 2002 increased 7.7% to Ch\$519,446 million compared to combined net interest revenue of Ch\$482,247 million for the same period in 2001. The increase reflected a 2.5% increase in average earning assets and an increase in net interest margin to 4.78% compared to combined net interest margin of 4.55% for the same period in 2001. Including the results of hedging operations, our net interest margin declined from 4.84% on a combined basis in 2001 to 4.55% for in 2002 and net interest revenue declined 3.7% from Ch\$512,905 million on a combined basis in 2001 to Ch\$494,104 million for the 2002 period.

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The decline in our net interest margin adjusted for the results of hedging transactions mainly reflected the impact of low interest rates and the low-inflation environment during the 2002 period, which was partially offset by limited improvements in our asset and funding mix. Currently, we do not anticipate that this trend will improve in 2003. The average nominal rate earned on our combined interest-earning assets decreased from 10.5% in 2001 to 9.5% in 2002, reflecting the lower interest rate and inflationary environment. The 90-day Central Bank rate, a benchmark rate for deposits and short-term loans expressed in nominal terms, decreased from 6.51% as of December 31, 2001 to 2.88% as of December 31, 2002. Although our margins initially benefit from a decrease in interest rates, because liabilities re-price faster than our interest earning assets, over time interest earning assets will eventually reflect the decrease in interest rates. The average real rate earned over our interest earning assets also decreased to 8.5% in 2002 from 9.4% in 2001 which demonstrates more clearly the reduction of real interest rates in Chile. The yield of the 8-year bond, a significant benchmark for mortgage loans and long-term financial investments decreased 56 basis point in real terms in 2002 compared to year-end 2001. We expect that the effect of declining interest rates will be further exacerbated by expected lower inflation rates, which we expect will cause the contraction of the spreads earned over non interest-bearing liabilities, e.g. checking accounts, and amounts earned on UF-denominated interest-earning assets.

The improvement of our asset mix through the growth of higher-yielding retail loans offset in part the recent contraction of our hedging-adjusted net interest margin. Compared to combined December 31, 2001 figures, total loans at December 31, 2002 decreased 10.9%, while consumer loans at that date increased 7.6%. The average rate on consumer loans in 2002 reached 26.6% compared to the 9.5% nominal rate earned on interest earning assets as a whole. Demand for consumer financing loans also increased as a result of prevailing lower interest rates, especially in the second half of 2002. This was apparent in all income segments. Loans at Banefe increased 4.6% in 2002, the first real growth rate in several years. Commercial loans decreased 16.1% as a result of our strategy of reducing our participation in both the low-yielding short-term large corporate lending market, as well as the implementation of our policy of reducing our exposure to the commercial real estate sector for credit risk reasons. In addition, low-

yielding interbank loans decreased 94.6% and contingent loans decreased 15.3%, compared to 2001 combined figures.

Lower funding costs also offset in part the decline of our hedging-adjusted net interest margin. The nominal rate earned over interest bearing deposits decreased 150 basis points to 5.9% and the real rate paid decreased 120 basis points to 4.5% in 2002. The average balance of time deposits increased 2.2% in 2002 compared to 2001. Time deposits continue to be the main source of funding representing 40.0% of total average liabilities. The majority of these time deposits have a maturity of 90 days or less and therefore, the cost of these funds varies in line with the 90-day Central Bank rate. As a result, the real rate paid on time deposits fell 172 basis points to 3.1%. The nominal rate paid on time deposits also decreased 190 basis points to 4.7% also a result of the lower interest rate environment and low inflation rates. The balance of saving time deposits decreased 19.1% as a result of various factors including a reduction in low-yielding assets which are mainly funded through our deposit base and a decrease in deposits from pension funds. See *Risk Factors Risks Associated with the Merger The merger may affect our access to funding from Chilean pension funds (AFPs) and Market Risk Disclosure of the New Bank Chilean Pension Funds*. Finally, low inflation rates and lower interest rates have made other investment alternatives more attractive. We have also been proactively encouraging clients to invest in mutual funds instead of short-term deposits as we have excess liquidity given the constrained outlook for loan growth.

Our ratio of average non-interest-bearing demand deposits and equity to average earning assets remained stable at 24.2% in 2002 compared to previous years. The growth rate of average non-interest-bearing demand deposits was flat in 2002. The balance of non-interest bearing demand deposits increased 8.7% reflecting individual consumers' preference for readily available funds deposited into checking accounts instead of low-yielding time deposits. This growth was achieved despite the decrease in our market share in checking accounts from large corporations, mainly as a result of client overlapping.

*2000 and 2001.* Our net interest revenue increased 8.0% from Ch\$240,780 million in 2000 to Ch\$260,049 million in 2001 primarily due to a 16.5% decrease in interest expense, which was partially offset by a 7.3% decrease in interest revenue. The 7.3% reduction in interest revenue resulted from a 15.0% (184 basis points) decrease in the nominal average interest rate earned on those assets, which was partially offset by an 8.9% increase in average interest-earning assets. The nominal average interest rate earned was 10.43% in 2001 and 12.27% for 2000.

The most significant factors leading to the increase in average interest earning assets in 2000 were the 13.4% growth of Chilean peso-denominated loans and the 28.8% growth of foreign currency denominated loans. In addition, UF denominated loans and mortgage loans financed with mortgage bonds increased by 1.2% and 6.3%, respectively.

The reduction in the nominal interest rates affected all three asset classes. The nominal interest rates on peso-denominated assets decreased 208 basis points, nominal interest rates on UF denominated assets decreased 226 basis points and nominal interest rates on foreign currency denominated assets decreased 104 basis points. For peso- and UF denominated average interest earning assets, the reduction in nominal interest rates is a consequence of lower inflation. For foreign currency denominated assets, the reduction in nominal interest rates resulted from the lower interest rates prevailing in the international market and, in particular, the U.S. market.

Our peso-denominated interest-earning assets accounted for 22.1% of total interest-earning assets in 2001 up from 20.0% in 2000. Interest earned on peso-denominated interest-earning assets accounted for 34.7% of total interest earned in 2001, up from 30.1% in 2000.

#### ***Provision for loan losses***

Chilean banks are required to maintain reserves to cover possible credit losses that at least equal their loans to customers multiplied by the greater of (i) their risk index or (ii) 0.75%. The risk index is derived from management's classification of our portfolio according to objective

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criteria relating to the performance of the loans or, in the case of commercial loans, management's estimate of the likelihood of default. Banks in Chile are also required to establish individual loan loss allowances for loans that are more than 90 days past due. The amount of the individual loan loss provision is equal to 100% of the unsecured past due portion of the loan if such amounts in the aggregate exceed the global loan loss allowance. *See Item 5D: Asset and Liability Management*

*Loan Portfolio Classification of Loan Portfolio and Item 5D: Asset and Liability Management Loan Loss Allowances.* Banks in Chile are also required to maintain additional consumer loan loss provisions. A bank may also voluntarily maintain additional loan loss provisions in excess of the minimum amounts required as global and individual loan loss allowances. Provisions to such voluntary reserves are not deducted from income for tax purposes.

For statistical information with respect to our substandard loans and reserves for possible loan losses, see *Item 5D: Asset and Liability Management Loan Loss Provisions Analysis of Substandard Loans and Amounts Past Due and Item 5D: Asset and Liability Management Loan Loss Provisions Analysis of Loan Loss Provisions*, as well as *Note 5 to the Audited Consolidated Financial Statements*. The amount of provision charged to income in any period consists of net provisions established for possible loan losses, net of provisions made with respect to real estate acquired upon foreclosure and charge-offs against income (equal to the portion of loans charged off that is not allocated to a required reserve at the time of charge off).

Provisions for loan losses for year-ended December 31, 2002 increased 90.2% compared to 2001 mainly as a result of the merger.

Provisions for loan losses for year-ended December 31, 2002 decreased 6.7% to Ch\$91,207 million compared to combined provisions for loan losses of Ch\$97,803 million for the same period in 2001, mainly reflecting the reclassification during the second quarter of 2002 of Ch\$6,940 million in voluntary provisions from provisions for loan losses to other non-operating income, net, which is part of other income and expenses. The reclassification was in response to new guidelines issued by the Superintendency of Banks which required that these voluntary loan provisions be reclassified because they were not linked to any specific credit risk.

Excluding the reclassification of voluntary provisions, provisions for loan losses would have been Ch\$98,147 million, a 0.4% increase compared to combined provisions for loan losses of Ch\$97,803 million for the year-ended December 31, 2001. The increase in our provisions for loan losses, mainly reflected a provision charge of Ch\$11,950 million, accrued in the second half of 2002, as a result of the leveling of credit risk classifications in the Old Santander-Chile and Santiago loan portfolios and merger-related charge-offs. In cases in which a client common to both banks had been assigned a dissimilar risk classification, we have adopted the policy of classifying such client at the lower classification level. Also, as part of the merger-related review of our loan portfolio, we have decided to charge-off certain loans. As a result of the leveling, our risk index increased to 1.68%, which was higher than the risk index of each of Old Santander-Chile and Santiago prior to the merger. Past due loans at December 31, 2002 increased 41.7% to Ch\$166,850 million compared to combined past due loans of Ch\$117,746 million at year-end 2001. The increase was mainly related to temporary operational disruptions in loan portfolio management caused by the merger integration process. The coverage ratio decreased to 100.5%, principally as a result of the increase in past due loans. See *Item 4 A: History and Development of the Company Merger Update Credit Risk*.

The weaker economic environment also contributed to the increase in both our risk index and past due loans by negatively impacting asset quality throughout the financial system.

*2000 and 2001.* We continued to show improvement in our risk index (consolidated) from 1.37% as of December 31, 2000 to 1.35% as of December 31, 2001, although the rate of improvement slowed relative to the prior year. Despite the weaker than expected economic recovery during 2001, we recorded a consolidated loan growth of 6.9% in 2001. As a result, our provision for loan losses increased 0.8% in 2001 compared to 2000.

#### *Fee income*

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The following table sets forth certain components of our income from services (net of fees paid to third parties directly connected to providing those services, principally fees relating to credit card processing and ATM network administration) in the years ended December 31, 2001 and 2002.



	Year ended December 31,				% Change		
	2001		2001 Combined (unaudited)	2002	2000/2001	2001/2002	2001 Combined/ 2002
	2000	2001					
(in millions of constant Ch\$ as of December 31, 2002, except percentages)							
Payment agency services	7,674	9,550	13,961	14,640	24.4%	53.3%	4.9%
Checking accounts	7,639	9,698	19,696	28,284	27.0	191.6	43.6
Credit cards(1)	4,103	5,103	11,917	11,644	24.4	128.2	(2.3)
Automatic Teller cards(2)	3,687	3,289	8,246	6,899	(10.8)	109.8	(16.3)
Letters of credit, guarantees, pledges and other contingent loans	905	891	2,460	2,882	(1.6)	223.5	17.2
Lines of credit	1,704	3,146	7,929	4,542	84.7	44.4	(42.7)
Underwriting	741	1,024	4,354	4,921	38.3	380.6	13.0
Bank drafts and fund transfers			224	179			(20.3)
Sales and purchases of foreign currencies	2,126	2,462	3,610	3,909	15.8	58.8	8.3
Insurance brokerage	2,967	3,275	4,136	3,553	10.4	8.5	(14.1)
Custody and trust services	277	289	568	579	4.4	100.3	1.9
Mutual fund services	5,915	6,384	12,637	13,867	7.9	117.2	9.7
Savings accounts	2,052	2,050	2,486	1,551	(0.1)	(24.3)	(37.6)
Factoring	436	941	941	76	115.8	(91.9)	(91.9)
Other	358	1,672	2,806	4,616	367.0	176.2	64.5
<b>Total</b>	<b>40,584</b>	<b>49,773</b>	<b>95,971</b>	<b>102,142</b>	<b>22.6</b>	<b>105.2</b>	<b>6.4</b>

(1) Net of payments to Transbank in respect of credit card purchase processing expenses.

(2) Net of payments to REDBANC in respect of ATM transaction processing expenses.

Fee income for the year-ended December 31, 2002 increased 105.2% compared to 2001, mainly as a result of the merger.

Fee income for the year-ended December 31, 2002 increased 6.4% as compared to combined fee income for the same period in 2001. The increase in fee income reflected mainly an increase in checking account fees that rose 43.6% compared to combined data for the 2001 period. Fees from asset management increased 9.7% to Ch\$13,867 million compared to Ch\$12,637 million combined asset management fees for same period of 2001. Total funds under management increased 21.8% in 2002 to Ch\$1,026,992 million compared to combined 2001 assets under management.

2000 and 2001. Our fees and income from services (net) increased 22.6% in 2001 compared to 2000 due in part to a new segmentation strategy, implemented late in 2000, which led to a new pricing policy. The primary areas in which fees and income from services (net) increased in 2001 were current accounts, lines of credit and overdrafts, credit cards and collections.

**Other operating income (expenses), net**

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Other operating expenses, net for the year-ended December 31, 2002 totaled a loss of Ch\$13,819 million compared to a gain of Ch\$12,881 million for the year-ended December 31, 2001. This mainly reflects a loss of Ch\$25,342 million from foreign exchange transactions, net in 2002 compared to a gain of Ch\$10,385 million in 2001.

Other operating expenses, net for the year-ended December 31, 2002 totaled a loss of Ch\$13,819 million compared to a combined gain of Ch\$29,922 million in the year-ended December 31, 2001. This mainly reflects a loss of Ch\$25,342 million from foreign exchange transactions, net in 2002 compared to a gain of Ch\$30,658 million in 2001. These losses consisted mainly of the accrual cost of foreign currency forward contracts to hedge net interest revenue and reflected the depreciation of the Chilean peso against the US dollar for the period. Under applicable Superintendency of Banks guidelines these gains or losses cannot be considered interest revenue, but must be considered as gains or losses from foreign exchange transactions and, accordingly, registered in a different

line item of the income statement. This accounting asymmetry distorts net interest income and foreign exchange transaction gains, especially in periods of high exchange rate volatility.

This higher loss from foreign exchange transactions was partially offset by the 81.8% increase in 2002 compared to combined 2001 from unrealized gains on financial investments and realized gains from trading, reflecting a strong decline in interest rates that resulted in larger unrealized gains from the mark-to-market of our trading portfolio as well as higher realized gains from the sale of financial investments.

The 6.4% increase in the loss in other operating expenses in the year-ended December 31, 2002 compared to combined a year-end December 31, 2001 figures was primarily the result of higher customer service expenses. The increase in sales force expenses mainly reflected a rise in retail banking activity in middle- to upper-income individuals offset by a reduced sale efforts related to Banefe.

*2000 and 2001.* Our total other operating income (net) decreased 22.6% in 2001 compared to 2000 mainly due to the reclassification of sales force expenses from administrative expenses to other operating expenses. With respect to foreign exchange transactions (net), the exchange rates of the Chilean peso against the U.S. dollar were highly volatile in 2001, due to several worldwide events including the September 11, 2001 attacks and the crisis in Argentina. As a result, our net income from foreign exchange transactions (net) decreased 12.2% from Ch\$11,489 million in 2000 to Ch\$10,086 million in 2001. We hedge our dollar position with Central Bank securities which are Chilean peso-denominated and indexed to the U.S. dollar. Interest on these securities is booked as part of our net interest margin as interest is earned.

This was offset by a 70.7% increase in gains from trading activities (net) in 2001 compared to 2000. During 2001 our treasury has been very active in taking short- and long-term positions in Central Bank securities and mortgage bonds in order to take advantage of the low interest rate environment on the funding side. In addition, during 2001 we securitized a portion of our mortgage portfolio, generating additional income of Ch\$1,956 million.

#### *Other income and expenses, net*

Other income and expenses, net for the year-ended December 31, 2002 totaled a loss of Ch\$31,957 million compared to a gain of Ch\$10,272 million in the 2001 period.

Other income and expenses, net for the year-ended December 31, 2002 totaled a loss of Ch\$31,957 million compared to a combined gain of Ch\$20,492 million for the 2001 period. Other expense included a charge of Ch\$38,629 million accrued in connection with the merger, included in non-operating income, net. This charge included Ch\$22,063 million in severance payments and Ch\$16,566 million other expenses directly incurred in connection with the merger such as system-related charges, marketing expenses, legal costs and moving expenses. Other expenses also included in 2002 a Ch\$12,802 million charge related to the harmonization of depreciation criteria of fixed assets. Old Santander-Chile and Santiago depreciated some fixed assets at different rates. We adopted the most conservative criteria between the two used by the separate banks.

The decrease in other income, net was also due to the reclassification of Ch\$6,940 million from voluntary loan loss allowances to other liabilities in the balance sheet and from voluntary provisions to nonoperating income, net in the income statement in 2002. The reclassification was in response to new guidelines issued by the Superintendency of Banks, which required that these voluntary loan provisions be reclassified because they were not linked to any specific credit risk.

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The decrease in other income, net was partially offset by higher gains from the sale of foreclosed assets and the 3.9% rise in recovery of loans previously charged off compared to combined 2001 figures.

*2000 and 2001.* Our total other income (net) increases 222.8% in 2001 compared to 2000 primarily due to a 74.3% decrease in non-operating losses.

### *Operating expenses*

The following table sets forth information regarding our operating expenses in the years ended December 31, 2001 and 2002.

	Year ended December 31,				% Change		
	2000	2001	2001 Combined (unaudited)	2002	2000/2001	2001/2002	2001 Combined/ 2002
	(in millions of constant Ch\$ as of December 31, 2002, except percentages)						
Personnel salaries and expenses	(76,886)	(83,985)	(152,932)	(147,517)	9.2%	75.6%	(3.5)%
Administrative expenses	(56,764)	(57,260)	(101,251)	(99,962)	0.9	74.6	(1.3)
Depreciation and amortization	(14,009)	(17,307)	(31,458)	(39,353)	23.5	127.4	25.1
<b>Total</b>	<b>(147,659)</b>	<b>(158,552)</b>	<b>(285,641)</b>	<b>(286,832)</b>	<b>7.4</b>	<b>80.9</b>	<b>0.4</b>
Efficiency ratio(1)	49.5%	49.1%	47.0%	47.2%			

- (1) The efficiency ratio is the ratio of total operating expenses to total operating revenue. Total operating revenue consists of net interest revenue, fees and income from services, net, and other operating income, net.

Operating expenses for the year-ended December 31, 2002 increased 80.9% to Ch\$286,832 million compared to former Santiago operating expenses in 2001, mainly as a result of the merger.

Operating expenses for the year-ended December 31, 2002 increased 0.4% to Ch\$286,832 million compared to combined operating expenses of Ch\$285,641 million for the same period in 2001. The efficiency ratio was 47.2% for the year-ended December 31, 2002. The rise in operating expenses reflected in part the inclusion of Ch\$4,000 million of expenses recorded in personnel expenses, related to harmonization of accounting for collective bargaining agreement costs, which each predecessor bank accrued under different methods. Despite this additional expense total personnel expenses fell 3.5% mainly as a result of the reduction of total headcount which in the year 2002 fell by 894 persons or 9.7%.

Administrative expenses decreased 1.3% in 2002 compared to combined administrative expenses for the year-ended December 31, 2001. Lower administrative expenses reflect cost saving being produced by the merger especially in the fourth quarter of 2002 and a decrease in costs associated with implementation of the (Altair) platform, which has now been completed. *See Item 5: Operating and Financial Review and Prospects Liquidity and Capital Resources Capital Expenditures* .

These reductions in costs was also offset by the 25.1% increase in amortization and depreciation, which reflect the high level of recent investments in technology in both Old Santander-Chile and Santiago.

*2000 and 2001.* Our total operating expenses increased 7.4% in 2001 compared to 2000, in part due to a 9.2% increase in personnel salaries and expenses and, to a lesser extent, to a 23.5% increase in depreciation and amortization. Administrative and other expenses remained virtually the same. Included in the increases in operating expenses for 2001 are non-recurring, one-time items and increases linked to bonuses.

Our operating expenses from depreciation and amortization increased 23.5% due to the implementation of our new technology platform.

#### ***Loss from price level restatement***

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Loss from price level restatement for the twelve month period ended December 31, 2002 increased 66.1% compared to the loss from price level restatement in former Santiago for the twelve month period ended December 31, 2001. This was mainly a result of the merger.

Loss from price level restatement for the twelve month period ended December 31, 2002 decreased 8.2% to Ch\$13,024 million compared to combined loss from price level restatement of Ch\$14,180 million for the same 2001 period. The lower loss from price level restatement reflects the lower inflation rate used for calculating price level restatement in the twelve month period ended December 31, 2002 (3.0%) compared to the same period of 2001 (3.1%) . Because our capital is larger than the sum of our fixed and other assets, price level restatement usually results in a loss and fluctuates with the variation of inflation.

The 34.5% decrease in the loss from price-level restatement in 2001 from 2000 is attributable to a lower inflation adjustment which is the change in the Chilean consumer price index from November of one year to November of the following year (3.1% in 2001 versus 4.7% in 2000).

### *Income tax*

In 2001 former Santiago did not incur income taxes as it still was benefiting from tax loss carry-forwards related to the subordinated debt issue with the Central Bank of Chile. These tax loss carry-forwards expired in March 2002. We expect that in the future we will be paying an effective tax rate similar to the corporate tax rate in Chile, which in 2002 was 16%. As a result, total income tax as of December 31, 2002 increased 97.2% to Ch\$27,434 million compared to combined tax income in 2001. The statutory corporate tax rate in Chile will increase to 16.5% in 2003 and 17.0% in 2004 and thereafter. The effective tax rate for the year-ended December 31, 2002 reached 14.8% compared to 6.0% for the same period in 2001.

## **C. Liquidity and Capital Resources**

### **Sources of Liquidity**

Santander-Chile's liquidity depends upon its (i) capital, (ii) reserves and (iii) financial investments, including investments in government securities. To cover any liquidity shortfalls and to augment its liquidity position, Santander-Chile has established lines of credit with foreign and domestic banks and also has access to Central Bank borrowings.

The following table sets forth our contractual obligations and commercial commitments by time remaining to maturity. As of December 31, 2002, the scheduled maturities of our contractual obligations and of other commercial commitments, including accrued interest were as follows:

<u>Contractual Obligations</u>	<u>Due within 1 year</u>	<u>Due after 1 year but within 3 years</u>	<u>Due after 3 years but within 6 years</u>	<u>Due within 6 years</u>	<u>Total 2002</u>
Deposit and other obligations(1)	3,698,898	495,699	21,405	11,610	4,227,612
Mortgage finance bonds	164,446	227,818	266,552	903,194	1,562,010
Bonds		143,669	226,574	84,719	454,962
Chilean Central Bank borrowings:			13,960		13,960
Credit lines for renegotiations of Loans	13,507			2,246	15,753
Other Central Bank borrowings	12,760	41,340	44,840	301,694	400,634
Borrowings from domestic financial institutions	46,665	15,482			62,147
Investments sold under agreements to Repurchase	730,145				730,145
Foreign borrowings	525,005	72,211	7,480		604,696
Other obligations	58,354	7,935	6,668	3,943	76,900
<b>Total of cash obligations</b>	<b>5,249,780</b>	<b>1,004,154</b>	<b>587,479</b>	<b>1,307,406</b>	<b>8,148,819</b>

(1) Excludes demand accounts, saving accounts

As of December 31, 2002, the scheduled maturities of other commercial commitments, including accrued interest, were as follows:

<u>Other Commercial Commitments</u>	<u>Due within 1 year</u>	<u>Due after 1 year but within 3 years</u>	<u>Due after 3 years but within 6 years</u>	<u>Due after 6 years</u>	<u>Total 2002</u>
	(in millions of constant Ch\$ as of December 2002)				
Letter of Credit	222,080	7,832	31,644	8,407	341,963
Guarantees	167,704	60,180	23,855	6,338	258,077
Other commercial commitments	13,502	4,845	1,921	509	20,777
<b>Total other commercial commitments</b>	<b>403,286</b>	<b>144,857</b>	<b>57,420</b>	<b>15,254</b>	<b>620,817</b>



**(i) Capital**

Santander-Chile currently has shareholders' equity in excess of that required by all current Chilean regulatory requirements. According to the General Banking Law, a bank should have an effective net worth of at least 8% of its risk-weighted assets, net of required reserves, and paid-in capital and reserves (basic capital) of at least 3% of its total assets, net of required reserves. For these purposes, the effective net worth of a bank is the sum of (a) the bank's basic capital; (b) subordinated bonds issued by the bank valued at their placement price up to 50% of its basic capital; provided that the value of the bonds shall decrease 20% for each year that lapses during the period commencing six years prior to their maturity and (c) voluntary loan loss allowances up to 1.25% of the bank's risk-weighted assets. The calculation of the effective net worth does not include the capital contributions made to subsidiaries of the bank nor its foreign branches. In 2001, the reforms to the capital markets resulted in changes in the calculation of the Bank's regulatory capital, which became effective in 2002. This consisted of changing the calculation of capital contributions from an unconsolidated basis to a consolidated basis. For purposes of weighing the risk of a bank's assets, the General Banking Law considers five different categories of assets, based on the nature of the issuer, the availability of funds, the nature of the assets and the existence of collateral securing such assets. The following table shows Santander-Chile's actual equity versus the minimum effective equity required by law:

	<b>At December 31,</b>	
	<b>2001</b>	<b>2002</b>
	<b>(in millions of constant Ch\$ as of December 31, 2002)</b>	
Minimum effective equity required	389,272	640,147
Santander-Chile's effective equity	620,112	1,141,806
Excess over minimum effective equity	230,840	501,659

The merger of Old Santander-Chile and Santiago required a special regulatory preapproval of the Superintendency of Banks which was granted on May 16, 2002. The resolution granting this preapproval imposed a mandatory minimum capital to risk-weighted assets ratio of 12% for the merged bank.

**(ii) Reserves**

In accordance with the General Banking Law regulations prior to November 4, 1997, banks were required to have a minimum of UF400,000 (approximately US\$9.4 million as of December 31, 2002) of paid in capital and reserves. Pursuant to the new General Banking Law, for all periods subsequent to November 4, 1997, banks are required to have a minimum of UF800,000 (approximately US\$18.8 million as of December 31, 2002) of paid in capital and reserves, an effective net worth of at least 8% of its risk weighted assets, net of required reserves, and paid in capital and reserves of at least 3% of its total assets, net of required reserves. See *Item 4B: Business Overview - Chilean Regulation and Supervision*. In 2001, the General Banking Law was modified again, allowing banks to begin operations with a minimum capital of UF 400,000 (approximately US\$9.4 million as of December 31, 2002) of paid-in capital and reserves with the obligation to increase it to UF 800,000 (approximately US\$18.8 million as of December 31, 2002) in an undetermined period of time. If the Bank maintains a minimum capital of UF 400,000 (approximately US\$9.4 million as of December 31, 2002) then it will be required to maintain a minimum BIS ratio of 12%. If the bank increases its capital to UF 600,000 (approximately US\$14.1 million as of December 31, 2002) then the minimum BIS ratio that the bank must maintain is 10%.

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The following table sets forth our minimum capital requirements set by the Superintendency of Banks as of the dates indicated. *See Note 14 to our financial statements for a description of the minimum capital requirements.*

	<b>As of December 31,</b>	
	<b>2001</b>	<b>2002</b>
	<b>(in millions of constant Ch\$, except for percentages)</b>	
Net capital base	432,664	805,890
3% of total assets net of provisions	(198,802)	(363,408)
Excess over minimum required equity	233,862	442,482
Net capital base as a percentage of the total assets, net of provisions	6.5%	6.7%
Effective equity	620,112	1,141,806

8% of the risk-weighted assets	(389,272)	(640,147)
Excess over minimum required equity	230,840	501,659
Effective equity as a percentage of the risk-weighted assets	12.7%	14.3%

**(iii) Financial Investments**

The following table sets forth our investment in Chilean government and corporate securities and certain other financial investments as of December 31, 2000, 2001 and 2002. Financial investments which have a secondary market are carried at market value. Since 1999, market value adjustments were performed only for those investments with maturities greater than one year. All other financial investments are carried at acquisition cost, plus accrued interest and indexation readjustments, as applicable.

	As of December 31,		
	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002)		
Central Bank and government securities			
Marketable debt securities(1)	126,380	400,513	1,146,046
Investments collateral under agreements to repurchase(2)	155,706	191,433	633,403
Investments purchased under agreements to resell	1,744	7,024	332,330
Other investments(3)	30,566	30,276	53,875
Subtotal	314,396	629,246	2,165,654
Corporate securities			
Marketable securities(1)	147,365	199,264	268,007
Mortgage finance bonds issued by the Bank(4)	18,277	42,320	
Investment collateral under agreements to repurchase	3,259	33,264	63,688
Subtotal	168,901	274,848	331,695
Time deposits in Chilean institutions	5,806	4,091	2,029
Time deposits in foreign financial institutions	98,541	64,157	
	104,347	68,248	2,029
<b>Total</b>	<b>587,644</b>	<b>972,342</b>	<b>2,499,378</b>

(1) Including market value adjustment.

(2) Under Chilean GAAP, investment securities that are sold subject to repurchase agreements are reclassified from their investment category to investments under agreements to repurchase. Under U.S. GAAP, no such reclassification would be made since, in substance, the investment securities serve only as collateral for the borrowing.

(3) Investments held to maturity.

(4) In 2000 and 2001, these mortgage finance bonds issued by us were shown as investments. As such, these assets were matched by an equal liability. At December 31, 2002, these investments are presented net of its corresponding liability.

Under Chilean GAAP, investments held for trading must be marked-to-market.

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The following table sets forth an analysis of our investments, by time remaining to maturity and the weighted average nominal rates of such investments:

Within one year	Weighted Average Nominal Rate	After one year but within five years	Weighted Average Nominal Rate	After five years but within ten years	Weighted Average Nominal Rate	After ten years	Weighted Average Nominal Rate	Total	Weighted Average Nominal Rate	
(in millions of constant Ch\$ as of December 31, 2002)										
Government securities										
Central Bank securities	242,655	2.71%	763,816	3.20%	6,578	3.65%	18,474	4.85%	1,031,523	3.60%
Chilean Treasury Bonds	9,132	9.96%						9,132	9.96%	

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Government Pension Bonds	77,791	4.60%	75,721	3.64%	6,694	4.32%	2,528	4.91%	162,734	4.37%
Total	329,578		839,537		13,272		21,002		1,203,389	
Investment Purchased under Resale Agreements	174,873	2.01	44,910	2.96	11,166	4.32	13,611	5.04	244,560	3.58
Other Financial Investment										
Time deposits in Chilean Financial Institutions	3,709	2.99	10,604	3.77	1,491	5.87	941	6.99	16,745	4.90
Other Marketable Securities	101,929	4.11	158,232	7.11	93,043	6.20	172,146	7.43	525,350	6.21
Total	105,638		168,836		94,534		173,087		542,095	
Investment Collateral under agreements to repurchase	349,014	1.45	75,243	5.27	59,255	5.93	25,822	6.87	509,334	4.88
Total Financial Investment	959,103		1,128,526		178,227		233,522		2,499,378	

### Unused sources of liquidity

In December 2002, we signed and registered a European Medium Term Note program (the MTN Program) for US\$300 million. Under this program we will be able to issue debt instruments in the European and U.S. markets pursuant to Rule 144A. These financial instruments can be issued in a wide variety of currencies and maturities with fixed or floating rates. The program also allows us to issue subordinated and senior bonds, as well as certificates of deposit. We have not yet issued debt instruments under this program and therefore the MTN Program constitutes an unused source of liquidity for us.

