# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

(Mark one)
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2005

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 (No Fee Required)

For the transition period from $\qquad$ to $\qquad$ .

## GREATER BAY BANCORP

(Exact name of registrant as specified in its charter)

# Edgar Filing: GREATER BAY BANCORP - Form 10-Q 

Incorporation or organization) Identification No.)

1900 University Avenue, $\mathbf{6}^{\text {th }}$ Floor, East Palo Alto, California 94303
(Address of principal executive offices) (Zip Code)

Registrant s telephone number, including area code: (650) 813-8200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes x No *

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes " No x

Outstanding shares of Common Stock, no par value, as of October 31, 2005: 50,467,134

## Table of Contents

## GREATER BAY BANCORP

## QUARTERLY REPORT ON FORM 10-Q

## INDEX

## Part I. Financial Information

Item 1. Unaudited Consolidated Financial Statements ..... 1
Consolidated Balance Sheets as of September 30, 2005 and December 31, 2004 ..... 1
Consolidated Statements of Operations for the Three Months and Nine Months Ended September 30, 2005 and 2004 ..... 2
Consolidated Statements of Comprehensive Income for the Three Months and Nine Months Ended September 30, 2005 and 2004 ..... 3
Consolidated Statements of Shareholders Equity for the Nine Months Ended September 30, 2005 and 2004 ..... 4
Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2005 and 2004 ..... 5
Notes to Consolidated Financial Statements ..... 7
Note 1-Summary of Significant Accounting Policies ..... 7
Note 2-Business Combinations ..... 10
Note 3-Securities ..... 11
Note 4-Allowance for Loan and Lease Losses, Reserve for Unfunded Credit Commitments and Nonperforming Assets ..... 12
Note 5-Goodwill and Other Intangible Assets ..... 16
Note 6-Borrowings ..... 18
Note 7-Derivative Instruments and Hedging Activities ..... 21
Note 8-Commitments and Contingencies ..... 21
Note 9-Shareholders Equity ..... 23
Note 10-Earnings Per Common Share ..... 24
Note 11-Income Taxes ..... 26
Note 12-Business Segments ..... 27
Note 13-Guarantees ..... 33
Note 14-Employee Benefit Plans ..... 34
Note 15-Recent Accounting Developments ..... 36
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 38
Overview ..... 38
Critical Accounting Policies ..... 40
Results of Operations ..... 41
Net Interest Income ..... 43
Results for the Three Months Ended September 30, 2005 and 2004 ..... 44
Results for the Nine Months Ended September 30, 2005 and 2004 ..... 45
Provision for Credit Losses ..... 47
Non-interest Income ..... 48
Operating Expenses ..... 50
Income Taxes ..... 52

## GREATER BAY BANCORP

## QUARTERLY REPORT ON FORM 10-Q

## INDEX (continued)

Financial Condition ..... 54
Securities ..... 54
Loans ..... 54
Nonperforming Assets and Other Risk Factors ..... 55
Allowance for Loan and Lease Losses and the Reserve for Unfunded Credit Commitments ..... 58
Property. Premises and Equipment ..... 62
Deposits ..... 62
Borrowings ..... 62
Liquidity and Cash Flow ..... 63
Capital Resources ..... 64
Off-Balance Sheet Arrangements and Aggregate Contractual Obligations ..... 66
Results by Business Segments ..... 67
Recent Accounting Developments ..... 76
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 77
Item 4. Controls and Procedures ..... 78
Part II. Other Information
Item 1. Legal Proceedings ..... 79
Item 2. Unregistered Sale of Equity Securities and Use of Proceeds ..... 79
Item 3. Defaults Upon Senior Security ..... 79
Item 4. Submission of Matters to a Vote of Security Holders ..... 79
Item 5. Other Information ..... 80
Item 6. Exhibits ..... 80
Signature ..... 81

Table of Contents

## PART I. FINANCIAL INFORMATION

## ITEM 1. Consolidated Financial Statements

## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

## (UNAUDITED)

| (Dollars in thousands) | September 30, 2005 | December 31, $2004$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Cash and cash equivalents | \$ 173,284 | \$ 171,657 |
| Securities: |  |  |
| Securities available for sale, at fair value | 1,000,185 | 1,103,877 |
| Securities held to maturity, at amortized cost (fair value: \$443,231 and \$465,330) | 439,505 | 456,371 |
| Other securities | 48,245 | 42,020 |
| Total securities | 1,487,935 | 1,602,268 |
| Loans, net of deferred fees and costs | 4,664,362 | 4,469,120 |
| Allowance for loan and lease losses | $(92,857)$ | $(107,517)$ |
|  |  |  |
| Total loans, net | 4,571,505 | 4,361,603 |
| Property, premises and equipment, net | 109,619 | 100,270 |
| Goodwill | 236,511 | 212,432 |
| Other intangible assets | 51,739 | 39,228 |
| Interest receivable and other assets | 420,364 | 409,187 |
|  |  |  |
| Total assets | \$ 7,050,957 | \$ 6,896,645 |
|  |  |  |
| LIABILITIES AND SHAREHOLDERS EQUITY |  |  |
| Deposits | \$ 5,015,416 | \$ 5,102,839 |
| Borrowings | 1,023,317 | 788,975 |
| Other liabilities | 230,159 | 229,144 |
| Total liabilities | 6,268,892 | 6,120,958 |
|  |  |  |
| Preferred stock of real estate investment trust subsidiaries | 12,658 | 12,621 |
|  | - | - |
| Commitments and contingencies (Note 8) |  |  |
| SHAREHOLDERS EQUITY: |  |  |
| Preferred stock | 102,706 | 103,816 |
| Common stock, no par value: $160,000,000$ shares authorized; $50,425,342$ and $51,179,450$ shares issued and outstanding as of September 30, 2005 and December 31, 2004, respectively | 271,777 | 263,190 |
| Unearned compensation | $(4,926)$ | $(1,907)$ |
| Accumulated other comprehensive loss | $(24,030)$ | $(18,474)$ |


| Retained earnings | 423,880 | 416,441 |  |
| :--- | :--- | :--- | :--- |
| Total shareholders equity | 769,407 | $-763,066$ |  |
| Total liabilities and shareholders | equity | $\$ 7,050,957$ | $\$ 6,896,645$ |

See notes to consolidated financial statements.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

## (UNAUDITED)

| (Dollars in thousands, except per share amounts) | Three months ended September 30, Nine months ended September 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| INTEREST INCOME |  |  |  |  |  |  |  |  |
| Loans | \$ | 84,135 | \$ | 70,952 | \$ | 237,486 | \$ | 215,514 |
| Securities: |  |  |  |  |  |  |  |  |
| Taxable |  | 15,117 |  | 21,393 |  | 47,196 |  | 64,363 |
| Tax-exempt |  | 1,015 |  | 1,088 |  | 2,992 |  | 3,351 |
|  |  |  |  |  |  |  |  |  |
| Total interest on securities |  | 16,132 |  | 22,481 |  | 50,188 |  | 67,714 |
| Other interest income |  | 443 |  | 141 |  | 884 |  | 695 |
| Total interest income |  | 100,710 |  | 93,574 |  | 288,558 |  | 283,923 |
| INTEREST EXPENSE |  |  |  |  |  |  |  |  |
| Deposits |  | 19,776 |  | 14,008 |  | 55,396 |  | 37,464 |
| Long-term borrowings |  | 9,648 |  | 6,440 |  | 24,829 |  | 20,369 |
| Short-term borrowings |  | 3,290 |  | 2,859 |  | 8,870 |  | 8,570 |
| Total interest expense |  | 32,714 |  | 23,307 |  | 89,095 |  | 66,403 |
| Net interest income |  | 67,996 |  | 70,267 |  | 199,463 |  | 217,520 |
| Provision for credit losses |  | $(3,352)$ |  | 1,308 |  | $(2,778)$ |  | 5,308 |
| Net interest income after provision for credit losses |  | 71,348 |  | 68,959 |  | 202,241 |  | 212,212 |
| NON-INTEREST INCOME |  |  |  |  |  |  |  |  |
| Insurance commissions and fees |  | 39,974 |  | 33,276 |  | 117,319 |  | 100,773 |
| Rental revenue on operating leases |  | 4,901 |  | 3,067 |  | 13,396 |  | 8,049 |
| Service charges and other fees |  | 2,496 |  | 2,599 |  | 7,915 |  | 7,846 |
| Loan and international banking fees |  | 1,663 |  | 2,137 |  | 5,789 |  | 6,255 |
| Trust fees |  | 1,074 |  | 1,009 |  | 3,200 |  | 2,916 |
| Gains on sale of loans |  | 100 |  | 129 |  | 306 |  | 1,166 |
| Gains on sale of securities, net |  | 43 |  | 2,820 |  | 342 |  | 6,734 |
| Other income |  | 4,238 |  | 2,951 |  | 10,656 |  | 8,549 |
|  |  |  |  |  |  |  |  |  |
| Total non-interest income |  | 54,489 |  | 47,988 |  | 158,923 |  | 142,288 |
|  |  |  |  |  |  |  |  |  |
| OPERATING EXPENSES |  |  |  |  |  |  |  |  |
| Compensation and benefits |  | 50,745 |  | 44,694 |  | 149,202 |  | 140,024 |
| Occupancy and equipment |  | 11,278 |  | 11,570 |  | 32,838 |  | 32,026 |
| Legal costs and other professional fees |  | 4,671 |  | 6,562 |  | 12,720 |  | 14,588 |
| Depreciation - equipment leased to others |  | 4,108 |  | 2,549 |  | 11,213 |  | 6,706 |
| Amortization of intangibles |  | 1,886 |  | 2,071 |  | 6,041 |  | 6,214 |
| Other expenses |  | 11,936 |  | 11,490 |  | 37,688 |  | 36,699 |


| Total operating expenses | 84,624 |  | 78,936 |  | 249,702 |  | 236,257 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income before provision for income taxes |  | 41,213 |  | 38,011 |  | 111,462 |  | 118,243 |
| Provision for income taxes |  | 15,626 |  | 15,556 |  | 41,690 |  | 46,403 |
| Net income | \$ | 25,587 | \$ | 22,455 | \$ | 69,772 | \$ | 71,840 |
| Net income per common share - basic | \$ | 0.47 | \$ | 0.41 | \$ | 1.26 | \$ | 1.30 |
| Net income per common share - diluted | \$ | 0.44 | \$ | 0.36 | \$ | 1.16 | \$ | 1.17 |
| Cash dividends per share of common stock | \$ | 0.1500 | \$ | 0.1425 | \$ | 0.4500 | \$ | 0.4275 |

See notes to consolidated financial statements.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

## (UNAUDITED)

Three months ended September 30, Nine months ended September 30,

| (Dollars in thousands) | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 25,587 | \$ | 22,455 | \$ | 69,772 | \$ | 71,840 |
| Other comprehensive income/(loss): |  |  |  |  |  |  |  |  |
| Unrealized net gains/(losses) on securities: |  |  |  |  |  |  |  |  |
| Unrealized net holding gains (losses) arising during period (net of taxes of $\$(5.3)$ million and $\$ 14.8$ million for the three months ended September 30, 2005 and 2004, and $\$(3.9)$ million and $\$(6.2)$ million for the nine months ended |  | (7,292) |  | 20,391 |  | (5,358) |  | (8,514) |
| Less: reclassification adjustment for net gains included in net income, net of income taxes |  | (25) |  | $(1,634)$ |  | (198) |  | $(2,713)$ |
| Net change |  | $(7,317)$ |  | 18,757 |  | $(5,556)$ |  | $(11,227)$ |
| Cash flow hedge: |  |  |  |  |  |  |  |  |
| Net gains arising during period (net of taxes of $\$ 0$ and $\$(236,000)$ for the three months ended September 30, 2005 and 2004, and $\$ 0$ and $\$ 670,000$ for the nine months ended September 30, 2005 and 2004, respectively) |  |  |  | (325) |  |  |  | 923 |
| Less: reclassification adjustment for income included in net income, net of income taxes |  |  |  | 24 |  |  |  | (622) |
| Net change |  |  |  | (301) |  |  |  | 301 |
| Other comprehensive income/(loss) |  | $(7,317)$ |  | 18,456 |  | $(5,556)$ |  | $(10,926)$ |
| Comprehensive income | \$ | 18,270 | \$ | 40,911 | \$ | 64,216 | \$ | 60,914 |

See notes to consolidated financial statements.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY

## (UNAUDITED)



| Balance, September 30, 2004 | $50,907,052$ | $\$ 256,762$ | $\$$ | $(2,031)$ | $\$$ | $(11,018)$ | $\$ 332,469$ | $\$$ | 91,917 | $\$$ | 668,099 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

See notes to consolidated financial statements.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

## (UNAUDITED)

Nine months ended September 30,

| (Dollars in thousands) | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows - operating activities |  |  |  |  |
| Net income | \$ | 69,772 | \$ | 71,840 |
| Reconcilement of net income to net cash from operations: |  |  |  |  |
| Provision for credit losses |  | $(2,778)$ |  | 5,308 |
| Depreciation and amortization |  | 22,539 |  | 18,049 |
| Amortization of intangible assets |  | 6,532 |  | 6,214 |
| Accretion of discount on borrowings |  | 683 |  | 2,890 |
| Net current and deferred tax assets |  | $(4,981)$ |  | 4,538 |
| Loss on sale of other real estate owned |  |  |  | 328 |
| Gain on sale of loans |  | (306) |  | $(1,166)$ |
| Gain on sale of securities, net |  | (342) |  | $(6,734)$ |
| Losses on property, premises and equipment and other assets, net |  | 1,009 |  | 1,344 |
| Changes in assets and liabilities: |  |  |  |  |
| Accrued interest receivable and other assets |  | $(6,037)$ |  | $(16,467)$ |
| Accrued interest payable and other liabilities |  | $(5,511)$ |  | $(24,002)$ |
|  |  | - |  |  |
| Operating cash flows, net |  | 80,580 |  | 62,142 |
|  |  |  |  |  |
| Cash flows - investing activities |  |  |  |  |
| Maturities and partial paydowns on securities: |  |  |  |  |
| Available for sale |  | 193,721 |  | 543,797 |
| Held to maturity |  | 115,984 |  | 39,074 |
| Purchase of securities: |  |  |  |  |
| Available for sale |  | $(132,157)$ |  | $(842,038)$ |
| Held to maturity |  | $(97,898)$ |  | $(93,452)$ |
| Other securities and other investments |  | $(30,612)$ |  | $(4,949)$ |
| Proceeds from sale of securities: |  |  |  |  |
| Available for sale |  | 45,274 |  | 722,230 |
| Other securities and other investments |  | 9,187 |  | 15,571 |
| Loans, net |  | $(205,785)$ |  | 26,732 |
| Proceeds from sale of portfolio loans |  | 1,602 |  | 26,344 |
| Payment for business acquisitions, net of cash acquired |  | $(35,971)$ |  | (28) |
| Proceeds from sale of other real estate owned |  |  |  | 3,227 |
| Proceeds from disposal of property, premises and equipment |  | 944 |  | 2,069 |
| Purchase of property, premises and equipment |  | $(29,433)$ |  | $(27,363)$ |
| Purchase of bank owned life insurance policies |  |  |  | $(10,730)$ |
| Investing cash flows, net |  | $(165,144)$ |  | 400,484 |

(Continued on next page)

## See notes to consolidated financial statements.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

## (UNAUDITED) (CONTINUED)



See notes to consolidated financial statements.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES


#### Abstract

The Consolidated Balance Sheet as of September 30, 2005, and the Consolidated Statements of Operations, Comprehensive Income, Cash Flows and Shareholders Equity for the three and nine month periods ended September 30, 2005 have been prepared by Greater Bay Bancorp and are not audited. In our opinion, the interim data includes all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the results for the interim periods. The results of operations for the three and nine month periods ended September 30, 2005 are not necessarily indicative of the results expected for any subsequent period or for the entire fiscal year ending December 31, 2005.


## Organization and Nature of Operations


#### Abstract

Greater Bay Bancorp is a financial holding company with one bank subsidiary, Greater Bay Bank, National Association, or the Bank, and one commercial insurance brokerage subsidiary, ABD Insurance and Financial Services, or ABD. The Bank provides community banking services in the greater San Francisco Bay Area through its community banking organization, including Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank. Nationally, Greater Bay Bancorp provides customized lending services through its specialty finance group, which includes Matsco, CAPCO, Greater Bay Bank SBA Lending Group, and Greater Bay Capital. ABD Insurance and Financial Services, our commercial insurance brokerage subsidiary, provides employee benefits consulting and risk management solutions to business clients throughout the United States.


## Consolidation and Basis of Presentation

Our accounting and reporting policies conform to generally accepted accounting principals, or GAAP, applicable in the United States, and the prevailing practices within the banking industry. The consolidated financial statements include the accounts of our holding company and its subsidiaries. All significant intercompany transactions and balances have been eliminated. Certain reclassifications have been made to prior years consolidated financial statements to conform to the current presentation. At December 31, 2004, we reclassified our reserve for unfunded credit commitments from the allowance for loan and lease losses to other liabilities for all periods presented.

## Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of certain revenues and expenses during the reporting period. Actual results could differ from those estimates.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Comprehensive Income

We classify items of other comprehensive income by their nature in the financial statements and display the accumulated other comprehensive income separately from retained earnings in the equity section of the balance sheet. The changes to the balances of accumulated other comprehensive income were as follows for the periods indicated.

