# Edgar Filing: IBERIABANK CORP - Form 8-K

IBERIABANK CORP Form 8-K September 22, 2003

#### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

#### FORM 8-K

#### CURRENT REPORT

Pursuant to Section 13 or 15(d) of

the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 22, 2003

#### **IBERIABANK CORPORATION**

(Exact name of Registrant as Specified in Charter)

Louisiana0-2575672-1280718(State or Other Jurisdiction(Commission(I.R.S. Employerof Incorporation)File Number)Identification No.)

200 West Congress Street, Lafayette, Louisiana 70501

(Address of Principal Executive Offices)

(337) 521-4003

Registrant s telephone number, including area code

Not Applicable

(Former name or former address, if changed since last report)

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# Item 9. Regulation FD Disclosure

Presentation by management of the Registrant to United Kingdom institutional investors, September 22, 2003.

# **Investor Presentation**

**United Kingdom Visits** 

September 22-23, 2003

#### **Presentation Outline**

Our Markets Strategic Direction Our Current Paths A Path Of Lower Risk Investment Perspective Comparatives Forward Looking Statements Safe Harbor

Statements contained in this presentation which are not historical facts and which pertain to future operating results of IBERIABANK Corporation and its subsidiaries constitute—forward-looking statements—within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve significant risks and uncertainties. Actual results may differ materially from the results discussed in these forward-looking statements. Factors that might cause such a difference include, but are not limited to, those discussed in the Company s periodic filings with the SEC.

#### Louisiana Top Rankings

Ranked 1st In Sugar Cane And Salt, 2nd In Sweet Potatoes And Rice

2nd Largest Producer Of Natural Gas And 5th Largest Producer Of Oil

2nd Largest Refiner Of Petroleum; Manufacture 1/4 Of US Petrochemicals

Five Of The Top 12 Deepwater Ports Are In Louisiana; Half Of All U.S. Grain Exports Go Through Louisiana

2nd Largest Fishing Industry In U.S. 26% Of All Seafood Landed

Ranked 3rd In % Growth In Income (+9.4% Since 2000)

Ranked 1st In Productivity Of Manufacturing Workers

Ranked 4th In Bloomberg s Wealth-Friendly States

Ranked 5th In % Of Earnings Given To Charity

New Orleans Ranked 4th In Wealth Builder Areas Brookings Institution

New Orleans Named 3rd Best Restaurant Town; 6 Million Annual Visitors

[LOGO]

#### **Our Markets**

#### **Metro Versus Rural Markets**

	IBK	C Target	l	Rest Of		Total		
Statistics	N	Iarkets	L	ouisiana	L	ouisiana	Uı	nited States
Land area, 2000 (square miles)		14.186		29,376		43,562		3,537,438
% of Louisiana		33%		67%		100%		.,,
Persons per square mile, 2000		226		43		103		80
Population, 2001 estimate	3	3,203,364	1	,262,066	4	1,465,430		284,796,887
% of Louisiana		72%		28%		100%		
Population, 2000	3	3,206,303	1	,262,673	2	1,468,976		281,421,906
Population, 1990	3	3,010,000	1	,209,997	4	1,219,996		248,825,735
Population, % change, 1990 to 2000		6.5%		4.4%		5.9%		13.1%
Housing units, 2000	1	,325,098		522,083	1	1,847,181		115,904,641
% of Louisiana		72%		28%		100%		
Median household money income, 1999	\$	34,380	\$	27,735	\$	32,566	\$	41,994
Median value of owner-occupied housing units, 2000	\$	90,347	\$	71,428	\$	85,000	\$	119,600
Persons below poverty, percent, 1999		18.9		21.5		19.6		12.4
Mean travel time to work (minutes), 2000		24.9		27.8		25.7		25.5
Retail sales, 1997 (\$1000)	\$ 29	,041,973	\$6	5,765,921	\$ 35	5,807,894	\$ 2,	460,886,012
% of Louisiana		81%		19%		100%		
Deposits, June 30, 2002 (\$ millions)	\$	38,601	\$	11,156	\$	49,757	\$	4,605,962
% of Louisiana		78%		22%		100%		
Offices		1,031		473		1,504		86,577
% of Louisiana		69%		31%		100%		
Deposits Per Office (\$ millions)	\$	37	\$	24	\$	33	\$	53
Persons Per Office		3,107		2,668		2,969		3,290