### Working capital

As a bank, we satisfy our working capital needs through general funding. The majority of our funding derives from deposits and other borrowings from the public. *See Item 5C: Liquidity and Capital Resources Deposits and other Borrowings.* In our opinion, our working capital is sufficient for our present needs.

### Liquidity Management

Liquidity management seeks to ensure that, even under adverse conditions, we have access to the funds necessary to cover client needs, maturing liabilities and capital requirements. Liquidity risk arises in the general funding for our financing, trading and investment activities. It includes the risk of unexpected increases in the cost of funding the portfolio of assets at appropriate maturities and rates, the risk of being unable to liquidate a position in a timely manner at a reasonable price and the risk that we will be required to repay liabilities earlier than anticipated.

Our general policy is to maintain liquidity adequate to ensure our ability to honor withdrawals of deposits, make repayments at maturity of other liabilities, extend loans and meet its own working capital needs. The minimum amount of liquidity is determined by the reserve requirements of the Central Bank. Deposits are subject to a reserve requirement of 9% for peso-denominated demand deposits, 3.6% for peso and UF-denominated time deposits and 19% for demand deposits and 13.6% for time deposits for dollar and other foreign currency obligations. *See Item 4D: Business Overview Regulation and Supervision.* The Central Bank has statutory authority to increase these percentages to up to 40% for demand deposits and up to 20% for time deposits, to implement monetary policy. In addition, a 100% special reserve (*reserva técnica*) applies to demand deposits, deposits in checking accounts, other demand deposits received or obligations payable on sight, incurred in the ordinary course of business, other deposits unconditionally payable immediately or within a term of less than 30 days and other time deposits payable within 10 days to the extent their aggregate amount exceeds 2.5 times the amount of a bank's paid-in capital and reserves. Interbank loans are deemed to have a maturity of more than 30 days, even if payable within the following 10 days.

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In 1999 the Central Bank passed new regulations regarding liquidity which is summarized as follows:

The sum of the liabilities with a maturity of less than 30 days cannot exceed the sum of the assets with maturity of 30 days by more than an amount equal to a bank's capital. This limit must be calculated

separately for the gap in pesos and the gap in foreign currency. In any case the sum of the gap in local currency and foreign currency cannot be greater than a bank's capital.

The sum of the liabilities with a maturity of less than 90 days cannot exceed the sum of the assets with a maturity of less than 90 days by more than 2 times a bank's capital. This limit must be calculated in local currency and foreign currencies together as one gap.

We have set other liquidity limits and ratios that minimize liquidity risk. See *Item 11: Quantitative and Qualitative Disclosure About Market Risk*.

### Cash Flow

The tables below sets forth our main sources of cash. The subsidiaries are not an important source of cash flow for us and therefore, have no impact on our ability to meet our cash obligations. No legal or economic restrictions exist on the ability of subsidiaries to transfer funds to us in the form of loans or cash dividends as long as these subsidiaries abide by the regulations in the *Ley de Sociedad Anonimas* regarding loans to related parties and minimum dividend payments.

	Year ended December 31,		
	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002)		
Net cash provided by operating activities	345,999	(210,443)	359,820

Cash provided by operating activities increased Ch\$570,263 million in 2002 compared to 2001 due to the merger which increased the Bank's operating activities.

	Year ended December 31,		
	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002)		
Net cash provided by investing activities	(137,951)	(274,381)	746,625

Cash provided by investing activities increased Ch\$1,021,006 million in 2002 compared to 2001 due to the merger.

	Year ended December 31,		
	2000	2001	2002

	(in millions of constant Ch\$ as of December 31, 2002)		
Net cash provided by (used in) financing activities	(55,996)	510,632	(1,164,365)

Cash provided by financing investing activities decreased Ch\$1,674,997 million in 2002 compared to 2001 as a result of the merger.

### Deposits and Other Borrowings

The following table sets forth our average daily balance of liabilities for the years ended December 31, 2000, 2001 and 2002, in each case together with the related average nominal interest rates paid thereon.



## Year ended December 31,

	2000			2001			2002		
	Average Balance	% of Total Average Liabilities	Average Nominal Rate	Average Balance	% of Total Average Liabilities	Average Nominal Rate	Average Balance	% of Total Average Liabilities	Average Nominal Rate
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)									
Savings accounts	82,659	1.4%	8.7%	90,121	1.4%	6.2%	164,441	1.4%	4.0%
Time deposits	2,240,370	38.3	9.3	2,420,661	37.1	6.5	4,851,306	40.1	4.7
Central Bank borrowings	23,786	0.4	7.9	31,345	0.5	6.0	42,238	0.3	6.7
Repurchase agreements	130,711	2.2	6.8	194,245	3.0	3.6	531,850	4.4	5.4
Mortgage finance bonds	971,295	16.6	11.0	1,046,151	16.0	9.5	1,711,414	14.1	8.7
Other interest bearing liabilities	735,444	12.6	9.5	817,800	12.5	8.0	1,445,299	11.9	6.8
<b>Subtotal interest bearing liabilities</b>	<b>4,184,265</b>	<b>71.5</b>	<b>9.6</b>	<b>4,600,323</b>	<b>70.5</b>	<b>7.3</b>	<b>8,746,548</b>	<b>72.2</b>	<b>5.9</b>
Non-interest bearing liabilities									
Non-interest bearing deposits	765,595	13.1		863,395	13.2		1,649,587	13.6	
Contingent liabilities	317,823	5.4		309,794	4.7		664,946	5.5	
Other non-interest bearing liabilities	111,075	1.9		226,162	3.5		73,369	0.6	
Shareholders equity	474,475	8.1		526,499	8.1		973,322	8.0	
<b>Subtotal non-interest bearing liabilities</b>	<b>1,669,268</b>	<b>28.5</b>		<b>1,925,850</b>	<b>29.5</b>		<b>3,361,224</b>	<b>27.8</b>	
<b>Total liabilities</b>	<b>5,853,533</b>	<b>100.0</b>		<b>6,526,173</b>	<b>100.0</b>		<b>12,107,772</b>	<b>100.0</b>	

Our most important source of funding is our time deposits. Time deposits represented 40.1% of our average total liabilities in the year ended December 31, 2002. Our current funding strategy is to continue to utilize all sources of funding in accordance with their cost, their availability and our general asset and liability management strategy. Special emphasis is being placed on increasing deposits from retail customers which we consider to be a cheaper and more stable source of funding. We also intend to continue to broaden our customer deposit base, to emphasize core deposit funding and to fund our mortgage loans with the matched funding available through the issuance of mortgage finance bonds in Chile's domestic capital markets. See *Item 4B: Business Overview Lines of Business Banca Comercial Residential Mortgage Lending*. Management believes that broadening our deposit base by increasing the number of account holders has created a more stable funding source.

### Composition of Deposits and Other Commitments

The following table sets forth the composition of our deposits and similar commitments as of December 31, 2000, 2001 and 2002.

As of December 31,

	<u>2000</u>	<u>2001</u>	<u>2002</u>
	(in millions of constant Ch\$ as of December 31, 2002)		
Checking accounts	510,820	534,583	1,099,820
Other demand liabilities	374,913	326,567	718,015
Savings accounts	87,482	92,656	187,861
Time deposits	2,244,514	2,610,309	4,039,751
Other commitments (1)	13,432	15,129	38,462
<b>Total</b>	<b>3,231,161</b>	<b>3,579,244</b>	<b>6,083,909</b>

(1) Includes primarily leasing accounts payable relating to purchases of equipment.

### **Maturity of Deposits**

The following table sets forth information regarding the currency and maturity of our deposits as of December 31, 2002, expressed in percentages. UF denominated deposits are similar to peso-denominated deposits in

all respects, except that the principal is readjusted periodically based on variations in the Chilean consumer price index.

	Ch\$	UF	Foreign Currency	Total
Demand deposits	0.8			0.4
Savings accounts	32.1		14.5	20.2
Time deposits:				
Maturing within 3 months	63.3	31.7	97.3	56.3
Maturing after 3 but within 6 months	14.5	19.1	2.6	14.5
Maturing after 6 but within 12 months	7.4	35.6	0.1	17.0
Maturing after 12 months	14.8	13.6	0.0	12.2
Total time deposits	67.1	100.0	85.5	79.4
Total deposits	100.0	100.0	100.0	100.0

The following table sets forth information regarding the maturity of the outstanding time deposits in excess of U.S.\$100,000 issued by us as of December 31, 2002.

	Ch\$	UF	Foreign Currency	Total
(in millions of constant Ch\$ as of December 31, 2002)				
Time deposits:				
Maturing within 3 months	3,000,000		92,081	3,092,081
Maturing after 3 but within 6 months			10,899	10,899
Maturing after 6 but within 12 months		2,458		2,458
Maturing after 12 months	104,474			104,474
Total time deposits	Ch\$ 3,104,474	Ch\$ 2,458	Ch\$ 102,980	Ch\$ 3,209,912

### Short-term Borrowings

The principal categories of our short-term borrowings are amounts borrowed under foreign trade lines of credit, domestic interbank loans and repurchase agreements. The table below presents the amounts outstanding at the end of each period indicated and the weighted average nominal interest rate for each such period by type of short-term borrowing.

As of and for the Year Ended December 31,

	2000		2001		2002	
	Year End Balance	Weighted Average Nominal Interest Rate	Year End Balance	Weighted Average Nominal Interest Rate	Year End Balance	Weighted Average Nominal Interest Rate
(in millions of constant Ch\$ as of December 31, 2002, except for rate data)						
Investments under repurchase agreements	158,759	7.4%	224,822	2.6%	730,145	4.0%

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Central Bank borrowings						
Domestic interbank loans	169,930	9.2	191,358	6.5	20,590	3.6
Borrowings under foreign trade credit lines	58,959	7.2	110,901	2.7	36,725	8.5
Total short-term borrowings	387,648	8.2	527,081	4.0	787,380	7.3

The following table shows the average balance and the average nominal rate for each short-term borrowing category during the periods indicated:

As of and for the Year Ended December 31,						
	2000		2001		2002	
	Average Balance	Average Nominal Interest Rate	Average Balance	Average Nominal Interest Rate	Average Balance	Average Nominal Interest Rate
(in millions of constant Ch\$ as of December 31, 2002, except for rate data)						
Investments under repurchase agreements	130,711	6.8%	194,245	3.6%	531,850	5.4%
Central Bank borrowings	23,786	7.9	31,345	6.0	42,238	6.7
Domestic interbank loans	147,949	9.5	129,893	5.3	32,995	6.7
Borrowings under foreign trade credit lines					1,093,179	6.8
Total short-term borrowings	302,446	8.2	335,483	3.8	1,700,262	6.4

The following table presents the maximum month-end balances of our principal sources of short-term borrowings during the periods indicated:

	Maximum 2000 Month- End Balance	Maximum 2001 Month- End Balance	Maximum 2002 Month- End Balance
(in millions of constant Ch\$ as of December 31, 2002)			
Investments under agreements to repurchase	229,950	235,724	47,385
Central Bank borrowings	9,558	108,366	
Domestic interbank loans	240,210	216,556	20,510
Borrowings under foreign trade credit lines	58,959	147,634	114,319
Total short-term borrowings	538,677	708,280	182,214

### Other Borrowings

Our long-term and short-term borrowings are summarized below. Borrowings are generally classified as short-term when they have original maturities of less than one year or are due on demand. All other borrowings are classified as long-term, including the amounts due within one year on such borrowings.

	December 31, 2001		
	Long-term	Short-term	Total
(Ch\$m)			
Central Bank borrowings	16,349	108,366	124,715
Credit loans for renegotiations of loans			
Investments under agreements to repurchase		224,822	224,822
Mortgage finance bonds	1,126,616		1,126,616

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Other borrowings: bonds	234,155		234,155
Subordinated bonds	272,824		272,824
Borrowings from domestic financial institutions	35,793	82,992	118,785
Foreign borrowings	75,827	110,901	186,728
Other obligations	13,875	29,438	43,313
	<hr/>	<hr/>	<hr/>
Total borrowings	1,775,439	556,519	2,331,958
	<hr/>	<hr/>	<hr/>

December 31, 2002

	<hr/> Long-term	<hr/> Short-term	<hr/> Total
		(Ch\$mn)	
Central Bank borrowings	13,960		13,960
Credit loans for renegotiations of loans	5,753		15,753

	December 31, 2002		
	Long-term	Short-term	Total
	(Ch\$m)		
Investments under agreements to repurchase		730,145	730,145
Mortgage finance bonds	1,562,010		1,562,010
Other borrowings: bonds	400,634		400,634
Subordinated bonds	454,962		454,962
Borrowings from domestic financial institutions	41,637	20,510	62,147
Foreign borrowings	567,971	36,725	604,696
Other obligations	35,244	41,656	76,900
<b>Total borrowings</b>	<b>3,092,171</b>	<b>829,036</b>	<b>3,921,207</b>

*a) Central Bank borrowings*

Central Bank borrowings include credit lines for the renegotiations of loans and other Central Bank borrowings. These credit lines were provided by the Central Bank for the renegotiations of loans due to the need to refinance debts as a result of the economic recession and crisis of the banking system in the early 1980 s. The lines for the renegotiations, which are considered long-term, are related with mortgage loans linked to the UF index and bear a real annual interest rate of 3.0%. Other Central Bank borrowings carry a nominal annual interest rate of 6.4%. The maturities of the outstanding amounts due to the Central Bank are as follows:

	December 31,	
	2001	2002
	(Ch\$m)	
Renegotiations of mortgage loans	16,349	15,753
<b>Total credit lines for renegotiations of loans</b>	<b>16,349</b>	<b>15,753</b>

The maturities of the outstanding amounts due under these credit lines, which are considered long-term, are as follows:

	As of December 31, 2002
	(Ch\$m)
Due within 1 year	13,507
Due after 1 year but within 2 years	
Due after 2 years but within 3 years	
Due after 3 years but within 4 years	
Due after 4 years but within 5 years	
Due after 5 years	2,246

Total credit lines for renegotiations of loans	15,753
--	--------

*(b) Mortgage finance bonds*

These bonds are used to finance the granting of mortgage loans. The outstanding principal amounts of the bonds are amortized on a quarterly basis. The range of maturities of these bonds is between five and twenty years. The bonds are linked to the UF index and bear a real weighted average annual interest rate of 5.7%.

	<b>As of December 31, 2002</b>
	<b>(Ch\$m)</b>
Due within 1 year	164,446
Due after 1 year but within 2 years	129,339
Due after 2 years but within 3 years	98,479
Due after 3 years but within 4 years	136,805



Due after 4 years but within 5 years	129,747
Due after 5 years	903,194
<b>Total mortgage finance bonds</b>	<b>1,562,010</b>

(c) Other borrowings: bonds

	As of December 31,	
	2001	2002
	(Ch\$mn)	
Santiago Leasing S.A.'s bonds	84,457	79,213
Santiago bonds	149,698	133,548
Santander bonds		187,873
<b>Total other borrowings: bonds</b>	<b>234,155</b>	<b>400,634</b>

Santiago Leasing S.A.'s bonds are linked to UF and carry an annual interest rate of 5.6%.

Bond obligations included in the line Santiago bonds include series A, B, C and F issued by Santiago and series B and D issued by the former Banco O Higgins, prior to its merger with us in 1997. These bonds are intended to finance loans that have a maturity of greater than one year, are linked to the UF index and carry a weighted average annual interest rate of 7.0% with interest and principal payments due semi-annually.

Bond obligations included in the line Santander bonds reflect issued by the Old Santander. These bonds are intended to finance loans that have a maturity of greater than one year, are linked to the UF index and carry a weighted average annual interest rate of 6.5%.

The maturities of these bonds are as follows:

	As of December 31, 2002
	(Ch\$m)
Due within 1 year	12,760
Due after 1 year but within 2 years	28,728
Due after 2 years but within 3 years	12,612
Due after 3 years but within 4 years	10,703
Due after 4 years but within 5 years	34,137
Due after 5 years	301,694
<b>Total bonds</b>	<b>400,634</b>

*d) Subordinated bonds*

	As of December 31,	
	2001	2002
	(Ch\$m)	
Santiago bonds denominated en US\$ (4)	206,561	217,389
Santander bonds denominated en US\$ (3)		143,683
Santiago bonds linked to the UF (2)	66,263	62,052
Santander bonds linked to the UF (1)		31,838
<b>Total subordinated bonds</b>	<b>272,824</b>	<b>454,962</b>

- (1) The Series C, D and E Bonds outstanding as of December 31, 2002 are intended for the financing of loans having a maturity of greater than one year. They are linked to the UF index and carry an annual interest rate of 7.0% with interest and principal payments due semi-annually.
- (2) The Series C and E Bonds outstanding as of December 31, 2002 are intended for the financing of loans having a maturity of greater than one year. They are linked to the UF index and carry an annual interest rate of 7.5% and 6.0% respectively, with interest and principal payments due semi-annually.
- (3) On October 30, 1998, the Old Santander-Chile issued subordinated bonds abroad, denominated in U.S. dollars, for a total of US\$200 million. The bonds carry a nominal interest rate of 6.5% per annum, semi-annual interest payments and one repayment of principal after a term of 7 years.
- (4) Additionally, on July 17, 1997, Santiago issued subordinated bonds abroad, denominated in U.S. dollars, for a total of US\$300 million. The bonds carried a nominal interest rate of 7.0% per annum, semi-annual interest payments and one repayment of principal after a term of 10 years. In January 2003 we concluded our offer to exchange new subordinated notes due 2012 for any and all of its outstanding 7% subordinated notes due 2007. A total of US\$221,961,000 principal amount of old notes was tendered and accepted by us. Tendering holders received, in exchange for each US\$1,000 principal amount of such tendered old notes:

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US\$1,000 principal amount of new notes with an annual interest rate of 7.375%,

A cash payment of US\$45.13. The aggregate of such cash payments was approximately US\$10,017,100.

The maturities of these bonds, which are considered long-term, are as follows:

	<b>As of December 31, 2002</b>
	<b>(Ch\$m)</b>
Due within 1 year	
Due after 1 year but within 2 years	
Due after 2 years but within 3 years	143,669

	As of December 31, 2002
	(Ch\$m)
Due after 3 years but within 4 years	
Due after 4 years but within 5 years	226,574
Due after 5 years	84,719
<b>Total subordinated bonds</b>	<b>454,962</b>

*e) Foreign borrowings*

These are short-term and long-term borrowings from foreign banks. The maturities of these borrowings are as follows:

	As of December 31, 2002
	(Ch\$m)
Due within 1 year	488,280
Due after 1 year but within 2 years	18,538
Due after 2 years but within 3 years	53,673
Due after 3 years but within 4 years	4,630
Due after 4 years but within 5 years	2,850
<b>Total long-term</b>	<b>567,971</b>
<b>Total short-term</b>	<b>36,725</b>
<b>Total foreign borrowings</b>	<b>604,696</b>

All of these loans are denominated principally in U.S. dollars, are principally used to fund our foreign trade loans and carry an annual average interest rate of 2.9%.

*f) Borrowings from domestic financial institutions*

Borrowings from domestic financial institutions are used to fund our general activities and direct finance leasing contracts, carry a weighted annual average interest rate of 6.7% and have the following maturities:

	As of December 31, 2002
	(Ch\$m)
Due within 1 year	26,155

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Due after 1 year but within 2 years	15,482
Due after 2 years but within 3 years	
Due after 3 years but within 4 years	
Due after 4 years but within 5 years	
	<hr/>
Total long-term	41,637
Total short-term	20,510
	<hr/>
Total borrowings from domestic financial institutions	62,147
	<hr/>

*g) Other obligations*

Other obligations are summarized as follows:

	<b>As of December 31,</b>
	<b>2002</b>
	<hr/>
	<b>(Ch\$m)</b>
Due within 1 year	16,698
Due after 1 year but within 2 years	5,348
Due after 2 years but within 3 years	2,587

	As of December 31, 2002
	(Ch\$m)
Due after 3 years but within 4 years	2,655
Due after 4 years but within 5 years	4,013
Due after 5 years	3,943
<b>Total long term obligations</b>	<b>35,244</b>
<b>Short-term obligations:</b>	
Amounts due to credit card operator	34,722
Acceptance of letters of credit	6,934
<b>Total short-term obligations</b>	<b>41,656</b>
<b>Total other obligations</b>	<b>76,900</b>

#### ***Other Off-Balance Sheet Arrangements and Commitments***

We are party to transactions with off-balance-sheet risk in the normal course of our business. These transactions expose us to credit risk in addition to amounts recognized in the consolidated financial statements. These transactions include commitments to extend credit not otherwise accounted for as contingent loans. These commitments include such items as overdraft and credit card lines of credit.

Such commitments are agreements to lend to a customer at a future date, subject to the customer compliance with meeting of the contractual terms. Since a substantial portion of these commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent our actual future cash requirements. The amounts of these commitments are Ch \$1,314,612 million as of December 31, 2002.

We use the same credit policies in making commitments to extend credit as we do for granting loans. In the opinion of our management, our outstanding commitments do not represent an unusual credit risk.

The Bank and its brokerage subsidiary enter into derivative transactions, particularly foreign exchange contracts, as part of their asset and liability management and in acting as dealers to satisfy their clients' needs. The notional amount of these contracts are carried off-balance-sheet. *See Note 13 to the Audited Consolidated Financial Statements.*

#### **Operational leases**

Certain bank and equipment are leased under various operating leases. Future minimum rental commitments as of December 31, 2002 under un-cancelable leases are as follows:

	As of December 31, 2002
	MCh\$
Due within 1 year	817
Due after 1 year but within 2 years	1,058
Due after 2 years but within 3 years	534
Due after 3 years but within 4 years	766
Due after 4 years but within 5 years	854
Due after 5 years	4,834
<b>Total</b>	<b>8,863</b>

#### D. Asset and Liability Management

Our policy with respect to asset and liability management is to capitalize on our competitive advantages in treasury operations, maximizing our net interest revenue and return on assets and equity with a view to interest rate, liquidity and foreign exchange risks, while remaining within the limits provided by Chilean banking regulations. Subject to these constraints, we occasionally take mismatched positions with respect to

interest rates and foreign currencies. Our asset and liability management policies are developed by the Asset and Liability Committee (the ALCO) following guidelines and limits established by Banco Santander Central Hispano's Global Risk Department and our Market Risk and Control Department. The ALCO is composed of senior members of our Finance Division, the General Manager and the Controller. Senior members of our Finance Division meet daily and, on a formal basis, weekly with the ALCO and outside consultants. In addition, our Controller reports weekly on all of our positions to the ALCO. Our limits and positions are reported on a daily basis to Banco Santander Central Hispano's Global Risk Department. The ALCO reports as often as deemed necessary to our Board of Directors. The risk limits set by the ALCO are implemented by our Finance Division and are controlled by the Market Risk and Control Department, which establishes guidelines and policies for risk management on a day-to-day basis. For a further discussion of the ALCO and its role in market risk management, See *Item 11: Quantitative and Qualitative Disclosure About Market Risk*.

The composition of our assets, liabilities and shareholders' equity at December 31, 2002 by currency and term is as follows:

	December 31, 2002				Percentage
	Ch\$	UF	Foreign Currency	Total	
(in millions of constant Ch\$ as of December 31, 2002, except percentages)					
<b>Assets</b>					
Cash and due from banks	764,376		213,858	978,234	8.4%
<b>Other assets:(1)</b>					
Less than one year	2,079,448	2,412,474	1,285,434	5,777,356	49.5
From one to three years	350,977	1,375,205	187,470	1,913,652	16.4
More than three years	88,717	2,325,889	260,515	2,675,121	22.9
Bank premises and equipment and other	483,758			483,758	4.2
Allowance for loan losses	(167,654)			(167,654)	-1.4
<b>Total</b>	<b>3,599,622</b>	<b>6,113,568</b>	<b>1,947,277</b>	<b>11,660,467</b>	<b>100</b>
Percentage of total assets	30.9%	52.4%	16.7%	100.0%	
<b>Liabilities and Shareholders' Equity</b>					
Non-interest bearing deposits	1,697,078	17,575	141,644	1,856,297	15.9
<b>Other liabilities:(1)</b>					
Less than one year	1,432,698	1,750,816	2,549,714	5,733,228	49.2
From one to three years	299,162	548,058	303,131	1,150,351	9.9
More than three years	15,730	1,658,567	283,089	1,957,386	16.8
Shareholders' equity	805,890			805,890	6.9
2002 net income	157,315			157,315	1.3
<b>Total</b>	<b>4,407,873</b>	<b>3,975,016</b>	<b>3,277,578</b>	<b>11,660,467</b>	<b>100</b>
Percentage of total liabilities and shareholders' equity	37.8%	34.1%	28.1%	100.0%	

- (1) Other assets include our rights under foreign exchange contracts, and other liabilities include our obligations under foreign exchange contracts. For purposes of our financial statements, our rights and obligations under foreign exchange contracts are included on a net basis. Mortgage finance bonds issued by us are included as other liabilities and mortgage finance bonds held by us in our financial investment portfolio (whether issued by us or by third parties) are included as other assets.

We have generally maintained more peso-denominated liabilities than peso-denominated assets and more UF-denominated assets than UF-denominated liabilities. In the context of a rising CPI, this has in the past had a positive impact on our net income by generating net income from



adjustments of the UF that exceeds losses arising from price-level restatements. This effect is expected to decrease significantly if rates of inflation decrease.

### *Interest Rate Sensitivity*

A key component of our asset and liability policy is the management of interest rate sensitivity. Interest rate sensitivity is the relationship between market interest rates and net interest revenue due to the maturity or repricing characteristics of interest earning assets and interest bearing liabilities. For any given period, the pricing structure is matched when an equal amount of such assets and liabilities mature or reprice in that period. Any mismatch of interest earning assets and interest bearing liabilities is known as a gap position. A positive gap denotes asset sensitivity and means that an increase in interest rates would have a positive effect on net interest revenue while a decrease in interest rates would have a negative effect on net interest revenue.

Our interest rate sensitivity strategy takes into account not only the rates of return and the underlying degree of risk, but also liquidity requirements, including minimum regulatory cash reserves, mandatory liquidity ratios, withdrawal and maturity of deposits, capital costs and additional demand for funds. Our maturity mismatches and positions are monitored by us and are managed within established limits.

The following table sets forth the repricing of our interest earning assets and interest bearing liabilities at December 31, 2002 and may not reflect interest rate gap positions at other times. In addition, variations in interest rate sensitivity may exist within the repricing periods presented due to the differing repricing dates within the period. Variations may also arise among the different currencies in which interest rate positions are held.

As the following table reflects, we have a negative gap in the 30 day or less bucket since 42.5% of deposits, our main source of funding are short-term. This is an industry-wide phenomenon. However, our exposure to potential changes in nominal peso interest rates are reduced by the fact that at December 31, 2002 approximately 36.3% of its interest-bearing liabilities and 29.6% of its interest earning assets had a repricing period of less than 90 days. The majority of assets and liabilities with a maturity of 90 days or less are denominated in nominal pesos. Ninety days or more is also the most common repricing period for UF-denominated time deposits. In the case of interest earning assets and interest-bearing liabilities denominated in UF, our exposure to changes in interest rates is reduced by the fact that a significant portion of the interest rate earned or paid on such assets or liabilities is indexed to reflect the daily effect of inflation, and as a result our gap position is limited to variations in the real interest rate among such assets and liabilities. Further, substantially all of Santander-Chile's foreign currency-denominated loans were funded by foreign currency borrowings and time deposits with comparable maturity or repricing dates. Moreover, mortgage loans which have 8 to 20-year terms were generally financed through mortgage finance bonds issued for the same terms and in the same currency.

	As of December 31, 2002							
	Up to 30 days	31-60 days	61-90 days	91-180 days	181-365 days	1-3 years	Over 3 years	Total
	(in millions of constant Ch\$ as of December 31, 2002, except for percentages)							
Interest-earning assets:								
Interbank deposits	110,045							110,045
Financial investments	569,594	244,377	58,189	253,673	352,918	684,126	336,501	2,499,378
Loans	1,213,022	567,971	256,452	654,499	555,600	1,006,594	1,240,041	5,494,179
Mortgage loans	84,460	10,876	10,947	33,443	66,912	263,227	1,115,040	1,584,905
Contingent loans	74,799	55,999	46,923	160,972	64,592	144,857	72,675	620,817
Past due loans	166,850							166,850
Total interest-earning assets	2,218,770	879,223	372,511	1,102,587	1,040,022	2,098,804	2,764,257	10,476,174

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Interest-bearing liabilities:								
Deposits	1,795,082	306,804	232,183	629,413	735,414	495,700	33,016	4,227,612
Central Bank borrowings	557	757	380	4,283	10,797	6,894	6,045	29,713
Repurchase agreements	486,550	181,483	16,647	24,021	5,252	8,354	7,838	730,145
Mortgage finance bonds	47,385	8,137	5,595	34,195	69,134	227,817	1,169,747	1,562,010
Other interest-bearing liabilities	116,386	10,971	4,138	192,931	329,076	273,538	672,299	1,599,339
<b>Total interest-bearing</b>	<b>2,445,960</b>	<b>508,152</b>	<b>258,943</b>	<b>884,843</b>	<b>1,149,673</b>	<b>1,012,303</b>	<b>1,888,945</b>	<b>8,148,819</b>

## As of December 31, 2002

	Up to 30 days	31-60 days	61-90 days	91-180 days	181-365 days	1-3 years	Over 3 years	Total
liabilities								
Asset/liability gap	(227,190)	371,071	113,568	217,744	(109,651)	1,086,501	875,312	2,327,355
Cumulative gap	(227,190)	143,881	257,449	475,193	365,542	1,452,043	2,327,355	
Ratio of cumulative gap to cumulative total interest earning assets	(10.2)%	4.6%	7.4%	10.4%	6.5%	18.8%	22.2%	

**Exchange Rate Sensitivity**

The regulations of the Central Bank do not permit the difference, whether positive or negative, between a bank's assets and liabilities denominated in foreign currencies (including assets and liabilities denominated in US dollars but payable in pesos, as well as those denominated in pesos and adjusted by the variation of the US dollars exchange rate) to exceed 20% of the bank's paid-in capital and reserves; *provided* that if its assets are higher than its liabilities, it may exceed 20% in an amount equal to its allowances and reserves in foreign currency (excluding those which correspond to profits to be remitted abroad). The gap between foreign currency denominated assets and foreign currency denominated liabilities at Santander-Chile, including forward contracts was Ch\$(106,266) million on a combined basis in the year-ended December 31, 2001 and Ch\$11,396 million for the year-ended December 31, 2002.