Accumulated

| (Dollars in thousands) | Unrealized <br> gains / <br> (losses) <br> on securities | Additional minimum pension liability | $\begin{aligned} & \text { Cash flow } \\ & \text { hedges } \end{aligned}$ | other comprehensive income / (loss) |
| :---: | :---: | :---: | :---: | :---: |
| Balance - June 30, 2005 | \$ $(11,144)$ | $(5,569)$ | \$ | \$ (16,713) |
| Current period change in fair value | $(7,317)$ |  |  | $(7,317)$ |
| Balance - September 30, 2005 | \$ $(18,461)$ | $(5,569)$ | \$ | \$ $(24,030)$ |
| Balance - June 30, 2004 | \$ (29,775) | \$ | \$ 301 | \$ $(29,474)$ |
| Period change in fair value | 18,757 |  | (301) | 18,456 |
| Balance - September 30, 2004 | \$ $(11,018)$ | \$ | \$ | \$ (11,018) |
| (Dollars in thousands) | Unrealized gains / (losses) on securities | Additional minimum pension liability | $\begin{aligned} & \text { Cash flow } \\ & \text { hedges } \end{aligned}$ | Accumulated other comprehensive income / <br> (loss) |
| Balance - December 31, 2004 | \$ $(12,905)$ | \$ $(5,569)$ | \$ | \$ $(18,474)$ |
| Current period change in fair value | $(5,556)$ |  |  | $(5,556)$ |
| Balance - September 30, 2005 | \$ $(18,461)$ | \$ $(5,569)$ | \$ | \$ $(24,030)$ |
| Balance - December 31, 2003 | \$ 209 | \$ | \$ | \$ 209 |
| Period change in fair value | $(11,227)$ |  | 301 | $(10,926)$ |
| Balance - September 30, 2004 | \$ $(11,018)$ | \$ | \$ 301 | \$ (10,717) |

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

## Loans

Loans are classified for financial reporting purposes based upon the purpose and primary source of repayment of the loans. Therefore, in certain instances commercial loans originated for the purpose of financing our clients commercial operations may also be secured by the borrowers residential property. Residential mortgage loans are comprised of loans secured by single family residential properties originated for the purpose of acquiring or refinancing the existing mortgage on the collateral property. Real estate other is comprised of equity lines of credit, loans on multifamily residential properties and other real estate loans which do not fall under any of the other real estate loan category definitions. Our loan classifications for financial reporting purposes differ from the classifications used for regulatory reporting purposes which is based upon the nature of the collateral securing the loans.

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Stock-Based Compensation

We apply Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations, in our accounting for our stock option plan and our employee stock purchase plan. Accordingly, no compensation cost has been recognized for stock options granted from our stock option plan as the exercise prices of the options are at fair value of the underlying common stock on the date of grant. We record compensation costs for our restricted stock grants over the vesting period of the grants based on the fair value of the underlying common stock on the date of grant. During the third quarter and the nine months ended September 30, 2004, we also recorded $\$ 95,000$ and $\$ 1.2$ million, respectively, in compensation costs resulting from stock option modifications. No such compensation costs were recorded during 2005.

If compensation costs for our stock option plan had been determined consistent with Statement of Financial Accounting Standards, or SFAS, No. 123, Accounting for Stock-Based Compensation as amended by SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure , or SFAS No. 123, as amended, our net income per common share would have been reduced to the pro forma amounts indicated below:

| (Dollars in thousands, except per share amounts) | Three months ended September 30, Nine months ended September 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Stock-based employee compensation cost, net of tax, that would have been included in the determination of net income if the fair value method had been applied to all awards |  |  |  |  |  |  |  |  |
| Net income: |  |  |  |  |  |  |  |  |
| As reported | \$ | 25,587 | \$ | 22,455 | \$ | 69,772 | \$ | 71,840 |
| Pro forma | \$ | 23,774 | \$ | 20,963 | \$ | 64,919 | \$ | 67,508 |
| Basic net income per common share: |  |  |  |  |  |  |  |  |
| As reported | \$ | 0.47 | \$ | 0.41 | \$ | 1.26 | \$ | 1.30 |
| Pro forma | \$ | 0.43 | \$ | 0.38 | \$ | 1.17 | \$ | 1.21 |
| Diluted net income per common share: |  |  |  |  |  |  |  |  |
| As reported | \$ | 0.44 | \$ | 0.40 | \$ | 1.16 | \$ | 1.26 |
| Pro forma | \$ | 0.41 | \$ | 0.37 | \$ | 1.07 | \$ | 1.18 |

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

No adjustments have been made to the stock-based employee compensation cost for estimated future forfeitures. The fair value of each stock-based compensation grant is determined as of the date of the grant. Options generally vest over a five-year period using a graded vesting schedule. The above compensation cost disclosure assumes that we recognize compensation expense on a straight-line basis over the vesting period of the entire award. The fair values for our stock-based compensation plans are estimated using the Black-Scholes option-pricing model with the following weighted average assumptions during the periods indicated:

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Stock option plan: |  |  |  |  |
| Dividend yield | 2.3\% | 2.0\% | 2.4\% | 2.0\% |
| Expected volatility | 40.4\% | 41.0\% | 43.8\% | 42.9\% |
| Risk free rates | 4.2\% | 3.7\% | 4.0\% | 3.3\% |
| Weighted average expected life (in years) | 5.86 | 5.86 | 5.86 | 5.80 |
| Employee stock purchase plan: |  |  |  |  |
| Dividend yield | 2.3\% | 2.0\% | 2.1\% | 2.0\% |
| Expected volatility | 22.8\% | 27.2\% | 23.7\% | 30.2\% |
| Risk free rates | 3.5\% | 1.5\% | 3.1\% | 1.7\% |
| Weighted average expected life (in years) | 0.25 | 0.25 | 0.25 | 0.25 |

The actual value, if any, that the beneficiary will realize from these stock-based compensation plans will depend solely on the excess of the common stock price over the option exercise price when the options are exercised or the employees purchase price when the shares are purchased.

## Earnings Per Common Share and Share Amounts

Basic earnings per common share are computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted earnings per common share is computed by also considering the impact of potential common stock issuances on both net income available to common shareholders and the weighted average number of common shares outstanding. Potential common shares relate to common stock underlying dilutive stock options and the outstanding Zero Coupon Senior Convertible Contingent Debt Securities, or CODES. Our convertible preferred stock is anti-dilutive, and is excluded from this calculation.

The diluted earnings per common share for the three and nine month periods ended September 30, 2004, have been restated to reflect the December 31, 2004 adoption of the Emerging Issues Task Force, or EITF, Issue 04-8. As a result of the adoption of EITF Issue 04-8, we have included the weighted average contingently issuable shares from the CODES due 2024 and CODES due 2022 as potential common shares for purposes of computing diluted earnings per common share using the if-converted method. CODES redeemed prior to the adoption of EITF Issue 04-8 have been excluded from this restatement.

## NOTE 2 BUSINESS COMBINATIONS

On May 1, 2005, we completed the acquisition of Lucini/Parish Insurance, Inc, or Lucini/Parish. We allocated the purchase price to the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. We recorded $\$ 24.2$ million in goodwill and $\$ 19.2$ million in other intangible assets in connection with this transaction. Capitalized merger and other related costs of $\$ 642,000$ were included in the allocated purchase price as part of this acquisition. We may be required to make contingent payments to the former shareholders of Lucini/Parish based on future operating results. Any contingent payments would be recorded as an increase to goodwill. As of September 30, 2005, under the acquisition agreement with Lucini/Parish, the maximum aggregate future cash earn-out payments to its former shareholders were $\$ 17.8$ million, $\$ 10.0$ million of which is contingent on future operating results, payable during 2006, 2007 and/or 2008 and $\$ 7.8$ million of which is dependent on the passage of time.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## NOTE 3 SECURITIES

Any security for which the current fair value is less than the carrying value is considered impaired. On a quarterly basis, we evaluate all impaired securities to determine if the impairments are other-than-temporary. For those securities which we identify as having an other-than-temporary impairment, the loss is reported as a reduction in current period income.

During 2005, we owned shares of a single series of Federal National Mortgage Association, or Fannie Mae, Preferred Stock and a single series of Federal Home Loan Mortgage Corporation, or Freddie Mac, Preferred Stock. At March 31, 2005, these two series of preferred stock had a combined cost basis of $\$ 5.3$ million and a combined fair value of $\$ 4.2$ million. During the first quarter of 2005 , we determined that the impairment of these securities was other-than-temporary. As a result of this determination, we recorded a $\$ 1.0$ million charge to other income during the first quarter of 2005 . During the second quarter of 2005 , we recovered $\$ 6,000$ of the impairment charge when we sold these securities.

As of September 30, 2005, we had no other-than-temporarily impaired securities. We did have temporarily impaired securities with a fair value of $\$ 1.2$ billion and unrealized losses of $\$ 28.7$ million at September 30, 2005. Securities that are not impaired had a fair value of $\$ 333.3$ million and unrealized gains of $\$ 5.1$ million at September 30, 2005. The following table presents the fair value and unrealized loss positions of our temporarily impaired securities, categorized by whether the securities have been impaired for less than 12 months or if they have been impaired for 12 months or more as of September 30, 2005.


| Total temporarily impaired securities | \$ 529,629 | \$ (9,029) | \$ 623,757 | \$ $(19,637)$ | \$ 1,153,386 | \$ $(28,666)$ | 3.07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

The temporary declines in the fair value of the securities are primarily attributable to increases in market interest rates, changes in implied interest rate volatility and changes in the expected time distribution of interest and principal receipts. As of September 30, 2005, there were 138 temporarily impaired securities in these categories, 109 of which have been temporarily impaired for less than 12 months. The majority of these temporary declines in fair values are in the mortgage-backed and mortgage-related securities, or MBS, category. Although MBS securities have contractual maturities of up to 30 years and have interest rate structures ranging from fixed, fixed convertible to variable and variable, these securities are subject to contractual amortization and prepayment. Our analysis indicates that the expected interest rate duration for impaired MBS was 3.2 years at September 30, 2005. We closely monitor all of our investments for changes in credit ratings. We do not believe there are any increases in the credit

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004
risks attributable to these securities which have given rise to an other-than-temporary impairment. Management has determined that we have the intent and ability to hold these securities for the period of time necessary to recover their current value impairment. As such, management considers the impairment of these securities to be temporary.

## NOTE 4 ALLOWANCE FOR LOAN AND LEASE LOSSES, RESERVE FOR UNFUNDED CREDIT COMMITMENTS AND NONPERFORMING ASSETS

## Allowance for Loan and Lease Losses and the Reserve for Unfunded Credit Commitments

The following table sets forth information concerning our allowance for loan and lease losses and the reserve for unfunded credit commitments at the dates and for the periods indicated.

|  | Allowance for <br> loan and lease <br> losses | Reserve for <br> unfunded <br> credit <br> commitments | Combined <br> total |
| :--- | :--- | :--- | :--- |
|  |  |  |  |


| For the nine months ended September 30, 2004: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, beginning of period | \$ | 124,489 | \$ | 1,679 | \$ 126,168 |
| Net (charge-offs)/recoveries |  | $(13,127)$ |  |  | $(13,127)$ |
| Provision |  | 2,098 |  | 3,210 | 5,308 |
| Balance, end of period | \$ | 113,460 | \$ | 4,889 | \$ 118,349 |

Our methodology for determining the appropriate level of allowance for loan and lease losses and the reserve for unfunded credit commitments consists of two key components, an individual impairment component and a pool analysis component.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Individual Impairment Component

The individual loan impairment component is equal to the balance of specific reserves that are established for impaired loans as defined by SFAS No. 114 Accounting by Creditors for Impairment of a Loan, as amended by SFAS No. 118, Accounting by Creditors for Impairment of a Loan Income Recognition and Disclosures, an Amendment of SFAS No. 114, or SFAS No. 114 and 118. Loans are considered for impairment through the normal review process, and if impairment is determined, the loan is placed on nonperforming status. We estimate the amount of impairment and adjust the book value of the loan for the amount of impairment by either taking a charge-off against the loan or establishing a specific reserve. If we believe that the impaired value is reasonably certain, we charge-off an amount equal to the impairment. A specific reserve is established when the impaired value has a degree of uncertainty and we believe that we will obtain a more precise value by the occurrence of a specific future event. The balance of the specific reserve represents the individual loan impairment component of the allowance. This component of the allowance for loan and lease losses and reserve for unfunded commitments was as follows at the dates indicated:

| (Dollars in thousands) | September 30, <br> 2005 | December 31, <br> 2004 |  |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| Specific reserves: | $\$ 14,417$ | $\$$ | 14,615 |
| Individual loan impairment | 832 |  |  |
| Reserve for unfunded credit commitments | $\$$ | 15,250 | $\$$ |
| Total |  |  | 16,477 |

The decrease in specific reserves from December 31, 2004 to September 30, 2005 resulted from a decrease in loss exposure associated with impaired loans.

## Pool Analysis Component

The pool analysis is a migration-based analysis that results in a range of allowance and is performed in two steps. First, the analysis includes an estimate of loss based on the distribution of the portfolio by credit risk rating, the probability of default by credit risk rating, and the estimate of loss assuming a loan default. We segment our unimpaired portfolio by credit risk rating and then further segment each category by loan/collateral type. We then apply a probability of default factor against each credit risk rating segment based on our historical data that produces an estimate, by loan/collateral type, of the aggregate principal amount of loans that are likely to default. Finally, we apply an estimated loss factor, based on collateral type, against the aggregate principal amount of loans that are likely to default to determine an estimate of loss. This first step of the pool analysis resulted in a required allowance for loan and lease loss and reserve for unfunded credit commitments as follows:

| (Dollars in thousands) | September 30, <br> 2005 | December 31, <br> 2004 |  |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| Migration-based pool analysis: | $\$ 37,602$ | $\$$ | 55,799 |
| Allowance for loan and lease losses | 3,760 | $-2,128$ |  |
| Reserve for unfunded credit commitments | $\$$ | 41,362 | $\$$ |
| Total |  | 57,927 |  |

The decrease in this component of the allowance for loan and lease losses is a result of a decrease in the average probability of default rates, which is based on historical experience, an overall improvement in credit quality, decreases in loan balances, and changes in the mix of loans by type.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

The second step of the pool analysis is a determination of an estimated range of unidentified, incurred loss. Borrowers are impacted by events that result in loan default and an eventual loss that occur well in advance of a lender s knowledge of those events. An example of a loss-causing event for a commercial real estate loan would be the loss of a major tenant. There is a lag between the loss-causing event, loss of a major tenant in this example, and our knowledge of this event. While loss-causing events have likely been identified for loans and unfunded commitments that have been assigned risk ratings associated with criticized assets, they have not been identified for all pass-rated loans and commitments. Therefore, we believe that a portion of the pass-rated assets have heightened risk that would be similar to criticized assets. This portion of our pool analysis resulted in the following estimated range of unidentified incurred loss at the dates indicated:

|  | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Low end of range | High end of range | Low end of range | High end of range |
| Estimated range of unidentified incurred loss: |  |  |  |  |
| Allowance for loan and lease losses | \$ 26,189 | \$ 40,845 | \$ 22,262 | \$ 37,103 |
| Reserve for unfunded credit commitments | 2,212 | 3,687 | 1,495 | 2,492 |
| Total | \$ 28,401 | \$ 44,532 | \$ 23,757 | \$ 39,595 |

The increase in the unidentified incurred loss range from December 31, 2004 to September 30, 2005 was the result of an increase in loans and commitments in the pass-rated categories.

Adding together the individual loan impairment component and the two steps of the pool loan analyses, the total indicated range of allowance for loan and lease losses resulting from our methodology was as follows at the dates indicated:

|  | September 30, 2005 |  |  | December 31, 2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Low end of range |  | gh end of range | Low end of range |  | gh end of range |
| Allowance for loan and lease losses | \$ 78,208 | \$ | 92,864 | \$ 92,676 | \$ | 107,517 |
| Reserve for unfunded credit commitments | 6,804 |  | 8,279 | 5,485 |  | 6,482 |
| Total | \$ 85,012 | \$ | 101,143 | \$ 98,161 | \$ | 113,999 |

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

Management believes that the most likely amount of loss is the high end of the range based primarily on the following considerations:

We have a significant number of large loans. The unidentified deterioration of a few large credits could materially alter allowance needs;

Continuing increases in short-term interest rates have likely added pressure on debt service ratios; and

Although the overall Bay Area economy has stabilized from its recent period of decline, there is not yet convincing evidence that a recovery is under way.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Nonperforming Assets

The following table presents our nonperforming assets at the dates indicated.

| (Dollars in thousands) | September 30,$2005$ |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Nonperforming assets: |  |  |  |  |
| Nonaccrual loans | \$ | 71,931 | \$ | 43,711 |
| OREO |  |  |  |  |
| Other nonperforming assets |  | 1,153 |  | 569 |
| Total nonperforming assets | \$ | 73,084 | \$ | 44,280 |
| Restructured loans on accrual status | \$ | 214 | \$ | 250 |
| Accruing loans past due 90 days or more | \$ |  | \$ | 6 |
| Nonaccrual loans to total loans |  | 1.54\% |  | 0.98\% |
| Nonperforming assets to total assets |  | 1.04\% |  | 0.64\% |
| Nonperforming assets, restructured loans and accruing loans past due 90 days or more to total loans and OREO |  | 1.57\% |  | 1.00\% |
| Nonperforming assets, restructured loans and accruing loans past due 90 days or more to total assets |  | 1.04\% |  | 0.64\% |

Nonaccrual loans at September 30, 2005 increased as compared to December 31, 2004 primarily as a result of a single client relationship totaling $\$ 36.6$ million that was placed on nonaccrual status during the second quarter of 2005. The majority of this relationship is primarily secured by an owner-occupied residential property. The loans comprising this relationship matured during the third quarter of 2005 and a workout plan has been put into place in consideration of a $\$ 5.0$ million pay down received during the quarter. Our current assessment of risk exposure stemming from this relationship is fully reflected in our allowance level as of September 30, 2005.

Table of Contents
GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## NOTE 5 GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill and other intangible assets by business segment were as follows at the dates indicated:

|  | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Goodwill | Other intangible assets | Goodwill | Other intangible assets |
| Community banking | \$ 2,360 | \$ 696 | \$ 2,360 | \$ 1,214 |
| Holding company |  |  |  | 154 |
| Insurance brokerage services | 205,390 | 51,013 | 181,311 | 37,800 |
| Specialty finance: |  |  |  |  |
| Matsco | 22,707 |  | 22,707 |  |
| CAPCO | 6,054 | 30 | 6,054 | 60 |
| Total specialty finance | 28,761 | 30 | 28,761 | 60 |
| Total | \$ 236,511 | \$ 51,739 | \$ 212,432 | \$ 39,228 |

## Goodwill

During the second quarter of 2005, we recorded $\$ 24.2$ million of additional goodwill in connection with the acquisition of Lucini/Parish.

Based on the initial estimate of ABD s 2004 qualifying financial performance, we accrued ABD s estimated 2004 earn-out payment as of December 31, 2004. The accrual resulted in a $\$ 28.2$ million increase to goodwill during 2004. During 2005, we adjusted and then finalized the amount of the 2004 ABD earn-out payment and as a result goodwill decreased by $\$ 350,000$.