#### **Target Markets:**

1/3 Of Land Mass

Nearly ¾ Of Louisiana s Population, Housing, Retail Sales, Deposits, And Offices

About 25% Higher Household Income And Property Values

Approximately 50% Greater Population Growth And Deposits Per Office

The Markets We Serve

# Strategic Markets

Focus On Markets With Greater Population Density And Income Convenience-Based Distribution Strategy Metro Market Credit Underwriting And Fee Structures

#### **Favorable Economic Statistics**

Oil & Gas Runs Counter Cyclical To National Economy Favorable Energy Pricing And Trends Lower Level Of Unemployment In Targeted Markets Generally Better Employment Characteristics Markets We Know Very Well Target Clients And Relationships Methodical Growth

# **Market Competitiveness**

# **Deposit Market Share Concentration**

# By Fed-Defined Market

Data and HHI on June 30, 2002

		Market
	Fed Market	Deposit
Fed Banking Market	Number	нні
IBERIABANK Corporation Target Markets:		
Iberia, LA	2609	2,227
Lake Charles, LA	852	2,138
Baton Rouge, LA	95	1,819
Houma-Thibodaux, LA	711	1,751
Shreveport-Bossier City, LA	1455	1,747
Tangipahoa, LA	1546	1,726
Alexandria, LA	17	1,696
New Orleans, LA	1142	1,646
Monroe, LA	1073	1,269
Average (Ex-Lafayette)		1,780
Lafayette, LA	850	718

#### Peer Markets:

	Fed Market	Market Deposit
Fed Banking Market	Number	ННІ
Jacksonville, FL	757	2,183
Mobile, AL	1061	1,999
Fredericksburg, VA	549	1,841
Savannah Area, GA	1420	1,714
Orlando, FL	1184	1,561
Raleigh, NC	1317	1,543
Asheville, NC	48	1,535
Gulf Shores, AL	638	1,479
Ocala, FL	1164	1,382
West Palm Beach, FL	1690	1,314

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Tallahassee, FL	1540	1,297
Atlanta, GA	60	1,286
Birmingham, AL	132	1,284
Tampa Bay, FL	1544	1,276
Huntsville, AL	724	1,246
Roanoke, VA	1355	1,241
Dallas, TX	386	1,208
Beaumont-Port Arthur, TX	101	1,207
Baltimore, MD-PA	78	1,190
Decatur, AL	404	1,184
Knoxville, TN	837	1,182
Annapolis, MD	40	1,172
Gainesville, FL	559	1,164
Nashville, TN	1124	1,118
Naples, FL	1121	1,050
Pensacola, FL	1221	1,034
Athens, GA	55	939
Washington, DC-MD-VA-WV	1656	825
Average		1,338

# Herfindahl-Hirschman Index Weightings

Bank Deposits are weighted at 100%

Savings Bank Deposits are weighted at 50%

Thrift Deposits are weighted at 50%

# **Brief History**

One Of Oldest Banks In LA March 12, 1887 Mutual Thrift Until IPO In 1995 Converted To Bank Charter in 1997 Acquired Branches From FCOM in 1998 New Leadership Team In Place In Late 1999 New Strategic Direction Set 4 Years Ago Focus On Core Earnings And Performance

#### **Our Current Position**

\$2 Billion One-Bank Holding Company
3rd Largest Independent BHC In Louisiana
Market Capitalization Of Over \$330 Million
40 Offices Serving Acadiana, New Orleans, and Northeast Louisiana
Excellent Geographic Diversification
Commercial Bank With A Relationship Focus

# Our Unique Position In Louisiana

	LA (\$mm)	LA % Total
Hibernia	\$ 10,652	87%
Bank One	9,171	10%
Whitney	4,266	78%
Regions	3,291	12%
IBERIABANK	1,406	100%
Amsouth	1,371	5%
Hancock	1,206	41%
Union Planters	705	3%
BancorpSouth	348	4%

Deposits On 6/30/02; IBERIABANK Figures Include Completed Acquisition Of Acadiana Bancshares, Inc.