In recent years, our results of operations have benefited from fluctuations in the exchange rate between the Chilean peso and the U.S. dollar in part due to our policy and Central Bank regulations relating to the control of material exchange rate mismatches. However, the rate of devaluation or appreciation of the peso against the U.S. dollar could be expected to have the following principal effects:

(i) If we maintain a net asset position in U.S. dollars and a devaluation of the peso against the dollar occurs, we would record a related gain, and if an appreciation of the peso occurs, we would record a related loss;

(ii) If we maintain a net liability position in U.S. dollars and a devaluation of the peso against the dollar occurs, we would record a related loss, and if an appreciation of the peso occurs, Santander-Chile would record a related gain;

(iii) If the inflation rate for a period exceeded the devaluation of the peso against the U.S. dollar during the same period, we would record a related gain if it had a net asset position in UFs which exceeded a net liability position in U.S. dollars, and it would record a related loss if it had a net liability position in U.S. dollars which exceeded a net asset position in UFs. The same effect would occur if there were an appreciation of the peso against the U.S. dollar; and

(iv) If the inflation rate for a period were lower than the rate of devaluation of the peso against the U.S. dollar during the same period, we would record a related gain if it maintained a net asset position in U.S. dollars and a net liability position in UFs and would record a related loss if it had a net liability position in U.S. dollars and a net asset position in UFs. The same effect would occur if there were an appreciation of the peso against the U.S. dollar.

We enter into forward exchange contracts which are fundamentally of two types: (i) transactions covering two foreign currencies and (ii) transactions covering only Chilean pesos and UFs against U.S. dollars. The first type is done for hedging purposes, such as when we take a

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liability position in foreign currency other than the U.S. dollar; the second type, which is carried out only in the Chilean local market, is utilized to take foreign currency positions, subject to the regulatory requirement that the forward foreign currency exposure must be included in the maximum net foreign currency position permitted by applicable regulations. See *Item 4D: Business Overview Regulation and Supervision* and *Item 5D: Asset and Liability Management Selected Statistical Information Average Balance Sheets and Interest Rate Data*.

**Derivatives**

We enter into foreign exchange forward contracts and interest rate swap contracts as part of its asset and liability management. The Central Bank requires that foreign exchange forward contracts be made only in U.S. dollars and other major foreign currencies. Substantially all forward contracts entered into by us are made in U.S. dollars against the Chilean peso or the UF. In September 1997, the Central Bank changed its regulations with respect to foreign currency forward contracts. We may now enter into foreign currency forward contracts with companies organized and located outside of Chile, including foreign subsidiaries of Chilean companies. Management believes that as the market for forward contracts deepens, our client base in Chile as well as its relationship with Banco Santander Central Hispano will give it an advantage in positioning itself within this new market.

**Capital Expenditures**

The following table reflects capital expenditures in each of the three years ended December 31, 2000, 2001 and 2002:

	<b>For the Year Ended December 31,</b>		
	<b>2000</b>	<b>2001</b>	<b>2002</b>
	<b>(in millions of constant Ch\$ as of</b>		
	<b>December 31, 2002)</b>		
Land and Buildings	1,509	2,300	1,902
Machinery and Equipment	5,002	5,816	4,858
Furniture and Fixtures	1,182	481	1,525
Vehicles	70	342	781
Other	252	197	6,589
<b>Total</b>	<b>8,015</b>	<b>9,136</b>	<b>15,655</b>

**Selected Statistical Information**

The following information is included for analytical purposes and should be read in conjunction with our financial statements as well as the discussion in *Item 5: Operating and Financial Review and Prospects*. Pursuant to Chilean GAAP, the financial data in the following tables for all periods through December 31, 2002 have been restated in constant Chilean pesos as of December 31, 2002. The UF is linked to, and is adjusted daily to, reflect changes in the previous month's Chilean consumer price index. See *Note 1(b) to our financial statements*.

**Average Balance Sheets, Income Earned from Interest Earning Assets and Interest Paid on Interest-Bearing Liabilities**

The average balances for interest earning assets and interest-bearing liabilities, including interest and readjustments received and paid, have been calculated on the basis of daily balances for us and our subsidiaries. Such average balances are presented in Chilean pesos (Ch\$), in *Unidades de*

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*Fomento* (UF) and in foreign currencies (principally U.S.\$).

The nominal interest rate has been calculated by dividing the amount of interest and principal readjustment due to changes in the UF index (gain or loss) during the period by the related average balance, both amounts expressed in constant pesos. The nominal rates calculated for each period have been converted into real rates using the following formulas:

$$R_p = \frac{1+N_p}{1+I} - 1 \quad R_d = \frac{(1+N_d)(+D)}{1+I} - 1$$

Where:

R<sub>p</sub>= real average rate for peso-denominated assets and liabilities (in Ch\$ and UF) for the period;

R<sub>d</sub>= Real average rate for foreign currency-denominated assets and liabilities for the period;

N<sub>p</sub>= nominal average rate for peso-denominated assets and liabilities for the period;

Nd= nominal average rate for foreign currency-denominated assets and liabilities for the period;  
 D= devaluation rate of the Chilean peso to the U.S. dollar for the period; and  
 I= inflation rate in Chile for the period (based on the variation of the Chilean Consumer Price Index).

The real interest rate can be negative for a portfolio of peso-denominated loans when the inflation rate for the period is higher than the average nominal rate of the loan portfolio for the same period. A similar effect could occur for a portfolio of foreign currency denominated loans when the inflation rate for the period is higher than the sum of the devaluation rate for the period and the corresponding average nominal rate of the portfolio.

The formula for the average real rate for foreign currency denominated assets and liabilities (Rd) reflects a gain or loss in purchasing power caused by the difference between the devaluation rate of the Chilean peso and the inflation rate in Chile during the period.

The following example illustrates the calculation of the real interest rate for a dollar-denominated asset bearing a nominal annual interest rate of 10.0% (Nd = 0.10), assuming a 5.0% annual devaluation rate (D = 0.05) and a 12.0% annual inflation rate (I = 0.12):

$$Rd = \frac{(1+0.10)(1+0.05)}{1+0.12} - 1 = 3.125\% \text{ per year}$$

In the example, since the inflation rate was higher than the devaluation rate, the real rate is lower than the nominal rate in dollars. If, for example, the annual devaluation rate were 15.0%, using the same numbers, the real rate in Chilean pesos would be 12.9%, which is higher than the nominal rate in U.S. dollars. Using the same numbers, if the annual inflation rate were greater than 15.5%, the real rate would be negative.

Contingent loans (consisting of guarantees and open and unused letters of credit) have been treated as interest-earning assets. Although the nature of the income derived from such assets is similar to a fee, Chilean banking regulations require that such income be accounted for as interest revenue. As a result of this treatment, the comparatively low rates of interest earned on these assets have a distorting effect on the average interest rate earned on total interest earning assets.

The real rate for contingent loans has been stated as the nominal rate, since we do not have an effective funding obligation for these loans. The foreign exchange gains or losses on foreign currency denominated assets and liabilities have not been included in interest revenue or expense. Similarly, interest on financial investments does not include trading gains or losses on these investments. Interest is not recognized during periods in which loans are past due. However, interest received on past due loans includes interest on such loans from the original maturity date.

Non-performing loans that are not yet 90 days or more overdue have been included in each of the various categories of loans, and therefore affect the various averages. (non-performing loans consist of loans as to which either principal or interest is overdue (i.e., non accrual loans) and restructured loans earning no interest.) Non-performing loans that are 90 days or more overdue are shown as a separate category of loans (Past due loans). Interest and/or indexation readjustments received on all non-performing dollar-denominated loans during the periods are included as interest revenue. However, all peso-denominated loans that are classified as non-performing do not accrue interest or indexation adjustments as interest revenue.

Included in interbank deposits are checking accounts maintained in the Central Bank and foreign banks. Such assets have a distorting effect on the average interest rate earned on total interest earning assets because currently balances maintained in Chilean peso amounts do not earn

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interest, and the only balances held in a foreign currency that earn interest are those maintained in U.S. dollars, but those only earn interest on the amounts that are legally required to be held for liquidity purposes. Additionally, this account includes interest earned by overnight investments. Consequently, the average interest earned on such assets is comparatively low. We maintain these deposits in these accounts to comply with statutory requirements and to facilitate international business, rather than to earn income.



The monetary gain or loss on interest earning assets and interest-bearing liabilities is not included as a component of interest revenue or interest expense because inflation effects are taken into account in the calculation of real interest rates.

The following tables show, by currency of denomination, average balances and, where applicable, interest amounts and real rates for our assets and liabilities for the years ended December 31, 2000, 2001 and 2002:

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Year ended December 31,

	2000				2001				2002			
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
(in millions of constant Ch\$ as of December 31, 2002, except for rate data)												
<b>ASSETS</b>												
<b>INTEREST EARNING ASSETS</b>												
Interbank deposits												
Ch\$	52,603	1,220	(0.6)%	2.3%	53,483	1,406	-0.3%	2.6%	30,170	1,817	3.0%	6.0%
UF									37,918	1,558	1.1	4.1
Foreign currency	45,981	3,239	12.9	7.0	34,854	913	8.2	2.6				
<b>Total</b>	<b>98,584</b>	<b>4,459</b>	<b>5.7</b>	<b>4.5</b>	<b>88,337</b>	<b>2,319</b>	<b>3.0</b>	<b>2.6</b>	<b>68,088</b>	<b>3,375</b>	<b>1.9</b>	<b>5.0</b>
Financial investments												
Ch\$	64,577	2,391	0.7	3.7	157,272	7,982	2.1	5.1	338,040	17,551	2.2	5.2
UF	176,977	17,851	6.9	10.1	262,237	17,810	3.7	6.8	828,446	66,772	5.0	8.1
Foreign currency	288,447	23,886	14.2	8.3	246,564	12,536	10.8	5.1	1,156,639	98,725	14.4	8.5
<b>Total</b>	<b>530,001</b>	<b>44,128</b>	<b>10.1</b>	<b>8.3</b>	<b>666,073</b>	<b>38,328</b>	<b>5.9</b>	<b>5.8</b>	<b>2,323,125</b>	<b>183,048</b>	<b>9.3</b>	<b>7.9</b>
Loans												
Ch\$	887,753	185,437	17.4	20.9	1,007,130	191,629	15.6	19.0	2,175,938	351,728	12.8	16.2
UF	1,897,810	237,416	9.3	12.5	1,920,332	193,834	6.9	10.1	2,853,299	262,890	6.8	9.2
Foreign currency	512,614	40,911	13.9	8.0	660,126	48,260	13.1	7.3	1,089,672	47,388	10.0	4.3
<b>Total</b>	<b>3,298,177</b>	<b>463,764</b>	<b>12.2</b>	<b>14.1</b>	<b>3,587,588</b>	<b>433,723</b>	<b>10.5</b>	<b>12.1</b>	<b>6,118,909</b>	<b>662,006</b>	<b>7.3</b>	<b>9.8</b>
Mortgage loans												
Ch\$												
UF	939,432	116,505	9.2	12.4	998,147	109,744	7.8	11.0	1,554,570	166,555	7.5	10.7
Foreign currency												
<b>Total</b>	<b>939,432</b>	<b>116,505</b>	<b>9.2</b>	<b>12.4</b>	<b>998,147</b>	<b>109,744</b>	<b>7.8</b>	<b>11.0</b>	<b>1,554,570</b>	<b>166,555</b>	<b>7.5</b>	<b>10.7</b>

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Year ended December 31,

	2000				2001				2002			
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
(in millions of constant Ch\$ as of December 31, 2002, except for rate data)												
Contingent loans												
Ch\$	27,905	965	0.5%	3.5%	27,905	1,035	0.7%	3.75%	64,046	1,656	(0.4)%	2.6%
UF	84,783	981	(1.8)	1.2	90,375	1,124	-1.7	1.2	206,549	1,855	(2.0)	0.9
Foreign currency	206,298	1,127	6.0	0.5	192,113	1,085	6.0	0.6	394,124	2,546	6.1	0.6
<b>Total</b>	<b>318,986</b>	<b>3,073</b>	<b>3.5</b>	<b>1.0</b>	<b>310,393</b>	<b>3,244</b>	<b>3.3</b>	<b>1.0</b>	<b>664,719</b>	<b>6,057</b>	<b>3.0</b>	<b>0.9</b>
Past due loans												
Ch\$	17,523	4,026	19.4	23.0	18,878	5,209	23.9	27.6	45,092	10,536	19.8	23.4
UF	45,934	7,832	13.7	17.1	46,706	3,998	5.4	8.6	79,231		(2.9)	
Foreign currency	1,943	238	18.2	12.1	2,942	198	12.5	6.7	5,988		5.4	
<b>Total</b>	<b>65,400</b>	<b>12,096</b>	<b>15.4</b>	<b>18.5</b>	<b>68,526</b>	<b>9,405</b>	<b>10.8</b>	<b>13.7</b>	<b>130,311</b>	<b>10,536</b>	<b>5.4</b>	<b>8.1</b>
Total interest earning assets												
Ch\$	1,050,361	194,039	15.1	18.5	1,264,668	207,261	13.0	16.4	2,653,286	383,288	11.2	14.4
UF	3,144,936	380,585	8.9	12.1	3,317,797	326,510	6.7	9.8	5,560,013	499,630	5.9	9.0
Foreign currency	1,055,283	69,401	12.4	6.6	1,136,599	62,992	11.3	5.5	2,646,423	148,659	11.4	5.6
<b>Total</b>	<b>5,250,580</b>	<b>644,025</b>	<b>10.6</b>	<b>12.3</b>	<b>5,719,064</b>	<b>596,763</b>	<b>9.0</b>	<b>10.4</b>	<b>10,859,722</b>	<b>1,031,577</b>	<b>8.5</b>	<b>9.5</b>

Year ended December 31,

	2000		2001		2002			
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
(in millions of constant Ch\$ as of December 31, 2002, except for rate data)								
<b>NON-INTEREST EARNING ASSETS</b>								
Cash								
Ch\$	363,339			420,348			928,852	
UF								
Foreign currency	28,792			47,303			29,562	
<b>Total</b>	<b>392,131</b>			<b>467,651</b>			<b>958,414</b>	
Allowance for loan losses								
Ch\$	(92,183)			(91,883)			(154,480)	
UF								
Foreign currency								
<b>Total</b>	<b>(92,183)</b>			<b>(91,883)</b>			<b>(154,480)</b>	
Bank premises and equipment, net assets								
Ch\$	131,121			128,681			224,815	
UF								
Foreign currency								
<b>Total</b>	<b>131,121</b>			<b>128,681</b>			<b>224,815</b>	
Other assets								
Ch\$	93,701			192,384			44,652	
UF	2,346			319			88,259	
Foreign currency	75,837			109,957			86,390	
<b>Total</b>	<b>171,884</b>			<b>302,660</b>			<b>219,301</b>	
Total non-interest earning assets								
Ch\$	495,978			649,530			1,043,839	
UF	2,346			319			88,259	
Foreign currency	104,629			157,260			115,952	
<b>Total</b>	<b>602,953</b>			<b>807,109</b>			<b>1,248,050</b>	
<b>TOTAL ASSETS</b>								
Ch\$	1,546,339	194,039		1,914,198	207,261		3,697,125	383,288
UF	3,147,282	380,585		3,318,116	326,510		5,648,272	499,630
Foreign currency	1,159,912	69,401		1,293,859	62,992		2,762,375	148,659
<b>Total</b>	<b>5,853,533</b>	<b>644,025</b>		<b>6,526,173</b>	<b>596,763</b>		<b>12,107,772</b>	<b>1,031,577</b>

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Year ended December 31,

	2000		2001		2002		2001		2002		2002	
	Average Balance	Interest Paid	Average Real Rate	Average Nominal Rate	Average Balance	Interest Paid	Average Real Rate	Average Nominal Rate	Average Balance	Interest Paid	Average Real Rate	Average Nominal Rate
(in millions of constant Ch\$ as of December 31, 2002, except for rate data)												
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>												
<b>INTEREST BEARING LIABILITIES</b>												
Savings accounts												
Ch\$			%	%			%	0.05%			%	%
UF	82,659	7,171	5.6	8.7	90,121	5,572	3.1	6.2	164,441	6,659	1.1	4.0
Foreign currency												
Total	82,659	7,171	5.6	8.7	90,121	5,572	3.1	6.2	164,441	6,659	1.1	4.0
Time deposits												
Ch\$	666,176	59,454	5.8	8.9	696,228	42,899	3.1	6.2	2,324,349	111,327	1.8	4.8
UF	1,282,686	130,973	7.0	10.2	1,336,338	99,097	4.3	7.4	1,691,197	102,828	3.0	6.1
Foreign currency	291,508	17,889	11.9	6.1	388,095	15,443	9.6	4.05	835,760	12,396	7.0	1.5
Total	2,240,370	208,316	7.3	9.3	2,420,661	157,439	4.8	6.5	4,851,306	226,551	3.1	4.7
Central Bank borrowings												
Ch\$	1,914	205	7.5	10.7	13,346	803	3.0	6.0	8,710	402	1.6	4.6
UF	21,872	1,674	4.6	7.7	17,999	1,089	3.0	6.15	33,528	2,407	4.1	7.2
Foreign currency												
Total	23,786	1,879	4.8	7.9	31,345	1,892	3.0	6.0	42,238	2,809	3.6	6.7
Repurchase agreements												
Ch\$	126,304	8,520	3.7	6.7	160,076	5,568	0.5	3.5	168,121	8,232	1.9	4.9
UF	4,407	322	4.2	7.3	18,187	1,480	5.0	8.1	256,433	16,629	3.4	6.5
Foreign currency					15,982	(14)	5.3	(0.1)	107,296	3,826	9.2	3.6
Total	130,711	8,842	3.7	6.8	194,245	7,034	1.3	3.6	531,850	28,687	4.1	5.4
Mortgage finance bonds												
Ch\$												
UF	971,295	107,115	7.8	11.0	1,046,151	99,234	6.3	9.5	1,711,414	148,617	5.6	8.7
Foreign currency												
Total	971,295	107,115	7.8	11.0	1,046,151	99,234	6.3	9.5	1,711,414	148,617	5.6	8.7
Other interest bearing liabilities												
Ch\$	88,884	7,377	5.2	8.3	89,765	5,185	2.7	5.8	129,379	3,193	(0.5)	2.5
UF	374,333	50,571	10.2	13.5	386,131	37,264	6.5	9.7	536,050	57,002	7.5	10.6
Foreign currency	272,227	11,974	10.1	4.4	341,904	23,094	12.6	6.8	779,870	38,613	10.7	5.0
Total	735,444	69,922	9.6	9.5	817,800	65,543	8.6	8.0	1,445,299	98,808	8.5	6.8

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Total interest bearing liabilities												
Ch\$	883,278	75,556	5.4	8.6	959,415	54,455	2.6	5.7	2,630,559	123,154	1.7	4.7
UF	2,737,252	297,826	7.7	10.9	2,894,927	243,736	5.3	8.4	4,393,063	334,142	4.5	7.6
Foreign currency	563,735	29,863	11.0	5.3	745,981	38,523	10.9	5.2	1,722,926	54,835	8.8	3.2
<b>Total</b>	<b>4,184,265</b>	<b>403,245</b>	<b>7.7</b>	<b>9.6</b>	<b>4,600,323</b>	<b>336,714</b>	<b>5.7</b>	<b>7.3</b>	<b>8,746,548</b>	<b>512,131</b>	<b>4.5</b>	<b>5.9</b>

Year ended December 31,												
2000				2001				2002				
Average Balance	Interest Paid	Average Real Rate	Average Nominal Rate	Average Balance	Interest Paid	Average Real Rate	Average Nominal Rate	Average Balance	Interest Paid	Average Real Rate	Average Nominal Rate	
(in millions of constant Ch\$ of December 31, 2002, except for rate data)												
<b>NON-INTEREST BEARING LIABILITIES</b>												
Non-interest bearing demand deposits												
Ch\$	698,612		%	%	800,733		%	%	1,649,587		%	%
UF	11,611				9,529							
Foreign currency	55,372				53,133							
<b>Total</b>	<b>765,595</b>				<b>863,395</b>				<b>1,649,587</b>			
Contingent obligations												
Ch\$	27,259				27,762				64,046			
UF	84,817				90,294				206,549			
Foreign currency	205,747				191,738				394,351			
<b>Total</b>	<b>317,823</b>				<b>309,794</b>				<b>664,946</b>			
Other non-interest bearing Liabilities												
Ch\$	30,195				110,417				465			
UF	10,006				3,445				47,459			
Foreign currency	70,874				112,300				25,445			
<b>Total</b>	<b>111,075</b>				<b>226,162</b>				<b>73,369</b>			
Shareholders equity												
Ch\$	474,775				526,499				973,322			
UF												
Foreign currency												
<b>Total</b>	<b>474,775</b>				<b>526,499</b>				<b>973,322</b>			
Total non-interest bearing liabilities and shareholders equity												
Ch\$	1,230,841				1,465,411				2,687,420			
UF	106,434				103,268				254,008			
Foreign currency	331,993				357,171				419,796			
<b>Total</b>	<b>1,669,268</b>				<b>1,925,850</b>				<b>3,361,224</b>			
<b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>												
Ch\$	2,114,119	75,556			2,424,826	54,455			5,317,979	123,154		
UF	2,843,686	297,826			2,998,195	243,736			4,647,071	334,142		
Foreign currency	895,728	29,863			1,103,152	38,523			2,142,722	54,835		

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Total	5,853,533	403,245	6,526,173	336,714	12,107,772	512,131
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**Changes in Net Interest Revenue and Interest Expense: Volume and Rate Analysis**

The following table allocates, by currency of denomination, changes in Santander-Chile's interest revenue and interest expense between changes in the average volume of interest earning assets and interest bearing liabilities and changes in their respective nominal interest rates for 2002 compared to 2001 and 2001 compared to 2000. Volume and rate variances have been calculated based on movements in average balances over the period and changes in nominal interest rates on average interest earning assets and average interest bearing liabilities.

	Increase (Decrease) from 2000 to 2001 Due to Changes in			Net Change from 2000 to 2001	Increase (Decrease) from 2001 to 2002 Due to Changes in			Net Change from 2001 to 2002
	Volume	Rate	Rate and Volume		Volume	Rate	Rate and Volume	
(in millions of constant Ch\$ as of December 31, 2002)								
<b>INTEREST EARNING ASSETS</b>								
<b>Interbank deposits</b>								
Ch\$	20	163	3	186	(612)	1,814	(791)	411
UF							1,558	1,558
Foreign currency	(783)	(2,036)	493	(2,326)	(913)	(912)	912	(913)
<b>Total</b>	<b>(763)</b>	<b>(1,873)</b>	<b>496</b>	<b>(2,140)</b>	<b>(1,525)</b>	<b>902</b>	<b>1,679</b>	<b>1,056</b>
<b>Financial investments</b>								
Ch\$	3,431	887	1,273	5,591	9,175	183	211	9,569
UF	8,600	(5,832)	(2,809)	(41)	38,454	3,326	7,182	48,962
Foreign currency	(3,469)	(9,220)	1,339	(11,350)	46,272	8,509	31,408	86,189
<b>Total</b>	<b>8,562</b>	<b>(14,165)</b>	<b>(197)</b>	<b>(5,800)</b>	<b>93,901</b>	<b>12,018</b>	<b>38,801</b>	<b>144,720</b>
<b>Loans</b>								
Ch\$	24,936	(16,522)	(2,222)	6,192	222,393	(28,832)	(33,461)	160,100
UF	2,818	(45,856)	(544)	(43,582)	94,171	(16,903)	(8,212)	69,056
Foreign currency	11,772	(3,435)	(988)	7,349	31,403	(19,553)	(12,723)	(873)
<b>Total</b>	<b>39,526</b>	<b>(65,813)</b>	<b>(3,754)</b>	<b>(30,041)</b>	<b>147,967</b>	<b>(65,288)</b>	<b>(54,396)</b>	<b>228,283</b>
<b>Mortgage loans</b>								
Ch\$								
UF	7,282	(13,217)	(826)	(6,761)	61,178	(2,804)	(1,563)	56,811
Foreign currency								
<b>Total</b>	<b>7,282</b>	<b>(13,217)</b>	<b>(826)</b>	<b>(6,761)</b>	<b>61,178</b>	<b>(2,804)</b>	<b>(1,563)</b>	<b>56,811</b>

	Increase (Decrease) from 2000 to 2001 Due to Changes in			Net Change from 2000 to 2001	Increase (Decrease) from 2001 to 2002 Due to Changes in			Net Change from 2001 to 2002
	Volume	Rate	Rate and Volume		Volume	Rate	Rate and Volume	
(in millions of constant Ch\$ as of December 31, 2002)								
<b>Contingent loans</b>								
Ch\$		70		70	1,340	(313)	(406)	621
UF	64	74	5	143	1,446	(313)	(402)	731
Foreign currency	(77)	38	(3)	(42)	1,141	156	164	1,461
<b>Total</b>	<b>(13)</b>	<b>182</b>	<b>2</b>	<b>171</b>	<b>3,927</b>	<b>(470)</b>	<b>(644)</b>	<b>2,813</b>
<b>Pas due loans</b>								
Ch\$	311	809	63	1,183	7,233	(798)	(1,108)	5,327
UF	132	(3,900)	(66)	(3,834)	2,784	(3,998)	(2,784)	(3,998)
Foreign currency	119	(105)	(54)	(40)	205	(198)	(205)	(198)
<b>Total</b>	<b>562</b>	<b>(3,196)</b>	<b>(57)</b>	<b>(2,691)</b>	<b>10,222</b>	<b>(4,994)</b>	<b>(4,097)</b>	<b>1,131</b>
<b>Total interest earning assets</b>								
Ch\$	28,698	(14,593)	(883)	13,222	239,529	(27,496)	(35,555)	176,028
UF	18,897	(68,732)	(4,240)	(54,075)	198,033	(20,692)	(4,221)	173,120
Foreign currency	7,563	(14,758)	786	(6,409)	78,108	(11,998)	19,556	85,666
<b>Total</b>	<b>55,158</b>	<b>(98,083)</b>	<b>(4,337)</b>	<b>(47,262)</b>	<b>515,670</b>	<b>(60,636)</b>	<b>(20,220)</b>	<b>434,814</b>
(in millions of constant Ch\$ as of December 31, 2002)								
<b>INTEREST BEARING LIABILITIES</b>								
<b>Savings accounts</b>								
Ch\$								
UF	647	(2,060)	(186)	(1,599)	4,596	(1,923)	(1,586)	1,087
Foreign currency								
<b>Total</b>	<b>647</b>	<b>(2,060)</b>	<b>(186)</b>	<b>(1,599)</b>	<b>4,596</b>	<b>(1,923)</b>	<b>(1,586)</b>	<b>1,087</b>
<b>Time deposits</b>								
Ch\$	2,682	(18,407)	(830)	(16,555)	100,320	(9,553)	(22,339)	68,428
UF	5,479	(35,855)	(1,500)	(31,876)	26,315	(17,845)	(4,739)	3,731
Foreign currency	5,928	(6,290)	(2,084)	(2,446)	17,814	(9,687)	(11,174)	(3,047)
<b>Total</b>	<b>14,089</b>	<b>(60,552)</b>	<b>(4,414)</b>	<b>(50,877)</b>	<b>144,449</b>	<b>(37,085)</b>	<b>(38,252)</b>	<b>69,112</b>
<b>Central Bank borrowings</b>								
Ch\$	1,225	(90)	(537)	598	(280)	(185)	64	(401)
UF	(297)	(350)	62	(585)	940	203	175	1,318
Foreign currency								
<b>Total</b>	<b>928</b>	<b>(440)</b>	<b>(475)</b>	<b>13</b>	<b>660</b>	<b>18</b>	<b>239</b>	<b>917</b>

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Repurchase agreements								
Ch\$	2,278	(4,127)	(1,103)	(2,952)	280	2,270	114	2,664
UF	1,109	36	13	1,158	19,381	(300)	(3,932)	15,149
Foreign currency			(14)	(14)	(83)	584	3,339	3,840
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total	3,387	(4,091)	(1,104)	1,808	19,578	2,554	(479)	21,653
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Mortgage finance bonds								
Ch\$								
UF	8,256	(14,982)	(1,155)	(7,881)	63,104	(8,387)	(5,334)	49,383
Foreign currency								
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total	8,256	(14,982)	(1,155)	(7,881)	63,104	(8,387)	(5,334)	49,383
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Other interest bearing liabilities								
Ch\$	73	(2,243)	(22)	(2,192)	2,289	(2,970)	(1,311)	(1,992)
UF	1,593	(14,445)	(455)	(13,307)	14,468	3,796	1,474	19,738
Foreign currency	3,063	6,415	1,642	11,120	29,582	(6,165)	(7,898)	15,519
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total	4,729	(10,273)	1,165	(4,379)	46,339	(5,339)	(7,735)	33,265
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

	Increase (Decrease) from 2000 to 2001 Due to Changes in			Net Change from 2000 to 2001	Increase (Decrease) from 2001 to 2002 Due to Changes in			Net Change from 2001 to 2002
	Volume	Rate	Rate and Volume		Volume	Rate	Rate and Volume	
(in millions of constant Ch\$ as of December 31, 2002)								
Total interest bearing liabilities								
Ch\$	6,258	(24,866)	(2,493)	(21,101)	102,609	(10,438)	(23,472)	68,699
UF	16,687	(67,657)	(3,120)	(54,090)	128,805	(24,457)	(13,942)	90,406
Foreign currency	8,990	126	(456)	8,660	47,313	(15,268)	(15,733)	16,312
<b>Total</b>	<b>31,935</b>	<b>(92,397)</b>	<b>(6,069)</b>	<b>(66,531)</b>	<b>278,727</b>	<b>(50,163)</b>	<b>(53,147)</b>	<b>175,417</b>

### Interest Earning Assets: Net Interest Margin

The following table analyzes, by currency of denomination, the levels of average interest earning assets and net interest earned by Santander-Chile, and illustrates the comparative margins obtained, for each of the periods indicated in the table.