[^0]
## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Other Intangible Assets

All of our other intangible assets have finite useful lives. We have no indefinite life intangible assets other than goodwill. Other intangible assets at September 30, 2005 and December 31, 2004 were as follows:

|  | September 30, 2005 |  |  |
| :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Gross carrying amount | Accumulated amortization | Total |
| Insurance brokerage services expirations | \$ 76,116 | \$ (25,480) | \$ 50,636 |
| Loan servicing assets | 2,404 | $(1,708)$ | 696 |
| Insurance brokerage services covenant not to compete | 826 | (473) | 353 |
| CAPCO customer base | 200 | (170) | 30 |
| Trademark | 146 | (122) | 24 |
|  | - | - |  |
| Total intangible assets | \$ 79,692 | \$ (27,953) | \$ 51,739 |


|  | December 31, 2004 |  |  |
| :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Gross carrying amount | Accumulated amortization | Total |
| Insurance brokerage services expirations | \$ 57,194 | \$ (19,799) | \$ 37,395 |
| Loan servicing assets | 2,403 | $(1,217)$ | 1,186 |
| Core deposits | 1,465 | $(1,437)$ | 28 |
| Other covenant not to compete | 774 | (620) | 154 |
| Insurance brokerage services covenant not to compete | 708 | (303) | 405 |
| CAPCO customer base | 200 | (140) | 60 |
| Total intangible assets | \$ 62,744 | \$ $(23,516)$ | \$ 39,228 |

During 2005, we recorded $\$ 19.2$ million of additional other intangible assets in connection with the acquisition of Lucini/Parish.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

Expirations for our insurance brokerage services business segment represent the estimated fair value of the existing customer lists, or books of business, that had been developed over a period of years through the date of acquisition. We periodically evaluate expirations for impairment and determined, as of September 30, 2005, that these assets were not impaired. We periodically reevaluate the remaining estimated lives of these expirations based on the actual retention rates of the acquired customers. Based on such a revaluation which took place during the third quarter of 2005, we determined that the expirations are estimated to have lives ranging from approximately eight to fifteen years. As of September 30, 2005, the future annual amortization of expirations is estimated to be as follows:

## (Dollars in thousands)

| Remainder of 2005 | $\$ 1,739$ |
| :--- | ---: |
| 2006 | 6,955 |
| 2007 | 6,955 |
| 2008 | 6,955 |
| 2009 | 6,936 |
| 2010 | 6,931 |
| Thereafter | 14,164 |
|  |  |
| Total | $\$ 50,635$ |

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

Loan Servicing Assets

Loan servicing assets are created upon the sale of Small Business Administration, or SBA, loans as these loans are sold with servicing retained. All other loans and leases are sold with servicing released. Servicing assets, net of accumulated amortization, were $\$ 696,000$ at September 30, 2005 as compared to $\$ 1.2$ million at December 31, 2004. We periodically evaluate servicing assets for impairment and determined, as of September 30, 2005, that these assets were not impaired. We use industry prepayment statistics in estimating the expected remaining life of the serviced loans. The loans sold that generated the servicing assets were predominately originated from the same SBA program, with similar terms in regards to interest rate index and term to maturity. As the serviced loans are homogeneous in nature, the servicing asset is evaluated for impairment using a single strata based upon the estimated fair value of the servicing rights as compared to amortized cost. Estimated fair value is determined using discounted estimates of future cash flows. Impairment of the asset is recorded if its estimated fair value drops below its net book value.

## NOTE 6 BORROWINGS

Borrowings were as follows at the dates indicated:


Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

Additional information about our short-term borrowings is as follows:

|  | September 30, <br> (Dollars in thousands) | December 31, <br> 2005 |  |
| :--- | :---: | :---: | :---: |
|  | 2004 |  |  |

## Short-term borrowings

The Federal Home Loan Bank, or FHLB, advances are collateralized by loans and securities pledged to the FHLB. We had securities with a carrying value of $\$ 615.7$ million at September 30, 2005 and $\$ 777.9$ million at December 31, 2004 and loans with a carrying value of $\$ 266.6$ million at September 30, 2005 and $\$ 204.4$ million at December 31, 2004 pledged to the FHLB for both short-term and long-term borrowings.

Securities sold under short-term agreements to repurchase generally mature within 90 days of date of purchase. No such securities were pledged at September 30, 2005 and December 31, 2004.

In March 2005, the holding company entered into a three-year unsecured committed credit facility under which we had $\$ 60.0$ million available as of September 30, 2005. This facility replaced a short-term, unsecured committed credit facility under which we had $\$ 95.0$ million available as of December 31, 2004. Under these credit facilities, we had no advances outstanding at September 30, 2005 and December 31, 2004. There were no average balances outstanding during the nine months ended September 30, 2005 and the year ended December 31, 2004. There were no amounts outstanding at any month-end during the nine months ended September 30, 2005 and the year ended December 31, 2004. We paid commitment fees on these credit facilities totaling $\$ 284,000$ during the nine months ended September 30, 2005 and $\$ 173,000$ during the same period in 2004. The new credit facility requires compliance with certain debt covenants, including prohibitions on (a) the imposition of any encumbrance or lien on certain of our properties; (b) the merger or consolidation of Greater Bay Bancorp or any of our subsidiaries with any other person, subject to certain exceptions; (c) incurrence of additional holding company debt not explicitly exempted; and (d) a requirement for the maintenance of certain capital and financial performance ratios. We are in compliance with all related covenants for this credit facility as of

September 30, 2005.

### 5.125\% Senior Notes, Series C and D

On April 15, 2005, we issued $\$ 150.0$ million aggregate principal amount of $5.125 \%$ Senior Notes, Series C, due April 15, 2010, or the Senior Notes due 2010, Series C. The net proceeds from the issuance of the Senior Notes due 2010, Series C were approximately $\$ 148.3$ million, after deducting the initial purchaser s discounts and commissions and offering expenses.

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

On September 28, 2005, we completed the exchange, or the Exchange Offer, of $\$ 150.0$ million aggregate principal amount of the Senior Notes due 2010, Series C, for $\$ 150.0$ million aggregate principal amount of $5.125 \%$ Senior Notes, Series D, due April 15, 2010, or the Exchange Notes. The terms of the Exchange Notes and the Senior Notes due 2010, Series C are identical in all material respects, except that the Exchange Notes have been registered with the Securities and Exchange Commission and do not contain transfer restrictions and registration rights that related to the Senior Notes due 2010, Series C. The Exchange Notes were issued under the same Indenture as the Senior Notes due 2010, Series C. We incurred no additional indebtedness as a result of the consummation of the Exchange Offer. The Exchange Notes are not subject to redemption at our option or repayment at the option of the holders, in whole or in part, prior to maturity and will not have the benefit of any sinking fund. The Exchange Notes have a fixed rate of $5.125 \%$ per annum payable semi-annually on April 15 and October 15 of each year, commencing October 15, 2005. The notes restrict our ability to sell, dispose of or encumber shares of capital stock of any bank subsidiary.

## Zero Coupon Senior Convertible Contingent Debt Securities

CODES due 2024

As of September 30, 2005, 102,050 units of the CODES due 2024 were outstanding with a carrying value of $\$ 93.0$ million. At December 31, 2004, 265,212 units were outstanding with a carrying value of $\$ 240.8$ million. Each unit of the CODES due 2024 has a $\$ 1,000$ principal amount at maturity and had an accreted value of $\$ 911.85$ per unit as of September 30, 2005 and $\$ 908.44$ per unit as of December 31, 2004. The CODES due 2024 have a yield to maturity of $0.50 \%$, are callable by us at the accreted value beginning March 23, 2009 and have an investor put right at the then accreted value on March 23, 2006, 2009, 2014 and 2019.

During the nine months ended September 30, 2005, we repurchased 163,162 units of the CODES due 2024 in privately negotiated transactions. We recognized a net gain of $\$ 1.5$ million on the repurchase of these units.

As of September 30, 2005 and December 31 2004, the CODES due 2024 were convertible into shares of our common stock at a rate of 23.7716 and 23.7582, respectively, shares per unit of CODES due 2024, contingent upon certain events. The conversion rate is adjustable based on several factors, including increases in the dividend rate on our common stock. As of September 30, 2005, none of the contingent conversion features had been triggered. During 2005, we adjusted the conversion rate to 23.7716 shares of our common stock per unit of CODES due 2024 to reflect two increases in the dividend rate on our common stock since we issued the CODES due 2024. The remaining outstanding CODES due 2024 were convertible into $2,425,892$ shares of our common stock at September 30, 2005 and $6,300,960$ shares of our common stock at December 31, 2004. Upon conversion, the CODES due 2024 can be settled in either cash or our common stock.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

During the three months ended September 30, 2005, we repurchased the remaining 1,000 units of the CODES due 2022 in a privately negotiated transaction. We recognized a net loss of $\$ 1,000$ on the repurchase of these units. At December 31, 2004, 1,000 units were outstanding with a carrying value of $\$ 679,000$. Each unit had a $\$ 1,000$ principal amount at maturity and had

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004
an accreted value of $\$ 678.53$ per unit as of December 31, 2004. The CODES due 2022 had a yield to maturity of $2.25 \%$, which were callable by us at the accreted value five years after issuance and had an investor put right at the accreted value on April 24, 2007, 2012 and 2017.

Contingent Conversion Features

See Note 9 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS included in our 2004 Annual Report on Form 10-K for a description of the circumstances under which the CODES due 2024 are contingently convertible.

## NOTE 7 DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

## Embedded Derivatives

The CODES due 2024 contain three features which we are required to treat as bifurcated embedded derivatives in accordance with GAAP. The liability for these embedded derivatives had an estimated fair value of $\$ 173,000$ at the time of the issuance of the CODES due 2024, $\$ 21,000$ at September 30, 2005 and $\$ 289,000$ at December 31, 2004. The majority of the estimated fair value of these embedded derivatives is attributable to the contingent interest feature. The embedded derivatives were recorded upon the origination of the CODES due 2024 and changes in their fair value are recorded to other income in the periods those changes occur.

There were embedded derivatives contained in the 1,000 units of outstanding CODES due 2022 which were similar in nature to the embedded derivatives that are contained in the CODES due 2024. Management had determined that the fair value of the embedded derivatives contained in the CODES due 2022 was nominal.

## Loan Purchase Commitments

From time to time, we enter into commitments to purchase whole loans. We evaluate all such commitments under FAS No. 133, as amended, to determine if the purchase commitment qualifies as a derivative. If we determine that such a derivative exists, the change in value of the derivative will be recorded to other income. No such derivatives existed at September 30, 2005 and December 31, 2004. During the nine month period ended September 30, 2005, we recorded a gain of $\$ 1.3$ million on these commitments. No such gains or losses were recorded during the three months ended September 30, 2005 or anytime during 2004.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

## NOTE 8 COMMITMENTS AND CONTINGENCIES

In the normal course of business, we become contractually obligated under various commitments and contingent liabilities, such as guarantees and commitments to extend credit, that are not reflected in the accompanying consolidated financial statements. The following table provides information about the amount of these commitments at the dates indicated.

|  | September 30, <br> 2005 |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) |  |  |  |  |
| Undrawn loan commitments | \$ | 1,425,458 | \$ | 1,258,357 |
| Commitments under letters of credit | \$ | 178,984 | \$ | 125,700 |

Loan commitments which have fixed expiration dates and require the payment of a fee are typically contingent upon the borrower meeting certain financial and other covenants. Approximately $\$ 473.3$ million of these

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004
commitments relate to real estate construction, a significant portion of which is expected to fund within the next 12 months. The remainder relates primarily to revolving lines of credit or other commercial loans and many of these commitments are expected to expire without being drawn upon, therefore the total commitments do not necessarily represent future cash loan funding amounts. Our exposure to credit losses on loan commitments is equal to the commitment amounts, although actual losses on any commitment are limited to amounts ultimately funded.

In the ordinary course of business there are various assertions, claims and legal proceedings pending against us. Management is of the opinion that the ultimate resolution of these proceedings will not have a material adverse affect on the consolidated financial position or our results of operations.

In 2004, the New York Attorney General filed a civil action against Marsh \& McLennan Companies, Inc. and Marsh Inc., an insurance brokerage firm, alleging illegal bid-rigging and business steering activities. The New York Attorney General is also investigating other insurance brokerage firms to obtain information about compensation agreements between insurance brokers and insurance companies. One of the areas of focus of these inquiries to date has been on contingency or override payments that insurance companies pay to brokers based on the overall relationship and services provided by the broker. Such payments are generally in accordance with longstanding industry practice and may be based upon a variety of factors including, but not limited to, aggregate volume, profitability and persistency of insurance policies placed by the broker. The California Department of Insurance has also recently announced that, while it continues to review these arrangements, it is deferring any action on proposed broker compensation disclosure regulations in view of industry initiatives underway in this area.

Our insurance brokerage subsidiary, ABD , receives such commissions and override payments, which amounted to $10.1 \%$ of total ABD commissions and fees received during the twelve month period ended September 30, 2005. ABD has received requests for information from several state insurance commissioners and in October 2005, ABD received a subpoena from the Office of the Attorney General of the State of New York about ABD s marketing practices and compensation arrangements with insurance carriers. As a result of conversations with the New York State Attorney General s Office, it is our understanding that ABD s receipt of the subpoena is part of that Office s broad review of the insurance brokerage industry and that others in the industry have recently received subpoenas. ABD intends to cooperate with the New York State Attorney General s Office. We anticipate that officials from other jurisdictions may also seek information from ABD as part of the ongoing industry-wide investigations into contingent commissions and override payments.

In response to these developments, in late 2004 we engaged outside counsel to conduct a compliance review of ABD s contingency commission arrangements and marketing practices. The compliance review included extensive interviews with ABD personnel, analysis of contingency arrangements and review of producer compensation, client files and email activity. No evidence was found to indicate any improper activities of the type alleged against firms in New York, nor were any systemic compliance related issues identified in these general areas of concern.

ABD is a party to two related actions pending in U.S. District Court filed by an equipment lease finance company. The actions arose out of equipment leases that the finance company entered into with various lessees, four of which had been clients of ABD. According to the complaints, the finance company alleges that, because it was named as a loss payee and/or additional insured under the insurance policies issued to the lessees, it may now make insurance claims against the lessees insurance policies for loss or damage to the subject leased equipment. The complaints further allege that, in the event the finance company was not properly named as an additional insured and/or loss payee on the subject insurance policies, then ABD , as the broker of record, is liable for the losses due to ABD s alleged failure to follow the clients alleged
instructions to have the finance company added as an additional insured and loss payee. The complaints seek total damages of approximately $\$ 5.9$ million with respect to those leases issued to ABD s former clients.

Table of Contents
GREATER BAY BANCORP AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

On November 2, 2005, the court granted summary judgment in favor of ABD on each of the plaintiff s claims and upheld a policy provision requiring that any legal claims by the insured must be filed within two years of the date the physical damage occurred. ABD will bring a motion for judgment seeking ABD s complete dismissal from this matter. The plaintiff has thirty days in which to appeal the court s ruling. ABD has put its errors and omissions insurance carrier on notice of these claims under a policy which has a self-insured retention of $\$ 1$ million. We believe these claims are without merit and intend to defend them vigorously. We further believe that the ultimate outcome of these matters will not have a material adverse affect on our financial condition or results of operations.

## NOTE 9 SHAREHOLDERS EQUITY

On September 28, 2005, we declared a cash dividend of $\$ 0.15$ cents per common share payable on October 17, 2005 to shareholders of record as of October 7, 2005.

During the nine months ended September 30, 2005, we repurchased 1,680,129 shares of common stock for an aggregate amount of $\$ 42.7$ million. During the year ended December 31, 2004, we repurchased 2,171,672 shares of common stock for an aggregate amount of $\$ 59.2$ million. The purchase price of the stock was allocated between common stock and retained earnings. Repurchased shares are available for reissuance at any time in the future. As of September 30, 2005, there was $\$ 47.9$ million remaining for repurchase under a common stock repurchase program announced during the first quarter of 2005.

In accordance with our Restated Articles of Incorporation of the Corporation, as of September 30, 2005 and December 31, 2004, we are authorized to issue $10,500,000$ shares of preferred stock, in one or more series from time to time. We have designated $1,200,000$ shares of preferred stock as Series A Preferred Stock, none of which have been issued.

We have designated $2,356,606$ shares of preferred stock as Series B Preferred Stock. There are 2,013,834 shares of Series B Preferred Stock outstanding at September 30, 2005 as compared to $2,035,431$ shares outstanding at December 31, 2004. The shares of Series B Preferred Stock were issued in connection with the ABD acquisition. The shares of Series B Preferred Stock have a stated value of $\$ 50.00$ per share and earn noncumulative cash dividends, payable quarterly in arrears, at the rate of $7.25 \%$ per annum on the stated value. Each share of Series B Preferred Stock is currently convertible into 1.67 shares of our Common Stock at the option of the preferred stock shareholder. Beginning in March 2007, or earlier in the event of a change of control, the Series B Preferred Stock may be redeemed in whole or in part, at our option, subject to the receipt of any required prior approval of the Board of Governors of the Federal Reserve System, or the Federal Reserve, at a redemption price in the amount of the stated value per share plus accrued dividends for the then current dividend period.