#### **Underlying Focus**

Belief In The Power Of Progression
Shareholder Returns
Predictability Clients, Associates And Shareholders
Remain Disciplined And Conservative
Critical Issues:

Focus On People And Relationships, Less On Facilities And Products Make The Right Kind Of Investments Continuous Improvement A Way Of Life

# **Focusing On The People**

Rapidly Expanding Commercial And Private Banking/High Net Worth Franchise
Tremendous Strategic Hires
People Incented And Wear Many Hats
Outstanding Advisory Board In Place
Exceptional Growth In New Orleans
Focus On Taking Market Share Selectively

#### **Making Right Investments**

Substantial Infrastructure Improvements
New Telephone System
New Routers/Servers
New Desktops/Laptops
Branch/ATM Additions And Improvements
Simplifying Product Set
Share Repurchase Programs
Acquisition Of Acadiana Bancshares

**Loan Portfolio Transformation** 

Loans: 1.3 Billion

Figures on 6/30/03

# **Loan Portfolio Composition**

#### Mortgage

	Am	ount	%Group	% Total
Private Banking	\$	58	17%	4%
Fixed		113	33%	8%
ARM		173	50%	13%
Residential RE	\$	344	100%	26%

#### Consumer

	Amount	%Group	% Total
Indirect	\$ 234	50%	18%
Home Equity	165	35%	12%
Credit Card	9	2%	1%
Other Consumer	62	13%	5%
Total	\$ 470	100%	35%

#### Commercial

	Amount	%Group	% Total
Institutional	\$ 61	12%	5%
	· · ·		
Commercial RE	153	29%	11%
Oil & Gas-related	32	6%	2%
C&I / Private Banking *		53%	21%
Total Commercial	\$ 519	100%	39%

<sup>\*</sup> Includes Private Banking Loans Not Secured By Real Estate

Figures on 6/30/03; Dollars in Millions

**Deposit Base Transformation** 

Deposits: \$1.5 Billion

Figures on 6/30/03

# **Deposit Base Composition**

#### Noninterest

	Amount	% Total
Commercial	\$ 136	71%
Retail	44	23%
PFs/Escrows/Other	10	5%
Total	\$ 190	100%

#### Market

	Amount	% Total
Lafayette	\$ 648	42%
New Iberia	401	26%
New Orleans	250	16%
North Louisiana	216	14%
All Other	12	1%
Total	\$ 1,526	100%

# Segment

	Amount	% Total
Retail	\$ 1,149	75%
Commercial	205	13%
PFs/Escrows/Other	173	11%
Total	\$ 1,526	100%

Figures on 6/30/03; Dollars in Millions

Continuous

Improvement

**Average Earning Assets** 

Net Interest Margin (T/E)

Total Revenues (T/E)

**Book Value Per Share** 

# **Profitability - Quarterly EPS**

FAS 142 Impact of \$0.08 Per Quarter (Beginning 1Q02)

#### **Toward Financial Goals**

#### 3-5 Year Goals

Focus: Core Profitability
13% to 15% ROE In 3-5 Years
Tangible Efficiency <50%
Annual Growth Throughout:
Loans: 7% to 10%

Deposits: 2% to 4% EPS: Double-Digit

#### **Return On Tangible Equity**

Used Only Purchase Accounting No Poolings
All Acquisitions Were Cash Except Recent Acadiana Acquisition (20% Cash)
Disproportionate Level Of Intangibles Compared To Peers
All Future Deals Must Use Purchase Method
ROEs Are Penalized Using Purchase

#### **Continuous Improvement Dividend Payout Ratio**

Raised Dividend Every Year Since IPO In 1995 Strong Earnings Growth Over Last 4 Years Exceeded Dividend Growth Result: Dividend Payout Ratio Declined Rapidly Of 139 BHCs In Southern U.S. Paying Dividends, Average Payout Ratio Is 35% Current Dividend Would Need To Increase 34% To Attain 35% Payout