	Year ended December 31			
	1999	2000	2001	2002
(in millions of constant Ch\$ as of December 31, 2002)				
Total average interest earning assets				
Ch\$	1,204,085	1,050,361	1,264,668	2,653,286
UF	3,221,330	3,144,936	3,317,797	5,560,013
Foreign currency	1,098,324	1,055,283	1,136,599	2,646,423
<b>Total</b>	<b>5,523,739</b>	<b>5,250,580</b>	<b>5,719,064</b>	<b>10,859,722</b>
Net interest earned(1)				
Ch\$	109,619	118,483	152,806	260,134
UF	81,833	82,759	82,774	165,488
Foreign currency	25,093	39,538	24,469	93,824
<b>Total</b>	<b>216,545</b>	<b>240,780</b>	<b>260,049</b>	<b>519,446</b>
Net interest margin(2)				
Ch\$	9.1%	11.3%	12.1%	9.8%
UF	2.5%	2.6%	2.5%	3.0%
Foreign currency	2.3%	3.7%	2.2%	3.5%
<b>Total</b>	<b>3.9%</b>	<b>4.6%</b>	<b>4.5%</b>	<b>4.8%</b>
Net interest margin, excluding contingent loans(2)(3)				
Ch\$	9.6%	11.6%	12.4%	10.0%
UF	2.7%	2.7%	2.6%	3.1%
Foreign currency	4.1%	4.7%	2.6%	4.2%

Total	4.5%	4.9%	4.8%	5.1%
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- (1) Net interest earned is defined as interest revenue earned less interest expense incurred.
- (2) Net interest margin is defined as net interest earned divided by average interest earning assets.
- (3) Pursuant to Chilean GAAP, Santander-Chile also includes contingent loans as interest earning assets. See *Item 5D: Asset and Liability Management Loan Portfolio Contingent Loans*.

***Return on Equity and Assets; Dividend Payout***

The following table presents certain information and selected financial ratios for Santander-Chile for the periods indicated:

	Year ended December 31,		
	2000	2001	2002
	(in millions of constant Ch\$ as of		
	December 31, 2002, except for percentages)		
Net income	93,953	122,279	157,315
Average total assets	5,853,533	6,526,173	12,107,772
Average shareholders' equity	474,775	526,499	973,322
Net income as a percentage of:			
Average total assets	1.61%	1.87%	1.30%
Average shareholders' equity	19.79%	23.22%	16.16%
Average shareholders' equity as a percentage of Average total assets	8.11%	8.07%	8.04%
Declared cash dividend	93,953	122,279	157,315
Dividend payout ratio, based on net income	100.0%	100.0%	100.0%

### Loan Portfolio

The following table analyzes our loans by type of loan. Except where otherwise specified, all loan amounts stated below are before deduction for loan loss allowances. Total loans reflect our loan portfolio, including past due principal amounts.

	As of December 31,				
	1998	1999	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002)				
Commercial loans					
General commercial loans	1,968,805	1,828,946	1,907,553	2,056,264	2,900,604
Foreign trade loans	323,775	252,886	252,361	391,991	533,138
Interbank loans	17,329	7,817	14,899	21,614	4,126
Leasing contracts	267,907	247,647	253,628	272,876	422,615
Other outstanding loans	613,561	675,671	747,232	616,072	924,174
Subtotal commercial loans	3,191,377	3,012,967	3,175,673	3,358,818	4,784,657
Mortgage loans					
Residential	464,012	458,803	457,200	487,488	895,378
Commercial	472,423	500,985	541,175	584,576	689,527
Subtotal mortgage loans	936,435	959,788	998,375	1,072,064	1,584,905
Consumer loans	298,271	304,128	308,094	314,934	709,522
Past due loans	53,415	63,140	65,469	68,254	166,850
Subtotal	4,479,498	4,340,023	4,547,611	4,814,070	7,245,934
Contingent loans(1)	423,726	379,699	308,210	374,762	620,817
Total loans(2)	4,903,224	4,719,722	4,855,821	5,188,832	7,866,751

- 
- (1) For purposes of loan classification, contingent loans are considered as commercial loans.
  - (2) All of the above categories except mortgage loans, past due loans and contingent loans are combined into Loans as reported in the tables set forth under *Item 4: Information on the Company Selected Statistical Information Average Balance Sheets, Income Earned from Interest Earning Assets and Interest Paid on Interest-Bearing Liabilities*.

The loan categories are as follows:

*Commercial loans* are long-term and short-term loans granted in Chilean pesos, on an adjustable or fixed rate basis, primarily to finance working capital or investments.

*Foreign trade loans* are fixed rate, short-term loans made in foreign currencies (principally U.S.\$) to finance imports and exports.

*Interbank loans* are fixed rate, short-term loans to financial institutions that operate in Chile.

*Leasing contracts* are agreements for the financial leasing of capital equipment and other property.

*Other outstanding loans* include checking account overdrafts, bills of exchange and mortgage loans, which are financed by our general borrowings.

*Mortgage loans* are inflation-indexed, fixed rate, long-term loans with monthly payments of principal and interest secured by a real property mortgage. They are financed in two ways: traditional mortgages are financed by mortgage finance bonds, and new flexible mortgages are financed by our own funds. At the time of approval, the amount of a mortgage loan cannot be more than 75.0% of the lower of the purchase price or the appraised value of the mortgaged property or such loan will be classified as a commercial loan.

*Consumer loans* are loans to individuals, granted in Chilean pesos, generally on a fixed rate basis, to finance the purchase of consumer goods or to pay for services. They also include credit card balances subject to interest charges.

*Past due loans* include, with respect to any loan, the amount of principal or interest that is 90 days or more overdue, and do not include the installments of such loan that are not overdue or that are less than 90 days overdue, unless legal proceedings have been commenced for the entire outstanding balance according to the terms of the loan.

*Contingent loans* consist of guarantees granted by us in Ch\$, UF and foreign currencies (principally U.S.\$), as well as open and unused letters of credit. (Unlike U.S. GAAP, Chilean GAAP requires such loans to be included on a bank's balance sheet.)

Any collateral provided generally consists of a mortgage on real estate, a pledge of marketable securities, a letter of credit or cash. The existence and amount of collateral generally varies from loan to loan.

***Maturity and Interest Rate Sensitivity of Loans as of December 31, 2002***

The following table sets forth an analysis by type and time remaining to maturity of our loans as of December 31, 2002:

	<b>Due on or within 1 year</b>	<b>Due after 1 year but on or within 5 years</b>	<b>Due after 5 years</b>	<b>Total balance as of December 31 2002</b>
(in millions of constant Ch\$ as of December 31, 2002)				
Commercial loans	1,811,224	863,802	225,578	2,900,604
Consumer loans	482,582	226,816	124	709,522



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Mortgage loans	206,638	509,368	868,899	1,584,905
Leasing contracts	123,499	217,713	81,403	422,615
Foreing trade loans	396,122	127,941	9,075	533,138
Interbank loans	4,126			4,126
Other outstanding loans	429,990	151,601	342,583	924,174
Past due loans	166,850			166,850
	<hr/>	<hr/>	<hr/>	<hr/>
Subtotal	3,621,031	2,097,241	1,527,662	7,245,934
	<hr/>	<hr/>	<hr/>	<hr/>
Contingent loans	403,286	198,385	19,146	620,817
	<hr/>	<hr/>	<hr/>	<hr/>
Total loans	4,024,317	2,295,626	1,546,808	7,866,751
	<hr/>	<hr/>	<hr/>	<hr/>

The following tables present the interest rate sensitivity of our outstanding loans due after one year as of December 31, 2002 (not including contingent loans). See also *Item 5: Operating and Financial Review and Prospects Results of Operations Interest Rate Sensitivity*.

	As of December 31, 2002
	(in millions of constant Ch\$ as of December 31, 2002)
Variable rate	
Ch\$	
UF	11,877
Foreign currency	4,194
<b>Subtotal</b>	<b>16,071</b>
Fixed rate	
Ch\$	431,287
UF	2,934,765
Foreign currency	242,780
<b>Subtotal</b>	<b>3,608,832</b>
<b>Total</b>	<b>3,624,903</b>

### Loans by Economic Activity

The following table sets forth at the dates indicated an analysis of our loan portfolio based on the borrower's principal economic activity. Loans to individuals for business purposes are allocated to their economic activity. The table does not reflect outstanding contingent loans.

	As of December 31,					
	2000		2001		2002	
	Loan Portfolio	% of Loan Portfolio	Loan Portfolio	% of Loan Portfolio	Loan Portfolio	% of Loan Portfolio
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)						
<b>Agriculture, Livestock, Agribusiness, Fishing</b>						
Agriculture and livestock	66,245	1.5%	71,362	1.5%	170,516	2.4%
Fruit	34,395	0.8	44,988	1.0	60,171	0.8
Forestry and wood extraction	51,510	1.2	52,538	1.1	59,783	0.8
Fishing	40,608	0.9	57,340	1.2	66,565	0.9
Subtotal	192,758	4.36	226,228	4.84	357,035	4.93
<b>Mining and Petroleum</b>						
Mining and quarries	19,036	0.4	33,489	0.7	33,775	0.5
Natural gas and crude oil extraction	0.0	0.0	29,736	0.6	912	0.0
Subtotal	19,036	0.4	63,225	1.4	34,687	0.5
<b>Manufacturing</b>						
Tobacco, food and beverages	119,469	2.7	149,960	3.1	158,057	2.2
Textiles, clothing and leather goods	39,758	0.9	39,574	0.8	40,525	0.6
Wood and wood products	23,226	0.5	63,068	1.3	82,472	1.1
Paper, printing and publishing	23,594	0.5	31,850	0.7	29,353	0.4

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Oil refining, carbon and rubber	55,768	1.3	53,354	1.1	103,432	1.4
Production of basic metal, non minerals, machine and equipment	112,358	2.5	128,435	2.7	118,549	1.6
Other manufacturing industries	16,531	0.4	19,639	0.4	69,573	1.0
Subtotal	390,704	8.8	485,880	10.1	601,961	8.3
<b>Electricity, Gas and Water</b>						
Electricity, gas and water	123,063	2.7	86,671	1.8	125,341	1.7
Subtotal	123,063	2.7	86,671	1.8	125,341	1.7
<b>Construction</b>						
Residential buildings	292,048	6.4	313,543	6.5	317,709	4.4
Other constructions	181,176	3.9	147,214	3.1	127,941	1.8
Subtotal	473,224	10.3	460,757	9.6	445,650	6.2
<b>Commerce</b>						

	As of December 31,					
	2000		2001		2002	
	Loan Portfolio	% of Loan Portfolio	Loan Portfolio	% of Loan Portfolio	Loan Portfolio	% of Loan Portfolio
	(in millions of constant Ch\$ as of December 31, 2002, except for percentages)					
Wholesale	109,078	2.4%	134,573	2.8%	229,632	3.2%
Retail, restaurants and hotels	454,306	10.0	461,069	9.6	561,064	7.7
Subtotal	563,384	12.4	595,642	12.4	790,696	10.9
<b>Transport, Storage and Communications</b>						
Transport and storage	83,506	1.9	128,080	2.7	169,361	2.3
Communications	41,719	0.9	52,104	1.1	45,989	0.6
Subtotal	125,225	2.8	180,184	3.8	215,350	3.0
<b>Financial Services</b>						
Financial insurance and companies	649,124	14.3	693,044	14.4	600,888	8.3
Real estate and other financial services	199,261	4.4	173,558	3.7	885,433	12.2
Subtotal	848,385	18.7	866,602	18.1	1,486,321	20.5
<b>Community, Social and Personal Services</b>						
Community, social and personal services	689,522	15.2	739,794	15.4	1,065,817	14.7
Subtotal	689,522	15.2	739,794	15.4	1,065,817	14.7
Consumer Credit	310,427	6.8	318,893	6.6	716,691	9.9
Residential Mortgage Loans	811,883	17.9	790,194	16.4	1,406,385	19.4
Total	4,547,611	100.0	4,814,070	100.0	7,245,934	100.0

### *Foreign Country Outstanding*

In the fiscal year ended December 31, 2002 foreign country loans totaled Ch\$237,866 million. As of December 31, 2002 no country represents more than 1% of our total assets.

### *Credit Review Process*

Unlike most other Chilean banks, our Risk Division, our credit analysis and risk management group, is largely independent of its Commercial Division. Risk evaluation teams interact regularly with our clients. For larger transactions, risk teams in our headquarters work directly with our clients when evaluating credit risks and preparing credit applications. Various credit approval committees, all of which include Risk Division and Commercial Division personnel, must verify that the appropriate qualitative and quantitative parameters are met by each applicant. Each committee's powers are defined by our Board of Directors.

In addition, Banco Santander Central Hispano is involved in the credit approval process of our largest loans and borrowers. To the extent that a single borrower or any borrower that is a subsidiary of an economic group, whereby the group owes us an aggregate amount in excess of US\$25 million, any additional loan to such borrower or group must be reviewed by Banco Santander Central Hispano. Once a year, the Executive Committee of Banco Santander Central Hispano reviews those loans booked by us in excess of US\$25 million.

### *Credit Approval: Corporate Banking*

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In preparing a credit proposal for a corporate client, Santander-Chile's personnel verify such parameters as debt servicing capacity (including, usually, projected cash flows), the company's financial history and projections for the economic sector in which it operates. The Risk Division is closely involved in this process, and prepares the credit application for the client. All proposals contain an analysis of the client's strengths and weaknesses, a rating and a recommendation. Credit limits are determined not on the basis of outstanding balances of individual clients, but on the direct and indirect credit risk of entire financial groups. For example, a corporation will be evaluated together with its subsidiaries and affiliates.

The following table lists Santander-Chile's committees from which credit approval is required depending on total risk exposure:

<u>Approved By:</u>	<u>Range in Thousands of US\$</u>	
Senior Committee	4,000	25,000
Departmental Committee	1,500	4,000
Regional Committee	60	1,500
Branch Committee		60

The Senior Committee reviews and will either approve or deny transactions in the range of US\$4 million to US\$25 million that have been previously approved by the Departmental Committee. There are four Departmental Committees: (i) Large Corporations; (ii) Large Companies; (iii) Medium-sized Companies; and (iv) Real Estate. In addition, Santander-Chile has established an Internal Medium Sized Companies Committee to facilitate the quick approval of smaller loans to companies in this market segment. For the lower level committees, credit granting authority varies according to the seniority and experience of the committee members, and the values indicated represent upper limits. All committees include at least two bank officers. For purposes of corporate banking, all credit approval decisions are made by committees.

Santander-Chile's internal control systems require that an important part of the loan portfolio of each of Santander-Chile's commercial units be subject to special supervision on an ongoing basis. The purpose of this special supervision is to maintain constant scrutiny of the portions of the portfolio that represent the greatest risk and to anticipate any deterioration. Based on this ongoing review of the loan portfolio, Santander-Chile believes it is able to detect problem loans and make a decision on the client's status. This includes measures such as reducing, extinguishing or requiring better collateral from the client. The control systems require that these loans be reviewed at least three times per year.

#### ***Credit Approval: Banefe***

*Banefe's* Risk division is part of Santander-Chile's Corporate Risk Department for Individuals and Micro-businesses. In managing its credit risks, *Banefe* applies a specific set of general policies and rules which differs from the rest of Santander-Chile, due to its own market orientation. These policies and rules, as well as product specific guidelines, are developed by the Risk Division, which also defines the responsibilities of the various units and personnel participating in the credit approval process and the operating procedures for the granting of credit. Additionally, there exists a Risk Committee in which persons from the Commercial area participate and where modifications to the risk policies are discussed.

The credit evaluation process is based on Santander-Chile's general credit policies, which define, among other things, *Banefe's* target markets, as well as the parameters used to evaluate an applicant's credit risk. The most relevant parameters used to evaluate an applicant's credit risk are (i) income, (ii) length of current employment, (iii) indebtedness, (iv) credit reports and (v) background information, which is accessed by means of internal and external databases. Additionally this area utilizes credit scoring models for evaluating the credit risk of some products.

The credit evaluation process is, for the most part, decentralized and is carried out by credit analysts at branch offices who use the Syseva system (*Sistema de Evaluación de Riesgos*) for approving an operation, which includes the credit risk parameters and credit scoring mechanisms mentioned above. Additionally a central unit exists, which reports to *Banefe's* Risk Division, that carries out yearly analyses and renewals of credit lines and credit cards and evaluates higher risk credit or operations that cannot be approved or rejected automatically through Syseva.

The following table lists *Banefe's* personnel from whom credit approval is required, depending upon total risk exposure. These attributions are granted based on specific training processes given by the Risk Division and according to the experience and professional background of the

employee.

	<b>Range in US\$ Excludes mortgage loans</b>
Risk Division Manager	Over 11,400
Assistant Risk Division Managers	5,700 11,400
Zone Manager	2,800 5,700
Branch Assistant Manager	1,400 2,800
Credit Analyst	1,000 1,400
Commercial Executive	0 1,000

#### ***Credit Approval: Retail Banking***

As well as *Banefe*, Santander-Chile's Risk Division for Individuals reports to the Corporate Risk Division for Individuals and Micro-businesses, and is responsible for the risk policies for this segment. The credit evaluation process is based on the gathering of information to determine a client's financial stability, payment capacity and commercial nature. The following parameters are used to evaluate an applicant's credit risk: (i) income, (ii) length of current employment, (iii) indebtedness, (iv) credit reports and (v) background information, which is accessed by means of internal and external databases.

The credit evaluation process is based on an evaluation system known as *Plataforma* which supports the different Approval Committees in the decision taking process. This model is also decentralized, but to a lesser extent than *Banefe* since it does not have an automatic approval mechanism. In branches, the approval process is led by the Branch Manager. The rest of the operations are sent to the Approval Center, a centralized area that carries out yearly analyses and renewals of credit lines and credit cards and evaluates higher risk credits.

Branch officers have the authority to approve loans for up to US\$8,000 to individual customers. Above that amount applications must be sent to the Approval Center. The following table lists Santander-Chile's personnel from whom credit approval is required, depending upon total risk exposure. These attributions are granted based on specific training processes given by the Risk Division and according to the experience and professional background of the employee.

	<b>Range in US\$ Excludes mortgage loans</b>
Senior Committee	Over 48,000
Approval Center	8,000 48,000
Regional Manager	Over 48,000
Branch Manager	16,000 24,000

#### ***Classification of Loan Portfolio***

Chilean banks are required to classify their outstanding exposures on an ongoing basis for the purpose of determining the amount of loan loss allowances. The guidelines used by banks for such classifications are established by the Superintendency of Banks, although banks are given some latitude in devising more stringent classification systems within such guidelines. The Superintendency of Banks regularly examines and evaluates each financial institution's credit management process, including its compliance with the loan classification guidelines, and on that basis classifies banks and other financial institutions into three categories: I, II and III. Category I is reserved for institutions that fully comply with the loan classification guidelines. Institutions are rated in Category II if their loan classification system reveals deficiencies that must be



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corrected by the bank's management. Category III indicates significant deviations from the Superintendency of Banks' guidelines that clearly reflect inadequacies in the evaluation of the risk and estimated losses associated with loans.

We have been classified in Category I since December 1991 (this classification system was established by the Superintendency of Banks in 1990 and has been applied to us since 1991).

For purposes of classification, loans are divided into consumer loans, residential mortgage loans and commercial loans (which for these purposes include all loans other than consumer loans and residential mortgage loans). In the case of commercial loans, the classification is based on the estimated losses on all of the loans

outstanding to the borrower, as determined by us. In the case of consumer and residential mortgage loans, the extent to which payments are overdue determines the classification. Commercial and consumer loans are rated A, B, B-, C or D, while residential mortgage loans are rated only A, B or B-, except loans purchased from the former *Asociacion Nacional de Ahorro y Prestamo*, or National Association of Savings and Loans, which may be classified as C or D. Our total exposure to each of our customers and the classification of such customer's loans are reviewed at least every two months by a loan officer and by the Risk Control Division. In July 1997, the Superintendency of Banks modified the criteria for classifying consumer loans. The current regulations establish the risk classification, and as a consequence the loan allowances, based upon each debtor's most overdue loans. This new classification takes into account the debtor's payment behavior, instead of classifying each credit individually. The allowances required for each category of loans, which are established by the Superintendency of Banks, are as follows:

Category	Commercial loans range of estimated losses		Consumer loans past due status(1)		Residential mortgage loans past due status(1)		Allowances as a percentage of aggregate exposure
	From	To	From	To	From	To	
	%		(Days)		(Days)		
A	1	5	1	30	1	180	1
B	5	39	31	60	181	>181	20
C	40	79	61	120			60
D	80	100	121	>121			90

(1) In addition, we maintain a special provision for renegotiated consumer and residential mortgage loans.

The loan classification guidelines of the Superintendency of Banks applicable to commercial loans require that we classify the greater of (1) the commercial loans outstanding to our 400 largest debtors and (2) the commercial loans outstanding to the number to our largest debtors whose commercial loans aggregate at least 75.0% of the total amount of loans included in our commercial loan portfolio. Such guidelines also require us to classify 100.0% of our residential mortgage and consumer loans. For these purposes, the loan amount includes outstanding principal (whether or not past due) and accrued and unpaid interest. The criteria for determining the range of estimated losses for purposes of the classification of commercial loans are as follows:

*Category A* : This category includes loans outstanding to borrowers for whom there exists no doubt as to the ability to repay the loans except to the extent reflected in the loan's original terms, including all interest due, and the revenues generated from the business of the borrower are sufficient to service the debt. If the borrower's business does not generate the revenues needed for debt service, or if repayment depends on revenues generated by another entity, its loans will not be included in this category, even if fully secured.

*Category B* : This category includes loans outstanding to borrowers who have shown some degree of non-compliance with their obligations under the original conditions of their loans, but whose past financial records and market history indicate that such non-compliance should be temporary. Category B is also the highest category for loans outstanding to borrowers whose source of repayment depends on revenues generated by another entity, and loans outstanding to borrowers whose business does not generate the revenues needed for debt service, but only if the loans are fully secured. The expected loss assigned to the loans classified in this category is less than 5% of the outstanding amounts.

*Category B-* : This category principally includes loans outstanding to borrowers who are experiencing severe financial difficulty, whose operational revenues or liquid assets are insufficient to service the loans. Also included in this category are loans outstanding to borrowers whose financial history is insufficient or difficult to establish. Loans bearing interest rates that, due to the bank's cost of funds, generate a financial loss of between 5% and 39% of the outstanding amount are also included in this category.

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*Category C* : This category includes loans outstanding to borrowers who are experiencing severe financial difficulty and whose operational revenues or liquid assets are insufficient to service the loans. Loans bearing interest rates that, due to the bank's cost of funds, generate a financial loss of between 40% and 79% of the outstanding amount are also included in this category.

*Category D* : This category includes loans outstanding to borrowers for which the estimated recovery amount on all loans is 20% or less.

### Analysis of Santander Chile's Loan Classification

The following tables provide statistical data regarding the classification of our loans at the end of each of the last five years. As discussed above, our risk analysis system requires us to evaluate, for classification purposes, only a portion (but in no event less than 75.0%) of our total commercial loan portfolio, including past due and contingent loans.

#### As of December 31, 1998

Category	Commercial Loans	Consumer Loans	Residential Mortgage Loans	Total Loans	Percentage of Evaluated Loans
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)					
A	2,255,577	262,016	685,969	3,203,562	72.6%
B	1,048,882	22,507	40,710	1,112,099	25.3
B-	52,008	6,692	4,583	63,283	1.4
C	12,630	4,669		17,299	0.4
D	9,595	4,252		13,847	0.3
Total of evaluated loans	3,378,692	300,136	731,262	4,410,090	100.0
Total loans	3,871,826	300,136	731,262	4,903,224	
Percentage evaluated	87.3%	100.0%	100.0%	89.94%	

#### As of December 31, 1999

Category	Commercial Loans	Consumer Loans	Residential Mortgage Loans	Total Loans	Percentage of Evaluated Loans
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)					
A	1,563,680	272,814	766,971	2,603,465	62.2%
B	1,396,421	17,721	32,587	1,446,729	34.6
B-	81,503	6,547	8,300	96,350	2.3
C	17,735	3,552		21,287	0.5
D	13,903	4,981		18,884	0.5
Total of evaluated loans	3,073,242	305,615	807,858	4,186,715	100.0
Total loans	3,606,249	305,615	807,858	4,719,722	
Percentage evaluated	85.2%	100.0%	100.0%	88.71%	

#### As of December 31, 2000

Category	Commercial Loans	Consumer Loans	Residential Mortgage Loans	Total Loans	Percentage of Evaluated Loans
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)					
A	1,495,499	277,135	754,993	2,527,627	59.1%
B	1,580,368	19,724	34,681	1,634,773	38.2
B-	65,710	5,100	9,350	80,160	1.9
C	20,776	3,442		24,218	0.6

D	8,689	4,380	13,069	0.3
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Total of evaluated loans	3,171,042	309,781	799,024	4,279,847	100.0%
Total loans	3,747,016	309,781	799,024	4,855,821	
Percentage evaluated	84.6%	100.0%	100.0%	88.1%	

## As of December 31, 2001

Category	Commercial	Consumer Loans	Residential	Total Loans	Percentage of Evaluated Loans
	Loans		Mortgage Loans		
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)					
A	1,626,661	283,562	739,319	2,649,542	58.4%
B	1,724,096	20,124	29,472	1,773,692	39.1
B-	62,471	4,534	9,894	76,899	1.7
C	15,877	3,754		19,631	0.4
D	13,468	4,628		18,096	0.4
Total of evaluated loans	3,442,573	316,602	778,685	4,537,860	100.0
Total loans	4,093,544	316,602	778,685	5,188,832	
Percentage evaluated	84.1%	100.0%	100.0%	87.5%	

## As of December 31, 2002

Category	Commercial	Consumer Loans	Residential	Total Loans	Percentage of Evaluated Loans
	Loans		Mortgage Loans		
(in millions of constant Ch\$ as of December 31, 2002, except for percentages)					
A	2,675,981	582,530	1,278,628	4,537,139	64.2%
B	2,109,788	80,878	93,999	2,284,665	32.3
B-	107,862	25,833	31,085	164,780	2.3
C	28,298	18,677	2,670	49,645	0.7
D	24,228	12,008	2	36,238	0.5
Total of evaluated loans	4,946,157	719,926	1,406,384	7,072,467	100.0
Total loans	5,740,441	716,691	1,406,384	7,866,751	
Percentage evaluated	86.2%	100.0%	100.0%	89.9%	

## Classification of Loan Portfolio Based on the Borrower's Payment Performance

Accrued interest and UF indexation adjustments from overdue loans are recognized only when, and to the extent, received. Non-performing loans include loans as to which either principal or interest is overdue, and which do not accrue interest. Restructured loans as to which payments are not overdue are not ordinarily classified as non-performing loans. Past due loans include, with respect to any loan, only the portion of principal or interest that is 90 or more days overdue, and do not include the installments of such loan that are not overdue or that are less than 90 days overdue, unless legal proceedings have been commenced for the entire outstanding balance according to the terms of the loan, in which case the entire loan is considered past due within 90 days of the beginning of such proceedings. This practice differs from that normally followed in the United States, where the amount classified as past due would include the entire amount of principal and interest on any and all loans which have any portion overdue.

According to the regulations established by the Superintendency of Banks, we are required to write off commercial loans not later than 24 months after being classified as past due, if unsecured, and if secured, not later than 36 months after being classified as past due. When an installment of a past due commercial loan (either secured or unsecured) is written off, we must write off all installments which are overdue, notwithstanding our right, if any, to write off the entire amount of the loan. Once any amount of a loan is written off, each subsequent installment must be written off as it becomes overdue, notwithstanding our right, if any, to write off the entire amount of the loan. In the case of past due consumer loans, a similar practice applies, except that after the first installment



becomes six months past due, we must write off the entire remaining part of the loan. We may write off any loan (commercial or consumer) before the first installment becomes overdue only in accordance with special procedures established by the Superintendency of Banks and we must write off an overdue loan (commercial or consumer) before the terms set forth above in certain circumstances. Loans are written off against the loan loss reserve to the extent of any required reserves for such loans; the remainder of such loans is written off against income.

In general, legal collection proceedings are commenced with respect to consumer loans once they are 90 days past due and with respect to mortgage loans once they are 150 days past due. Legal collection proceedings are always commenced within one year of such loans becoming past due, unless the bank determines that the size of the past due amount does not warrant such proceedings. In addition, the majority of our commercial loans are short term, with single payments at maturity. Past due loans are required to be covered by individual loan loss reserves equivalent to 100.0% of any unsecured portion thereof; but only if and to the extent that the aggregate of all unsecured past due loans exceeds the global loan loss reserves. See *Item 4: Information of the Company Selected Statistical Information Loan Loss Allowances Individual Loan Loss Allowances*.

The following table sets forth as of December 31 of each of the last five years the amounts that are current as to payments of principal and interest and the amounts overdue:

**Total Loans**

	As of December 31,			
	1999	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002)			
Total Loans	4,572,138	4,754,007	5,092,248	7,618,394
Current				
Overdue 1-29 days	47,332	11,250	18,678	42,666
Overdue 30-89 days	37,112	25,095	9,652	38,841
Overdue 90 days or more ( past due )	63,140	65,469	68,254	166,850
Total loans	<b>4,719,722</b>	<b>4,855,821</b>	<b>5,188,832</b>	<b>7,866,751</b>
Overdue loans expressed as a percentage of total loans	3.1%	2.1%	1.9%	3.2%
Past due loans as a percentage of total loans	1.3%	1.3%	1.3%	2.1%

We suspend the accrual of interest and readjustments on all overdue loans. The amount of interest that would have been recorded on overdue loans if they had been accruing interest was Ch\$4,778 million, Ch\$5,747 million and Ch\$12,885 million for the years ended December 31, 2000, 2001 and 2002, respectively.

Loans included in the previous table which have been restructured and that bear no interest are as follows:

	As of December 31,				
	1998	1999	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002)				

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Ch\$	5,315	7,043	6,514	6,866	8,602
Foreign currency	661	484	3,184	10	715
UF	7,306	9,485	3,840	6,349	3,163
Total	<b>13,282</b>	<b>17,012</b>	<b>13,538</b>	<b>13,225</b>	<b>12,480</b>

The amount of interest that would have been recorded on these loans for the years ended December 31, 2000, 2001 and 2002 if these loans had been earning a market interest rate was Ch\$1,428 million, Ch\$1,948 million and Ch\$1,394 million, respectively.