During the nine months ended September 30, 2005, we repurchased 15,300 shares of Series B Preferred Stock. During the nine months ended September 30, 2005 and 2004, 4,436 shares and 2,636 shares, respectively, of preferred stock were converted into common stock.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## NOTE 10 EARNINGS PER COMMON SHARE

The following table provides a reconciliation of the numerators and denominators of the basic and diluted net income per common share computations for the periods indicated:

| (Dollars in thousands, except share and per share amounts) | For the three months ended September 30, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Income (numerator) | Shares (denominator) | Per share amount |  |
| Basic earnings per common share: |  |  |  |  |
| Net income | \$ 25,587 |  |  |  |
| Dividends on preferred stock | $(1,834)$ |  |  |  |
|  | - |  |  |  |
| Income available to common shareholders | 23,753 | 50,698,000 | \$ | 0.47 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options |  | 878,000 |  |  |
| CODES due 2022 | 1 | 8,000 |  |  |
| CODES due 2024 | 74 | 2,426,000 |  |  |
|  | - |  |  |  |
| Diluted earnings per common share: |  |  |  |  |
| Income available to common shareholders after assumed conversions | \$ 23,828 | 54,010,000 | \$ | 0.44 |


| (Dollars in thousands, except share and per share amounts) | For the three months ended September 30, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Income } \\ \text { (numerator) } \end{gathered}$ | Shares <br> (denominator) | Per share amount |  |
| Basic earnings per common share: |  |  |  |  |
| Net income | \$ 22,455 |  |  |  |
| Dividends on preferred stock | $(1,653)$ |  |  |  |
|  | - |  |  |  |
| Income available to common shareholders | 20,802 | 51,046,000 | \$ | 0.41 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options |  | 1,414,000 |  |  |
| CODES due 2022 | 2 | 15,000 |  |  |
| CODES due 2024 | 200 | 6,301,000 |  |  |
|  | - | - |  |  |
| Diluted earnings per common share: |  |  |  |  |
| Income available to common shareholders after assumed conversions | \$ 21,004 | 58,776,000 | \$ | 0.36 |

$\qquad$

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

| (Dollars in thousands, except share and per share amounts) | For the nine months ended September 30, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Income (numerator) | Shares <br> (denominator) | Per share amount |  |
| Basic earnings per common share: |  |  |  |  |
| Net income | \$ 69,772 |  |  |  |
| Dividends on preferred stock | $(5,515)$ |  |  |  |
|  | - |  |  |  |
| Income available to common shareholders | 64,257 | 50,891,000 | \$ | 1.26 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options |  | 927,000 |  |  |
| CODES due 2022 | 4 | 13,000 |  |  |
| CODES due 2024 | 361 | 3,993,000 |  |  |
|  | - |  |  |  |
| Diluted earnings per common share: |  |  |  |  |
| Income available to common shareholders after assumed conversions | \$ 64,622 | 55,824,000 | \$ | 1.16 |


|  | For the nine months ended September 30, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands, except share and per share amounts) | Income (numerator) | Shares <br> (denominator) | Per share amount |  |
| Basic earnings per common share: |  |  |  |  |
| Net income | \$ 71,840 |  |  |  |
| Dividends on preferred stock | $(4,960)$ |  |  |  |
|  | - |  |  |  |
| Income available to common shareholders | 66,880 | 51,605,000 | \$ | 1.30 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options |  | 1,509,000 |  |  |
| CODES due 2022 | 6 | 15,000 |  |  |
| CODES due 2024 | 390 | 4,393,000 |  |  |
|  | ـ |  |  |  |
| Diluted earnings per common share: |  |  |  |  |
| Income available to common shareholders after assumed conversions | \$ 67,276 | 57,522,000 | \$ | 1.17 |

The calculations exclude the effect of securities deemed to be anti-dilutive. The anti-dilutive effect for each type of security is as follows:

Stock options Options are considered anti-dilutive if the options exercise prices were greater than the average market prices of the common stock during the relevant periods. As such, the potential common shares underlying these options are excluded from the

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

computation of diluted earnings per common share. The following indicates the number of shares of our common stock which are available for purchase under anti-dilutive options for the periods indicated:

|  | Three months end | eptember 30, | months end | Pptember 30, |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Anti-dilutive options | 2,140,126 | 1,681,234 | 2,823,181 | 1,677,734 |

Convertible preferred stock All outstanding convertible preferred stock was anti-dilutive for all periods presented. This was determined as a result of the quotient of the dividends paid on the preferred stock for each period divided by the potential common shares of the convertible preferred stock being greater than the diluted earnings per common share.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

The weighted average potential common shares resulting from the CODES due 2022 and CODES due 2024 are based on the average of such securities outstanding during the relevant periods. Those averages reflect the timing of the March 2004 issuance of the CODES due 2024 and the various repurchase transactions for those securities during 2005. The diluted earnings per common share for the three and nine month periods ended September 30, 2004 has been restated to reflect the December 31, 2004 adoption of EITF Issue 04-8. As a result of the adoption of EITF Issue 04-8, we have included the weighted average contingently issuable shares from the CODES due 2024 and the CODES due 2022 as potential common shares for purposes of computing diluted earnings per common share using the if-converted method. CODES redeemed prior to the adoption of EITF Issue 04-8 have been excluded from this restatement. As a result of this restatement, the number of average common and potential common shares increased by $6,316,000$ and $4,408,000$ shares for the three and nine month periods ended September 30, 2004.

## NOTE 11 INCOME TAXES

Our effective income tax rate for the three and nine month periods ended September 30, 2005 was $37.9 \%$ and $37.4 \%$, respectively, as compared to $40.9 \%$ and $39.2 \%$, respectively, for the same periods in 2004. The effective rates were lower than the statutory rate of $42.1 \%$ due to California enterprise zone interest income exclusion, tax-exempt income on municipal securities and bank-owned life insurance policy investments.

In 2004, we received a Notice of Proposed Adjustment, or the Notice, from the Internal Revenue Service, or IRS, challenging the deductibility of certain expenses totaling $\$ 34.9$ million on our 2000 and 2001 tax returns primarily related to multiple corporate acquisitions during those years. We originally estimated that if all of the adjustments in the Notice were upheld for federal and state tax purposes, the combined federal and California tax cost would be approximately $\$ 11.5$ million. We have resolved the issues presented in the Notice with the IRS. The result of that resolution is a permanent disallowance of approximately $\$ 1.5$ million of deductions claimed. The other items in the Notice were allowed either as current deductions or as deductions in other tax years.

We and our outside advisors have analyzed our current income tax expense accrual, giving consideration to developments in the course of the audit concerning both previously unclaimed deductions for the tax years in question and the agreed upon disallowed deductions. Based upon this analysis, we determined that it was not probable that an additional net income tax liability had been incurred as a result of the IRS examination and therefore no tax expense was recorded related to these matters during the third quarter or the nine months ended September 30, 2005. A similar analysis occurred as of December 31, 2004 and we reached the same conclusion.

In 2001, the Bank formed CNBIT Investment Trust I, or CNBIT I, as a real estate investment trust subsidiary, which in turn formed CNBIT Investment Trust II, or CNBIT II, as a real estate investment trust subsidiary. Both entities, together referred to as the REITs, were formed in order to provide flexibility in raising capital. In the fourth quarter of 2001, CNBIT II sold $\$ 15.0$ million of preferred stock in order to raise capital. The sale of the preferred stock resulted in a one-time $\$ 34.0$ million loss for income tax purposes and a corresponding $\$ 11.4$ million permanent reduction in 2001 income tax expense.

During the second quarter of 2004, the IRS requested information concerning the reported 2001 tax loss from the sale of CNBIT II s preferred stock in connection with its ongoing examination of the 2000 and 2001 tax years. Due to this inquiry, we believe that there is a reasonable

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

possibility that the IRS may seek to adjust some portion or all of the loss we deducted in connection with the sale of the CNBIT II preferred stock. We are providing the requested information to the IRS. To date, the IRS has taken no position regarding the claimed loss deduction. We believe that the loss deduction has merit and we would vigorously contest any proposed disallowance of such tax benefits in appropriate proceedings, if necessary. Should the IRS successfully challenge the validity of our loss deduction, incremental taxes would be reported in income tax expense in the period such a decision is reached, or earlier, if we determine that such an outcome is probable and estimable. We recorded a tax benefit on this

Table of Contents
GREATER BAY BANCORP AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004
transaction at the time that it occurred. We periodically reevaluate the estimated tax benefit to determine the probability and amount of the ultimate tax benefit that will be realized. This evaluation can result in the recording of incremental tax benefits or expenses.

In 2001, we also formed CNBIT I, which elected to be taxed as a REIT. CNBIT I engaged in consent dividends under the REIT rules in 2001 and 2002 and deducted such consent dividends for California tax purposes. From inception of the REITs through September 30, 2005, we have recognized a cumulative net tax benefit of $\$ 2.8$ million on these consent dividends. During 2003 the California Franchise Tax Board, or FTB, took the position that consent dividends are not deductible for California franchise and income tax purposes. We filed amended California tax returns for 2001 and 2002 and paid additional taxes and interest in accordance with the position of the FTB of $\$ 578,000$ and $\$ 3.0$ million, respectively, and we plan to file refund claims to protect our original filing position. We believe that the California tax benefits claimed with respect to the consent dividends have merit and we intend to vigorously contest the position of the FTB in appropriate proceedings, if necessary. Should we prevail in our position, additional financial statement tax benefit may be recognized in the period in which the issue is resolved. However, if the FTB successfully challenged the validity of our position, incremental taxes would be reported in income tax expense in the period that such a decision is reached, or earlier if we determine that such an outcome is probable and estimable. We periodically reevaluate the estimated tax benefit from these transactions to determine the probability and amount of the ultimate tax benefit that will be realized. This evaluation can result in the recording of incremental tax benefits or expenses.

## NOTE 12 BUSINESS SEGMENTS

We are organized along four business segments, namely: community banking, specialty finance, trust services and insurance brokerage services. We have aggregated 18 operating divisions into the community banking business segment. We have aggregated five operating divisions into the specialty finance business segment. Our trust services business segment consists of a single operating division, Greater Bay Trust Company. Our insurance brokerage services business segment consists of a single operating division, ABD. Our holding company is excluded from our business segments.

## Intersegment Revenues

The segment data includes intersegment revenues and expenses. These intersegment revenues and expenses are eliminated in consolidation.

Intercompany Allocation

Each business segment is allocated a portion of overhead administrative expenses, or intercompany allocation, incurred by the Bank. The allocation formula is based on time studies prepared by each administrative department. Costs incurred by the holding company, including reimbursement to the Bank for administrative expenses incurred on behalf of the holding company, are not allocated to the business segments.

On January 1, 2005, we transferred all of the employees of the holding company to the Bank and assigned those employees to the community banking business segment. The principal impact of this organizational change was to increase the community banking segment s direct operating expenses as this segment absorbed the majority of operating expenses previously incurred by the holding company.

Table of Contents
GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

This organizational change also affected the intercompany expense allocations. During 2005, community banking was reimbursed by the holding company and the other business segments for administrative services that employees in community banking performed on their behalf. Reimbursement was made through the intercompany allocation process. Prior to the 2005 organizational change, these services were provided by the holding company which was reimbursed by the business segments including community banking.

During 2005, the intercompany allocation was recorded at cost. During 2004, the intercompany allocation was based on a mixed fair market value and cost formula. As a result, during the nine months ended September 30, 2004, the holding company generated a profit of $\$ 9.7$ million on administrative services provided to the Bank. No such profits were earned during the three months ended September 30, 2004. We have determined that it is impractical to restate prior periods to reflect these changes.

## Interest Charges

The specialty finance business segment pays interest charges to the community banking and trust services business segments. Community banking, and to a lesser degree trust services, are our primary deposit gathering business segments. Our treasury department, which is included in our community banking business segment, also undertakes wholesale financings on behalf of the Bank. Since the specialty finance business segment does not have the same ability as community banking to fund its assets, it purchases its funding from the trust and community banking business segments. The following is a summary of intersegment interest charges received and paid for the periods indicated:


|  | For the nine months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ember 30, 20 |  | Sep | ember 30, 20 |  |
| (Dollars in thousands) | Community banking | Specialty <br> finance | Trust services | Community banking | Specialty <br> finance | Trust services |
| Net interest charges received/(paid) | \$ 32,206 | \$ $(34,044)$ | \$ 1,838 | \$ 27,648 | \$ $(28,506)$ | \$ 858 |

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

ABD has also borrowed funds from the holding company through a commercial loan. Under that loan, ABD has paid interest to the holding company totaling $\$ 183,000$ for the third quarter of 2005 and $\$ 372,000$ for the nine months ended September 30,2005 . No such interest was paid during 2004.

Allowance for Loan and Lease Losses and Other Intersegment Revenues

The methodology we use for computing the allowance for loan and lease losses, the reserve for unfunded commitments and the related provision for credit losses for our business segments differs from the methodology we use for the consolidated company. The allowance for

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004


#### Abstract

loan and lease losses for specialty finance is computed as a fixed percentage of the current loan and lease balances. Each division within specialty finance uses a predetermined percentage rate to compute the required allowance for loan and lease losses for all of its outstanding loans. The total balance of the allowance for loan and lease losses for specialty finance is then deducted from the required consolidated allowance for loan and lease losses and reserve for unfunded commitments (which is computed as described in Note 4 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS), and that amount is attributed to the community banking business segment.


The following shows insurance commission and fees that ABD received from the holding company and the other business segments for the periods indicated.

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Intersegment insurance commission and fees | \$ | 96 | \$ | 92 | \$ | 323 | \$ | 347 |

All remaining intersegment revenue is not significant to business segment results.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Results by Business Segment

The following tables show key operating results for each of our business segments, the combined total for all of our business segments, our parent company and the eliminating entries used to arrive at our consolidated totals:

For the three months ended September 30, 2005

| (Dollars in thousands) | Community banking | Specialty <br> finance | Insurance brokerage services | Trust services | Total business segments | $\begin{gathered} \text { Holding } \\ \text { company (2) } \end{gathered}$ |  | Eliminating <br> entries | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income after provision for credit | \$ 67,467 | \$ 10.523 | \$ 244 | \$ 201 | \$78,435 | \$ | $(7,087)$ | \$ | \$71,348 |
| Non-interest income | 6,748 | 6,325 | 40,445 | 1,101 | 54,619 |  | 1,654 | $(1,784)$ | 54,489 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Direct operating expense | 35,553 | 10,099 | 35,259 | 650 | 81,561 |  | 4,847 | $(1,784)$ | 84,624 |
| Intercompany allocation | $(1,541)$ | 541 | 190 | 49 | (761) |  | 761 |  |  |
| Total operating expenses | 34,012 | 10,640 | 35,449 | 699 | 80,800 |  | 5,608 | $(1,784)$ | 84,624 |
| Income before provision for income taxes (1) | \$ 40,203 | \$ 6,208 | \$ 5,240 | \$ 603 | \$ 52,254 | \$ | $(11,041)$ | \$ | \$ 41,213 |

(1) Includes intercompany allocation charge which is eliminated in consolidation.
(2) Does not include the holding company s undistributed income of its subsidiaries, which are eliminated in consolidation.

For the three months ended September 30, 2004

| (Dollars in thousands) | Community banking | Specialty finance | Insurance brokerage services | Trust services |  | Holding company (2) | Eliminating <br> entries | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income after provision for credit |  |  |  |  |  |  |  |  |
| losses | \$ 62,004 | \$ 10,004 | \$ 276 | \$ 95 | \$ 72,379 | \$ $(3,420)$ | \$ | \$ 68,959 |
| Non-interest income | 6,400 | 5,102 | 33,369 | 1,035 | 45,906 | 4,261 | $(2,179)$ | 47,988 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Direct operating expense | 19,456 | 8,169 | 27,858 | 849 | 56,332 | 24,384 | $(1,780)$ | 78,936 |
| Intercompany allocation | 21,395 | 632 |  | 54 | 22,081 | $(21,682)$ | (399) | 0 |
| Total operating expenses | 40,851 | 8,801 | 27,858 | 903 | 78,413 | 2,702 | $(2,179)$ | 78,936 |


| Income before provision for income taxes (1) | \$ 27,553 | \$ | 6,305 | \$ | 5,787 | \$ 227 | \$ 39,872 | \$ (1,861) | \$ | \$ 38,011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

(1) Includes intercompany allocation charge which is eliminated in consolidation.
(2) Does not include the holding company s undistributed income of its subsidiaries, which are eliminated in consolidation.
(Continued on next page)

Table of Contents
GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

For the nine months ended September 30, 2005

| (Dollars in thousands) | Community banking | Specialty <br> finance | Insurance brokerage services | Trust services | Total business segments |  | Holding <br> mpany (2) | Eliminating <br> entries | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income after provision for credit |  |  |  |  |  |  |  |  |  |
| losses | \$ 187,720 | \$ 32,080 | \$ 639 | \$ 759 | \$ 221,198 | \$ | $(18,957)$ | \$ | \$ 202,241 |
| Non-interest income | 18,594 | 18,486 | 118,017 | 3,270 | 158,367 |  | 5,940 | $(5,384)$ | 158,923 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Direct operating expense | 109,196 | 28,776 | 97,722 | 1,941 | 237,635 |  | 17,451 | $(5,384)$ | 249,702 |
| Intercompany allocation | $(11,932)$ | 1,646 | 521 | 178 | $(9,587)$ |  | 9,587 |  |  |
| Total operating expenses | 97,264 | 30,422 | 98,243 | 2,119 | 228,048 |  | 27,038 | $(5,384)$ | 249,702 |
| Income before provision for income taxes (1) | \$ 109,050 | \$ 20,144 | \$ 20,413 | \$ 1,910 | \$ 151,517 | \$ | $(40,055)$ | \$ | \$ 111,462 |

(1) Includes intercompany allocation charge which is eliminated in consolidation.
(2) Does not include the holding company s undistributed income of its subsidiaries, which are eliminated in consolidation.