\* Declared Dividend of \$0.24 For 3Q03 Divided By 2Q03 Basic EPS Of \$0.92

A Path Of Lower Risk

#### A Path Of Lower Risk Credit Risk Statistics

	12/31/01		12	12/31/02		5/30/03
Total NPAs* (\$ millions) Total OREO (\$ millions)	\$ \$	13.0	\$ \$	6.6	\$	
NPAs* / Total Assets 30+ Days Past Due **		0.91% 1.43%		0.42% 0.89%		0.37% 0.91%
Allowance For Loan Losses Loan Loss Reserve / Loans Reserve Coverage Of NPAs* Reserve Coverage Of NPLs	\$	11.1 1.16% 86% 160%	\$	13.1 1.25% 198% 302%	\$	1.26% 225% 313%
Quarterly Net C/O s*** / Loans Provision/Net Charge-Offs		0.44% 1.2		0.44% 1.5		0.25% 1.9

<sup>\*</sup> NPAs Include Nonaccruing Loans, Foreclosed Assets, OREO, And Accruing Loans More Than 90 Days Past Due

<sup>\*\* 30+</sup> Days Past Due Include Nonaccruing Loans

<sup>\*\*\* 4</sup>Q 2002 Net Charge-Offs On An Annualized Basis

#### A Path Of Lower Risk Interest Rate Risk

	-200 bps	-100 bps	Base Case	+100 bps	+200 bps
Change In NII	-1%	8%	0%	1%	-3%
Change in EVE	23%	13%	0%	-7%	-15%

Source: Bancware model, as of August 31, 2003.

New ALCO/Budget/Forecast/FTP System Limited Inherent Interest Rate Risk Relatively Few Fixed Mortgages Time Deposits Only 42% Of Total Deposits Short Bond Portfolio (About 4 Years) No Material Extension Risk

#### A Path Of Lower Risk Lower Risk Posture

#### We Have:

No Airline Exposure

No Telecom Exposure

No High-Technology Exposure

No Broadly Syndicated Transactions

No REIT Subsidiaries

No Pension Plans (Only 401k And ESOP)

No Material MSRs

**Investment Perspective** 

# **Investment Perspective EPS Comfort Ranges**

Year	<b>EPS Range</b>	Act/Est	% Change	
	<del></del>			
2000	\$2.10-2.15	\$2.12	+18%	
2001	\$2.36-2.41	\$2.36	+11%	
2002 Ex-FAS142	\$2.60-2.65	\$2.69	+14%	
W/ FAS142	\$2.93-2.98	\$3.02	+28%	
2003 (est.)	\$ 3.37-3.42	\$3.42*	+13%*	
2004 (est.)	Double Digit	\$3.79*	+11%*	

<sup>\*</sup> Average IBES Analyst Estimates On 9/14/03 For Years 2003 And 2004

# **Investment Perspective Stock Price**

# **Investment Perspective Price-To-Earnings Ratio**

# **Investment Perspective Market-To-Book Ratio**

# **Investment Perspective Institutional Holders**

# **Investment Perspective Excellent Analyst Coverage**

Firm	Rating	Buys*	Holds**	Sells***
Stifel Nicolaus	Buy	56%	41%	3%
FTN Midwest Research	Buy	30%	65%	5%
STI Robinson-Humphrey	Overweight	47%	37%	16%
Stephens	Overweight	57%	40%	3%
Morgan Keegan	Outperform	42%	52%	6%
Friedman Billings Ramsey	Market Perform	46%	43%	11%
Sterne Agee & Leach	Buy	42%	53%	5%
Keefe, Bruyette & Woods	Market Perform	43%	53%	4%
	Average	45%	48%	7%

<sup>\*</sup> Includes Strong Buy , Buy , Outperform , and Overweight .

<sup>\*\*</sup> Includes Hold , Market Perform , Equal Weight and Neutral .

<sup>\*\*\*</sup> Includes Sell , Under Perform , Underweight , Not Rated and Never .