## Loan Loss Allowances

Chilean banks are required to maintain loan loss allowances in amounts determined in accordance with regulations issued by the Superintendency of Banks. A bank may also maintain voluntary allowances in excess of the minimum required amount so as to provide additional coverage for potential loan losses. (We have historically followed the practice of maintaining voluntary allowances.) Under these regulations, the minimum amount of required loan loss allowances is the greater of (1) the bank's global loan loss allowances and (2) the aggregate amount of its individual loan loss allowances.

### Global Loan Loss Allowances

The amount of the global loan loss allowances required to be maintained by a bank is equal to the aggregate amount of its outstanding loans multiplied by the greater of (1) the bank's risk index (as defined below) and (2) 0.75%.

A bank's risk index is based on its classified loans, determined as described above. *See Item 4: Information on the Company Selected Statistical Information Classification of Loan Portfolio.* More specifically, the index is computed as follows. First, the aggregate amount of evaluated loans in each category from A through D is multiplied by the corresponding required allowance percentage. Such percentages are as follows:

Category	Allowance Percentage
A	%
B	1
B-	20
C	60
D	90

The risk index itself is then computed by dividing (1) the aggregate amount so computed by (2) the aggregate amount (i.e., the outstanding principal (whether or not past due) and accrued and unpaid interest) of all evaluated loans.

For the Year Ended December 31,	Risk Index
2002	1.68%

### Individual Loan Loss Allowances

Banks in Chile are also required to establish individual loan loss allowances for loans that are more than ninety days past due. The individual loan loss allowances must equal 100.0% of the past due portion of such loan, to the extent that is unsecured. Individual loan loss allowances are, however, required only if (and to the extent) they exceed in the aggregate the global loan loss allowances.

*Additional Loan Loss Allowances*

These allowances correspond to:

special allowances related to consumer loans and mortgage loans, which consider variables other than the client's payment behavior,

special allowances related to non-classified commercial loans, which are calculated on an aggregated basis considering variables, such as the payment behavior of the client with us and within the financial system, and existing guarantees, and

allowances for country risks for certain international transactions.

**Voluntary Loan Loss Allowances**

We have continued to follow a conservative policy regarding our voluntary loan loss allowances, which have been reduced more slowly in order to provide for any losses that might arise from unforeseen circumstances.

The table below sets forth our loan loss allowances as they would be computed on the basis of our risk index and a 0.75% ratio, our global loss allowances, our potential aggregate individual loan loss allowances, the minimum loan allowances to be established by us in accordance with the regulations of the Superintendency of Banks, our voluntary loan loss allowances, our total loan loss allowances and such total allowances expressed as a percentage of our total loans at the end of each of the last five years.

	As of December 31,				
	1998	1999	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002,				
	except for percentages)				
Reserves based on the requirements of the Superintendency of Banks	51,484	71,739	66,525	70,049	132,161
Reserves based on 0.75%	36,774	35,398	36,419	38,916	59,001
Individual and global loan loss allowances	59,102	84,742	81,233	83,886	154,990
Minimum reserves required	59,102	84,742	81,233	83,886	154,990
Voluntary reserves	7,693	10,547	10,706	13,379	12,664
Total loan loss allowances	66,795	95,289	91,939	97,265	167,654
Total loan allowances as a percentage of total loans	1.4%	2.0%	1.9%	1.9%	2.1%

**Analysis of Substandard Loans and Amounts Past Due**

The following table analyzes our substandard loans (i.e., all of the loans included in categories B-, C and D) and past due loans and the allowances for loan losses existing at the dates indicated.

	As of December 31,				
	1998	1999	2000	2001	2002
	(in millions of constant Ch\$ as of December 31, 2002,				
	except for percentages)				
Total loans	4,903,224	4,719,722	4,855,821	5,188,832	7,866,751
Substandard loans	94,429	136,521	117,447	114,627	250,663
Substandard loans as a percentage of total loans	1.93%	2.89%	2.42%	2.21%	3.19%
Amounts past due(1)	53,415	63,140	65,469	68,254	166,850
To the extent secured(2)	24,167	21,309	19,875	19,815	62,863
To the extent unsecured	29,248	41,831	45,594	48,439	103,987
Amounts past due as a percentage of total loans	1.09%	1.34%	1.35%	1.32%	2.12%
To the extent secured(2)	0.49%	0.45%	0.41%	0.38%	0.80%

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To the extent unsecured	0.60%	0.89%	0.94%	0.93%	1.32%
Reserves for loans losses as a percentage of:					
Total loans	1.32%	1.96%	1.84%	1.87%	2.13%
Total loans excluding contingent loans	1.50%	2.20%	2.00%	2.02%	2.31%
Total amounts past due	125.10%	150.90%	140.40%	142.50%	100.48%
Total amounts past due-unsecured	228.40%	227.80%	201.70%	200.80%	161.23%

- (1) In accordance with Chilean regulations, past due loans that are 90 days or more overdue as to any payments of principal or interest.  
 (2) Security generally consists of mortgages on real estate, pledges of marketable securities, letters of credit or cash.

### Analysis of Loan Loss Allowances

The following table analyzes our loan loss allowances charged to income and changes in the allowances attributable to write-offs, new allowances, allowances released, allowances on loans acquired and the effect of price-level restatement on loan loss allowances.

	For the Year Ended December 31,				
	1998	1999	2000	2001	2002
	(in millions of constant Ch\$ of				
	December 31, 2002, except for percentages)				
Loan loss allowances at beginning of period	47,664	66,795	95,289	91,940	97,263
Increase in loan allowance due to the Merger		687			67,162
Charge-offs	(18,447)	(38,350)	(45,317)	(39,066)	(80,541)
Allowances established	39,543	67,850	46,246	49,265	102,464
Allowances released(1)				(2,111)	(13,968)
Price-level restatement(2)	(1,964)	(1,693)	(4,278)	(2,765)	(4,726)
Loan loss allowances at end of period	66,795	95,289	91,940	97,263	167,654
Ratio of write-offs to average loans	0.4%	0.8%	1.0%	0.8%	1.0%
Loan loss allowances at end of period as a percentage of total loans	1.4%	2.0%	1.9%	1.9%	2.1%

- (1) Represents the aggregate amount of loan loss allowances released during the year as a result of write-offs, recoveries or a determination by management that the level of risk existing in the loan portfolio has been reduced.  
 (2) Reflects the effect of inflation on the allowances for loan losses at the beginning of each period, adjusted to constant pesos as of December 31, 2002.

The following tables shows charge-offs by Santander Chile by type of loan:

	For the Year Ended December 31,				
	1998	1999	2000	2001	2002
	(in millions of constant Ch\$ as of				
	December 31, 2002)				
Consumer loans	9,451	4,625	12,935	13,859	36,186
Residential Mortgage loans	102	530	530	948	2,321
Commercial loans	8,895	33,194	31,852	24,259	42,034
Total	18,448	38,349	45,317	39,066	80,541

The following tables shows recoveries by Santander Chile by type of loan:

	<b>For the Year Ended December 31,</b>			
	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>
	(in millions of constant Ch\$ as of December 31, 2002)			
Commercial recoveries	1,812	4,089	3,980	9,994
Consumer loans	3,282	3,808	5,066	13,781
Mortgage recoveries	111	117	386	1,294
Recoveries of loans reacquired from the	3,605	1,341	2,239	65

Central Bank				
Total	8,810	9,355	11,671	25,134

Based on information available regarding our debtors, we believe that our loan loss allowances are sufficient to cover known potential losses and losses inherent in a loan portfolio of the size and nature of our loan portfolio.

### Allocation of the Loan Loss Allowances

The following tables set forth, as of December 31 of each of the last five years, the proportions of our required minimum loan loss allowances that were attributable to our commercial, consumer and residential mortgage loans, and the amount of voluntary allowances (which are not allocated to any particular category) at each such date.

	As of December 31, 1998				As of December 31, 1999			
	Allowance amount(1)	Allowance amount as a percentage of loans in category	Allowance amount as a percentage of total loans	Loans in category as percentage of total loans(2)	Allowance amount(1)	Allowance amount as a percentage of loans in category	Allowance amount as a percentage of total loans	Loans in category as percentage of total loans(2)
Commercial loans	46,988	1.2%	0.9%	78.9%	66,333	1.8%	1.4%	76.4%
Consumer loans	10,113	3.4	0.2	6.1	15,479	5.1	0.3	6.5
Residential mortgage loans	2,002	0.2	0.1	15.0	2,930	0.4	0.1	17.1
Total allocated allowances	59,103	1.2	1.2	100.0	84,742	1.8	1.8	100.0
Voluntary allowances					10,547	0.2	0.2	
Total non-allocated allowances	7,693	0.2	0.2		95,289	2.0	2.0	
Total allowances	66,796	1.4	1.4					

	As of December 31, 2000				As of December 31, 2001			
	Allowance amount(1)	Allowance amount as a percentage of loans in category	Allowance amount as a percentage of total loans	Loans in category as percentage of total loans(2)	Allowance amount(1)	Allowance amount as a percentage of loans in category	Allowance amount as a percentage of total loans	Loans in category as percentage of total loans(2)
Commercial loans	63,446	1.7%	1.3%	77.2%	65,847	1.6%	1.3%	78.9%
Consumer loans	14,571	4.7	0.3	6.4	14,990	4.7	0.2	6.1
Residential mortgage loans	3,216	0.4	0.1	16.4	3,049	0.4	0.1	15.0
Total allocated allowances	81,233	1.7	1.7	100.0	83,886	1.6	1.6	100.0
Voluntary allowances	10,706	0.2	0.2		13,379	0.3	0.3	
Total allowances	91,939	1.9	1.9		97,265	1.9	1.9	

As of December 31, 2002

	Allowance amount(1)	Allowance amount as a percentage of loans in category	Allowance amount as a percentage of total loans	Loans in category as percentage of total loans(2)
Commercial loans	105,258	1.83%	1.34%	72.97%
Consumer loans	36,758	5.11	0.47	9.15
Residential mortgage loans	9,588	0.68	0.12	17.88
Total allocated allowances	151,604	1.93	1.93	100
Leasing	3,386	0.05	0.05	
Voluntary allowances	12,664	0.15	0.15	
Total allowances	167,654	2.13	2.13	

(1) In millions of constant Chilean pesos as of December 31, 2002.



(2) Based on our loan classification, as required by the Superintendency of Banks for the purpose of determining the loan loss allowance.

#### **E. Research and Development, Patents and Licenses, etc.**

We do not currently conduct any significant research and development activities.

#### **F. Trend Information**

In the first months of 2003 the growth of Chile's economy continued to gain momentum. The main reason for this better than expected growth continues to be the recovery of internal demand as a result of an improvement in unemployment figures and the positive effects on demand and investment of the low interest rate environment. At the same time the signing of free trade agreements with the United States (pending ratification by each country's Congress), the European Union and Korea have also improved consumer confidence. The more stable political and financial situation in Brazil has also been an important factor in the change in economic sentiment in Chile.

Net income for the first quarter of 2003 totaled Ch\$40,497 million (Ch\$0.21 per share and US\$0.31/ADR) decreasing 33.3% compared to the first quarter of 2002. The conclusion of merger related activities ahead of schedule has resulted in an acceleration of cost savings. In the first quarter of 2003 total operating expenses decreased 10.7% with personnel expenses down 17.5% and administrative expenses falling 9.3%. Fee income in the quarter was also up 2.8%. In the quarter the areas with the highest rise in fees were insurance brokerage +18.0%, administration and collection of insurance policies +120.4%, international business related fees +17.0% and fees from checking accounts +5.5%. During the quarter lower operating expenses and higher fee income were offset by lower gains from the mark-to-market of financial instruments and lower net financial revenue. In the first quarter of 2002 interest rates in Chile declined sharply, which produced an extraordinarily high level of mark-to-market gains in that period. The low interest rate environment in the present quarter also negatively impacted net interest revenue, which decreased 7.2% compared to the first quarter of 2002. In addition, during the quarter the Bank recognized higher provision expenses as a result of the increase in our risk index, which as of March 31, 2003 reached 1.84%.

The evolution of our loan portfolio between the end of 2002 and the first quarter of 2003 continues to reflect our strategy of sustaining profitability by shifting the asset mix to higher yielding loans. Consumer loans increased 2.3% between year-end 2002 and March 31, 2003. In this same period total loans increased 0.5%. Loans to individuals in Banefe led growth in the quarter, increasing 2.1%. Demand for loans by individuals continue to pick up as interest rates have become more attractive and unemployment levels have shown some improvement. Total customer deposits increased 1.3% between the fourth quarter 2002 and the first quarter of 2003. Non-interest bearing deposits led growth, rising 7.4% compared to year-end 2002.

#### **G. Reconciliation of Combined Financial and Statistical Information**

The following tables show the aggregation of Santiago's and Old Santander-Chile's financial condition and results of operation as separately reported under Chilean GAAP as of the dates and for the periods indicated, without elimination of inter-company balances or transactions. There were no material inter-company balances or transactions between Santiago and Old Santander-Chile as of the dates and for the periods for which combined information is provided.

## Consolidated Statements of Income

	For the Year Ended December 31, 2001			
	Santiago	Old Santander-Chile	Combined (unaudited)	Combined (unaudited)
				(in millions of constant Ch\$ as of Dec. 31, 2002)
				(in millions of nominal Ch\$)
Interest Revenue And Expense				
Interest Revenue	579,607	501,860	1,081,467	1,113,478
Interest Expense	(327,033)	(286,050)	(613,083)	(631,231)
Net Interest Revenue	252,574	215,810	468,384	482,247
Provisions For Loan Losses	(46,567)	(48,424)	(94,991)	(97,803)
Fees And Income From Services				
Fees	60,156	51,720	111,876	115,188
Income				
Other Expenses	(11,815)	(6,850)	(18,665)	(19,217)
Total Fees And Income From Services, Net	48,341	44,870	93,211	95,971
Other Operating Income				
Gains From Trading Activities	21,554	31,581	53,135	54,708
Losses From Trading Activities	(12,898)	(24,382)	(37,280)	(38,384)
Foreign Exchange Transactions, Net	10,086	19,690	29,776	30,658
Other Operating Income	4,438	1,821	6,259	6,445
Other Operating Expenses	(10,670)	(12,159)	(22,829)	(23,505)
Total Other Operating Income	12,510	16,551	29,061	29,922
Other Income And Expenses				
Recovery Of Loans Previously Written Off	11,336	12,140	23,476	24,171
Non-Operating Income	16,057	5,851	21,908	22,556
Non-Operating Expenses	(17,610)	(8,228)	(25,838)	(26,601)
Income From Investments In Other Companies	192	250	442	455
Minority Interest		(86)	(86)	(89)
Total Other Income And Expenses	9,975	9,927	19,902	20,492
Operating Expenses				
Personnel Salaries And Expenses	(81,570)	(66,965)	(148,535)	(152,932)
Administrative And Other Expenses	(55,613)	(42,727)	(98,340)	(101,251)
Depreciation And Amortization	(16,809)	(13,744)	(30,553)	(31,458)
Total Operating Expenses	(153,992)	(123,436)	(277,428)	(285,641)
Loss From Price-Level Restatement	(7,617)	(6,155)	(13,772)	(14,180)
Income Before Income Taxes	115,224	109,143	224,367	231,008
Income Taxes	3,540	(17,050)	(13,510)	(13,910)
Net Income	118,764	92,093	210,857	217,098

## Consolidated Balance Sheets

	As of December 31, 2001			
	Santiago	Old Santander-Chile	Combined (unaudited)	Combined
	(in millions of nominal Ch\$)			Ch\$ as of Dec. 31, 2002
<b>ASSETS</b>				
<b>CASH AND DUE FROM BANKS</b>				
Noninterest bearing	511,288	428,831	940,119	967,947
Interbank deposits-interest bearing	44,317	22,109	66,426	68,392
<b>Total cash and due from banks</b>	<b>555,605</b>	<b>450,940</b>	<b>1,006,545</b>	<b>1,036,339</b>
<b>FINANCIAL INVESTMENTS</b>				
Government securities	418,404	566,243	984,647	1,013,793
Investments purchased under agreements to resell	6,822	132,389	139,211	143,332
Other financial investments	300,924	521,930	822,854	847,210
Investment collateral under agreements to repurchase	218,237	346,360	564,597	581,309
<b>Total financial investments</b>	<b>944,387</b>	<b>1,566,922</b>	<b>2,511,309</b>	<b>2,585,644</b>
<b>LOANS, NET</b>				
Commercial loans	1,997,148	1,360,269	3,357,417	3,456,797
Consumer loans	305,880	334,641	640,521	659,480
Mortgage loans	1,041,243	534,441	1,575,684	1,622,324
Foreign trade loans	380,722	362,277	742,999	764,991
Interbank loans	20,993	53,055	74,048	76,239
Leasing contracts	265,031	128,403	393,434	405,079
Other outstanding loans	598,361	371,278	969,639	998,341
Past due loans	66,292	48,069	114,361	117,746
Contingent loans	363,988	347,660	711,648	732,713
Reserve for loans losses	(94,468)	(65,231)	(159,699)	(164,426)
<b>Total loans, net</b>	<b>4,945,190</b>	<b>3,474,862</b>	<b>8,420,052</b>	<b>8,669,284</b>
<b>Otros Activos</b>				
Bank premises and equipment	116,020	111,512	227,532	234,267
Assets received or awarded in lieu of payment	9,062	18,124	27,186	27,991
Investments in other companies	2,690	1,574	4,264	4,390
Central Bank acceptance				
Assets to be leased	10,352	776	11,128	11,457
Other	177,610	217,467	395,077	406,771
<b>Total other assets</b>	<b>315,734</b>	<b>349,453</b>	<b>665,187</b>	<b>684,876</b>
<b>TOTAL ASSETS</b>	<b>6,760,916</b>	<b>5,842,177</b>	<b>12,603,093</b>	<b>12,976,143</b>



	As of December 31, 2001			
	Santiago	Old Santander-Chile	Combined (unaudited)	Combined
	(in millions of nominal Ch\$)			
	Ch\$ as of Dec. 31, 2002			
<b>LIABILITIES AND SHAREHOLDERS EQUITY DEPOSITS</b>				
Noninterest bearing				
Current accounts	519,214	425,615	944,829	972,796
Bankers drafts and other deposits	331,872	382,295	714,167	735,306
Interest bearing				
Savings accounts and other deposits	2,625,257	2,451,940	5,077,197	5,227,482
<b>Total deposits</b>	<b>3,476,343</b>	<b>3,259,850</b>	<b>6,736,193</b>	<b>6,935,584</b>
<b>OTHER INTEREST BEARING LIABILITIES</b>				
Chilean Central Bank borrowings				
Credit lines for renegotiations of loans	15,879	3,987	19,866	20,454
Other Central Bank borrowings	105,251	16,581	121,832	125,438
<b>Total Central Bank borrowings</b>	<b>121,130</b>	<b>20,568</b>	<b>141,698</b>	<b>145,892</b>
Investments sold under agreements to repurchase	218,359	428,445	646,804	665,949
Mortgage finance bonds	1,094,226	565,455	1,659,681	1,708,808
Other borrowings				
Bonds	227,422	196,831	424,253	436,811
Subordinated bonds	264,980	169,226	434,206	447,058
Borrowings from domestic financial institutions	115,370	76,203	191,573	197,244
Foreign borrowings	181,359	105,446	286,805	295,294
Other obligations	42,067	47,022	89,089	91,726
<b>Total other borrowings</b>	<b>831,198</b>	<b>594,728</b>	<b>1,425,926</b>	<b>1,468,133</b>
<b>Total other interest bearing liabilities</b>	<b>2,264,913</b>	<b>1,609,196</b>	<b>3,874,109</b>	<b>3,988,782</b>
<b>OTHER LIABILITIES</b>				
Contingent liabilities	363,497	347,606	711,103	732,152
Provision for Central Bank Subordinated debt				
Other	117,174	171,069	288,243	296,775
Minority interest		587	587	604
<b>Total other liabilities</b>	<b>480,671</b>	<b>519,262</b>	<b>999,933</b>	<b>1,029,531</b>
<b>SHAREHOLDERS EQUITY</b>				
Capital and reserves	420,225	361,776	782,001	805,148
Income for the period	118,764	92,093	210,857	217,098
<b>Total shareholders equity</b>	<b>538,989</b>	<b>453,869</b>	<b>992,858</b>	<b>1,022,246</b>

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TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	<u>6,760,916</u>	<u>5,842,177</u>	<u>12,603,093</u>	<u>12,976,143</u>
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## Fee Income

	As of December 31, 2001			Ch\$ as of Dec. 31, 2002)
	Santiago	Old Santander- Chile	Combined (unaudited)	
				(in millions of constant
				(in millions of nominal Ch\$)
Payment agency services	9,275	4,285	13,560	13,961
Checking accounts	9,419	9,711	19,130	19,696
Credit cards	4,956	6,618	11,574	11,917
Automatic teller cards	3,195	4,814	8,009	8,246
Letters of credit, guarantees, pledges and other contingent loans	865	1,524	2,389	2,460
Lines of credit	3,056	4,645	7,701	7,929
Underwriting	995	3,234	4,229	4,354
Bank drafts and fund transfers		218	218	224
Sales and purchase of foreign currencies	2,391	1,115	3,506	3,610
Insurance brokerage	3,079	938	4,017	4,136
Custody and trust services	281	271	552	568
Mutual fund services	6,200	6,074	12,274	12,637
Saving accounts	1,991	424	2,415	2,486
Factoring	919		919	941
Other	1,719	999	2,718	2,806
<b>Total income (expense)</b>	<b>48,341</b>	<b>44,870</b>	<b>93,211</b>	<b>95,971</b>

## Foreign Currency Position

	Banco Santiago			Banco Santander			Combined Adjusted For Price Level Restatement		
	As of December 31, 2001			As of December 31, 2001			As of December 31, 2002		
	Foreign Currency Ch\$ million	Chilean Pesos Ch\$ million	Total Ch\$ million	Foreign Currency Ch\$ million	Chilean Pesos Ch\$ million	Total Ch\$ million	Foreign Currency Ch\$ million	Chilean Pesos Ch\$ million	Total Ch\$ million
<b>Assets</b>									
Cash and due from banks	119,242	168	119,410	43,135		43,135	162,377	168	162,545
Other loans	672,327	37,133	709,459				672,327	37,133	709,459
Contingent loans	223,587	221	223,808	693,429	25,464	718,893	917,016	25,685	942,702
Financial Investments	173,306	187,403	360,709	264,312	471,633	735,945	437,618	659,036	1,096,654
Derivative instruments				822,435		22,435	822,435		822,435
Other assets	54,983		54,983	106,344		106,344	161,327		161,327
<b>Total assets</b>	<b>1,243,445</b>	<b>224,924</b>	<b>1,468,369</b>	<b>1,929,656</b>	<b>497,097</b>	<b>2,426,753</b>	<b>3,173,101</b>	<b>722,021</b>	<b>3,895,122</b>
<b>Liabilities</b>									
Deposits	523,508		523,508	335,271	154	335,425	858,779	154	858,934
Contingent liabilities	223,381		223,381	197,719		197,719	421,100		421,100
Borrowings from domestic financial institutions	21,408	27,263	48,671	7,825		7,825	29,233	27,263	56,496
Foreign borrowings	186,502		186,502	108,567		108,567	295,069		295,069
Derivative instruments				1,504,482		1,504,482	1,504,482		1,504,482
Other liabilities	292,770	62	292,832	258,633	11,115	269,748	551,403	11,176	562,580
<b>Total liabilities</b>	<b>1,247,569</b>	<b>27,325</b>	<b>1,274,894</b>	<b>2,412,498</b>	<b>11,269</b>	<b>2,423,767</b>	<b>3,660,067</b>	<b>38,594</b>	<b>3,698,661</b>
Nets assets (liabilities)	(4,125)	197,600	193,475	(482,842)	485,828	2,986	(486,967)	683,428	196,461



## Selected Statistical

## Information

	Santiago				Old Santander-Chile				Combined			
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
	(in million of nominal Ch\$)								(in million of Ch\$ as of Dec. 31, 2002)			
<b>ASSETS</b>												
Interest earning assets												
Interbank deposits												
Ch\$	51,945	1,366	%	2.6%	16,378	1,463	5.7%	8.9%	70,345	2,913	1.1%	4.1%
UF					12,032		(3.0)		12,388		(2.9)	
Foreign currency	33,852	886	14.6	2.6					34,854	912	8.2	2.6
Total	85,797	2,252	5.8	2.6	28,410	1,463	2.0	5.1	117,588	3,825	2.8	3.3
Financial investments												
Ch\$	152,751	7,753	2.4	5.1	215,787	15,046	3.8	7.0	379,447	23,474	3.1	6.2
UF	254,698	17,298	4.1	6.8	324,028	31,431	6.4	9.7	595,856	50,171	5.3	8.4
Foreign currency	239,476	12,176	17.4	5.1	589,076	42,994	19.3	7.3	853,077	56,803	12.5	6.7
Total	646,925	37,227	8.6	5.8	1,128,891	89,471	12.6	7.9	1,828,380	130,448	8.2	7.1

	Santiago				Old Santander-Chile				Combined			
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
	(in million of nominal Ch\$)								(in million of Ch\$ as of Dec. 31, 2002)			
Total interest earning assets												
Ch\$	1,228,310	201,303	13.4	16.4	1,301,990	210,881	12.7	16.2	2,605,197	424,385	12.9	16.3
UF	3,222,413	317,123	7.1	9.8	2,172,748	211,313	6.5	9.7	5,554,858	544,078	6.6	9.8
Foreign currency	1,103,923	61,181	17.9	5.5	1,265,733	79,666	18.2	6.3	2,439,798	145,016	11.7	5.9
Total	5,554,646	579,607	10.6	10.4	4,740,471	501,860	11.3	10.6	10,599,852	1,113,478	9.4	10.5
Non-interest earning assets												
Cash												
Ch\$	408,263				464,602				898,702			
UF												
Foreign currency	45,943				11,235				58,870			
Total	454,206				475,837				957,572			
Reserves for loan losses												
Ch\$	(89,241)				(70,557)				(164,528)			

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	Santiago				Old Santander-Chile				Combined (unaudited)			
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	In millions of ch\$ as of Dec. 31, 2002			
									Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
UF			%	%			%	%			%	%
Foreign currency												
Total	(89,241)				(70,557)				(164,528)			
Fixed assets												
Ch\$	124,982				111,042				243,010			
UF												
Foreign currency												
Total	124,982				111,042				243,010			
Other assets												
Ch\$	186,853				40,361				233,940			
UF	310				336,714				347,000			
Foreign currency	106,796				(248,720)				(146,125)			
Total	293,959				128,355				434,814			
Total non-interest earning assets												
Ch\$	630,857				545,448				1,211,124			
UF	310				336,714				347,000			
Foreign currency	152,739				(237,485)				(87,254)			
Total	783,906				644,677				1,470,869			
TOTAL ASSETS												
Ch\$	1,859,167	201,303			1,847,438	210,881			3,816,321	424,385		
UF	3,222,723	317,123			2,509,462	211,313			5,901,858	544,078		
Foreign currency	1,256,662	61,181			1,028,248	79,666			2,352,543	145,016		
Total	6,338,552	579,607			5,385,148	501,860			12,070,722	1,113,478		
LIABILITIES AND SHAREHOLDERS EQUITY												
Interest bearing liabilities												
Savings accounts												
Ch\$												
UF	87,530	5,412	3.5	6.2	76,682	4,726	3.0	6.2	169,073	10,438	3.1	6.2
Foreign currency												
Total	87,530	5,412	3.5	6.2	76,682	4,726	3.0	6.2	169,073	10,438	3.1	6.2
Time deposits												
Ch\$	676,212	41,666	3.5	6.2	778,765	47,551	2.9	6.1	1,498,044	91,858	3.1	6.1
UF	1,297,920	96,248	4.7	7.4	1,134,714	88,960	4.6	7.8	2,504,640	190,690	4.5	7.6
Foreign currency	376,938	14,999	16.1	4.0	343,902	12,900	15.3	3.8	742,177	28,725	9.5	3.9

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	Santiago				Old Santander-Chile				Combined (unaudited)			
	(in million of nominal Ch\$)											
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
	In millions of ch\$ as of Dec. 31, 2002											
	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate	Average Balance	Interest Earned	Average Real Rate	Average Nominal Rate
Total	2,351,070	152,913	6.2%	6.5%	2,257,381	149,411	5.6%	6.6%	4,744,861	311,273	4.8%	6.6%
Central Bank borrowings												
Ch\$	12,962	779	3.3	6.0	2,718	186	3.7	6.8	16,144	994	3.1	6.2
UF	17,482	1,058	3.4	6.1	24,815	2,104	5.2	8.5	43,549	3,256	4.4	7.5
Foreign currency												
Total	30,444	1,837	3.3	6.0	27,533	2,290	5.1	8.3	59,693	4,249	4.0	7.1
Repurchase agreements												
Ch\$	155,474	5,408	0.9	3.5	334,387	31,063	6.0	9.3	504,361	37,551	4.4	7.4
UF	17,664	1,437	5.4	8.1	24,522	1,781	4.1	7.3	43,435	3,313	4.5	7.6
Foreign currency	15,523	(14)	11.6	-0.1	181	65	50.5	35.9	16,169	53	5.8	0.3
Total	188,661	6,831	2.2	3.6	359,090	32,909	5.9	9.2	563,964	40,916	4.4	7.3
Mortgage finance bonds												
Ch\$												
UF	1,016,075	96,381	6.7	9.5	549,075	52,439	6.3	9.6	1,611,478	153,225	6.4	9.5
Foreign currency												
Total	1,016,075	96,381	6.7	9.5	549,075	52,439	6.3	9.6	1,611,478	153,225	6.4	9.5
Other interest bearing liabilities												
Ch\$	87,184	5,036	3.1	5.8	58,195	2,508	1.2	4.3	149,682	7,767	2.2	5.2
UF	375,030	36,193	6.9	9.7	262,208	26,784	6.9	10.2	656,100	64,841	6.7	9.9
Foreign currency	332,075	22,430	19.2	6.8	189,254	14,983	20.0	7.9	536,760	38,520	13.0	7.2
Total	794,289	63,659	11.6	8.0	509,657	44,275	11.1	8.7	1,342,543	111,129	8.7	8.3
Total interest bearing liabilities												
Ch\$	931,832	52,889	3.0	5.7	1,174,065	81,308	3.7	6.9	2,168,232	138,169	3.3	6.4
UF	2,811,701	236,729	5.7	8.4	2,072,016	176,794	5.3	8.5	5,028,275	425,763	5.3	8.5
Foreign currency	724,536	37,415	17.5	5.2	533,337	27,948	17.0	5.2	1,295,106	67,298	10.9	5.2
Total	4,468,069	327,033	7.0	7.3	3,779,418	286,050	6.5	7.6	8,491,613	631,230	5.7	7.4
Non interest bearing liabilities												
Non-interest bearing demand deposits												
Ch\$	777,713				763,240				1,586,565			
UF	9,255								9,529			
Foreign currency	51,604								53,131			
Total	838,572				763,240				1,649,226			

	Santiago				Old Santander-Chile				Combined (unaudited)			
	(In million of nominal Ch\$)								In millions of ch\$ as of Dec. 31, 2002			
	Average	Interest	Average	Average	Average	Interest	Average	Average	Average	Interest	Average	Average
	Balance	Earned	Real	Nominal	Balance	Earned	Real	Nominal	Balance	Earned	Real	Nominal
			Rate	Rate			Rate	Rate			Rate	Rate
Ch\$	26,964				25,950				54,480			
UF	87,698				89,386				182,326			
Foreign currency	186,226				193,214				390,671			
Total	300,888				308,550				627,477			
Other non-interest bearing liabilities												
Ch\$	107,243				(678,238)				(587,896)			
UF	3,346				30,313				34,655			
Foreign currency	109,071				752,445				887,017			
Total	219,660				104,520				333,776			
Shareholders Equity												
Ch\$	511,363				411,428				950,106			
UF					17,992				18,525			
Foreign currency												
Total	511,363				429,420				968,630			
Total non-interest bearing liabilities and shareholders equity												
Ch\$	1,423,283				522,380				2,003,255			
UF	100,299				137,691				245,035			
Foreign currency	346,901				945,659				1,330,820			
Total	1,870,483				1,605,730				3,579,109			
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY												
Ch\$	2,355,115	52,889			1,696,445	81,308			4,171,486	138,169		
UF	2,912,000	236,729			2,209,707	176,794			5,273,310	425,763		
Foreign currency	1,071,437	37,415			1,478,996	27,948			2,625,926	67,298		
Total	6,338,552	327,033			5,385,148	286,050			12,070,722	631,230		

**ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES****A. Directors and Senior Management****Directors**

Administration is conducted by our board of directors, which, in accordance with our by-laws, consists of 11 directors and two alternates who are elected at annual ordinary shareholders' meetings. The current members of the board of directors were elected by the shareholders in the extraordinary shareholders' meeting held on July 18, 2002. Members of the board of directors are elected for three-year terms. The term of each of the current board members expires on April of 2005. Cumulative voting is permitted for the election of directors. The board of directors may appoint replacements to fill any vacancies that occur during periods between elections. If any member of the board of directors resigns before his or her term has ended, and no other alternate director is available to take the position at the next annual ordinary shareholders' meeting a new replacing member will be elected. Our executive officers are appointed by the board of directors and hold office at its discretion. Scheduled meetings of the board of directors are held monthly. Extraordinary meetings can be held when called in one of three ways: by the Chairman of the board of directors, by three directors with the consent of the Chairman of the board of directors or by six directors.