(1) Includes intercompany allocation charge which is eliminated in consolidation.
(2) Does not include the holding company s undistributed income of its subsidiaries, which are eliminated in consolidation.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

The following tables show the financial position for each of our business segments, the combined total for all of our business segments, our parent company and the eliminating entries used to arrive at our consolidated totals:

| (Dollars in thousands) | September 30, 2005 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Community banking | Specialty <br> finance | Insurance brokerage services | Trust services | Total business segments | $\begin{gathered} \text { Holding } \\ \text { company (1) } \end{gathered}$ | Eliminating <br> entries | Total |
| Total assets | \$ 5,163,464 | \$ 1,432,075 | \$ 363,191 | \$ 6 | \$ 6,958,736 | \$ 461,841 | \$ $(369,620)$ | \$ 7,050,957 |
| Deposits | 5,232,746 | 3,508 |  | 50,143 | 5,286,397 |  | $(270,981)$ | 5,015,416 |
| Assets under administration |  |  |  | 652,640 | 652,640 |  |  | 652,640 |

(1) Does not include the holding company s investment in subsidiaries, which are eliminated in consolidation.

| (Dollars in thousands) | December 31, 2004 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Community banking | Specialty finance | Insurance brokerage services | Trust services | Total business segments | $\begin{gathered} \text { Holding } \\ \text { company (1) } \end{gathered}$ | Eliminating <br> entries | Total |
| Total assets | \$ 5,679,212 | \$ 1,275,802 | \$ 325,617 | \$ | \$ 7,280,631 | \$ 561,062 | \$ $(945,048)$ | \$ 6,896,645 |
| Deposits | 5,357,373 | 606 |  | 52,141 | 5,410,120 |  | $(307,281)$ | 5,102,839 |
| Assets under administration |  |  |  | 634,343 | 634,343 |  |  | 634,343 |

(1) Does not include the holding company s investment in subsidiaries, which are eliminated in consolidation.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## NOTE 13 GUARANTEES

In the ordinary course of business, we have issued certain guarantees which qualify as off-balance sheet arrangements. A guarantee is a contract that contingently requires us to pay a guaranteed party based on: (1) changes in underlying asset, liability or equity security of the guaranteed party or (2) a third party s failure to perform under an obligating guarantee (performance guarantee). As of September 30, 2005, those guarantees included the following:

Financial standby letters of credit and financial guarantees are conditional lending commitments issued by us to guarantee the performance of a customer to a third party in borrowing arrangements. The maximum undiscounted future payments that we could be required to make was $\$ 110.5$ million at September 30, 2005 and $\$ 118.3$ million at December 31, 2004. Unearned fees on these guarantees were $\$ 433,000$ at September 30, 2005 and $\$ 271,000$ at December 31, 2004, which we have also deemed to be the fair value of these commitments. We generally have recourse to recover from the customer any amounts paid under these guarantees. The form of collateral that we hold for these guarantees and the amount of the unsecured portion is as follows at the date indicated:

| (Dollars in thousands) | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash | \$ | 31,657 | \$ | 31,436 |
| Credit lines |  | 44,134 |  | 44,938 |
| Blanket liens on business assets |  | 15,792 |  | 18,248 |
| Real estate |  | 3,396 |  | 6,189 |
| Other secured |  | 538 |  | 1,876 |
| Unsecured |  | 14,949 |  | 15,589 |
| Total | \$ | 110,466 | \$ | 118,276 |

We may be required to make contingent payments to the former shareholders of ABD, Matsco, Sullivan \& Curtis Insurance Brokers of Washington, LLC, or S\&C, and Lucini/Parish based on future operating results. Any contingent payments would be recorded as an increase to goodwill. As of September 30, 2005, under the ABD acquisition agreement, the future earn-out payment to ABD s former shareholders was $\$ 3.6$ million contingent on ABD reaching specified earnings before interest, tax, depreciation, amortization, or specified EBITDA, target during 2005. Should ABD surpass its 2005 specified EBITDA target, the actual earn-out payment may exceed this amount. As of September 30, 2005, under the acquisition agreements with Matsco and S\&C, the maximum aggregate gross future cash earn-out payments to their former shareholders was $\$ 4.8$ million for 2005 and $\$ 4.9$ million for 2006. As of September 30, 2005, under the acquisition agreement with Lucini/Parish, the maximum aggregate future cash earn-out payments to its former shareholders was $\$ 17.8$ million, $\$ 10.0$ million of which is contingent on future operating results, payable during 2006, 2007 and/or 2008 and $\$ 7.8$ million of which is dependent on the passage of time; and

Table of Contents

# GREATER BAY BANCORP AND SUBSIDIARIES 

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

The Bank has guaranteed credit cards issued to our clients by an unaffiliated financial institution. As of September 30, 2005, the combined credit limits on those accounts were $\$ 5.2$ million.

## NOTE 14 EMPLOYEE BENEFIT PLANS

## Supplemental Employee Retirement Plan


#### Abstract

We have entered into individual agreements with certain executives and senior officers to provide a supplemental employee retirement plan, or SERP. The SERPs are unfunded and are not qualified under IRC Section 401(a). Under these agreements, we are generally obligated to provide for each such employee who continues in employment for a specified period, or, if earlier, until the employee s total disability or our change in control, a monthly benefit beginning at the employee s retirement and continuing for the employee s life in the amount defined or determined in each agreement. In most cases, a related split-dollar life insurance agreement provides a death benefit for the employee s spouse or other beneficiaries. Most of the agreements are in the form of a defined benefit plan. For the three and nine month periods ended September 30, 2005, we made contributions of $\$ 92,000$ and $\$ 786,000$, respectively, to secular trusts which fund benefits for certain executive officers. We presently anticipate contributing $\$ 441,000$ to fund the secular trusts during the remainder of 2005. In January 2005, we established the 2005 Supplemental Executive Retirement Plan, or the 2005 SERP Plan, that provides retirement benefits to certain highly compensated employees. In September 2005, the Board adopted clarifying changes to the 2005 SERP Plan, including (1) clarification of the provisions concerning benefits on Change in Control, including the addition of definitions of termination for Cause, Change in Control Benefit and Change in Control Retirement Date, (2) the addition of a termination of employment without Cause requirement to the vesting of benefits on a Change in Control, and (3) the addition of an age requirement of 55 years to the service requirement of 10 years for vesting of benefits generally.


The accumulated benefit obligation under the SERP was $\$ 49.0$ million at September 30, 2005 and $\$ 46.5$ million at December 31, 2004. Effective for the year ended December 31, 2004, the minimum liability provisions of SFAS No. 87, Employers Accounting for Pensions , or SFAS No. 87, are applicable. As of December 31, 2004, we recorded a non-cash charge to accumulated other comprehensive loss to recognize a portion of our additional minimum pension liability in accordance with SFAS No. 87. SFAS No. 87 requires that this liability be recognized at year-end in an amount equal to the amount by which the accumulated benefit obligation exceeds the fair value of the defined benefit pension plan assets. The additional minimum pension liability was recorded by recognizing an intangible asset to the extent of any unrecognized prior service cost and transition obligation, which totaled $\$ 13.6$ million at December 31, 2004. The additional minimum pension liability adjustments totaling $\$ 5.6$ million, net of tax, was recorded in accumulated other comprehensive loss on our Consolidated Balance Sheets at December 31, 2004.

Table of Contents
GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

The following table sets forth the SERP s net periodic pension cost for the periods indicated:

| (Dollars in thousands) | Three months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Net pension cost included the following components: |  |  |  |  |
| Service cost-benefits earned during the period | \$ | 570 | \$ | 449 |
| Interest cost on projected benefit obligation |  | 605 |  | 336 |
| Amortization of prior service cost |  | 805 |  | 805 |
| Recognized net actuarial loss |  | 145 |  |  |
|  |  | - |  |  |
| Net periodic pension cost | \$ | 2,125 | \$ | 1,590 |
|  |  |  |  |  |
|  | Nine <br> months ended September 30, |  |  |  |
| (Dollars in thousands) | 2005 |  | 2004 |  |
| Net pension cost included the following components: |  |  |  |  |
| Service cost-benefits earned during the period | \$ | 1,709 | \$ | 1,347 |
| Interest cost on projected benefit obligation |  | 1,814 |  | 1,008 |
| Amortization of prior service cost |  | 2,416 |  | 2,415 |
| Recognized net actuarial loss |  | 435 |  |  |
|  |  | - |  |  |
| Net periodic pension cost | \$ | 6,374 | \$ | 4,770 |

## Incentive Plans

In May 2005, we obtained shareholder approval of the 2005 Executive Incentive Plan, or EIP, and the 2005 Long-term Incentive Plan, or LTIP. The 2005 EIP formalized the maximum payout for covered executives under the annual incentive plan, which is tied to both corporate and individual performance. The LTIP is designed for long-term retention and compensation for key executives and is directly linked to long-term shareholder value. Both the EIP and LTIP are designed to qualify under Internal Revenue Code Section 162(m) as performance-based incentive plans, so that compensation paid to executives under the EIP and LTIP will be fully deductible for income tax purposes.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

On September 27, 2005, the Board of Directors adopted an amendment to the Greater Bay Bancorp 401(k) Plan, or the 401(k) Savings Plan. The Board made three changes to the plan, the first two of which are designed to increase employee participation in the 401(k) Savings Plan. The first amendment provides for automatic election into the plan for all new hires at a rate of $2 \%$ of eligible compensation. Employees not wishing to participate would have to make an election to opt out of plan participation. The second amendment increases the employer match (currently $62.5 \%$ up to $8 \%$ of salary deferred) to $75 \%$ for the first $4 \%$ of salary deferred and $62.5 \%$ for the next $4 \%$ of salary deferred. The third amendment revises the definition of eligible compensation to exclude termination pay (vacation settlement and severance), car allowances and other fringe benefits and to exclude bonus compensation other than bonuses paid under our regular annual bonus plans.

## Employee Stock Purchase Plan

On September 27, 2005, the Board of Directors terminated the Employee Stock Purchase Plan, or ESPP, effective September 30, 2005. The termination of the ESPP did not impact our employees third quarter share purchases which took place on September 30, 2005. The ESPP, a broad-based employee benefit plan, allowed

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)
As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004
employees to purchase shares of our common stock at a discounted price through payroll deduction. The Board based its decision on the plan $s$ low participation rate, the cost and complexity of administering the plan and the potential impact of the plan on our earnings as a result of the anticipated adoption of SFAS No. 123(R) effective January 1, 2006.

## NOTE 15 RECENT ACCOUNTING DEVELOPMENTS

## Determining the Amortization Period for Leasehold Improvements

In June 2005, the EITF reached consensus on Issue 05-6, Determining the Amortization Period for Leasehold Improvements. The EITF reached a consensus that the amortization period for leasehold improvements acquired in a business combination or acquired subsequent to lease inception should be based on the lesser of the useful life of the leasehold improvements or the period of the lease including all renewal periods that are reasonably assured of exercise at the time of the acquisition. The consensus is to be applied prospectively to leasehold improvements acquired subsequent to September 29, 2005.

We do not expect the adoption of this consensus to have a material impact on our financial condition or operating results.

## Accounting Changes and Error Corrections

In May 2005, the Financial Accounting Standards Board, or FASB, issued SFAS No. 154, Accounting Changes and Error Corrections. This statement requires retrospective application to prior periods financial statements of changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. This statement also requires that any correction of an error in the financial statements of a prior period discovered subsequent to their issuance shall be reported as a prior-period adjustment by restating the prior period. This statement is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005.

We do not expect the adoption of this statement to have a material impact on our financial condition or operating results.

## Accounting for Share-Based Payments

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

In December 2004, the FASB issued SFAS No. 123R, which replaces SFAS No. 123, as amended, and supersedes Accounting Principles Board, or APB, Opinion No. 25, Accounting for Stock Issued to Employees, or APB Opinion No. 25. SFAS No. 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. In addition, SFAS No. 123R will cause unrecognized expense (based on the amounts in our pro forma footnote disclosure) related to options vesting after the date of initial adoption to be recognized as a charge to results of operations over the remaining vesting period. We are evaluating the requirements of SFAS No. 123R and we expect that the adoption of SFAS No. 123R will have a material impact on our consolidated results of operations and earnings per common share. The amount of share-based employee compensation cost that would have been determined consistent with SFAS No. 123, as amended, and the pro forma earnings per share amounts for the years ended December 31, 2004, 2003 and 2002 are shown in Note 1 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS included in our 2004 Annual Report on Form 10-K. On April 21, 2005 the Securities and Exchange Commission, or SEC, amended Rule 4 01(a) of Regulation S-X, as a result of which, we will be required to adopt SFAS No. 123R beginning January 1, 2006. We have not determined the method of adopting SFAS No. 123R.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED) 

As of September 30, 2005 and December 31, 2004 and for the Three and Nine Months Ended September 30, 2005 and 2004

## Purchased Loans

In December 2003, the American Institute of Certified Public Accountants Accounting Standards Executive Committee, or AcSEC, issued Statement of Position, or SOP, 03-3, Accounting for Certain Loans or Debt Securities Acquired in a Transfer. The SOP is effective for loans acquired in fiscal years beginning after December 15, 2004, with early adoption encouraged. The SOP addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor s initial investment in loans or debt securities (loans) acquired in a transfer if those differences are attributable, at least in part, to credit quality. It includes loans acquired in business combinations and applies to all nongovernmental entities, including not-for-profit organizations. The SOP does not apply to loans originated by the entity.

The adoption of this SOP did not have a material impact on our financial condition or operating results.

## Proposed Interpretation: Accounting for Uncertain Tax Positions

In July 2005, the FASB published an Exposure Draft of a proposed Interpretation, Accounting for Uncertain Tax Positions. The Exposure Draft seeks to reduce the significant diversity in practice associated with recognition and measurement in the accounting for income taxes. It would apply to all tax positions accounted for in accordance with SFAS No. 109, Accounting for Income Taxes, or SFAS No. 109. The Exposure Draft requires that a tax position meet a probable recognition threshold for the benefit of the uncertain tax position to be recognized in the financial statements. This threshold is to be met assuming that the tax authorities will examine the uncertain tax position. The Exposure Draft contains guidance with respect to the measurement of the benefit that is recognized for an uncertain tax position, when that benefit should be derecognized, and other matters. This proposed Interpretation would clarify the accounting for uncertain tax positions in accordance with SFAS No. 109. This Interpretation, once approved, is expected to be effective as of the end of the first fiscal year ending after December 15, 2005.

We are currently evaluating the impact this proposed Interpretation would have on our results of operations.

Table of Contents

## ITEM 2. GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis is intended to provide greater details of our results of operations and financial condition and should be read in conjunction with our consolidated financial statements and the notes thereto included elsewhere in this document. Certain statements under this caption constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section $21 E$ of the Securities Exchange Act of 1934, as amended, which involve risks and uncertainties. These forward-looking statements relate to, among other things, expectations of the business environment in which Greater Bay Bancorp and its subsidiaries operate, projections of future performance, and perceived opportunities in the market. Our actual results may differ significantly from the results, performance, and achievements expressed or implied in such forward-looking statements. Factors that might cause such a difference include, but are not limited to, economic conditions, competition in the geographic and business areas in which we conduct our operations, fluctuation in interest rates, credit quality, and government regulation, and other factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2004 under ITEM 1. BUSINESS Factors That May Affect Future Results of Operations. Greater Bay Bancorp does not undertake, and specifically disclaims, any obligation to update any forward-looking statements to reflect the occurrence of events or circumstances after the date of such statements.

## OVERVIEW

Greater Bay Bancorp is a financial holding company with one bank subsidiary, Greater Bay Bank, National Association and one commercial insurance brokerage subsidiary, ABD. The Bank provides community banking services in the greater San Francisco Bay Area through its community banking organization, including Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank. Nationally, Greater Bay Bancorp provides customized lending services through its specialty finance group, which includes Matsco, CAPCO, Greater Bay Bank SBA Lending Group, and Greater Bay Capital. ABD Insurance and Financial Services, our commercial insurance brokerage subsidiary, provides employee benefits consulting and risk management solutions to business clients throughout the United States.

## Our Lines of Business, Principal Products and Services and Locations of Operations

We provide a wide range of banking and financial services to small and medium-sized businesses, property managers, business executives, real estate developers, professionals, and other individuals. Our lines of business are organized along four business segments. The services that our business segments provide are as follows:

Community Banking. We operate community banking offices throughout the San Francisco Bay Area including the Silicon Valley, San Francisco and the San Francisco Peninsula, the East Bay, Santa Cruz, Marin, Monterey, and Sonoma Counties.

Specialty Finance. CAPCO, which offers asset-based lending and accounts receivable factoring products, is located in Bellevue, Washington and operates markets its services nationally. Greater Bay Capital finances equipment leases and is located in the Chicago,

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

Illinois area. Matsco operates in the San Francisco Bay Area and provides dental and veterinarian financing services nationally. Greater Bay Bank SBA Lending Group is an SBA National Preferred Lender and operates in the San Francisco Bay Area.

Insurance Brokerage Services. ABD provides commercial insurance brokerage, employee benefits consulting and risk management solutions to business clients throughout the United States. ABD also owns a broker-dealer that executes mutual fund transactions on behalf of ABD s clients employee benefit plans.

Trust Services. Greater Bay Trust Company provides trust services to support the trust needs of our business and personal clients. These services include, but are not limited to, custodial, investment management, estate planning resources and employee benefit plan services.

## How Economic Factors Impact Us

We have a significant geographic concentration in the San Francisco Bay Area and our results are affected by economic conditions in this area. Overall Bay Area economic trends continue to be of concern and the timing of a recovery remains uncertain. While there has been improvement in employment, real estate occupancy rates and rental rates, these indicators all remain at levels below the peak of the economic boom the region enjoyed in the late 1990 s and remain depressed below levels that we would expect in a healthier economic environment. A protracted delay before a recovery occurs or a decline in economic and business conditions in our market areas, particularly in the technology and real estate industries on which the Bay Area depends, could have a material impact on the quality of our loan portfolio or the demand for our products and services, which in turn may have a material adverse affect on our results of operations.

## Our Opportunities, Challenges and Risks

We believe that growth in banking opportunities to small- and medium-sized businesses, professionals, and high net worth individuals will in part be determined by economic growth in the San Francisco Bay Area. There remains the risk that another economic downturn could adversely affect us through loan demand weakness and loan credit quality deterioration.

We also believe that consolidation of community banks will continue to take place and in that regard we could be a bank acquirer. In markets we wish to enter or expand our business, we will consider opening de novo offices. We will also consider acquisition opportunities in other business segments, including, but not limited to, specialty finance, insurance brokerage services, and wealth management. In the past, we have successfully integrated acquired institutions and de novo branches into our family of companies, but there can be no assurance that future activities would not present unforeseen integration issues.

On February 1, 2004, we merged our 11 bank subsidiaries into a single bank subsidiary. The Bank has continued to operate in the same communities and under the same names as before the merger. The merger provides us with the opportunity to streamline our back-office operations, improve the efficiency of our risk management processes, reduce corporate governance requirements, and reduce our regulatory

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

reporting burden. During the third quarter of 2005, we completed the systems integration of the 11 back-office systems into a single

## Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(CONTINUED)
merged system. This integration did not result in any material changes in our internal control environment or our internal controls over financial reporting or cause any significant client disruption.

## CRITICAL ACCOUNTING POLICIES

Our accounting policies are integral to understanding the results reported. Accounting policies are described in Note 1 to the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS presented in our 2004 Annual Report on Form 10-K. Our most complex accounting policies, including policies for allowance for loan and lease losses, securities, derivative instruments, goodwill and other intangible assets, accounting for income taxes and supplemental employee retirement plan, require management s judgment to ascertain the valuation of assets, liabilities, commitments and contingencies. We have established policies and control procedures that are intended to ensure valuation methods are well controlled and applied consistently. In addition, the policies and procedures are intended to ensure that the process for changing methodologies occurs in a controlled manner. A description of our current accounting policies involving significant management valuation judgments appears in our Annual Report on Form 10-K under MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Critical Accounting Policies.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## RESULTS OF OPERATIONS

The following table summarizes net income, earnings per common share and key financial ratios for the periods indicated.