Comparatives

# **Comparatives IBKC Stock Price Appreciation**

In The Southern US			In The United States				
Rank		3 Year Apprec.	Percentile	Rank	Ticker	3 Year Apprec.	Percentile
1	IBKC	192%	100%	4	IBKC	192%	99%
3	OZRK	140%	96%	9	OZRK	140%	96%
5	ALAB	130%	92%	13	PRSP	138%	94%
11	CCBG	82%	80%	16	ALAB	130%	93%
12	HIB	81%	78%	43	CCBG	82%	80%
13	HBHC	73%	76%	45	HIB	81%	79%
15	MSBK	52%	64%	57	HBHC	73%	74%
18	SFNCA	47%	67%	79	MSBK	52%	64%
20	PHC	41%	63%	87	SFNCA	47%	60%
26	WTNY	35%	51%	88	SWBT	45%	59%
36	BXS	19%	31%	95	PHC	41%	56%
37	NBY	19%	29%	107	WTNY	35%	50%
39	CNB	15%	25%	141	BXS	19%	35%
40	TSFG	13%	24%	142	NBY	19%	34%
42	TRMK	10%	20%	151	CNB	15%	30%
49	SNV	-2%	6%	154	TSFG	13%	29%
				163	TRMK	10%	24%
				188	SNV	-2%	13%

Between December 31, 1999 and December 31, 2002

# Comparatives Southern U.S. Bank Holding Co.s

		Southern	
	IBKC	U.S. BHCs	Variance
Return On Avg. Assets	1.23%	0.93%	0.30%
Return On Avg. Equity	13.47%	10.57%	2.90%
P/E Trailing 12 Months	15.5	22.4	(6.9)
P/E 2003	14.6	17.7	(3.0)
P/E 2004	13.2	15.0	(1.8)
Market-to-Book	1.77	1.88	(0.1)
Dividend Yield *	1.92%	2.04%	-0.12%
Dividend Payout Ratio *	23.7%	34.9%	-11.2%
*Only Bank Holding Companies Paying Dividends			
Institutional Ownership	55.8%	12.5%	43.3%

# **Southern BHCs 2003 P/E Ratios**

# **Southern BHCs 2004 P/E Ratios**

# **Southern BHCs Market-to-Book Ratios**

# Southern BHCs Dividend Yield

# Southern BHCs Estimated L/T EPS Growth Rate

# **Summary Of IBKC**

Large Bank Resources & Small Bank Agility
People And Relationship Focused
Emphasis On Taking Market Share
Turnaround; Now Showing Growth Results
EPS/Stock Price Linkage Shareholder Focus
Reducing Risk Posture In Many Ways
Building A Solid Platform For Future Growth
Tremendous Expansion Opportunities

# **iBERIABANK**

An Independent Louisiana Bank  $^{\rm TM}$ 

Appendix A

#### **Background Markets Acadiana**

Trade Area Of About 600,000

Record Retail Sales In 2001 & 2002

Record Home Sales In 2001 & 2002

Construction 3rd Best Year

Lafayette Unemployment Rate = 5.0% (3rd)

Lafayette Had Largest Job Growth In The State

3rd Highest Per Capita Income In The State (2000)

Inc. Magazine: 13th Best US City To Start/Grow Business

Milken Institute: 44th In Relative Output Growth in 1990 s

#### Background Markets North Louisiana

Trade Area Of About 300,000

Regional Hub For Commerce, Health Care, Transportation

Major Employers: Chase Manhattan Mortgage, State Farm, CenturyTel

Consistent, Steady Employment Performance

Ouachita Parish Unemployment Rate = 7.0% (9th); Lincoln Parish = 5.3% (4th)

Ouachita 12th Highest Per Capita Income; Lincoln Parish 24th Highest in The State

#### **Background Markets** New Orleans

Trade Area Of About 1.5 Million

Tourism Holding Up Well; 6 Million Visitors Annually

Port; Strong Military Presence

Awarded Hornets NBA Team

Excellent Commercial Middle Market

Jefferson Parish Unemployment Rate = 5.8% (6th); Orleans Parish = 7.5% (17th)

Jefferson Parish Per Capita Income 2nd Highest In The State; Orleans Parish is 6th Highest

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#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### IBERIABANK CORPORATION

By: /s/ Daryl G. Byrd

Daryl G. Byrd

President and Chief Executive

Officer

DATE: September 22, 2003