Our current directors are as follows:

Directors	Position	Term Expires
Mauricio Larraín Garcés	Chairman and Director	April 2005
Marcial Portela Alvarez	First Vice Chairman and Director	April 2005
Benigno Rodríguez Rodríguez	Second Vice Chairman and Director	April 2005
Victor Arbulu Crousillat	Director	April 2005
Victor Barallat López	Director	April 2005
Juan Colombo Campbell	Director	April 2005
Juan Andrés Fontaine Talavera	Director	April 2005
Gerardo Jofré Miranda	Director	April 2005
Roberto Méndez Torres	Director	April 2005
Carlos Olivos Marchant	Director	April 2005
Roberto Zahler Mayanz	Director	April 2005
Raimundo Monge Zegers	Alternate Director	April 2005
José Juan Ruíz Gómez	Alternate Director	April 2005

*Mauricio Larraín Garcés* is our Chairman. He is the former Executive Vice Chairman of the Board of Directors of Old Santander-Chile. He is also First Vice Chairman of Santander Chile Holding S.A. and President of Santander Inversiones S.A. and Universia Chile S.A. He is a Director of the *Asociación de Bancos e Instituciones Financieras de Chile* and a Director of the Santiago Stock Exchange. Mr. Larraín began working at Santander Chile in 1989. Previous to that he was *Intendente* of the Superintendency of Banks, Manager of External Debt at the Banco Central de Chile and a Senior Finance Specialist at the World Bank in Washington. He holds degrees in Economics (Candidate) and in Law from Universidad Católica de Chile and from Harvard University.

*Marcial Portela Alvarez* became a Director on May 6, 1999 and Vice Chairman of the board on May 18, 1999. He currently oversees all of Banco Santander Central Hispano's investments in Latin America and was the Director of Marketing at Banco Santander from November 1998 until the formation of Banco Santander Central Hispano. In the past, he was the Vice Chairman of Telefonica Internacional and the Chief Executive Officer of Banco Argentaria and also worked at several other banks, including Banco Exterior, Caja Postal, Banco Hipotecario and

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BBV. Mr. Portela holds a degree in Sociology from the University of Lovaina and a Political Science degree from the Universidad de Madrid.

*Benigno Rodríguez Rodríguez* became a Director on March 19, 1996. He served as Vice Chairman of the Board of Santiago from April 17, 2002 through the date the merger was consummated. Before that he served as Santiago's Director of Management Information Systems. Currently, he is also a director of Teatinos. Mr. Rodríguez holds a degree in Economics from the Universidad Complutense of Madrid.

*Victor Arbulu Crousillat* became a Director on May 6, 1999. He was a Managing Director of JPMorgan, member of its European management committee and Chief Executive Officer for Spain and Portugal from 1988 until 1998. He has worked for JPMorgan for over 25 years in various positions in Europe, North America and South America. Mr. Arbulu holds a degree in Engineering and a Masters of Business Administration.

*Juan Colombo Campbell* is Professor of Law at Universidad de Chile and is President of Chile's Constitutional Court. He is a former member of the Board of Old Santander-Chile, to which he was appointed in 1985 and previous to that Mr. Colombo was General Counsel and Chief Executive Officer of Santander-Chile. Mr. Colombo also serves as a Director of AFP Summa Bansander S.A. Mr. Colombo holds a law degree from Universidad de Chile. He did post-graduate work at the University of California, Los Angeles.

*Victor Barallat López* became a Director on April 29, 2003. He is the Chief Financial Officer and Business Development Director of the Banco Santander Central Hispano Latinamerican Division. Additionally he is a member of the boards of directors of Santander Latinamerican Management in Holland, Teatinos, Banco Santa Cruz in Bolivia, Santander Peru Holding, Banco Santander Mexicano, Santander Bancorp and Banco Santander Puerto Rico. He also worked as Banco Santander's Director of Strategy and Investor Relations from 1997 to 1999. Mr. Barallat holds a degree in Mining Engineering from the Universidad Politécnica de Madrid and a Masters of Business Administration from the Wharton School of Business.

*Juan Andrés Fontaine Talavera* became a Director on February 26, 1998. He is a senior partner at Juan Andrés Fontaine y Asociados, an economic consulting firm in Chile, a board member of several companies and a professor at the Catholic University in Chile. Prior to that he was Chief Economist at the Central Bank of Chile. Mr. Fontaine holds a degree in Economics from the Catholic University of Chile and a Masters degree in Economics from the University of Chicago.

*Gerardo Jofré Miranda* is a former member of the Board of Old Santander-Chile, to which he was appointed in 1991 and became Second Vice Chairman of its Board of Directors in March 1996. Mr. Jofré is also President of Santander Multimedia S.A., AFP Summa Bansander S.A., Inversiones Internacionales Bansander S.A., and Servicios Financieros Bandera S.A. He is also Director of Santander Inversiones S.A. and Universia Chile S.A. He holds a degree in Business from Universidad Católica de Chile.

*Roberto Méndez Torres* is a former member of the Board of Old Santander-Chile, to which he was appointed in 1996. He is a Professor of Economics at Universidad Católica de Chile. He has been Advisor to Grupo Santander Chile since 1989. Mr. Méndez is President and Director of Adimark Chile. He graduated with a degree in Business from Universidad Católica de Chile, and holds an MBA and a Ph.D. from the Graduate School of Business at Stanford University.

*Carlos Olivos Marchant* became a Director on April 15, 1987. He was Chairman of the Board of Santiago from May, 1999 until the date of the merger. Prior to that, he was Vice Chairman of the board since March 31, 1998. He is a partner in the law firm Guerrero, Olivos, Novoa y Errazuriz. From 1981 to 1983, Mr. Olivos served as General Counsel of the Central Bank of Chile, and from 1984 to 1986 he served as Chairman of the board of directors of Banco Osorno. Mr. Olivos holds a law degree from the Universidad de Chile and a Masters of Jurisprudence from New York University School of Law.

*Roberto Zahler Mayanz* became a Director on August 31, 1999. Currently, he is Chairman of Siemens-Chile and Deutsche Bank Americas Bond Fund. He is also a member of the board of directors of the Quota Formula Review Committee and the International Monetary Fund. Mr. Zahler was a member of the board of the Central Bank of Chile from December 1989 to June 1996, where he served as Chairman of the board from December 1991 until June 1996. Mr. Zahler has acted as a visiting professor at several universities in the United States, Europe, Latin America and Chile, and is a member of several committees of the Inter-American Development Bank, World Bank, International Monetary Fund, Ford Foundation and International Labour Organization. Mr. Zahler holds a degree in Business Administration from the Universidad de Chile and a Masters degree in Economics from the University of Chicago.



*Raimundo Monge Z.* Became an Alternate Director on April 29, 2003. He is Corporate Director of Strategic Planning for Grupo Santander-Chile and is CEO of Santander-Chile Holding S.A., Servicios Financieros Bandera and Teatinos Siglo XXI S.A.

and Soince S.A. He is also President of Santander S.A. Sociedad Securitizadora, Director of Santander Factoring S.A. and Santander Multimedios S.A. and Alternate Director of Universia Chile S.A. Mr. Monge has a degree in business from the Universidad Católica de Chile and a MBA from the University of California, Los Angeles.

*José Juan Ruíz Gómez* became an Alternate Director on July 18, 2002. He had been a Director from May 6, 1999. He is currently Director of Research for the Spain and Latin America divisions of Banco Santander Central Hispano. In the past, he has worked at the Spanish Ministry of Finance and was Chairman of the Committee of Economic Policy of the European Union from 1991 until 1993. Mr. Ruiz holds a degree in Economics from the Universidad Autónoma de Madrid.

## Senior Management

Our senior managers are as follows:

Senior Manager	Position	Date Appointed
Fernando Cañas	Chief Executive Officer	January 6, 1998
Raimundo Monge	Corporate Director of Strategic Planning	July 18, 2002
José Manuel Pascual	Corporate Director of Credit Risk	March, 1997
Juan Pedro Santa María	Corporate General Counsel	January 13, 1997
David Turiel	Corporate Financial Controller	January 1, 2002
Manuel Dato	Corporate Director of Internal Audit	April, 2002
Roberto Jara	Chief Accounting Officer	July 18, 2002
Oscar Von Chrismar	Global Banking	July 18, 2002
Alberto Salinas	Operation and Technology	March 5, 1998
Andres Roccatagliata	Retail Banking	October 31, 2002
José Manuel Manzano	Corporate Director Human Resources	October 31, 2002
Gonzalo Romero	General Counsel	July 18, 2002
Juan Fernández	Administration and Costs	July 18, 2002
Alejandro Cuevas	Banefe Consumer Division	July 18, 2002

Employed by Santander Chile Holding. Not an employee of Santander Chile

*Fernando Cañas* is our Chief Executive Officer, and joined us as Vice Chairman of the board on October 31, 1996. Mr. Cañas was a Director of Operations of Banco O Higgins from 1983 through October 1996 and served as its Chief Executive Officer from 1992 to October 1996. He holds a degree in Business Administration and Accounting from the Universidad de Chile.

*Raimundo Monge* is the Corporate Director of Strategic Planning for Santander Chile Holding. Mr. Monge is not an employee of Santander Chile and we do not pay any fees to Santander Chile Holding for his services. He is the former Corporate Director of Old Santander-Chile, which he joined in 1991. He is also CEO of Santander Chile Holding S.A., Servicios Financieros Bandera Teatinos Siglo XXI S.A. and Soince S.A. and president of Santander S.A. Sociedad Securitizadora, Director of Santander Factoring S.A. and Santander. Multimedios S.A. and Alternate Director of Universia Chile S.A. Mr. Monge has a degree in business from the Universidad Católica de Chile and a MBA from the University of California, Los Angeles.

*José Manuel Pascual* became Director of the Risk Division in March 1997. Mr. Pascual is not an employee of Santander Chile and we do not pay any fees to Santander Chile Holding for his services. Mr. Pascual is also a Director of Santander Factoring S.A. Mr. Pascual has served in

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various senior positions in Santander Chile and Banco Santander Central Hispano since 1973. Mr. Pascual is a financial expert, and holds a business degree from the IESE in Barcelona, Spain.

*Juan Pedro Santa María* is the General Counsel of Santander Chile Holding, a position he was appointed to after the merger. Mr. Santa María is not an employee of Santander Chile and we do not pay any fees to Santander Chile Holding for his services. Prior to that, Mr. Santa María served as General Counsel of Santiago and Banco O Higgins beginning in 1976. In addition, he is President of the Legal Committee of Lawyers of the Chilean Banks Association and was President of the Committee of Lawyers of the Latin American Federation of Banks. Mr. Santa María holds a law degree from the Universidad Católica de Chile.

*David Turiel* is the Corporate Financial Controller of Santander Chile, which is in charge of the Accounting and Financial Control Departments. Mr. Turiel is not an employee of Santander Chile and we do not pay any fees to Santander Chile Holding for his services. He has held this position since December 2001. Previously, Mr. Turiel was Financial Controller of Banco Santander Brazil and Director of Market Risks and Manager of Auditing in Spain. Mr. Turiel has an Economics and Business degree from the Universidad Complutense of Madrid.

*Manuel Dato* is the Corporate Director of Internal Auditing, a position he has held since May 2002. Mr. Dato is not an employee of Santander Chile and we do not pay any fees to Santander Chile Holding for his services. Previously, Mr. Dato was Director of Internal Auditing in Banco Rio in Argentina and Banco de Venezuela. Mr. Dato has served in various senior positions in Banco Santander Central Hispano since 1973, including Manager of the Branch network in Valencia and Seville. Mr. Dato holds a law degree from the Universidad of Valencia.

*Roberto Jara* is our Chief Accounting Officer. He is the former Chief Accounting Officer at Old Santander-Chile, a position he held from March 1998 until August 2002, when the merger with Santiago was consummated. He joined Old Santander-Chile in 1978, and held several positions there such as Sub-Manager of Budget and Costs and Chief of Computing Projects. Mr. Jara is a CPA and holds a degree in Tax Management from Universidad Adolfo Ibañez.

*Oscar von Chrismar* is our Director of Global Banking. He is the former General Manager of Santander Chile, a position to which he was appointed in September 1997, after being General Manager of Banco Santander-Peru since September 1995. Mr. von Chrismar is also President of Santander S.A. Agente de Valores and a Director of Santander Factoring S.A and Universia Chile S.A. Prior to that, Mr. von Chrismar was the manager of the Finance Division of Santander Chile, a position he had held since joining Santander Chile in 1990. Mr. von Chrismar holds an Engineering degree from the Universidad de Santiago de Chile.

*Alberto Salinas* is our Director of Operations, and joined us on March 8, 1998. Mr. Salinas was Director of Operations of BankBoston in Argentina from 1995 to February 1998, and before that held the same position at Banco O Higgins, which he joined in 1981. Currently, Mr. Salinas is member of the board of Operations and Technology of the Chilean Banks Association. Mr. Salina holds a degree in Civil Engineering from the Universidad de Chile.

*Andrés Roccatagliata* is our Retail Banking Manager. He is the former manager of Banco Santander Chile's Retail Division, a position he held from 1999 until August 2002, when the merger with Santiago was consummated. Mr. Roccatagliata is also President of Santander S.A. Administradora de Fondos Mutuos and an Alternate Director of Universia Chile S.A. Prior to that he served as Manager of Distribution of Santander Chile in June 1997 and was responsible for the branch network of Santander Chile. From 1993 to 1997, Mr. Roccatagliata was the Commercial Manager of Banefe. Before that, he was a Regional and Branch Manager from 1987 to 1990. Mr. Roccatagliata holds a degree in business from the Universidad de Santiago and an MBA from the Universidad Adolfo Ibañez.

*José Manuel Manzano* was appointed Corporate Director of Human Resources for Banco Santander Chile on October 31, 2002. Previously he served as Manager of Human Resources for Old Santander Chile since 1999. Prior to that he was General Manager of Santander Fund Management and Managing Director of Bancassurance. He was also on the Board of Directors of Compañía de Seguros de Vida Santander S.A. Mr. Manzano holds an MBA and a degree in Business from Universidad Católica de Chile.

*Gonzalo Romero* is our General Counsel, a position he has held since July 18, 2002. Mr. Romero, a lawyer, had been General Manager of Banco Concepción from 1991 to 1996 and General Counsel of Banco Concepción from 1986 to 1990. He is a graduate of Universidad de Chile.

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*Juan Fernández* is our manager of Administration and Cost Control. He is the former Manager of Administration and Cost Control of Old Santander-Chile, a position he held since April 1999 until August 2002, when the merger with Santiago was consummated. Mr. Fernández is also Director of Santander Chile Holding S.A. and Santander S.A. Sociedad Securitizadora and Alternate Director of Soince S.A. Previously Mr. Fernández served as Manager for Accounting and Administration of Santander Chile since January 1993. Prior to that Mr. Fernández was at Banchile Agencia de Valores y Subsidiarias, and at JPMorgan in Santiago and Madrid.

*Alejandro Cuevas* became Manager of the Banefe Division of Santander Chile in January 2000. Prior to that he was the Commercial Manager of Banefe between May 1997 and December 1999 and Marketing Manager of Banefe from March 1995 to May 1997. Mr. Cuevas has a Business degree from Universidad de Chile.

## **B. Compensation**

For the year ended December 31, 2002, the aggregate amount of compensation paid by Santander-Chile to all of its directors was Ch\$667 million including attendance fees and monthly stipends. For the year ended December 31, 2002, the aggregate amount of compensation paid by Santander-Chile to all of its executive officers and managers was Ch\$17,571 million. Total compensation paid to executive officers and managers in 2002 included Ch\$5,987 million in bonuses. Additionally, in 2002 Santiago paid, prior to the merger, extraordinary bonuses totaling Ch\$10,595 million. These bonuses had been provisioned for in 2001 with no effect over 2002 results. In Santiago's annual shareholder meeting held on March 21, 2002, shareholders approved the payment of a monthly stipend and an attendance fee. In the extraordinary shareholders meeting held on July 18, 2002 it was decided that Board members would only be paid a monthly stipend. In 2002 the compensation paid to directors totaled Ch\$667 million of which Ch\$398 million corresponded to monthly stipends and Ch\$268 million in attendance fees. In the annual shareholder meeting of Santander-Chile held on April 29, 2003, a monthly stipend per director of UF 182 (Ch\$3,047,430 or approximately US\$4,278) was approved by shareholders. This amount will be incremented by UF22 per month (Ch\$368,371 or approximately US\$517) if a Board member is named to one or more committees in Santander-Chile. This arrangement does not preclude making other payments to directors for specific consulting assignments in their field of expertise.

We do not pay any contingent or deferred compensation and there is no stock option or profit-sharing plan for our administrative, supervisory or management personal. Furthermore nothing was set aside or accrued by us to provide pension, retirement or similar benefits for its Directors and executive officers.

We pay bonuses to our administrative, supervisory or management personnel based on pre-defined goals (mainly commercial but also including items such as customer satisfaction) and our overall performance in the year. Some upper level managers yearly bonuses also includes a portion which is indexed to the performance of our share price, but does not involve a stock option or share purchase. These bonuses are provisioned for monthly, according to the degree of accomplishment of our budget. we also give bonuses throughout the year to commercial teams for performance in other commercial contests.

## **C. Board Practices**

The Directors Committee (formerly the Audit Committee) is comprised of three members of the board of directors (Messrs. Juan Colombo Campbell (Chairman), Benigno Rodríguez Rodríguez (Vice-Chairman) and Victor Arbulu Crousillat and, as invited members, the Chief Executive Officer, our General Counsel and the General Auditor. The Directors Committee's primary responsibility is to support the board of directors in the continuous improvement of our system of internal controls, which includes reviewing the work of both the external auditors and the Internal Audit Department. The committee is also responsible for analyzing observations made by regulatory entities of the Chilean financial system about us and for recommending measures to be taken by our management in response. The external auditors are recommended by the Directors Committee to our board of directors and appointed by our shareholders at the annual shareholders meeting.

### **Directors Committee:**

Juan Colombo C.

Chairman

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Benigno Rodríguez R.  
Victor Arbulu C.

Vice Chairman  
Member

None of the members of our Board of Directors has a service contract which entitles any Director to any benefits upon termination of employment with Santander-Chile.

On May 6, 2003 the Superintendency of Banks issued new regulations requiring the creation of an internal audit committee. The new regulations take effect in 2004. The audit committee will be responsible for:

Presenting to the Directors Committee or the board of directors a list of candidates for the selection of an external auditor

Presenting to the Directors Committee or the board or directors a list of candidates for the selection of rating agencies

Overseeing and analyzing the results of the external audit and the internal reviews

Coordinating the activities of internal auditing with the external auditors review

Analyzing the interim and year-end financial statements and reporting the results to the board of directors

Analyzing the external auditors reports and their content, procedures and scope

Analyzing the rating agencies reports and their content, procedures and scope

Obtaining information regard the effectiveness and reliability of the internal control systems and procedures

Analyzing the information systems performance, its sufficiency, reliability and use in connection with decision-making processes

Obtaining information regarding compliance with the company s policies regarding the due observance of laws, regulations and internal rules to which the company is subject

Obtaining information and resolve conflict interest matters and investigating suspicious and fraudulent activities

Analyzing the reports of the inspection visits, instructions and presentations of the Superintendency of Banks

Obtaining information, analyzing and verifying the company s compliance with the annual audit program prepared by the internal audit department

Informing the board of directors of accounting changes and their effect

#### **D. Employees**

As of December 31, 2002, on a consolidated basis we had 8,314 employees, 7,767 of whom were bank employees and 547 of whom were employees of our subsidiaries. Of bank employees, 3,733 belonged to one of the fifteen unions that represent our employees while all of the employees of our subsidiaries are non-unionized. With respect to the average number of employees for the bank only, during each of the years ended December 31, 2000, 2001 and 2002 we had, on a combined basis, 8,916, 8,852 and 8,855 employees, respectively. We have traditionally enjoyed good relations with our employees and the unions. Of the total headcount, approximately 44.9% belonged to one of 15 unions and we are party to four collective bargaining agreements. In the past, we have applied the terms of our collective bargaining agreements to unionized and non-unionized employees.



<u>Employees</u>	<u>2002</u>
Executives	509
Professionals	2,920
Administrative	4,338
Subsidiaries	547
	<hr/>
Total	8,314
	<hr/>

See *Item 4. Information on the Company Description of Business Merger Update Personnel* for information regarding reductions in our headcount as a consequence of the merger.

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**E. Share Ownership**

As of April 30, 2003, the following directors and executives held shares in Santander-Chile:

<u>Director</u>	<u>Number of Shares</u>
Mauricio Larraín G.	568
Juan Andrés Fontaine T.	561,954
Gerardo Jofré M.	397,837
Fernando Cañas B.	1,093
José Manuel Manzano T.	187,145
Juan Fernandez F.	35,536

No director or executive owns more than 1% shares of Santander-Chile.

Santander-Chile currently does not have any arrangements for involving employees in its capital and there is no systematic arrangement for grant of options or shares or securities to them.

**ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS****A. Major Shareholders**

As of April 30, 2003, Santander-Chile's most important shareholders were the following:

<u>Shareholder</u>	<u>Number of shares</u>	<u>Percentage</u>
Teatinos Siglo XXI S.A.	78,108,391,607	41.45%
Santander Chile Holding	46,682,339,343	24.77
Servicios Financieros Bandera	20,140,180,352	10.69
Santander Central Hispano directly via ADRs	13,626,663,819	7.23

Banco Santander Central Hispano (the successor entity to Santander Spain after its merger with Banco Central Hispanoamericano, S.A. on April 17, 1999) is the controlling shareholder of Santander-Chile, which as of April 30, 2003 directly and indirectly owned or controlled 84.14% of Santander-Chile.

Banco Santander Central Hispano controls Santander-Chile through its holdings in Teatinos Siglo XXI, Santander-Chile Holding and Servicios Bandera, which are controlled subsidiaries, and through the indirect ownership of ADSs representing 7.23% of Santander-Chile's outstanding capital stock. As of April 30, 2003 Banco Santander Central Hispano directly and indirectly owned or controlled 98.98% of Santander-Chile Holding, which in turn owns 99.99% of Servicios Financieros Bandera S.A. Banco Santander Central Hispano directly and indirectly owned or controlled 100% of Teatinos Siglo XXI S.A.

According to the most recent Schedule 13D filed by Banco Santander Central Hispano, from December 23, 1998 through May 24, 2002, Banco Santander Central Hispano acquired 3,024,327 ADSs (representing 3,142,275,805 shares of Santander-Chile) in the open market, representing a beneficial ownership of 1.67% of Santander-Chile's issued and outstanding shares.

Banco Santander Central Hispano is in a position to cause the election of a majority of the members of Santander-Chile's Board of Directors, to determine its dividend and other policies and to determine substantially all matters to be decided by a vote of shareholders. Banco Santander Central Hispano Group's principal operations are in Spain, Portugal, Germany, Italy, Belgium and Latin America. Santander Central Hispano Group also has significant operations in New York, London and Paris, as well as investments in The Royal Bank of Scotland Group (RBSG).

The number of outstanding shares of Santander-Chile (of which there is only one class, being ordinary shares) at April 30, 2003 was 188,446,126,794 shares, without par value. Santander-Chile's shares are listed for trading in the Chilean bourses and in the New York Stock Exchange in connection with the registration of ADRs. The market capitalization of Santander-Chile as of April 30, 2003 was Ch\$2,768,274 million (US\$3,925 million), representing 188,446,126,794 shares of common stock. At April 30, 2003 Santander-Chile had 22 record holders of shares, including the Bank of New York, as depository (the Depository) of Santander-Chile's American Depositary Share Program.

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The major shareholders in Santander-Chile, while having the power to cause the election of a majority of our Board of Directors by virtue of the percentage of their shareholding, hold ordinary shares to which no special voting rights are attached.

Other than the information disclosed in this section, there are no arrangements in the knowledge of Santander-Chile which can result in a change of control of Santander-Chile.

### **B. Related Party Transactions**

In accordance with the provisions of the General Banking Law, and with the instructions given by the Superintendence of Banks and Financial Institutions, persons or entities are considered related to the natural or juridical persons that are related with the ownership or management of the Institution, directly or by means of third parties.

**Loans granted to related parties**

Related party loans, all of which are current, are as follows:

	As of December 31,			
	2001		2002	
	Loans	Collateral Pledged	Loans	Collateral Pledged
	MCh\$	MCh\$	MCh\$	MCh\$
Operating companies	70,302	13,238	42,565	28,202
Investment companies (1)	22,041	22,023	118,269	64,342
Individuals (2)	4,019	3,813	6,436	5,343
<b>Total</b>	<b>96,362</b>	<b>39,074</b>	<b>167,270</b>	<b>97,887</b>

(1) Includes companies whose purpose is to hold shares in other companies.

(2) Includes debt obligations that are equal to or greater than UF 3,000, equivalent to Ch\$50 million as of December 31, 2002

Under the Chilean General Banking Law, Chilean banks are subject to certain lending limits, including the following:

- (a) a bank may not extend to any person or legal entity (or group of related entities), directly or indirectly, unsecured loans in an amount that exceeds 5.0% of the bank's effective net worth, or secured loans in an amount that exceeds 25.0% of its effective net worth. In the case of foreign export trade finance, this 5.0% ceiling is raised to: 10.0% for unsecured financing, 30.0% for secured financing, or 15.0% for loans granted to finance public works under the concessions system contemplated in the Decree 93 with Force of Law 164 of 1991, of the Ministry of Public Works, provided that either the loan is secured on the concession, or the loan is granted as part of a loan syndication;
- (b) a bank may not grant loans bearing more favorable terms than those generally offered by banks in the same community to any entity (or group of related entities) that is directly or indirectly related to its owners or management;
- (c) a bank may not extend loans to another financial institution in an aggregate amount exceeding 30.0% of its effective net worth;
- (d) a bank may not directly or indirectly grant a loan the purpose of which is to allow the borrower to acquire shares in the lending bank;
- (e) a bank may not lend, directly or indirectly, to a Director or any other person who has the power to act on behalf of the bank, or to certain related parties;
- (f) a bank may not grant loans to individuals or legal entities involved in the ownership or management of the bank, whether directly or indirectly (including holders of 1.0% or more of its shares), on more favorable terms than those generally offered to non-related parties. Loans may not be extended to senior executives and to companies in which such individuals have a participation of 5.0% or more of the equity or net earnings in such companies. The aggregate amount of loans to related parties may not exceed a bank's

effective net worth; and

- (g) the maximum aggregate amount of loans that a bank may grant to its employees is 1.5% of its effective net worth, and no individual employee may receive loans in excess of 10.0% of such 1.5% limit. These limitations do not apply to a single home mortgage loan for personal use per term of employment of each employee.

**Other transactions with related parties:**

During the years ended December 31, 2000, 2001 and 2002 the Bank had the following significant income (expenses) from services provided to (by) related parties:

Company	Year ended December 31		
	2000	2001	2002
	Income/(Expense)	Income/(Expenses)	Income/(Expenses)
	Ch\$ million	Ch\$ million	Ch\$ million
Redbanc S.A.			(1,989)
Transbank S.A.	(333)	(238)	(3,933)
Cia. de Seguros de Vida Santiago S.A.	(767)	(755)	
Sixtra Chile S.A.	(158)	(119)	(65)
Santander G.R.C. Ltda.			367
Santander Chile Holding S.A.			165
Santander Factoring S.A.			121
Bansa Santander S.A.			1,752
Summa Bansander A.F.P.			104
Altec S.A.			(2,272)
Santander Investment Chile S.A.			96
Chile S.A.			51
Altavida Cia. de Seguro de Vida S.A.			(758)
Plaza del Trebol S.A.	(116)	(121)	(115)
Sociedad Nexus S.A.	(338)	(55)	(2,110)
Teatinos Siglo XXI S.A.			2,896
Others	(143)	(255)	(720)
<b>Total</b>	<b>(1,855)</b>	<b>(1,543)</b>	<b>(6,410)</b>

### C. Interests of Experts and Counsel

Not applicable.