For the three months ended September 30,

| (Dollars in thousands, except per share amounts) | 2005 |  | 2004(1) |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 25,587 | \$ | 22,455 |
| Earnings per common share: |  |  |  |  |
| Basic | \$ | 0.47 | \$ | 0.41 |
| Diluted | \$ | 0.44 | \$ | 0.36 |
| Return on average assets, annualized |  | 1.42\% |  | 1.20\% |
| Return on average total shareholders equity, annualized |  | 15.13\% |  | 13.90\% |


| (Dollars in thousands, except per share amounts) | For the nine months ended September |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004(1) |  |
| Net income |  | 69,772 | \$ | 71,840 |
| Earnings per common share: |  |  |  |  |
| Basic | \$ | 1.26 | \$ | 1.30 |
| Diluted | \$ | 1.16 | \$ | 1.17 |
| Return on average assets, annualized |  | 1.32\% |  | 1.27\% |
| Return on average total shareholders equity, annualized |  | 13.96\% |  | 14.72\% |

(1) The diluted earnings per common share for the three and nine months ended September 30, 2004 have been restated to reflect the December 31, 2004 adoption of EITF Issue 04-8. As a result of the adoption of EITF Issue 04-8, we have included the weighted average contingently issuable shares from the CODES due 2024 and CODES due 2022 as common stock equivalents for the purpose of computing diluted earnings per common share using the if-converted method. CODES redeemed prior to the adoption of EITF Issue 04-8 have been excluded from this restatement.

## Net Income

Net income increased $13.9 \%$ to $\$ 25.6$ million, or $\$ 0.44$ per diluted common share, during the three months ended September 30, 2005, as compared to $\$ 22.5$ million, or $\$ 0.36$ per diluted common share, for the same period in 2004. This increase was primarily attributable to the following items during the three months ended September 30, 2005, as compared to the same period in 2004:

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

A $\$ 6.5$ million increase in non-interest income primarily due to a $\$ 6.7$ million increase in ABD s insurance commissions and fees, including $\$ 5.5$ million related to the acquisition of Lucini/Parish, and a $\$ 1.8$ million increase in rental revenues on operating leases. These increases were partially offset primarily by a decrease of $\$ 2.8$ million in the gain on sale of securities, net;

A $\$ 4.7$ million decrease in the provision for credit losses reflecting improved credit quality and a reduction in the assumed rates of default for the loan and lease portfolio;

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Offsetting the above items were the following:

A $\$ 5.7$ million increase in operating expenses. The major components of this increase were a $\$ 6.1$ million increase in compensation and benefits, including $\$ 3.3$ million related to Lucini/Parish, and a $\$ 1.6$ million increase in depreciation expense on leased equipment. These increases were partially offset by a $\$ 1.9$ million decrease in legal costs and other professional fees; and

A $\$ 2.3$ million decrease in net interest income, reflecting the combined effects of a decline in interest earning assets and an increase in rates paid on interest-bearing liabilities, partially offset by the effects of a decline in interest-bearing liabilities and an increase in yields earned on interest-earning assets.

The earnings per common share calculation was also affected by a $4,766,000$ share decrease in weighted average common stock and potential common shares. This decrease primarily reflects the combined result of the repurchase of a portion of the CODES due 2024 which resulted in a decrease of 3.9 million shares in the weighted average potential common shares and the common stock repurchase program which resulted in approximately a $1,271,000$ share decrease in the weighted average common shares outstanding during the third quarter of 2005.

Net income decreased $2.9 \%$ to $\$ 69.8$ million, or $\$ 1.16$ per diluted common share, during the nine months ended September 30, 2005, as compared to $\$ 71.8$ million, or $\$ 1.17$ per diluted common share, for same period in 2004. This decrease was primarily attributable to the following items during the nine months ended September 30, 2005, as compared to the same period in 2004:

An $\$ 18.1$ million decrease in net interest income, reflecting the combined effects of a decline in interest earning assets and an increase in rates paid on interest-bearing liabilities, offset by the effects of a decline in interest-bearing liabilities and an increase in yields earned on interest-earning assets;

A $\$ 13.4$ million increase in operating expenses, comprised primarily of an increase of $\$ 9.2$ million in compensation and benefits, including $\$ 5.3$ million related to the acquisition of Lucini/Parish, and a $\$ 4.5$ million increase in depreciation expense on leased equipment. These increases were partially offset by a decrease in legal costs and other professional fees of $\$ 1.9$ million;

Offsetting the above items were the following:

A $\$ 16.6$ million increase in non-interest income primarily due to a $\$ 16.5$ million increase in ABD s insurance commissions and fees including $\$ 9.2$ million related to Lucini/Parish which was acquired effective May 1, 2005, a $\$ 5.3$ million increase in rental revenues on operating leases and a $\$ 1.5$ million gain on the repurchase of CODES due 2024. These increases were partially offset by a decrease of $\$ 6.4$ million in the gain on sale of securities, net; and

An $\$ 8.1$ million decrease in the provision for credit losses reflecting improved credit quality and a reduction in the assumed rates of default for the loan and lease portfolio.

The earnings per common share calculation was also affected by a $1,698,000$ share decrease in weighted average common stock and potential common shares. This decrease primarily reflects the combined result of the

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

repurchase of a portion of the CODES due 2024 which resulted in a decrease of 402,000 shares in the weighted average potential common shares and the common stock repurchase program which resulted in approximately a 729,000 share decrease in the weighted average common shares outstanding during the nine months ended September 30, 2005.

## Net Interest Income

## Our Interest Rate Risk Strategy

During 2005, we have positioned ourselves to be slightly net asset sensitive in anticipation of higher short-term interest rates. As part of this strategy, we reduced our securities portfolio, with securities declining from $\$ 1.6$ billion at December 31, 2004 to $\$ 1.5$ billion at September 30, 2005. The decrease in the portfolio further moderated our exposure to changes in tangible equity, strengthened our overall capital position and reaffirmed our asset-sensitive bias within our overall objective of relative interest rate risk neutrality. We used the proceeds realized from the reduction in our securities portfolio to reduce short-term wholesale funding during 2005, as compared to 2004.

Net interest income for the third quarter of 2005 decreased $\$ 2.3$ million to $\$ 68.0$ million, compared to $\$ 70.3$ million for the third quarter of 2004. Net interest income for the nine months ended September 30, 2005 decreased $\$ 18.1$ million to $\$ 199.5$ million, compared to $\$ 217.5$ million for the same period in 2004. Net interest income in each of the periods in 2005 decreased primarily due to an increase in the rate paid on interest-bearing liabilities and a decrease in average securities. This was partially offset by an increase in the yield earned on interest-earning assets, an increase in average loans and a decrease in average interest-bearing liabilities. Our net yield earned on interest-earning assets, or net interest margin, for the third quarter of 2005 was $4.36 \%$, compared to $4.27 \%$ for the third quarter of 2004 . Our net interest margin for the nine months ended September 30, 2005 was $4.37 \%$, compared to $4.35 \%$ for the nine months ended September 30, 2004.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Results for the Three Months Ended September 30, 2005 and September 30, 2004

The following table presents, for the periods indicated, our condensed average balance sheet information together with interest income and yields earned on average interest-earning assets and interest expense and rates paid on average interest-bearing liabilities. Yields earned on interest-earning assets, rates paid on interest-bearing liabilities, and average balances are based on average daily balances. All yields and rates have been annualized based on the actual number of days in each period.

| (Dollars in thousands) | Three months ended September 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  |  | 2004 |  |  |
|  | Average <br> balance (1) | Interest | Average yield / rate | Average <br> balance (1) | Interest | Average yield/ rate |
| INTEREST-EARNING ASSETS: |  |  |  |  |  |  |
| Fed funds sold | \$ 45,033 | \$ 384 | 3.38\% | \$ 37,979 | \$ 126 | 1.32\% |
| Other short-term securities | 11,923 | 59 | 1.96\% | 2,865 | 15 | 2.08\% |
| Securities: |  |  |  |  |  |  |
| Taxable | 1,446,353 | 15,117 | 4.15\% | 2,007,885 | 21,393 | 4.24\% |
| Tax-exempt (2) | 82,724 | 1,015 | 4.87\% | 86,330 | 1,088 | 5.01\% |
| Loans (3) | 4,594,833 | 84,135 | 7.26\% | 4,412,082 | 70,952 | 6.40\% |
|  | - | - |  | - | - |  |
| Total interest-earning assets | 6,180,866 | 100,710 | 6.46\% | 6,547,141 | 93,574 | 5.69\% |
| Noninterest-earning assets | 985,764 |  |  | 895,842 |  |  |
| Total assets | \$ 7,166,630 | 100,710 |  | \$ 7,442,983 | 93,574 |  |
| INTEREST-BEARING LIABILITIES: |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |
| MMDA, NOW and Savings | \$ 3,004,193 | \$ 13,042 | 1.72\% | \$ 3,359,052 | \$ 10,361 | 1.23\% |
| Time deposits over \$ 100,000 | 729,040 | 5,562 | 3.03\% | 723,966 | 2,968 | 1.63\% |
| Other time deposits | 180,933 | 1,172 | 2.57\% | 160,263 | 679 | 1.69\% |
|  |  |  |  |  |  |  |
| Total interest-bearing deposits | 3,914,166 | 19,776 | 2.00\% | 4,243,281 | 14,008 | 1.31\% |
| Short-term borrowings | 350,989 | 3,290 | 3.72\% | 522,015 | 2,859 | 2.18\% |
| CODES | 93,304 | 131 | 0.56\% | 241,131 | 306 | 0.50\% |
| Subordinated debt | 210,311 | 4,446 | 8.39\% | 210,311 | 4,491 | 8.50\% |
| Other long-term borrowings | 417,583 | 5,071 | 4.82\% | 166,447 | 1,643 | 3.93\% |
|  |  |  |  |  |  |  |
| Total interest-bearing liabilities | 4,986,353 | 32,714 | 2.60\% | 5,383,185 | 23,307 | 1.72\% |
| Noninterest-bearing deposits | 1,133,089 |  |  | 1,067,859 |  |  |
| Other noninterest-bearing liabilities | 260,648 |  |  | 242,224 |  |  |


| Preferred stock of real estate investment trust subsidiaries | 12,634 |  | 15,272 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholders equity | 773,906 |  |  | 734,443 |  |  |
| Total shareholders equity and liabilities | \$ 7,166,630 | 32,714 |  | \$ 7,442,983 | 23,307 |  |
| Net interest income |  | \$ 67,996 |  |  | \$ 70,267 |  |
| Net yield on interest-earning assets(4) |  |  | 4.36\% |  |  | 4.27\% |

(1) Nonaccrual loans are excluded from the balance of average loans and interest-earning assest.
(2) Tax equivalent yields earned on the tax-exempt securities are $7.26 \%$ and $7.56 \%$ for the three months ended September 30, 2005 and 2004, respectively, using the federal statutory rate of $35 \%$.
(3) Amortization of deferred loan fees, net of the amortization of deferred costs, resulted in an increase (decrease) of interest income on loans by $\$ 841,000$ and $\$(838,000)$ for the three months ended September 30, 2005 and 2004, respectively.
(4) Net yield on interest-earning assets during the period equals (a) the difference between interest income on interest-earning assets and the interest expense on interest-bearing liabilities, divided by (b) average interest-earning assets for the period.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Results for the Nine Months Ended September 30, 2005 and September 30, 2004

The following table presents, for the periods indicated, our condensed average balance sheet information together with interest income and yields earned on average interest-earning assets and interest expense and rates paid on average interest-bearing liabilities. Yields earned on interest-earning assets, rates paid on interest-bearing liabilities, and average balances are based on average daily balances. All yields and rates have been annualized based on the actual number of days in each period.

| (Dollars in thousands) | Nine months ended September 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  |  | 2004 |  |  |
|  | Average <br> balance (1) | Interest | Average yield / rate | Average <br> balance (1) | Interest | Average yield / rate |
| INTEREST-EARNING ASSETS: |  |  |  |  |  |  |
| Fed funds sold | \$ 38,412 | \$ 789 | 2.75\% | \$ 92,891 | \$ 654 | 0.94\% |
| Other short-term securities | 8,117 | 95 | 1.56\% | 2,896 | 41 | 1.89\% |
| Securities: |  |  |  |  |  |  |
| Taxable | 1,480,290 | 47,196 | 4.26\% | 2,056,519 | 64,363 | 4.18\% |
| Tax-exempt (2) | 84,012 | 2,992 | 4.76\% | 91,383 | 3,351 | 4.90\% |
| Loans (3) | 4,497,329 | 237,486 | 7.06\% | 4,425,823 | 215,514 | 6.50\% |
|  | - | - |  |  |  |  |
| Total interest-earning assets | 6,108,160 | 288,558 | 6.32\% | 6,669,512 | 283,923 | 5.69\% |
| Noninterest-earning assets | 950,618 |  |  | 874,528 |  |  |
| Total assets | \$ 7,058,778 | \$ 288,558 |  | \$ 7,544,040 | 283,923 |  |
| INTEREST-BEARING LIABILITIES: |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |
| MMDA, NOW and Savings | \$ 3,130,250 | \$ 39,596 | 1.69\% | \$ 3,208,472 | 26,264 | 1.09\% |
| Time deposits over \$ 100,000 | 662,113 | 13,175 | 2.66\% | 721,112 | 7,991 | 1.48\% |
| Other time deposits | 151,668 | 2,625 | 2.31\% | 291,559 | 3,209 | 1.47\% |
|  |  |  |  |  |  |  |
| Total interest-bearing deposits | 3,944,031 | 55,396 | 1.88\% | 4,221,143 | 37,464 | 1.19\% |
| Short-term borrowings | 339,960 | 8,870 | 3.49\% | 654,806 | 8,570 | 1.75\% |
| CODES | 154,463 | 631 | 0.55\% | 200,813 | 1,195 | 0.79\% |
| Subordinated debt | 210,311 | 13,135 | 8.24\% | 210,311 | 13,504 | 8.58\% |
| Other long-term borrowings | 291,833 | 11,063 | 5.00\% | 222,705 | 5,670 | 3.40\% |
|  |  |  |  |  |  |  |
| Total interest-bearing liabilities | 4,940,598 | 89,095 | 2.41\% | 5,509,778 | 66,403 | 1.61\% |
| Noninterest-bearing deposits | 1,089,770 |  |  | 1,046,341 |  |  |
| Other noninterest-bearing liabilities | 243,977 |  |  | 228,759 |  |  |

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

| Preferred stock of real estate investment trust subsidiaries | 12,599 |  |  | 15,336 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholders equity | 771,834 |  |  | 743,826 |  |  |
| Total shareholders equity and liabilities | \$ 7,058,778 | 89,095 |  | \$ 7,544,040 | 66,403 |  |
| Net interest income |  | \$ 199,463 |  |  | \$ 217,520 |  |
| Net yield on interest-earning assets(4) |  |  | 4.37\% |  |  | 4.35\% |

(1) Nonaccrual loans are excluded from the balance of average loans and interest-earning assest.
(2) Tax equivalent yields earned on the tax-exempt securities are $7.12 \%$ and $7.39 \%$ for the nine months ended September 30, 2005 and 2004, respectively, using the federal statutory rate of $35 \%$.
(3) Amortization of deferred loan fees, net of the amortization of deferred costs, resulted in an increase of interest income on loans by $\$ 838,000$ and $\$ 174,000$ for the nine months ended September 30, 2005 and 2004, respectively.
(4) Net yield on interest-earning assets during the period equals (a) the difference between interest income on interest-earning assets and the interest expense on interest-bearing liabilities, divided by (b) average interest-earning assets for the period.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)


#### Abstract

The most significant impact on our net interest income between periods is derived from the interaction of changes in the volume of, and rates earned or paid on, interest-earning assets and interest-bearing liabilities. Changes in net interest income are attributable to changes in the amount of interest-earning assets and interest-bearing liabilities, changes in the composition of those assets and liabilities, and changes in the associated interest rates. The table below sets forth, for the periods indicated, a summary of the changes in average asset and liability balances (volume) and changes in average rates earned or paid (rate). Changes in interest income and expense, which are not attributable specifically to either volume or rate, are allocated proportionately between both variances. Nonaccrual loans are excluded from loan volumes.


Three months ended September 30, 2005 Nine months ended September 30, 2005 compared with the same period compared with the same period
ended September 30, 2004
ended September 30, 2004


## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Provision for Credit Losses

At December 31, 2004, we reclassified our reserve for unfunded credit commitments from the allowance for loan and lease losses to other liabilities for all periods presented. The process used in the determination of the adequacy of the reserve for unfunded credit commitments is consistent with the process for determining the adequacy of the allowance for loan and lease losses. The following schedule shows the composition of the provision for credit losses and summarizes the reclassification of unfunded credit commitments for the periods indicated:

| (Dollars in thousands) | Allowance for loan and lease losses |  | Reserve for unfunded credit commitments |  | Combined <br> total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| For the three months ended September 30, 2005: |  |  |  |  |  |
| Balance, beginning of period | \$ | 98,487 | \$ | 9,099 | \$ 107,586 |
| Net (charge-offs)/recoveries |  | $(3,098)$ |  |  | $(3,098)$ |
| Provision |  | $(2,532)$ |  | (820) | $(3,352)$ |
| Balance, end of period | \$ | 92,857 | \$ | 8,279 | \$ 101,136 |
| For the three months ended September 30, 2004: |  |  |  |  |  |
| Balance, beginning of period | \$ | 116,045 | \$ | 4,580 | \$ 120,625 |
| Net (charge-offs)/recoveries |  | $(3,584)$ |  |  | $(3,584)$ |
| Provision |  | 999 |  | 309 | 1,308 |
| Balance, end of period | \$ | 113,460 | \$ | 4,889 | \$ 118,349 |
| For the nine months ended September 30, 2005: |  |  |  |  |  |
| Balance, beginning of period | \$ | 107,517 | \$ | 6,482 | \$ 113,999 |
| Net (charge-offs)/recoveries |  | $(10,085)$ |  |  | $(10,085)$ |
| Provision |  | $(4,575)$ |  | 1,797 | $(2,778)$ |
| Balance, end of period | \$ | 92,857 | \$ | 8,279 | \$ 101,136 |
| For the nine months ended September 30, 2004: |  |  |  |  |  |
| Balance, beginning of period | \$ | 124,489 | \$ | 1,679 | \$ 126,168 |
| Net (charge-offs)/recoveries |  | $(13,127)$ |  |  | $(13,127)$ |
| Provision |  | 2,098 |  | 3,210 | 5,308 |
| Balance, end of period | \$ | 113,460 | \$ | 4,889 | \$ 118,349 |

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

The provision for credit losses represents the current period credit cost associated with maintaining an appropriate allowance for credit losses. Periodic fluctuations in the provision for credit losses result from management s assessment of the adequacy of the allowance for loan and lease losses and the reserve for unfunded credit commitments. The provision for credit losses is further dependent upon many factors, including loan growth, net charge-offs, changes in the composition of the loan portfolio, delinquencies, assessment by management, third parties and banking regulators of the quality of the loan portfolio, the value of the underlying collateral on problem loans, and the general economic conditions in our market areas.