## ITEM 8. FINANCIAL INFORMATION

### A. Consolidated Statements and Other Financial Information

#### Financial Information

*See Item 18.*

#### Foreign Country Outstanding Loans

In the fiscal year ended December 31, 2002 foreign country loans totaled Ch\$237,866 million. As of December 31, 2002 no country represents more than 1% of Santander-Chile total assets.

#### Legal Proceedings

As the legal successor of Santiago and Old Santander-Chile, we have assumed all of their actual and potential liabilities of our predecessor banks, including any pending legal claims.

With respect to the claim presented against the Bank in August 24, 1993 by the Chilean Internal Revenue Service, Santander-Chile paid Ch\$1,169 million (US\$1.64 million) which concluded this claim.

We still have pending before the courts two claims presented against us by the Chilean Internal Revenue Service on August 26, 2003 and May 31, 1993 totaling Ch\$773 million (US\$1.1 million). In our opinion, these claims are not likely to have, in the aggregate, a material adverse effect on our consolidated financial condition or results of operations and have been fully provisioned for in 2002.

We are subject to a legal claim by Le Mans Seguros de Vida. The claim is related to the reversal of a deposit made by check by a company part of the Inverlink financial group. We do not believe that the liability related to such claim and proceeding is likely to have, in the aggregate, a material adverse effect on our consolidated financial condition or results of operations.

In addition, we are subject to certain claims and are party to certain legal and arbitration proceedings incidental to the normal course of our business, including claims for alleged operational errors. We do not believe that the liabilities related to such claims and proceedings are likely to have, in the aggregate, a material adverse effect on our consolidated financial condition or results of operations.



There are no material proceedings in which any of our directors, any members of our senior management, or any of our affiliates is either a party adverse to us or our subsidiaries or has a material interest adverse to us or our subsidiaries.

**Dividends and dividend policy**

*See Item 3: Selected Financial Data Dividends .*

**ITEM 9. THE OFFER AND LISTING****A. Historical Trading Information**

In the merger former Santiago was the legal surviving entity and the corporate name was changed to Banco Santander-Chile. As a result shareholders of Old Santander-Chile received 3.55366329 shares of Banco Santiago for every one share of Santander-Chile that they owned on the record date for the merger and 0.75245999 ADRs of Banco Santiago for every one Santander-Chile ADR that they owned on the record date for the merger. Therefore, the historical trading information corresponds to former Santiago shares and ADRs.

The table below shows, for the periods indicated, the annual, quarterly and monthly high and low closing prices (in nominal Chilean pesos) of the shares of our common stock on the Santiago Stock Exchange and the annual, quarterly and monthly high and low closing prices (in U.S. dollars) as reported by the NYSE.

	Santiago Stock Exchange		NYSE	
	Common Stock		ADS(2)	
	High	Low	High	Low
	(Ch\$ per share(1))		(U.S.\$ per ADS)	
<b>Annual Price History</b>				
1998	10.10	5.00	23.75	11.00
1999	11.03	6.35	22.50	13.81
2000	12.52	8.90	25.31	16.75
2001	15.40	10.60	24.20	19.06
2002	22.90	15.99	14.70	10.80
<b>Quarterly Price History</b>				
2000				
1st Quarter	12.52	9.10	25.31	18.75
2nd Quarter	9.86	8.90	20.00	17.44
3rd Quarter	10.90	8.90	20.25	16.75
4th Quarter	11.25	10.50	20.56	19.00
2001				
1st Quarter	13.01	10.60	23.00	19.06
2nd Quarter	14.40	11.40	24.20	20.00
3rd Quarter	15.40	13.35	23.95	19.85
4th Quarter	15.00	13.10	22.85	19.61
2002				
1st Quarter	14.70	12.80	22.90	20.00
2nd Quarter	13.02	11.57	20.71	17.35
3rd Quarter	13.80	10.80	20.10	15.99
4th Quarter	13.20	11.60	19.55	16.79
<b>Monthly Price History</b>				
December 2002	13.20	12.70	19.55	18.62
January 2003	13.50	12.65	19.58	17.85
February 2003	13.10	12.65	18.43	17.05
March 2003	14.10	12.70	19.50	17.74
April 2003	14.69	12.86	21.82	18.40
May 2003	13.64	15.30	22.80	19.92

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<u>June 2003 (3)</u>	14.94	14.00	21.95	20.65
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Sources: Santiago Stock Exchange Official Quotation Bulletin; NYSE.

- (1) Pesos per share reflect nominal price at trade date.
- (2) Price per ADS in U.S.\$; one ADS represents 1,039 shares of common stock.
- (3) Through June 19, 2003.

**B. Plan of Distribution**

Not applicable

**C. Nature of Trading Market**

**Nature of Trading Market**

Shares of our common stock are traded on the Chilean Stock Exchanges. Since January 1997, the ADSs held in the form of ADRs and representing shares of our common stock have also been traded in the United States on the NYSE under the symbol SAN. Each ADS represents 1,039 shares of common stock. The ADRs have been issued pursuant to the Deposit Agreement, dated as of August 1, 2002, among Santander-Chile, the Depositary and all holders from time to time of ADRs. As of April 30, 2003, 28,564,471 ADS were outstanding (equivalent to 29,678,485,513 shares of common stock or 15.75% of the total number of issued shares of common stock). This figure includes the 7.23% owned directly by Santander Central Hispano. As of April 30, 2003 there were a total of 22 ADR holders on record. Since some of these ADRs are held by nominees, the number of record holders may not be representative of the number of beneficial holders.

**D. Selling Shareholders**

Not Applicable.

**E. Dilution**

Not Applicable.

**F. Expenses of the Issue**

Not Applicable.

**ITEM 10. ADDITIONAL INFORMATION**

**A. Share Capital**

Our issued share capital as of December 31, 2002, was Ch\$675,908 million (US\$948.0 million), divided into a single series of 188,446,126,794 shares of common stock without par value.

**Merger of Santander-Chile and Banco Santiago**

On April 18, 2002 Santander Central Hispano, as controlling shareholder of Old Santander-Chile and Santiago, submitted for consideration to the Boards of Old Santander-Chile and Santiago, a proposal to examine and determine the convenience of merging Old Santander-Chile and Santiago. Santander Central Hispano asked the Board of Directors of both banks to analyze the best alternative to maximize value for all shareholders.

The plan of merger provided that Old Santander-Chile would be absorbed by Santiago and Santiago will acquire all the assets and will assume all the liabilities of Old Santander-Chile and Santiago's name was changed to Banco Santander-Chile. The plan of merger also contemplated that Old Santander-Chile made up 47.5% of the merged entity, while Santiago will made up 52.5% of the merged entity.

On May 17, 2002 the Superintendency of Banks approved the proposed merger of Old Santander-Chile and Santiago. In line with the new guidelines regarding bank mergers included in the Chilean Tender offer Law (Law No. 19,705), the Superintendency of Banks authorized the transaction. In addition, and according to Article 35 bis of the *Ley General de Bancos*, when authorizing a merger, the Superintendency of Banks imposed a minimum BIS ratio for the combined entity of 12%. No other condition was imposed. The merger became effective on August 1, 2002.

In the merger, shareholders of Old Santander-Chile received 3.55366329 shares of Santiago for every one share of Old Santander-Chile that they owned on the record date for the merger and 0.75245999 ADRs of Santiago for every one Old Santander-Chile ADR that they owned on the record date for the merger.

## **B. Memorandum and Articles of Association**

Shareholder rights in a Chilean bank that is also an open stock (public) corporation are governed by the corporation's estatutos, which effectively serve the purpose of both the articles or certificate of incorporation and the By-laws of a company incorporated in the United States, by the General Banking Law and secondarily, to the extent not inconsistent with the latter, by the provisions of Chilean Corporations Law applicable to open stock corporations except for certain provisions which are expressly excluded. Article 137 of the Chilean Corporations Law provides that all provisions of the Chilean Corporations Law take precedence over any contrary provision in a corporation's estatutos. Both the Chilean Corporations Law and our estatutos provide that legal actions by shareholders against us (or our officers or directors) to enforce their rights as shareholders or by one shareholder against another in their capacity as such are to be brought in Chile in arbitration proceedings, notwithstanding the plaintiff's right to submit the action to the ordinary courts of Chile.

The Chilean securities markets are principally regulated by the Superintendency of Securities and Insurance under the Chilean Securities Market Law and the Chilean Corporations Law. In the case of banks, compliance with these laws is supervised by the Superintendency of Banks. These two laws provide for disclosure requirements, restrictions on insider trading and price manipulation and protection of minority investors. The Chilean Securities Market Law sets forth requirements relating to public offerings, stock exchanges and brokers, and outlines disclosure requirements for companies that issue publicly offered securities. The Chilean Corporations Law sets forth the rules and requirements for establishing open stock corporations while eliminating government supervision of closed (closely-held) corporations. Open stock (public) corporations are those with 500 or more shareholders, or companies in which 100 or more shareholders own at least 10.0% of the subscribed capital (excluding those whose individual holdings exceed 10.0%), and all other companies that are registered in the Securities Registry of the Superintendency of Securities and Insurance.

## **Meetings and Voting Rights**

An ordinary annual meeting of shareholders is held within the first four months of each year. The ordinary annual meeting of shareholders is the corporate body that approves the annual financial statements, approves all dividends in accordance with the dividend policy determined by our board of directors, elects the board of directors and approves any other matter which does not require an extraordinary shareholders' meeting. The last ordinary annual meeting of our shareholders was held on April 29, 2003. Extraordinary meetings may be called by our board of directors when deemed appropriate, and ordinary or extraordinary meetings must be called by our board of directors when requested by shareholders representing at least 10.0% of the issued voting shares or by the Superintendency of Banks. Notice to convene the ordinary annual meeting or an extraordinary meeting is given by means of three notices which must be published in a newspaper of our corporate domicile (currently Santiago) or in the Official Gazette in a prescribed manner, and the first notice must be published not less than 15 days nor more than 20 days in advance of the scheduled meeting. Notice must also be mailed 15 days in advance to each shareholder and given to the Superintendency of Banks and the Santiago, Valparaiso and Electronic Stock Exchanges. Currently, we publish our official notices in the Mercurio newspaper of Santiago.

The quorum for a shareholders' meeting is established by the presence, in person or by proxy, of shareholders representing at least an absolute majority of the issued shares; if a quorum is not present at the first meeting, the meeting can be reconvened (in accordance with the procedures described in the previous paragraph) and, upon the meeting being reconvened, shareholders present at the reconvened meeting are deemed to constitute a quorum regardless of the percentage of the shares represented. The shareholders' meetings pass resolutions by the affirmative vote of an absolute majority of those voting shares present or represented at the meeting. The vote required at any shareholders' meeting to approve any of the following actions, however, is a two-thirds majority of the issued shares:

a change in corporate form, spin-off or merger,

early dissolution of the company,

a change in corporate domicile,

a decrease of corporate capital previous approval by the SBIF,

a modification of the powers exercisable through the shareholders' meetings or limitations on the powers of our board of directors,

the transfer of 50.0% or more of the corporate assets, regardless of whether it includes liabilities, or the formation or amendment of any business plan that contemplates the transfer of 50.0% or more of the corporate assets,

any non-cash distribution in respect of the shares,

the approval of material related-party transactions when requested by shareholders representing at least 5.0% of the issued and outstanding shares with right to vote, or

the decision to distribute less than 30.0% of the net profits of any given year as dividends.

Shareholders may accumulate their votes for the election of directors and cast the same in favor of one person.

In general, Chilean law does not require a Chilean open stock corporation to provide the level and type of information that U.S. securities laws require a reporting company to provide to its shareholders in connection with a solicitation of proxies. However, shareholders are entitled to examine the books of the company within the 15-day period before the ordinary annual meeting. Under Chilean law, a notice of a shareholders meeting listing matters to be addressed at the meeting must be mailed not fewer than 15 days prior to the date of such meeting, and, in cases of an ordinary annual meeting, shareholders holding a prescribed minimum investment must be sent an Annual Report of the company's activities which includes audited financial statements. Shareholders who do not fall into this category but who request it must also be sent a copy of the company's Annual Report. In addition to these requirements, we regularly provide, and management currently intends to continue to provide, together with the notice of shareholders' meeting, a proposal for the final annual dividend.

The Chilean Corporations Law provides that whenever shareholders representing 10.0% or more of the issued voting shares so request, a Chilean company's Annual Report must include, in addition to the materials provided by the board of directors to shareholders, such shareholders' comments and proposals in relation to the company's affairs. Similarly, the Chilean Corporations Law provides that whenever the board of directors of an open stock corporation convenes an ordinary meeting of the shareholders and solicits proxies for that meeting, or distributes information supporting its decisions, or other similar material, it is obligated to include as an annex to its Annual Report any pertinent comments and proposals that may have been made by shareholders owning 10.0% or more of the company's voting shares who have requested that such comments and proposals be so included.

Only shareholders registered as such with us on the fifth calendar day prior to the date of a meeting are entitled to attend and vote their shares. A shareholder may appoint another individual (who need not be a shareholder) as his proxy to attend and vote on his behalf. Every shareholder entitled to attend and vote at a shareholders' meeting has one vote for every share subscribed.



**Capitalization**

Under Chilean law, the shareholders of a company, acting at an extraordinary shareholders' meeting, have the power to authorize an increase in such company's capital. When an investor subscribes for issued shares, the shares are registered in such investor's name, even if not paid for, and the investor is treated as a shareholder for all purposes except with regard to receipt of dividends and the return of capital; provided that the shareholders may, by amending the By-laws, also grant the right to receive dividends or distributions of capital. The investor becomes eligible to receive dividends and returns of capital once it has paid for the shares (if it has paid for only a portion of such shares, it is entitled to reserve a corresponding pro-rata portion of the dividends declared and/or returns of capital with respect to such shares unless the company's By-laws provide otherwise). If an investor does not pay for

shares for which it has subscribed on or prior to the date agreed upon for payment, the company is entitled under Chilean law to auction the shares on the stock exchange and collect the difference, if any, between the subscription price and the auction proceeds. However, until such shares are sold at auction, the subscriber continues to exercise all the rights of a shareholder (except the right to receive dividends and return of capital). In the case of banks, authorized shares and issued shares which have not been paid for within the period fixed for their payment by the Superintendency of Banks are cancelled and are no longer available for issuance by the company.

Article 22 of Chilean Corporations Law states that the purchaser of shares of a company implicitly accepts its By-laws and any agreements adopted at shareholders' meetings.

### **Approval of Financial Statements**

Our board of directors is required to submit our audited financial statements to the shareholders annually for their approval. The approval or rejection of such financial statements is entirely within our shareholders' discretion. If our shareholders reject our financial statements, our board of directors must submit new financial statements not later than 60 days from the date of such rejection. If our shareholders reject our new financial statements, our entire board of directors is deemed removed from office and a new board of directors is elected at the same meeting. Directors who individually approved such rejected financial statements are disqualified for re-election for the ensuing period.

### **Registrations and Transfers**

We act as our own registrar and transfer agent, as is customary among Chilean companies. In the case of jointly owned shares, an attorney-in-fact must be appointed to represent the joint owners in dealings with us.

### **Dividend, Liquidation and Appraisal Rights**

Under the Chilean Corporations Law, Chilean companies are generally required to distribute at least 30.0% of their earnings as dividends. However, under the General Banking Law, banks are permitted to distribute less than such minimum amount in any given year if holders of at least two-thirds of the bank's common stock so determine. In the event of any loss of capital or of the legal reserve, no dividends can be distributed so long as such loss is not recovered. Also, no dividends of a bank above the legal minimum can be distributed if doing so would result in the bank exceeding its indebtedness ratio or its lending limits.

Dividends that are declared but not paid by the date set for payment at the time of declaration are adjusted from the date set for payment to the date such dividends are actually paid, and they accrue interest. The right to receive a dividend lapses if it is not claimed within five years from the date the dividend is payable.

We may declare a dividend in cash or in shares. When a share dividend is declared above the legal minimum (which minimum must be paid in cash), our shareholders must be given the option to elect to receive cash. Our ADS holders may, in the absence of an effective registration statement under the Securities Act or an available exemption from the registration requirement thereunder, effectively be required to receive a dividend in cash. *See Preemptive Rights and Increases of Share Capital.*

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The right to receive any declared dividend expires after five years, after which time the entitlement to perceive such dividend is passed on to the National Firemen Corps of Chile.

In the event of our liquidation, the holders of fully paid shares would participate equally and ratably, in proportion to the number of paid-in shares held by them, in the assets available after payment of all creditors.

In accordance with the General Banking Law, our shareholders would have no appraisal rights in the event of a business combination or otherwise.

## Ownership Restrictions

Under Article 12 of the Chilean Securities Market Law and the regulations of the Superintendency of Banks, shareholders of open stock corporations are required to report the following to the Superintendency of Securities and Insurance and the Chilean stock exchanges:

Any direct or indirect acquisition or sale of shares that results in the holder's acquiring or disposing, directly or indirectly, of 10.0% or more of an open stock corporation's share capital, and

any direct or indirect acquisition or sale of shares or options to buy or sell shares, in any amount, if made by a holder of 10.0% or more of an open stock corporation's capital or if made by a director, liquidator, main officer, general manager or manager of such corporation.

In addition, majority shareholders must include in their report whether their purpose is to acquire control of the company or if they are making a financial investment. A beneficial owner of ADSs representing 10.0% or more of our share capital will be subject to these reporting requirements under Chilean law.

Under Article 54 of the Chilean Securities Market Law and the regulations of the Superintendency of Securities and Insurance, persons or entities intending to acquire control, directly or indirectly, of an open stock corporation, regardless of the acquisition vehicle or procedure, and including acquisitions made through direct subscriptions or private transactions, are also required to inform the public of such acquisition at least 10 business days before the date on which the transaction is to be completed, but in any case, as soon as negotiations regarding the change of control begin (i.e., when information and documents concerning the target are delivered to the potential acquiror) through a filing with the Superintendency of Securities and Insurance, the stock exchanges and the companies controlled by and that control the target and through a notice published in two Chilean newspapers, which notice must disclose, among other information, the person or entity purchasing or selling and the price and conditions of any negotiations.

Prior to such publication, a written communication to such effect must be sent to the target corporation, to the controlling corporation, to the corporations controlled by the target corporation, to the Superintendency of Securities and Insurance, and to the Chilean stock exchanges on which the securities are listed.

In addition to the foregoing, Article 54 A of the Chilean Securities Market Law requires that within two business days of the completion of the transactions pursuant to which a person has acquired control of a publicly traded company, a notice shall be published in the same newspapers in which the notice referred to above was published and notices shall be sent to the same persons mentioned in the preceding paragraphs.

The provisions of the aforementioned articles do not apply whenever the acquisition is being made through a tender or exchange offer.

Title XXV of the Chilean Securities Market Law on tender offers and the regulations of the Superintendency of Securities and Insurance provides that the following transactions shall be carried out through a tender offer:

an offer which allows a person to take control of a publicly traded company, unless the shares are being sold by a controlling shareholder of such company at a price in cash which is not substantially higher than the market price and the shares of such company

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are actively traded on a stock exchange,

an offer for all the outstanding shares of a publicly traded company upon acquiring two thirds or more of its voting shares (this offer must be made at a price not lower than the price at which appraisal rights may be exercised, that is, book value if the shares of the company are not actively traded or, if the shares of the company are actively traded, the weighted average price at which the stock has been traded during the two months immediately preceding the acquisition), and

an offer for a controlling percentage of the shares of a listed operating company if such person intends to take control of the company (whether listed or not) controlling such operating company, to the extent that the operating company represents 75.0% or more of the consolidated net worth of the holding company.

Article 200 of the Chilean Securities Market Law prohibits any shareholder that has taken control of a publicly traded company to acquire, for a period of 12 months from the date of the transaction that granted it control of the publicly traded company, a number of shares equal to or higher than 3.0% of the outstanding issued shares of the target without making a tender offer at a price per share not lower than the price paid at the time of taking control. Should the acquisition from the other shareholders of the company be made on the floor of a stock exchange and on a pro rata basis, the controlling shareholder may purchase a higher percentage of shares, if so permitted by the regulations of the stock exchange.

Title XV of the Chilean Securities Market Law sets forth the basis to determine what constitutes a controlling power, a direct holding and a related party. The Chilean Securities Market Law defines control as the power of a person, or group of persons acting pursuant to a joint action agreement, to direct the majority of the votes in the shareholders meetings of the corporation, or to elect the majority of members of its board of directors, or to influence the management of the corporation significantly. Significant influence is deemed to exist in respect of the person or group holding, directly or indirectly, at least 25.0% of the voting share capital, unless:

another person or group of persons acting pursuant to joint action agreement, directly or indirectly, control a stake equal to or higher than the percentage controlled by such person,

the person or group does not control, directly or indirectly, more than 40.0% of the voting share capital and the percentage controlled is lower than the sum of the shares held by other shareholders holding more than 5.0% of the share capital, and

in cases where the Superintendency of Securities and Insurance has ruled otherwise, based on the distribution or atomization of the overall shareholding.

According to the Chilean Securities Market Law a joint action agreement is an agreement among two or more parties which, directly or indirectly, own shares in a corporation at the same time and whereby they agree to participate with the same interest in the management of the corporation or in taking control of the same. The law presumes that such an agreement exist between:

a principal and its agents,

spouses and relatives up to certain level of kindred,

entities within the same business group; and

an entity and its controller or any of its members.

Likewise, the Superintendency of Securities and Insurance may determine that a joint action agreement exist between two or more entities considering, among others, the number of companies in which they participate, the frequency with which they vote identically in the election of directors, appointment of managers and other resolutions passed at shareholders meetings.

According to Article 96 of the Chilean Securities Market Law a business group is a group of entities with such ties in their ownership, management or credit liabilities that it may be assumed that the economic and financial action of such members is directed by, or subordinated to, the joint interests of the group, or that there are common credit risks in the credits granted to, or securities issued by, them. According to the Chilean Securities Market Law the following entities are part of the same business group:

a company and its controller,

all the companies with a common controller and the latter,

all the entities that the Superintendency of Securities and Insurance declare to be part of the business group due to one or more of the following reasons:

a substantial part of the assets of the company is involved in the business group, whether as investments in securities, equity rights, loans or guaranties,

the company has a significant level of indebtedness and that the business group has a material participation as a lender or guarantor,

when the controller is a group of entities, that the company is a member of a controller of the entities mentioned in the first two bullets above and there are grounds to include it in the business group,

when the controller is a group of entities, that the company is controlled by a member of the controlling group and there are grounds to include it in the business group.

Article 36 of the General Banking Law states that as a matter of public policy, no person or company may acquire, directly or indirectly, more than 10.0% of the shares of a bank without the prior authorization of the Superintendency of Banks, which may not be unreasonably withheld. The prohibition would also apply to beneficial owners of ADSs. In the absence of such authorization, any person or group of persons acting in concert would not be permitted to exercise voting rights with respect to the shares or ADSs acquired. In determining whether or not to issue such an authorization, the Superintendency of Banks considers a number of factors enumerated in the General Banking Law, including the financial stability of the purchasing party.

Article 35 bis of the General Banking Law requires the prior authorization of the Superintendency of Banks for:

the merger of two or more banks,

the acquisition of all or a substantial portion of a bank's assets and liabilities by another bank,

the control by the same person, or controlling group, of two or more banks, or

a substantial increase in the share ownership by a controlling shareholder of a bank.

Such prior authorization is required solely when the acquiring bank or the resulting group of banks would own a significant market share in loans, defined by the Superintendency of Banks to be more than 15.0% of all loans in the Chilean banking system. The intended purchase may be denied by the Superintendency of Banks; alternatively the purchase may be conditioned on one or more of the following:

that the bank or banks maintain an effective equity higher than 8.0% and up to 14.0% of their risk weighted assets,

that the technical reserve established in Article 65 of the General Banking Law be applicable when deposits exceed one and a half times the resulting bank's paid-in capital and reserves, or

that the margin for interbank loans be diminished to 20.0% of resulting bank's effective equity.



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According to the General Banking Law a bank may not grant loans to related parties on more favorable terms than those generally offered to non-related parties. Article 84 No. 2 of the General Banking Law and the regulations issued by the Superintendency of Banks create the presumption that natural persons who are holders of shares and who beneficially own more than 1.0% of the shares are related to the bank and imposes certain restrictions on the amounts and terms of loans made by banks to related parties. This presumption would also apply to beneficial owners of ADSs representing more than 1.0% of the shares. Finally, according to the regulations of the Superintendency of Banks, Chilean banks that issue ADSs are required to inform the Superintendency of Banks if any person, directly or indirectly, acquires ADRs representing 5.0% or more of the total amount of shares of capital stock issued by such bank.

Article 16 bis of the General Banking Law provides that the individuals or legal entities which, individually or with other people, directly control a bank and who individually own more than 10.0% of its shares shall send to

the Superintendency of Banks reliable information on their financial situation in the form and in the opportunity set forth in Resolution No 3,156 of the Superintendency of Banks.

### **Preemptive Rights and Increases of Share Capital**

The Chilean Corporations Law provides that whenever a Chilean company issues new shares for cash, it must offer its existing shareholders the right to purchase a sufficient number of shares to maintain their existing ownership percentages in the company. Pursuant to this requirement, preemptive rights in connection with any future issue of shares will be offered by us to the depositary as the registered owner of the shares underlying the ADSs. However, the depositary will not be able to make such preemptive rights available to holders of ADSs unless a registration statement under the Securities Act is effective with respect to the underlying shares or an exemption from the registration requirements thereunder is available.

We intend to evaluate, at the time of any preemptive rights offering, the practicality under Chilean law and Central Bank regulations in effect at the time of making such rights available to our ADS holders, as well as the costs and potential liabilities associated with registration of such rights and the related shares of common stock under the Securities Act, and the indirect benefits to us of thereby enabling the exercise by all or certain holders of ADSs of their preemptive rights and any other factors we consider appropriate at the time, and then to make a decision as to whether to file such registration statement. We cannot assure you that any registration statement would be filed. If we do not file a registration statement and no exemption from the registration requirements under the Securities Act is available, the depositary will sell such holders preemptive rights and distribute the proceeds thereof if a premium can be recognized over the cost of such sale. In the event that the depositary is not able, or determines that it is not feasible, to sell such rights at a premium over the cost of any such sale, all or certain holders of ADSs may receive no value for such rights. Non-U.S. holders of ADSs may be able to exercise their preemptive rights regardless of whether a registration statement is filed. The inability of all or certain holders of ADSs to exercise preemptive rights in respect of shares of common stock underlying such ADSs could result in such holders not maintaining their percentage ownership of the common stock following such preemptive rights offering unless such holder made additional market purchases of ADSs or shares of common stock.

Under Chilean law, preemptive rights are exercisable or freely transferable by shareholders during a period that cannot be less than 30 days following the grant of such rights. During such period, and for an additional 30-day period thereafter, a Chilean company is not permitted to offer any unsubscribed shares for sale to third parties on terms which are more favorable than those offered to its shareholders. At the end of such additional 30-day period, a Chilean open stock corporation is authorized to sell unsubscribed shares to third parties on any terms, provided they are sold on a Chilean stock exchange. Unsubscribed shares that are not sold on a Chilean stock exchange can be sold to third parties only on terms no more favorable for the purchaser than those offered to shareholders.

### **Amendment of Santander-Chile By-laws**

At the Santiago extraordinary shareholder meeting in which shareholders approved the merger, holders of Santiago stock also approved the amendment of Santiago's By-laws in order to give effect to the terms and conditions set forth in the plan of merger. Holders of former Santiago stock were also asked to approve other amendments to the By-Laws. The proposed amendments seek to harmonize the former Santiago By-laws with those of Old Santander-Chile and to reflect current market practice relating to the corporate governance of banking institutions in Chile. The most significant changes to former Santiago's bylaws were:

Increase of Capital Stock: According to Santiago's By-laws, Santiago's capital stock consisted of 98,934,216,567 ordinary shares. On June 18, 2002, 98,934,216,567 ordinary shares of Santiago and 8,434,687 Santiago ADSs were issued and outstanding. To complete the merger, 89,511,910,227 Santiago shares were required to be issued to holders of Old Santander-Chile ordinary shares and ADSs.

Election of alternate directors: the election of the principal directors is held separately from that of the alternate directors.

Board of directors vacancies: under the amendment, the replacements chosen by the board of directors may be re-elected or confirmed in the next shareholders' meeting, without being necessary the election of a new board of directors.

Board of directors' meetings: under the amendment, if voting of a resolution by the board of directors result in a tie, the Chairman will cast the deciding vote.

Voluntary liquidation: under the amendment, the shareholders' committee appointed in the event of a voluntary liquidation will consist of three members whose remuneration will be fixed by the board of directors.

Change of name: change in name of Santiago to Banco Santander-Chile.

### C. Material Contracts

In December 2002, we signed and registered a European Medium Term Note program for US\$ 300 million. Under this program we will be able to issue debt instruments in the European and U.S. markets pursuant to Rule 144A, financial instruments in a wide variety of currencies and maturities with fixed or floating rates. The program also allows us to issue subordinated and senior bonds, as well as certificates of deposit. This program will be listed on the Luxembourg Stock Exchange. Standard & Poor's and Fitch rated the non-subordinated bonds of this program A-. The subordinated bonds of this program were rated A- by Standard & Poor's and BBB+ by Fitch. These ratings are subject to revision each time we perform an issue under the program. The Arranger of this program was Santander Central Hispano and the dealers are Salomon Smith Barney, Dresdner Kleinwort Aktiengesellschaft, JP Morgan Securities, Merrill Lynch International, Banco Santander Central Hispano and Santander Investment Limited. We have not yet issued debt instruments under this program.

On June 30, 2000, we entered into a long-term contract with IBM for the operation of certain of our systems. On October 15, 2002, this contract was amended as a result of the merger. IBM will provide us with information technology services and hardware infrastructure to run our core transactional systems. We signed a contract with IBM for such activities which expires 2012, pursuant to which aggregate payments are expected to total US\$71 million over the life of the contract.

### D. Exchange Controls

The Central Bank is responsible for, among other things, monetary policies and exchange controls in Chile. Appropriate registration of a foreign investment in Chile grants the investor access to the Formal Exchange Market. *See Item 3A: Selected Financial Data Exchange Rates.* Foreign investments can be registered with the Foreign Investment Committee under Decree Law No. 600 or can be registered with the Central Bank under the Central Bank Act. The Central Bank Act is an organic constitutional law requiring a special majority vote of the Chilean Congress to be modified. On April 18, 2001 the Central Bank of Chile eliminated all exchange controls and a new Compendium of Foreign Exchange Regulations was published and made effective April 19, 2001. In summary this signified:

1. The elimination of the requirement to seek authorization before executing capital inflows related to foreign loans, investments, capital increases, bonds and ADRs.
2. Elimination of the requirement to seek authorization before executing capital outflows related to returns of capital, dividends and other benefits stemming from capital investments, as well as foreign debt prepayments.

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3. Elimination of the requirement to seek authorization before executing capital inflows related to the repatriation of capital, profits and other benefits stemming from investments abroad made by resident investors.
  
4. Elimination of the encaje, or one-year reserve requirement. Although the encaje had been reduced to 0% before, the restriction still existed, allowing the Central Bank to raise it again. Pursuant to the Compendium of Foreign Exchange Regulations, foreign investors acquiring shares or securities in Chile after July 4, 1995 were required to maintain a mandatory reserve (encaje) for one year in the form of a U.S.

dollar deposit with the Central Bank, in a non interest bearing account, in an amount equal to 30% of the amount of the proposed investment. On June 26, 1998, the encaje was reduced to 10%, and on September 17, 1998, it was reduced to 0%.

5. The elimination of a minimum risk rating requirement for Chilean companies to place bonds abroad.
6. The elimination of restrictions regarding the currency denomination of bond placements and loans.
7. The elimination of the restrictions to place ADRs (up to now, Chilean companies could only place ADRs through capital increases).

Previously, Chilean law required that holders of shares of Chilean companies who are not residents of Chile to mandatorily register as foreign investors under one of the foreign investment regimes contemplated by Chilean law in order to have dividends, sale proceeds or other amounts with respect to their shares remitted outside Chile through the Formal Exchange Market. Under the Foreign Investment Contract (as defined herein), the Depositary, on behalf of ADS holders, is granted access to the Formal Exchange Market to convert cash dividends from Chilean pesos to U.S. dollars and to pay such U.S. dollars to ADS holders outside Chile, net of taxes, and no separate registration by ADR holders is required. As of April 19, 2001 the Central Bank deregulated the Exchange Market, eliminating the need to obtain approval from the Central Bank in order to remit dividends, but at the same time this eliminated the possibility of guaranteeing access to the Formal Exchange Market. It is important to point out that this does not affect the current Foreign Investment Contract which was signed prior to April 19, 2001 and still permits access to the Formal Exchange Market based on the prior approval of the Central Bank. Therefore the holders of ADRs of Santander-Chile are still subject to the Foreign Investment Contract, its clauses referring to the prior exchange rules including the now extinct Chapter XXVI of the Compendium.

#### **E. Taxation**

The following is a summary of certain Chilean tax consequences of the ownership of shares of Santander-Chile's common stock or of ADSs evidenced by ADRs by Foreign Holders (as defined herein). The summary does not purport to be a comprehensive description of all of the tax considerations that may be relevant to a decision to purchase, own or dispose of shares or ADSs and does not purport to deal with the tax consequences applicable to all categories of investors, some of whom may be subject to special rules. Holders of shares or ADSs are advised to consult their own tax advisors concerning the Chilean and other tax consequences of the ownership of shares or of ADSs evidenced by ADRs.

The description of Chilean tax laws set forth below is based on Chilean laws in force as of the date of this Annual Report and is subject to any changes in such laws occurring after the date of this Annual Report. These changes can be made on a retroactive basis.

Chilean tax law provides for the tax rates applicable to foreign investors, the computation of taxable income for Chilean purposes and the manner in which Chilean tax may not be assessed retroactively against taxpayers who act in good faith relying on tax rulings, regulations and interpretations. However, Chilean tax authorities may change said rulings, regulations and interpretations prospectively. There is no income tax treaty in force between Chile and the United States.

As used herein, the term "Foreign Holder" means either (i) in the case of an individual, a person who is not a resident in Chile (for purposes of Chilean taxation, an individual holder is resident in Chile if he or she has resided in Chile for more than six months in one calendar year, or a total of more than six months in two consecutive fiscal years); or (ii) in the case of a legal entity, a legal entity that is not organized under the laws of Chile, unless the shares of Santander-Chile's common stock or ADSs are assigned to a branch, agent, representative or permanent establishment of such entity in Chile.

*Taxation of Dividends*

Cash dividends paid by Santander-Chile with respect to shares of its common stock, including shares represented by ADSs which are held by a Foreign Holder, will be subject to a 35% Chilean withholding tax, which is withheld and paid over by Santander-Chile (the Withholding Tax ). If Santander-Chile has paid corporate

income tax (the First Category Tax ) on the income from which the dividend is paid, a credit for the First Category Tax effectively reduces the rate of Withholding Tax. When a credit is available, the Withholding Tax is computed by applying the 35% rate to the pre tax amount needed to fund the dividend and then subtracting from the tentative withholding tax so determined the amount of First Category Tax actually paid on the pre tax income. For purposes of determining the rate at which First Category Tax was paid, dividends are treated as paid from Santander-Chile's oldest retained earnings. The effective Withholding Tax rate, after giving effect to the credit for First Category Tax, generally is:

(Withholding Tax rate) - (First Category Tax effective rate)

1 - (First Category Tax effective rate)

The effective rate of Withholding Tax to be imposed on dividends paid by Santander-Chile will vary depending upon the amount of First Category Tax paid by Santander-Chile on the earnings to which the dividends are attributed. The effective rate for dividends attributed to earnings from 1991 until 2001 for which the First Category Tax is 15%, generally was 23.5%. Presently, the first category tax rate is 16.0%; it will be 16.5% during 2003 and 17.0% from 2004 onwards.

Dividends distributions made in property would be subject to the same Chilean tax rules as cash dividends. Stock dividends are not subject to Chilean taxation. The distributions of preemptive rights relating to shares of common stock will not be subject to Chilean taxation.

#### *Taxation of Capital Gains*

Gain realized on the sale, exchange or other disposition by a foreign holder of ADSs (or ADRs evidencing ADSs) will not be subject to Chilean taxation, provided that such disposition occurs outside Chile or that it is performed under the rules of Title XXIV of the Chilean Securities Market Law, as amended by Law No. 19,601, dated January 18, 1999. The deposit and withdrawal of shares of common stock in exchange for ADRs will not be subject to any Chilean taxes.

Gain recognized on a sale or exchange of shares of common stock (as distinguished from sales or exchanges of ADSs representing such shares of common stock) by a foreign holder will be subject to both the first category tax and the Chilean withholding tax (the former being creditable against the latter) if (1) the foreign holder has held such shares of common stock for less than one year since exchanging ADSs for the shares of common stock, (2) the foreign holder acquired and disposed of the shares of common stock in the ordinary course of its business or as a regular trader of stock or (3) the sale is made to a company in which the foreign holder holds an interest (10.0% or more of the shares in the case of open stock corporations). In all other cases, gain on the disposition of shares of common stock will be subject only to the first category tax levied as a sole tax. However, if it is impossible to determine the taxable capital gain, a 5.0% withholding will be imposed on the total amount to be remitted abroad without any deductions as a provisional payment of the total tax due.

The tax basis of shares of common stock received in exchange for ADSs will be the acquisition value of such shares. The valuation procedure set forth in the deposit agreement, which values shares of common stock that are being exchanged at the highest price at which they trade on the Santiago Stock Exchange on the date of the exchange, generally will determine the acquisition value for this purpose. Consequently, the conversion of ADSs into shares of common stock and sale of such shares of common stock for the value established under the deposit agreement will not generate a capital gain subject to taxation in Chile.

The distribution and exercise of preemptive rights relating to the shares of common stock will not be subject to Chilean taxation. Amounts received in exchange for the shares or assignment of preemptive rights relating to the shares will be subject to both the first category tax and the



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Chilean withholding tax (the former being creditable against the latter to the extent described above).

The Chilean Internal Revenue Service has not enacted any rule nor issued any ruling about the applicability of the following norms to the foreign holders of ADRs.

Pursuant to legislation enacted on July 29, 1998, Law No. 19,578 any taxpayer which during the tax years 1999 through 2002, inclusive, obtains a gain in the sale, through a Chilean stock exchange, of shares of publicly traded

corporations that are significantly traded in stock exchanges at the time of their acquisition may elect to declare, and to pay, for such capital gain, either (a) the first category tax as a sole tax, or (b) in the case of foreign holders, at a rate of 35.0%, provided that such acquisition has occurred in a Chilean stock exchange when such shares were not newly issued at the time of their acquisition. This option is not available if the sale of shares is made to a company in which the seller holds an interest.

An amendment to the Chilean Income Tax Law, Law No. 19,738 published on June 19, 2001 established an exemption for the payment of income tax by foreign institutional investors, such as mutual funds, pension funds and others, that obtain capital gains in the sales through a Chilean stock exchange, a tender offer or any other system authorized by the Superintendency of Securities and Insurance, of shares of publicly traded corporations that are significantly traded in stock exchanges.

A foreign institutional investor is an entity that is either:

a fund that makes public offers of its shares in a country which public debt has been rated investment grade by an international risk classification agency qualified by the Superintendency of Securities and Insurance;

a fund that is registered with a regulatory entity of a country which public debt has been rated investment grade by an international risk classification agency qualified by the Superintendency of Securities and Insurance, provided that the investments in Chile, including securities issued abroad that represent Chilean securities, held by the fund represent less than 30.0% of its share value;

a fund that holds investments in Chile that represent less than 30.0% of its share value, provided that it proves that no more than 10.0% of its share value is directly or indirectly owned by Chilean residents;

pension fund that is exclusively formed by individuals that receive their pensions on account of capital accumulated in the fund;

a fund regulated by Law No. 18,657, or the Foreign Capital Investment Funds Law, in which case all holders of its shares must reside abroad or be qualified as local institutional investors; or

another kind of institutional foreign investor that complies with the characteristics defined by a regulation with the prior report of the Superintendency of Securities and Insurance and the Chilean Internal Revenue Service.

In order to be entitled to the exemption, foreign institutional investors, during the time in which they operate in Chile, must:

be organized abroad and not be domiciled in Chile;

not participate, directly or indirectly, in the control of the issuers of the securities in which it invests and not hold, directly or indirectly, 10.0% or more of such companies' capital or profits;

execute an agreement in writing with a Chilean bank or securities broker in which the intermediary is responsible for the execution of purchase and sale orders and for the verification, at the time of the respective remittance, that such remittances relate to capital gains that are exempt from income tax in Chile or, if they are subject to income tax, that the applicable withholdings have been made; and

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register in a special registry with the Chilean Internal Revenue Service.

Pursuant to a recently enacted amendment to the Chilean Income Tax Law published on November 7, 2001 (Law No. 19,768), the sale and disposition of shares of Chilean public corporations which are significantly traded on stock exchanges is exempted from Chilean taxes on capital gains if the sale or disposition was made:

on a local stock exchange or any other stock exchange authorized by the Superintendency of Securities and Insurance or in a tender offer process according to Title XXV of the Chilean Securities Market Law, so long as the shares (a) were purchased on a public stock exchange or in a tender offer process pursuant to Title XXV of the Chilean Securities Market Law, (b) are newly issued shares issued in a capital increase of

the corporation, or (c) were the result of the exchange of convertible bonds (in which case the option price is considered to be the price of the shares). In this case, gains exempted from Chilean taxes shall be calculated using the criteria set forth in the Chilean Income Tax Law; or

within 90 days after the shares would have ceased to be significantly traded on stock exchange. In such case, the gains exempted from Chilean taxes on capital gains will be up to the average price per share of the last 90 days. Any gains above the average price will be subject to the first category tax.

In the case where the sale of the shares is made on a day that is different than the date in which the exchange is recorded, capital gains subject to taxation in Chile may be generated. On October 1, 1999, the Chilean Internal Revenue Service issued Ruling No. 3708 whereby it allowed Chilean issuers of ADSs to amend the deposit agreements to which they are parties in order to include a clause that states that, in the case that the exchanged shares are sold by the ADSs holders in a Chilean Stock Exchange, either on the same day in which the exchange is recorded in the shareholders registry of the issuer or within the two prior business days to such date, the acquisition price of such exchanged shares shall be the price registered in the invoice issued by the stock broker that participated in the sale transaction. Consequently, should we include this clause in the deposit agreement, the capital gain that may be generated if the exchange date is different than the date in which the shares received in exchange for ADSs were sold, will not be subject to taxation.

#### ***Other Chilean Taxes***

No Chilean inheritance, gift or succession taxes apply to the transfer or disposition of the ADS by a Foreign Holder, but such taxes generally will apply to the transfer at death or by gift of shares of Santander-Chile's common stock by a Foreign Holder. No Chilean stamp, issue, registration or similar taxes or duties apply to Foreign Holders of shares or ADSs.

#### ***Withholding Tax Certificates***

Upon request, Santander-Chile will provide to foreign holders appropriate documentation evidencing the payment of Chilean withholding taxes.

Dividends payable to holders of ADSs are net of foreign currency conversion expenses of the Depositary and will be subject to the Chilean withholding tax currently at the rate of 35% (subject to credits in certain cases as described above). Owners of the ADSs will not be charged any dividend remittance fees by the Depositary with respect to cash or stock dividends.

#### **U.S. Federal Income Tax Considerations**

The following is a discussion of material U.S. federal income tax consequences of purchasing, owning and disposing of shares or ADSs, but it does not purport to be a comprehensive description of all of the tax considerations that may be relevant to a particular person's decision to acquire such securities. The discussion applies only if you hold shares or ADSs as capital assets for tax purposes and it does not address special classes of holders, such as:

certain financial institutions;

insurance companies;

dealers and traders in securities or foreign currencies;

persons holding shares or ADSs as part of a hedge, straddle or conversion transaction;

persons whose functional currency for U.S. federal income tax purposes is not the U.S. dollar;

partnerships or other entities classified as partnerships for U.S. federal income tax purposes;

persons liable for the alternative minimum tax;

tax-exempt organizations;

persons holding shares or ADSs that own or are deemed to own more than ten percent of any class of our stock; or

persons who acquired our ADSs or shares pursuant to the exercise of any employee stock option or otherwise as compensation.

This discussion is based on the Internal Revenue Code of 1986, as amended, administrative pronouncements, judicial decision and final, temporary and proposed Treasury regulations, all as currently in effect. These laws are subject to change, possibly on a retroactive basis. It is also based in part on representations by the Depositary and assumes that each obligation under the Deposit Agreement and any related agreement will be performed in accordance with its terms. Please consult your own tax advisers concerning the U.S. federal, state, local and foreign tax consequences of purchasing, owning and disposing of shares or ADSs in your particular circumstances.

The discussion below applies to you only if you are a beneficial owner of shares or ADSs and are, for U.S. federal tax purposes:

a citizen or resident of the United States;

a corporation, or other entity taxable as a corporation, created or organized in or under the laws of the United States or any political subdivision thereof; or

an estate or trust the income of which is subject to U.S. federal income taxation regardless of its source.

In general, if you hold ADSs, you will be treated as the holder of the underlying shares represented by those ADSs for U.S. federal income tax purposes. Accordingly, no gain or loss will be recognized if you exchange ADSs for the underlying shares represented by those ADSs.

The U.S. Treasury has expressed concerns that parties to whom ADSs are released may be taking actions that are inconsistent with the claiming of foreign tax credits for United States holders of ADSs. Accordingly, the analysis of the creditability of Chilean taxes described below could be affected by future actions that may be taken by the U.S. Treasury.

#### *Taxation of Distributions*

Distributions paid on ADSs or shares, other than certain pro rata distributions of common shares, will be treated as a dividend to the extent paid out of current or accumulated earnings and profits (as determined under United States federal income tax principles). Under recently enacted legislation, dividends received by noncorporate U.S. Holders on ADSs or shares may be subject to U.S. federal income tax at lower rates than other types of ordinary income if certain conditions are met. You should consult your own tax advisers regarding the implications of this new legislation in your particular circumstances. The amount of the dividend will include any amounts withheld by us or our paying agent in respect of Chilean taxes. The amount of the dividend will be treated as foreign source dividend income to you and will not be eligible for the dividends received deduction generally allowed to U.S. corporations under the Code. Such dividends will constitute passive income for foreign tax credit purposes.

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Dividends paid in Chilean pesos will be included in your income in a U.S. dollar amount calculated by reference to the exchange rate in effect on the date of your (or in the case of ADSs, the depository's) receipt of the dividend, regardless of whether the payment is in fact converted into U.S. dollars. If the dividend is converted into U.S. dollars on the date of receipt, you generally should not be required to recognize foreign currency gain or loss in respect of the dividend income. You may have foreign currency gain or loss if you do not convert the amount of such dividend into U.S. dollars on the date of its receipt.

Chilean taxes withheld from cash dividends on shares or ADSs will be creditable against your U.S. federal income tax liability, subject to applicable limitations that may vary depending upon your circumstances. Instead of claiming a credit, you may, at your election, deduct such Chilean taxes in computing your taxable income, subject to

generally applicable limitations under U.S. law. You should consult your own tax advisers to determine whether you are subject to any special rules that limit your ability to make effective use of foreign tax credits.

#### *Sale and Other Disposition of Shares or ADSs*

For U.S. federal income tax purposes, gain or loss you realize on the sale or other disposition of shares or ADSs will be capital gain or loss, and will be long-term capital gain or loss if you held the shares or ADSs for more than one year. The amount of your gain or loss will be equal to the difference between your tax basis in the shares or ADSs disposed of and the amount realized on the disposition. Such gain or loss will generally be U.S. source gain or loss for foreign tax credit purposes. Consequently, any Chilean taxes imposed on gain from shares or ADSs (except for ADSs that are disposed of outside of Chile) may not be creditable against your U.S. federal income tax liability.

#### *Passive Foreign Investment Company Rules*

Based on proposed Treasury regulations, which are proposed to be effective for taxable years after December 31, 1994, we believe that we will not be considered a passive foreign investment company ( PFIC ) for United States federal income tax purposes for 2002. However, since PFIC status depends upon the composition of a company's income and assets and the market value of its assets (including, among others, less than 25 percent owned equity investments) from time to time, there can be no assurance that we will not be considered a PFIC for any taxable year. If we were treated as a PFIC for any taxable year during which you held an ADS or a share, certain adverse consequences could apply to you.

If we are treated as a PFIC for any taxable year, gain recognized by you on a sale or other disposition of an ADS or share would be allocated ratably over your holding period for the ADS or share. The amounts allocated to the taxable year of the sale or other exchange and to any year before the Company became a PFIC would be taxed as ordinary income. The amount allocated to each other taxable year would be subject to tax at the highest rate in effect for individuals or corporations, as appropriate, and an interest charge would be imposed on the amount allocated to such taxable year. Further, any distribution in respect of ADSs or shares in excess of 125 percent of the average of the annual distributions on ADSs or shares received by you during the preceding three years or your holding period, whichever is shorter, would be subject to taxation as described above. Certain elections may be available (including a mark to market election) to you that may mitigate the adverse consequences resulting from PFIC status.

#### *Information Reporting and Backup Withholding*

Payment of dividends and sales proceeds that are made within the United States or through certain U.S.-related financial intermediaries generally are subject to information reporting and to backup withholding unless (i) you are a corporation or other exempt recipient or (ii) you provide a correct taxpayer identification number and certify that no loss of exemption from backup withholding has occurred.

The amount of any backup withholding from a payment to you will be allowed as a credit against your United States federal income tax liability and may entitle you to a refund, provided that the required information is furnished to the Internal Revenue Service.

#### **F. Dividends and Paying Agents**



Not applicable.

**G. Statement by Experts**

Not applicable.

**H. Documents on Display**

The documents concerning Santander-Chile which are referred to in this Annual Report may be inspected at our offices at Bandera 140 Santiago, Chile. We are, and Santiago and Old Santander-Chile were, subject to the information reporting requirements

of the Exchange Act, except that, as a foreign issuer, we are not subject to the proxy rules or the short-swing profit and disclosure rules of the Exchange Act. In accordance with these statutory requirements, we file or furnish reports and other information with the SEC. Reports and other information filed or furnished by us with the SEC may be inspected and copied at the public reference facilities maintained by the SEC at Room 1024, 450 Fifth Street, N.W., Washington, D.C. 20549 and at the SEC's Regional Office at Northwestern Atrium Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60611-2511. Copies of such material may be obtained by mail from the Public Reference Section of the SEC, 450 Fifth Street, N.W., Washington, D.C. 20549, at prescribed rates. You may obtain information on the operation of the Public Reference Section by calling the SEC at 1-800-732-0330. The SEC maintains a World Wide Web site on the Internet at <http://www.sec.gov> that contains reports and information statements and other information regarding us. The reports and information statements and other information about us can be downloaded from the SEC's website and can also be inspected and copied at the offices of the New York Stock Exchange, Inc., 20 Broad Street, New York, New York 10005.

**I. Subsidiary Information**

Not applicable.

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**ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

**Introduction**

This section describes the market risks that we are exposed to, the tools and methodology used to control these risks, the portfolios over which these market risk methods were applied and quantitative disclosure that demonstrate the level of exposure to market risk that we are assuming. At the same time this section discloses the derivative instruments that we use to hedge exposures and offered to its clients.

The principal types of risk inherent in Santander-Chile's business are market, liquidity, operational and credit risks. The effectiveness with which we are able to manage the balance between risk and reward is a significant factor in our ability to generate long-term, stable earnings growth. Toward that end, our senior management places great emphasis on risk management.

Our relationship with Banco Santander Central Hispano has allowed us to take advantage of Banco Santander Central Hispano's banking policies, procedures and standards, especially with respect to credit approval and risk management. Such policies and expertise have been successfully used by Banco Santander Central Hispano in the Spanish and other banking markets, and our management believes that such policies and expertise have a beneficial effect upon our operations.

Information regarding the Value at Risk (VaR) measurement and other market risk disclosure is being presented separately in this Annual Report for each of Old Santander-Chile and Santiago for the six-month period ended June 30, 2002, and for the merged bank for the twelve-month period ended December 31, 2002. This reflects each bank's different trading portfolios and dissimilar methodologies and policies for measuring their VaR prior to the merger, and the adoption as of the effective date of the merger of the policies and standards regarding market risk of Old Santander-Chile. See *Asset and Liability Management Asset and Liability Committee* below.

**Market Risk**

Market risk is the risk of losses due to unexpected changes in interest rates, foreign exchange rates, inflation rates and other rates or prices. We are exposed to market risk mainly as a result of having engaged in the following activities:

trading financial instruments, which exposes us to interest rate and foreign exchange rate risk;

engaging in banking activities, which subjects us to interest rate risk, since a change in interest rates affected gross interest income, gross interest expense and customer behavior;

engaging in banking activities, which exposes us to inflation rate risk, since a change in expected inflation affected gross interest income, gross interest expense and customer behavior; and

investing in assets whose returns or accounts are denominated in currencies other than the Chilean peso, which subjects us to foreign exchange risk between the Chilean peso and such other currencies.

## Market Risk Exposure Categories

### *Inflation*

Although Chilean inflation has moderated in recent years, Chile has experienced high levels of inflation in the past. High levels of inflation in Chile adversely affected the Chilean economy and, at times, had an adverse effect on Old Santander-Chile's business, financial condition and results of operations. The inflation rate declined in 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998 and 1999 to 27.3%, 18.7%, 12.7%, 12.2%, 8.9%, 8.2%, 6.6%, 6.0%, 4.7% and 2.3%, respectively. In 2000 inflation increased to 4.5% as a result of the economic recovery and the rise in international oil prices. In 2001 inflation decreased to 2.6%, reflecting the low growth rate of internal demand, the fall in international oil prices and the high unemployment rates. This situation was unchanged in 2002 in which the annual inflation rate reached 2.8%.

*UF-denominated Assets and Liabilities.* The *Unidad de Fomento* (UF) is revalued in monthly cycles. On every day in the period beginning the tenth day of the current month through the ninth day of the succeeding month, the nominal peso value of the UF is indexed up (or down in the event of deflation) in order to reflect each day a *pro rata* amount of the prior calendar month's change in the CPI. One UF was equal to Ch\$15,769.92, Ch\$16,262.66 and Ch\$16,744.12 at December 31, 2000, 2001 and 2002, respectively. The effect of any changes in the nominal peso value of Santander-Chile's UF-denominated assets and liabilities is reflected in its results of operations as an increase (or decrease, in the event of deflation) in interest revenue and expense, respectively.

*Peso-Denominated Assets and Liabilities.* Rates of interest prevailing in Chile during any period reflect in significant part the rate of inflation during the period and expectations of future inflation. At the same time the Central Bank in the first half of 2002 announced that all bonds with a maturity of up to 5 years will be denominated in nominal rates. Previously most notes with a maturity greater than one year were indexed to the UF.

### **Interest Rates**

Interest rates earned and paid on Santander-Chile's assets and liabilities reflected to a certain degree inflation and expectations

regarding inflation as well as shifts in short-term rates related to the Central Bank's monetary policies. The Central Bank manages short-term interest rates based on its objectives of balancing low inflation and economic growth. In the 2002 the Central Bank continued to relax monetary policy in response to sluggish internal consumption and investment growth figures accompanied by low levels of inflation and low international interest rates. In the first half of 2003 the Central Bank has not moved interest rates as these are at currently at a historic low level. As of May 2003, the interbank reference rate set by the Central Bank was set at 2.75% in nominal terms.

### **Foreign Exchange Fluctuations**

Changes in the value of the Chilean peso against the US dollar could adversely affect the financial condition and results of operations of Santander-Chile. Santander-Chile had a policy of minimizing the effect of the fluctuation of the exchange rate on its results and balance sheet. The Chilean peso has been subject to large devaluations in the past, including a decrease of 8.5% in 2000 and 14.6% in 2001 and may be subject to significant fluctuations in the future. In 2002 the Chilean peso-US\$ dollar exchange rate depreciated 8.6%. Low interest rates and the political instability in Brazil led to successive record US\$ values which peaked at Ch\$756.56 per dollar in October 2002. Towards the end of the year, the peso began to recover slightly and in the first five months of 2003, the peso has appreciated 1.0% against the dollar.

**Asset and Liability Management**

Our policy with respect to asset and liability management was to capitalize on its competitive advantages in treasury operations, maximizing its net interest revenue and return on assets and equity considering interest rate, liquidity and foreign exchange risks, while remaining within the limits provided by Chilean banking regulations. Subject to these constraints, we occasionally take mismatched positions with respect to interest rates and foreign currencies. Our asset and liability management policies were developed by the Asset and Liabilities Committee following guidelines and limits established by Banco Santander Central Hispano's Global Risk Department and our Market Risk and Control Department.

***Asset and Liability Committee***

The *Comité de Activos y Pasivos* or the Asset and Liability Committee (the ALCO), following guidelines set by Santander Central Hispano's Global Risk Department, is responsible for establishing Santander-Chile's policies, procedures and limits with respect to market risks and monitors the overall performance in light of the risks assumed. The ALCO constantly monitors whether these policies are fulfilled. Santander-Chile's Market Risk and

Control Department and the Finance Division carry out the day-to-day risk management of the trading and non-trading activities of Santander-Chile.

One of the first committees that was redesigned in anticipation of the merger was the Asset and Liabilities Management Committee. We have adopted the policies and standards regarding market risk of Old Santander-Chile, which mirrored the standards set by Banco Santander Central Hispano, Global Risk Department. Our asset and liability management policies are developed by the Asset and Liabilities Management Committee following guidelines and limits established by Banco Santander Central Hispano's Global Risk Department. Prior to the merger, each bank's Asset and Liabilities Management Committee was composed of senior members of each of Old Santander-Chile's and Santiago's Finance Division and their respective General Managers and Controllers. Since the merger, the composition of the Asset and Liabilities Management Committee has been modified. It now includes the Chairman of the Board, three members of the Board, the Chief Executive Officer, the Manager of the Finance Division and the Financial Controller. Senior members of Santander Chile's Finance Division meet daily and, on a formal basis, weekly with the Asset and Liabilities Management Committee and outside consultants.

The composition of our assets, liabilities and shareholders' equity as of December 31, 2002 by currency and term was as follows:

	December 31, 2002				
	Ch\$	UF	Foreign Currency	Total	Percentage
(in millions of constant Ch\$ as of December 31, 2002, except percentages)					
<b>Assets</b>					
Cash and due from banks	764,376		213,858	978,234	8.4%
<b>Other assets:(1)</b>					
Less than one year	2,079,448	2,412,474	1,285,434	5,777,356	49.5%
From one to three years	350,977	1,375,205	187,470	1,913,652	16.4
More than three years	88,717	2,325,889	260,515	2,675,121	22.9
Bank premises and equipment and other	483,758			483,758	4.2
Allowance for loan losses	(167,654)			(167,654)	-1.4
<b>Total</b>	<b>3,599,622</b>	<b>6,113,568</b>	<b>1,947,277</b>	<b>11,660,467</b>	<b>100</b>
Percentage of total assets	30.9%	52.4%	16.7%	100%	
<b>Liabilities and Shareholders' Equity</b>					
Non-interest bearing deposits	1,697,078	17,575	141,644	1,856,297	15.9%
<b>Other liabilities:(1)</b>					
Less than one year	1,432,698	1,750,816	2,549,714	5,733,228	49.2%
From one to three years	299,162	548,058	303,131	1,150,351	9.9
More than three years	15,730	1,658,567	283,089	1,957,386	16.8
Shareholders' equity	805,890			805,890	6.9
2002 net income	157,315			157,315	1.3
<b>Total</b>	<b>4,407,873</b>	<b>3,975,016</b>	<b>3,277,578</b>	<b>11,660,467</b>	<b>100</b>
Percentage of total liabilities and shareholders' equity	37.8%	34.1%	28.1%	100%	

- (1) Other assets include Santander-Chile's rights under foreign exchange contracts, and other liabilities include Santander-Chile's obligations under foreign exchange contracts. For purposes of Santander-Chile's financial statements, Santander-Chile's rights and obligations under foreign exchange contracts are included on a net basis.

We generally maintain more Chilean peso-denominated liabilities than Chilean peso-denominated assets and more UF-denominated assets than UF-denominated liabilities. In the context of a rising CPI, this has a positive impact on our net income by generating net income from adjustments of the UF that exceeded losses arising from price-level restatements. This effect was expected to decrease significantly if rates of inflation decrease and vice-versa.

*Interest Rate Sensitivity*

A key component of our asset and liability policy is the management of interest rate sensitivity. Interest rate sensitivity is the relationship between market interest rates and net interest revenue due to the maturity or repricing characteristics of interest earning assets and interest-bearing liabilities. For any given period, the pricing structure is matched when an equal amount of such assets and liabilities mature or reprice in that period. Any mismatch of interest earning assets and interest-bearing liabilities is know