The required allowance for loan and lease losses at September 30, 2005 was $\$ 5.6$ million lower than the balance at June 30, 2005 and $\$ 14.7$ million lower than the balance at December 31, 2004. This was primarily a result of improvement in the overall credit risk ratings and a reduction in the assumed rates of default for the loan and lease portfolio, which are key factors in

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

our process for estimating allowance requirements. A $\$ 2.5$ million negative provision for loan and lease losses for the third quarter of 2005 reflected the required allowance for loan and lease losses balance at September 30, 2005, after net charge-offs of $\$ 3.1$ million.

The negative $\$ 820,000$ provision for unfunded credit commitments for the third quarter of 2005 was primarily a result of a decrease in management s estimate of the amount of impairment on unfunded credit commitments. The $\$ 1.8$ million provision for unfunded credit commitments for the nine months ended September 30, 2005 was primarily a result of a first quarter 2005 change in estimate resulting in a higher assumed percentage of usage of the commercial unfunded commitments and an increase in the individual reserve associated with a single unfunded credit, which were partially offset by decreases in management $s$ estimate of the amount of impairment on unfunded credit commitments.

For further information on the allowance for loan and lease losses, the reserve for unfunded credit commitments and nonperforming assets, see FINANCIAL CONDITION Nonperforming Assets and Other Risk Factors and FINANCIAL CONDITION Allowance for Loan and Lease Losses and the Reserve for Unfunded Credit Commitments.

## Non-interest Income

The following table sets forth information by category of non-interest income for the periods indicated.

Three months ended September 30,Nine months ended September 30,

| (Dollars in thousands) | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Insurance commissions and fees | \$ | 39,974 | \$ | 33,276 | \$ | 117,319 | \$ | 100,773 |
| Rental revenue on operating leases |  | 4,901 |  | 3,067 |  | 13,396 |  | 8,049 |
| Service charges and other fees |  | 2,496 |  | 2,599 |  | 7,915 |  | 7,846 |
| Loan and international banking fees |  | 1,663 |  | 2,137 |  | 5,789 |  | 6,255 |
| Trust fees |  | 1,074 |  | 1,009 |  | 3,200 |  | 2,916 |
| Gains on sale of loans |  | 100 |  | 129 |  | 306 |  | 1,166 |
| Gains on sale of securities, net |  | 43 |  | 2,820 |  | 342 |  | 6,734 |
| Other income |  | 4,238 |  | 2,951 |  | 10,656 |  | 8,549 |
| Total non-interest income | \$ | 54,489 | \$ | 47,988 | \$ | 158,923 | \$ | 142,288 |

Non-interest income increased during the third quarter and the nine months ended September 30, 2005 as compared to the same periods in 2004 primarily due to increases in insurance commissions and fees, rental revenue on operating leases, and other income. This was partially offset
primarily by decreases in the gains on sale of securities, net, and the gains on sale of loans.

Insurance commissions and fees increased during the third quarter and the nine months ended September 30, 2005, as compared to the same period in 2004 due to ABD s internal growth and the acquisition of Lucini/Parish on May 1, 2005. Lucini/Parish generated insurance commissions and fees of $\$ 5.5$ million during the third quarter of 2005 and $\$ 9.2$ million since we completed the acquisition on May 1, 2005.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

In 2004, the New York Attorney General filed a civil action against Marsh \& McLennan Companies, Inc. and Marsh Inc., an insurance brokerage firm, alleging illegal bid-rigging and business steering activities. The New York Attorney General is also investigating other insurance brokerage firms to obtain information about compensation agreements between insurance brokers and insurance companies. One of the areas of focus of these inquiries to date has been on contingency or override payments that insurance companies pay to brokers based on the overall relationship and services provided by the broker. Such payments are generally in accordance with longstanding industry practice and may be based upon a variety of factors including, but not limited to, aggregate volume, profitability and persistency of insurance policies placed by the broker. The California Department of Insurance has also recently announce that, while it continues to review these arrangements, it is deferring any action on proposed broker compensation disclosure regulations in view of industry initiatives underway in this area.

Our insurance brokerage subsidiary, ABD , receives such commissions and override payments, which amounted to $10.1 \%$ of total ABD commissions and fees received during the twelve month period ended September 30, 2005. ABD has received requests for information from several state insurance commissioners and in October 2005, ABD received a subpoena from the Office of the Attorney General of the State of New York about ABD s marketing practices and compensation arrangements with insurance carriers. As a result of conversations with the New York State Attorney General s Office, it is our understanding that ABD s receipt of the subpoena is part of that Office s broad review of the insurance brokerage industry and that others in the industry have recently received subpoenas. ABD intends to cooperate with the New York State Attorney General s Office. We anticipate that officials from other jurisdictions may also seek information from ABD as part of the ongoing industry-wide investigations into contingent commissions and override payments.

In response to these developments, in late 2004 we engaged outside counsel to conduct a compliance review of ABD s contingency commission arrangements and marketing practices. The compliance review included extensive interviews with ABD personnel, analysis of contingency arrangements and review of producer compensation, client files and email activity. No evidence was found to indicate any improper activities of the type alleged against firms in New York, nor were any systemic compliance related issues identified in these general areas of concern.

Rental revenues on operating leases represent fees earned on operating equipment leases financed by Greater Bay Capital. The $\$ 1.8$ million increase for the third quarter of 2005 as compared to the same period in 2004 and the $\$ 5.3$ million increase for the nine months ended September 30, 2005 compared to the nine months ended September 30, 2004, reflect the growth of the equipment lease portfolio.

Our gains and losses on the sale of securities arise from securities sales transactions undertaken in order to manage interest rate risk, or IRR, and in consideration of other factors. Specific IRR program initiatives can cause us to increase or decrease the volume of sales transactions and can result in an increase or decrease in gains on securities in the periods when such initiatives occur. Such initiatives were limited during the third quarter and the nine months ended September 30, 2005, resulting in a decrease of $\$ 2.8$ million and $\$ 6.4$ million, respectively, in the gains on sale of securities as compared to the same periods in 2004.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

During the first quarter of 2005, we determined that the impairment on shares of Fannie Mae Preferred Stock and Freddie Mac Preferred Stock held in our securities portfolio was other-than-temporary. As a result, we recorded a $\$ 1.0$ million charge to other income during the first quarter of 2005. We sold these impaired securities during the second quarter of 2005. During the second quarter of 2005, we recovered $\$ 6,000$ of the impairment charge when we sold these securities. There was no such reduction of other income during the third quarter of 2005 or during 2004.

In connection with the repurchase of 163,162 units of the CODES due 2024 in privately negotiated transactions during the nine months ended September 30, 2005, we recognized a gain of $\$ 1.5$ million on the repurchase of these units, which was included in other income. No such gains or losses on the repurchase of CODES were recognized during the third quarter of 2005 or for the third quarter and nine month periods ended September 30, 2004.

Other income also includes a $\$ 106,000$ net gain for the third quarter of 2005 and a $\$ 1.5$ million net gain for the nine months ended September 30, 2005 on derivatives marked to market through earnings as compared to a loss of $\$ 269,000$ for the third quarter of 2004 and a $\$ 720,000$ gain for the nine months ended September 30, 2004. The derivative gains included gains related to the change in market value of purchased residential mortgage loans between the price commitment and settlement dates of $\$ 1.3$ million for the nine months ended September 30, 2005. There were no such gains during the third quarter of 2005. There were no such gains or losses on purchased residential mortgage loans during the same periods in 2004.

During the third quarter of 2004, we recognized a $\$ 461,000$ gain on the disposal of a former facility. There were no such gains or losses during 2005. Other income includes $\$ 1.9$ million and $\$ 5.7$ million in appreciation of the cash surrender values on bank-owned life insurance policies during the third quarter and the nine months ended September 30,2005 , respectively, as compared to $\$ 1.7$ million and $\$ 5.0$ million during the same periods in 2004, respectively. We own certain other investments in venture capital funds and Community Reinvestment Act, or CRA, qualified investments which are included in other assets. We incurred net gains on those investments of $\$ 331,000$ during the third quarter of 2005 and recorded net losses of $\$ 185,000$ for the nine months ended September 30, 2005, as compared to net gains of $\$ 5,000$ and net losses of $\$ 1.6$ million during the third quarter and the nine months ended September 30, 2004, respectively. The gains and losses were charged to other income.

## Operating Expenses

The following table sets forth the major components of operating expenses for the periods indicated.

Three months ended September 30, Nine months ended September 30,

| (Dollars in thousands) | Three monhs ended September 30 |  |  |  | (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2005 |  | 2004 |  | 2005 |  | 2004 |
| Compensation and benefits | \$ | 50,745 | \$ | 44,694 | \$ | 149,202 | \$ | 140,024 |
| Occupancy and equipment |  | 11,278 |  | 11,570 |  | 32,838 |  | 32,026 |

Edgar Filing: GREATER BAY BANCORP - Form 10-Q

| Legal costs and other professional fees |  | 4,671 |  | 6,562 |  | 12,720 |  | 14,588 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Depreciation - equipment leased to others |  | 4,108 |  | 2,549 |  | 11,213 |  | 6,706 |
| Marketing and promotion |  | 1,995 |  | 1,741 |  | 5,823 |  | 5,139 |
| Amortization of intangibles |  | 1,886 |  | 2,071 |  | 6,041 |  | 6,214 |
| Telephone, postage and supplies |  | 2,310 |  | 1,670 |  | 6,160 |  | 5,272 |
| Data processing |  | 1,258 |  | 1,303 |  | 4,061 |  | 3,802 |
| Insurance |  | 1,073 |  | 1,267 |  | 3,238 |  | 3,795 |
| Directors fees |  | 299 |  | 283 |  | 1,415 |  | 934 |
| Dividends paid on preferred stock of real estate investment trusts |  | 456 |  | 456 |  | 1,368 |  | 1,368 |
| Contribution to Greater Bay Bancorp Foundation |  |  |  |  |  | 900 |  | 900 |
| FDIC insurance and regulatory assessments |  | 424 |  | 458 |  | 1,213 |  | 1,454 |
| Correspondent bank fees |  | 374 |  | 623 |  | 998 |  | 2,177 |
| Client service expenses |  | 178 |  | 318 |  | 602 |  | 917 |
| Expenses on other real estate owned |  |  |  |  |  |  |  | 348 |
| Other expenses |  | 3,569 |  | 3,371 |  | 11,910 |  | 10,593 |
|  |  | - |  |  |  | - |  |  |
| Total operating expenses | \$ | 84,624 | \$ | 78,936 | \$ | 249,702 | \$ | 236,257 |
|  |  |  |  |  |  |  |  |  |
| Efficiency ratio |  | 69.09\% |  | 66.75\% |  | 69.67\% |  | 65.66\% |
| Total operating expenses to average assets, annualized |  | 4.68\% |  | 4.22\% |  | 4.73\% |  | 4.18\% |

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The primary sources of variance in operating expenses during the third quarter of 2005 as compared to the third quarter of 2004 included the following:

Compensation and benefits expenses increased in the third quarter of 2005 to $\$ 50.7$ million, compared to $\$ 44.7$ million in the third quarter of 2004. The increase is primarily due to the acquisition of Lucini/Parish and $\$ 1.5$ million in bonuses and severance payouts. Compensation and benefits related to Lucini/Parish were $\$ 3.3$ million during the third quarter of 2005;

Legal costs and other professional fees decreased to $\$ 4.7$ million during the third quarter of 2005 as compared to $\$ 6.6$ million during the third quarter of 2004 primarily related to reduced costs for Sarbanes-Oxley compliance activities; and

Depreciation equipment leased to others increased to $\$ 4.1$ million during the third quarter of 2005, compared to $\$ 2.5$ million during the third quarter of 2004. The increase is related to growth in the leased equipment portfolio.

The primary sources of variance in operating expenses during the nine months ended September 30, 2005 as compared to the same period in 2004 include the following:

Compensation and benefits expenses increased in the nine months ended September 30, 2005 to $\$ 149.2$ million, compared to $\$ 140.0$ million in the nine months ended September 30, 2004. The increase is primarily due to severance costs of $\$ 2.5$ million, $\$ 5.3$ million related to Lucini/Parish and $\$ 1.8$ million related to pension costs;

Legal costs and other professional fees decreased to $\$ 12.7$ million during the nine months ended September 30, 2005 as compared to $\$ 14.6$ million during the same period of 2004 primarily related to reduced costs for Sarbanes-Oxley compliance activities. and

Depreciation equipment leased to others increased to $\$ 11.2$ million during the nine months ended September 30, 2005 as compared to $\$ 6.7$ million during the same period in 2004. The increase is related to growth in the leased equipment portfolio.

Our efficiency ratio for the three month period ended September 30, 2005 increased as compared to the same period in 2004 as operating expenses increased at a higher rate than revenues. Our efficiency ratio for the nine month period ended September 30, 2005 increased as compared to the same period in 2004 as revenues declined in 2005 as compared to the same period of 2004. The changes in revenues and increases in our operating expenses are described above. The efficiency ratio is a standard banking industry ratio used to measure the average cost required to deliver a dollar of revenue and is computed by dividing operating expenses by the sum of net interest income before provision for credit losses and non-interest income. A lowering of the efficiency ratio is achieved through an increase in revenues or a decrease in operating expenses, which would generally indicate a more efficient operating structure. An increase in the efficiency ratio would generally indicate a decrease in overall efficiency. Conversely, excessive expense reductions, which might improve the efficiency ratio, could result in a weakening of our risk control environment, failure to comply with banking regulations, or delivery of customer service beneath competitive market requirements. The impact of these types of deficiencies could have an adverse impact on overall profitability or our safety and soundness.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

The following table shows the computation of the efficiency ratio, excluding ABD. Because efficiency ratios represent a performance measure utilized by the banking industry, we provide the efficiency ratio, excluding ABD , in order to present this measure in a manner comparable to other banking organizations which do not have significant non-bank subsidiaries.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2005 | 2004 | 2005 | 2004 |
| Total operating expenses | \$ 84,624 | \$ 78,936 | \$ 249,702 | \$ 236,257 |
| Less: ABD operating expenses | 35,450 | 27,857 | 98,243 | 84,264 |
| Total operating expenses without ABD | \$ 49,174 | \$ 51,079 | \$ 151,459 | \$ 151,993 |
| Total revenue | \$ 122,485 | \$ 118,255 | \$ 358,386 | \$ 359,808 |
| Less: ABD total revenue | 40,689 | 33,643 | 118,656 | 101,758 |
| Total revenue without ABD | \$ 81,796 | \$ 84,612 | \$ 239,730 | \$ 258,050 |
| Efficiency ratio without ABD | 60.12\% | 60.37\% | 63.18\% | 58.90\% |

## Income Taxes

Our effective income tax rate for the three and nine month periods ended September 30, 2005 was $37.9 \%$ and $37.4 \%$, respectively, as compared to $40.9 \%$ and $39.2 \%$, respectively, for the same periods in 2004. The effective rates were lower than the statutory rate of $42.1 \%$ due to California enterprise zone interest income exclusion and tax-exempt income on municipal securities and bank-owned life insurance policy investment earnings that are exempt from taxation.

In 2004, we received the Notice from the IRS challenging the deductibility of certain expenses totaling $\$ 34.9$ million on our 2000 and 2001 tax returns primarily related to multiple corporate acquisitions during those years. We originally estimated that if all of the adjustments in the Notice were upheld for federal and state tax purposes, the combined federal and California tax cost would be approximately $\$ 11.5$ million. We have resolved the issues presented in the Notice with the IRS. The result of that resolution is a permanent disallowance of approximately $\$ 1.5$ million of deductions claimed. The other items in the Notice were allowed either as current deductions or as deductions in other tax years.


#### Abstract

We and our outside advisors have analyzed our current income tax expense accrual, giving consideration to developments in the course of the audit concerning both previously unclaimed deductions for the tax years in question and the agreed upon disallowed deductions. Based upon this analysis, we determined that it was not probable that an additional net income tax liability had been incurred as a result of the IRS examination and therefore no tax expense was recorded related to these matters during the third quarter or the nine months ended September 30, 2005. A similar analysis occurred as of December 31, 2004 and we reached the same conclusion.


In 2001, the Bank formed CNBIT I as a real estate investment trust subsidiary, which in turn formed CNBIT II as a real estate investment trust subsidiary. The REITs were formed in order to provide flexibility in raising capital. In the fourth quarter of 2001, CNBIT II sold $\$ 15.0$ million

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

of preferred stock in order to raise capital. The sale of the preferred stock resulted in a one-time $\$ 34.0$ million loss for income tax purposes and a corresponding $\$ 11.4$ million permanent reduction in 2001 income tax expense.

During the second quarter of 2004, the IRS requested information concerning the reported 2001 tax loss from the sale of CNBIT II s preferred stock in connection with its ongoing examination of the 2000 and 2001 tax years. Due to this inquiry, we believe that there is a reasonable possibility that the IRS may seek to adjust some portion or all of the loss we deducted in connection with the sale of the CNBIT II preferred stock. We are providing the requested information to the IRS. To date, the IRS has taken no position regarding the claimed loss deduction. We believe that the loss deduction has merit and we would vigorously contest any proposed disallowance of such tax benefits in appropriate proceedings, if necessary. Should the IRS successfully challenge the validity of our loss

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

deduction, incremental taxes would be reported in income tax expense in the period such a decision is reached, or earlier, if we determine that such an outcome is probable and estimable. We recorded a tax benefit on this transaction at the time that it occurred. We periodically reevaluate the estimated tax benefit to determine the probability and amount of the ultimate tax benefit that will be realized. This evaluation can result in the recording of incremental tax benefits or expenses.

In 2001, we also formed CNBIT I, which elected to be taxed as a REIT. CNBIT I engaged in consent dividends under the REIT rules in 2001 and 2002 and deducted such consent dividends for California tax purposes. From inception of the REITs through September 30, 2005, we have recognized a cumulative net tax benefit of $\$ 2.8$ million on these consent dividends. During 2003 the FTB took the position that consent dividends are not deductible for California franchise and income tax purposes. We filed amended California tax returns for 2001 and 2002 and paid additional taxes and interest in accordance with the position of the FTB of $\$ 578,000$ and $\$ 3.0$ million, respectively, and we plan to file refund claims to protect our original filing position. We believe that the California tax benefits claimed with respect to the consent dividends have merit and we intend to vigorously contest the position of the FTB in appropriate proceedings, if necessary. Should we prevail in our position, additional financial statement tax benefit may be recognized in the period in which the issue is resolved. However, if the FTB successfully challenged the validity of our position, incremental taxes would be reported in income tax expense in the period that such a decision is reached, or earlier if we determine that such an outcome is probable and estimable. We periodically reevaluate the estimated tax benefit from these transactions to determine the probability and amount of the ultimate tax benefit that will be realized. This evaluation can result in the recording of incremental tax benefits or expenses.

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(CONTINUED) (CONTINUED)

## FINANCIAL CONDITION

Total assets increased $\$ 154.3$ million from $\$ 6.9$ billion at December 31, 2004 to $\$ 7.1$ billion at September 30, 2005.

## Securities

Securities were $\$ 1.5$ billion and $\$ 1.6$ billion at September 30, 2005 and December 31, 2004, respectively. The securities portfolio is comprised of U.S. Treasury securities, U.S. government agency securities, MBS, collateralized mortgage obligations, obligations of states and political subdivisions, corporate debt instruments, and equity securities, including Federal Reserve Bank stock and FHLB stock. Portions of the portfolio are utilized for pledging requirements for deposits of state and local subdivisions, securities sold under repurchase agreements and FHLB advances. We do not include Federal Funds sold and certain other short-term instruments which qualify as cash and cash equivalents in our securities portfolio.

At September 30, 2005 and December 31, 2004, $\$ 920.4$ million, or approximately $61.9 \%$, of our total securities were invested in MBS. Although the stated final maturity of these securities is as long as 30 years, due to scheduled principal repayments and anticipated prepayments, we estimate that the average remaining life of these securities is less than four years.

## Loans

Our loan portfolio is concentrated in commercial and real estate lending, with the remainder in leases and consumer loans. Our lending operations are primarily located in a market area that is dependent on the technology and real estate industries and supporting service companies within the general San Francisco Bay Area. Thus, a downturn in these sectors of the economy could adversely impact our borrowers. This could, in turn, adversely impact the borrowers ability to repay their loans, reduce the demand for loans and decrease our net interest margin.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The following table presents the composition of our loan portfolio at the dates indicated.

|  | September 30, |  | December 31, <br> 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Amount | \% | Amount | \% |
| Commercial | \$ 1,998,305 | 43.7\% | \$ 1,969,351 | 45.2\% |
| Term real estate - commercial | 1,432,939 | 31.3 | 1,597,756 | 36.6 |
| Total commercial | 3,431,244 | 75.0 | 3,567,107 | 81.8 |
| Real estate construction and land | 609,969 | 13.3 | 479,113 | 11.0 |
| Residential mortgage | 258,268 | 5.6 | 22,982 | 0.5 |
| Real estate other | 261,969 | 5.7 | 268,755 | 6.2 |
| Consumer and other | 115,593 | 2.5 | 145,065 | 3.3 |
| Total loans, gross | 4,677,043 | 102.1 | 4,483,022 | 102.8 |
| Deferred fees and discounts, net | $(12,681)$ | (0.3) | $(13,902)$ | (0.3) |
| Total loans, net of deferred fees | 4,664,362 | 101.8 | 4,469,120 | 102.5 |
| Allowance for loan and lease losses | $(92,857)$ | (1.8) | $(107,517)$ | (2.5) |
| Total loans, net | \$ 4,571,505 | 100.0\% | \$ 4,361,603 | 100.0\% |

Total loans net of deferred loan fees and discounts increased by $\$ 195.2$ million from December 31, 2004 to September 30, 2005. This increase primarily reflects increases in residential mortgage loans of $\$ 235.3$ million, real estate construction and land loans of $\$ 130.9$ million and commercial loans of $\$ 29.0$ million. These increases were partially offset by a decline in term real estate loans of $\$ 164.8$ million and consumer and other loans of $\$ 29.5$. Residential mortgage loans increases include $\$ 233.0$ million in loans purchased during 2005.

The following table presents the interest rate type and maturity distribution of our loan portfolio at September 30, 2005:

Term to final loan maturity

| One year or less |  | One to five years |  | After five years |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed rate | Variable rate | Fixed rate | Variable rate | Fixed rate | Variable rate | Total |


| Commercial | $\$ 206,024$ | $\$$ | 407,674 | $\$ 647,881$ | $\$$ | 203,718 | $\$ 422,174$ | $\$$ | 110,834 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## Nonperforming Assets and Other Risk Factors

We generally place loans on nonaccrual status when they become 90 days past due, unless they are well secured and in the process of collection. When a loan is placed on nonaccrual status, any interest previously accrued and not collected is generally reversed from income. Loans are charged-off when management determines that collection has become unlikely. Restructured loans are those where we have granted a concession on either principal or interest paid due to financial difficulties of the borrower. Restructured loans that are performing in accordance with the agreed upon modified loan terms are presented in the period of restructure and the three subsequent quarters. Other real estate owned, or OREO, consists of real property acquired through foreclosure on the related collateral underlying defaulted loans. Other nonperforming assets is primarily comprised of equipment leased to others.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The following table presents our nonperforming assets at the dates indicated.

| (Dollars in thousands) | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Nonperforming assets: |  |  |  |  |
| Nonaccrual loans | \$ | 71,931 | \$ | 43,711 |
| OREO |  |  |  |  |
| Other nonperforming assets |  | 1,153 |  | 569 |
| Total nonperforming assets | \$ | 73,084 | \$ | 44,280 |
| Restructured loans on accrual status | \$ | 214 | \$ | 250 |
| Accruing loans past due 90 days or more | \$ |  | \$ | 6 |
| Nonaccrual loans to total loans |  | 1.54\% |  | 0.98\% |
| Nonperforming assets to total assets |  | 1.04\% |  | 0.64\% |
| Nonperforming assets, restructured loans and accruing loans past due 90 days or more to total loans and OREO |  | 1.57\% |  | 1.00\% |
| Nonperforming assets, restructured loans and accruing loans past due 90 days or more to total assets |  | 1.04\% |  | 0.64\% |

The amount of interest revenue on nonaccrual loans prior to the loans becoming nonaccrual that was included in net income was $\$ 1.0$ million for the nine months ended September 30, 2005 and $\$ 2.6$ million for the year ended December 31, 2004. The gross interest income, which includes foregone interest and interest revenue on nonaccrual loans prior to the loans becoming nonaccrual, that would have been recorded if nonaccrual loans had been current in accordance with their original terms, would have been $\$ 4.2$ million for the nine months ended September 30, 2005 and $\$ 4.4$ million for the year ended December 31, 2004.

Restructured loans totaling $\$ 5.6$ million at September 30, 2005 and $\$ 6.1$ million at December 31, 2004 were also on nonaccrual status and are included in nonaccrual loans above.

Interest income from restructured loans on accruing status totaled $\$ 26,000$ for the nine months ended September 30, 2004. There was no such interest income from restructured loans on accruing status for the nine months ended September 30, 2005. The foregone interest income for the restructured loans on accruing status totaled \$2,000 for the nine months ended September 30, 2004 and zero for the same period in 2005.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The composition of our nonaccrual loans at September 30, 2005 and December 31, 2004 were as follows:


The increase in nonaccrual loans was primarily the result of a single client relationship totaling $\$ 36.6$ million that was placed on nonaccrual during the second quarter 2005. The majority of this relationship is primarily secured by an owner-occupied residential property. The loans comprising this relationship matured in September 2005 and a workout plan has been put into place in consideration of a $\$ 5.0$ million principal paydown received in September. Our current assessment of risk exposure stemming from this relationship is fully reflected in our allowance level as of September 30, 2005.

All nonaccrual loans (except for certain Matsco and consumer loans) are analyzed individually in order to determine probable loss exposure. If loss exposure is identified for any of these nonaccrual loans, we either write-down the carrying value of the loans in the amount of the estimated loss exposure if such estimated loss is considered certain, or establish a specific reserve in the amount of the estimated loss if such loss is less certain. The amount of specific reserves associated with nonaccrual loans totaled $\$ 14.4$ million at September 30, 2005 and $\$ 14.6$ million at December 31, 2004. This reserve accounts for our current estimate of the loss exposure contained within the nonaccrual portfolio.

In accordance with SFAS No. 114 and 118, a loan is considered impaired, based on current information and events, if it is probable that we will be unable to collect the scheduled payments of principal and interest when due according to the contractual terms of the loan agreement, unless the loan is well secured and in the process of collection. In certain circumstances, the determination of the impairment of a loan is subjective and, among other factors, is dependent upon the judgment of management. Changes in the levels of impaired loans can have an impact on our nonperforming asset levels and our allowance for loan and lease losses. Impaired loans were $\$ 71.9$ million at September 30, 2005 and $\$ 43.7$

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

million at December 31, 2004. During the third quarter and the nine months ended September 30, 2005 and 2004, we recognized no interest income during the time within the year that the loans were deemed impaired. As of September 30, 2005 and December 31, 2004, all of our impaired loans were on nonaccrual status and are included in nonperforming loans.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

## Allowance for Loan and Lease Losses and the Reserve for Unfunded Credit Commitments

The allowance for loan and lease losses is established through a provision for credit losses based on management s determination of losses incurred in our loan portfolio. The allowance is increased by provisions charged against current earnings and reduced by net charge-offs. Loans and leases are charged-off when they are deemed to be uncollectible; recoveries are recorded only when cash payments are received.

The reserve for unfunded credit commitments is established through a provision for credit losses based on management s assessment of the inherent loss contained in our unfunded commitments. The allowance is increased by provisions charged against current earnings and is reduced by negative provisions as commitments are either funded (and the allowance is transferred to the allowance for loan and lease losses), or credit commitments ratings improve, or commitments expire or may be reduced by net charged-offs if we determine that a loss has occurred on an unfunded commitment.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The following table sets forth information concerning our allowance for loan and lease losses at the dates and for the periods indicated:


## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

The provision for credit losses includes the provision for loan and lease losses, shown in the table above and the provision for unfunded credit losses. At December 31, 2004, we reclassified our reserve for unfunded credit commitments from the allowance for loan and lease losses to other liabilities for all periods presented. The process used in the determination of the adequacy of the reserve for unfunded credit commitments is consistent with the process for determining the adequacy of the allowance for loan and lease losses. For a schedule showing the composition of the provision for credit losses and summarizing the reclassification of unfunded credit commitments for the quarters ended September 30, 2005 and 2004 and the nine month periods ended September 30, 2005 and 2004, see RESULTS OF OPERATIONS Provision for Credit Losses.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The decrease in the allowance for loan and lease losses during the nine months ended September 30, 2005 was primarily the result of net charge-offs, changes in loan portfolio risk ratings, changes in loan portfolio composition and a decrease in the observed rates of default.

The reserve for unfunded credit commitments was $\$ 8.3$ million at September 30, 2005, as compared to $\$ 6.5$ million at December 31, 2004. The increase in the reserve for unfunded credit commitments was primarily a result of assuming a higher percentage usage of commercial unfunded commitments.

Our methodology for determining the appropriate level of allowance for loan and lease losses and the reserve for unfunded credit commitments consists of two key components, an individual impairment component and a pool analysis component.

## Individual Impairment Component

The individual loan impairment component is equal to the balance of specific reserves that are established for impaired loans as defined by SFAS No. 114 Accounting by Creditors for Impairment of a Loan, as amended by SFAS No. 118, Accounting by Creditors for Impairment of a Loan Income Recognition and Disclosures, an Amendment of SFAS No. 114, or SFAS No. 114 and 118. Loans are considered for impairment through the normal review process, and if impairment is determined, the loan is placed on nonperforming status. We estimate the amount of impairment and adjust the book value of the loan for the amount of impairment by either taking a charge-off against the loan or establishing a specific reserve. If we believe that the impaired value is reasonably certain, we charge-off an amount equal to the impairment. A specific reserve is established when the impaired value has a degree of uncertainty and we believe that we will obtain a more precise value by the occurrence of a specific future event. The balance of the specific reserve represents the individual loan impairment component of the allowance. This component of the allowance for loan and lease losses and reserve for unfunded commitments was as follows at the dates indicated:

| (Dollars in thousands) | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| Specific reserves: |  |  |  |  |
| Individual loan impairment | \$ | 14,417 | \$ | 14,615 |
| Reserve for unfunded credit commitments |  | 832 |  | 1,862 |
| Total | \$ | 15,250 | \$ | 16,477 |

The decrease in specific reserves from December 31, 2004 to September 30, 2005 resulted from a decrease in loss exposure associated with impaired loans.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

## Pool Analysis Component

The pool analysis is a migration-based analysis that results in a range of allowance and is performed in two steps. First, the analysis includes an estimate of loss based on the distribution of the portfolio by credit risk rating, the probability of default by credit risk rating, and the estimate of loss assuming a loan default. We segment our unimpaired portfolio by credit risk rating and then further segment each category by loan/collateral type. We then apply a probability of default factor against each credit risk rating segment based on our historical data that produces an estimate, by loan/collateral type, of the aggregate principal amount of loans that are likely to default. Finally, we apply an estimated loss factor, based on collateral type, against the aggregate principal amount of loans that are likely to default to determine an estimate of loss. This first step of the pool analysis resulted in a required allowance for loan and lease loss and reserve for unfunded credit commitments as follows:

| (Dollars in thousands) | September 30, <br> 2005 | December 31, <br> 2004 |  |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| Migration-based pool analysis: | $\$ 37,602$ | $\$$ | 55,799 |
| Allowance for loan and lease losses | 3,760 |  |  |
| Reserve for unfunded credit commitments | $\$ 41,362$ | $\$$ | 57,927 |
| Total |  |  |  |

The decrease in this component of the allowance for loan and lease losses is a result of a decrease in the average probability of default rates, which is based on historical experience, an overall improvement in credit quality, decreases in loan balances, and changes in the mix of loans by type.

The second step of the pool analysis is a determination of an estimated range of unidentified, incurred loss. Borrowers are impacted by events that result in loan default and an eventual loss that occur well in advance of a lender s knowledge of those events. An example of a loss-causing event for a commercial real estate loan would be the loss of a major tenant. There is a lag between the loss-causing event, the loss of a major tenant in this example, and our knowledge of this event. While loss-causing events have likely been identified for loans and unfunded commitments that have been assigned risk ratings associated with criticized assets, they have not been identified for all pass-rated loans and commitments. Therefore, we believe that a portion of the pass-rated assets have heightened risk that would be similar to criticized assets. This portion of our pool analysis resulted in the following estimated range of unidentified incurred loss at the dates indicated:

September 30, 2005

| Low end of <br> range | High end of <br> range | Low end of <br> range | High end of <br> range |
| :---: | :---: | :---: | :---: |


| Estimated range of unidentified incurred loss: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance for loan and lease losses | \$ 26,189 | \$ | 40,845 | \$ 22,262 | \$ | 37,103 |
| Reserve for unfunded credit commitments | 2,212 |  | 3,687 | 1,495 |  | 2,492 |
| Total | \$28,401 | \$ | 44,532 | \$ 23,757 | \$ | 39,595 |

The increase in the unidentified incurred loss range was the result of an increase in loans and commitments in the pass-rated categories.

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES
MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(CONTINUED) (CONTINUED)

Adding together the individual loan impairment component and the two steps of the pool loan analyses, the total indicated range of allowance for loan and lease losses resulting from our methodology was as follows at the dates indicated:

|  | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Low end of range | High end of range | Low end of range | High end of range |
| Allowance for loan and lease losses | \$ 78,208 | \$ 92,864 | \$ 92,676 | \$ 107,517 |
| Reserve for unfunded credit commitments | 6,804 | 8,279 | 5,485 | 6,482 |
| Total | \$ 85,012 | \$ 101,143 | \$ 98,161 | \$ 113,999 |

Management believes that the most likely amount of loss is the high end of the range based primarily on the following considerations:

We have a significant number of large loans. The unidentified deterioration of a few large credits could materially alter allowance needs;

Continuing increases in short-term interest rates have likely added pressure on debt service ratios; and

Although the overall Bay Area economy has stabilized from its recent period of decline, there is not yet convincing evidence that a recovery is under way.

Property, Premises and Equipment

Property, premises and equipment increased by $\$ 9.3$ million to $\$ 109.6$ million at September 30, 2005, as compared to $\$ 100.3$ million at December 31, 2004. The primary reason for this increase is the $\$ 13.3$ million increase in equipment leased to others, net of accumulated depreciation. Equipment leased to others, net of depreciation, was $\$ 68.6$ million at September 30, 2005, compared to $\$ 55.4$ million at December 31, 2004. This increase is the result of the growth of the operating lease portfolio.

## Deposits

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

Total deposits were $\$ 5.0$ billion at September 30, 2005, compared to $\$ 5.1$ billion at December 31, 2004. Total core deposits (which exclude brokered and other institutional time deposits) decreased by $\$ 230.2$ million during the nine months ended September 30,2005 to $\$ 4.6$ billion at September 30, 2005. The decrease in core deposits reflects the cyclicality of large title company, venture fund and specialty deposit relationships.

We had $\$ 61.2$ million in brokered deposits at September 30, 2005, compared to $\$ 83,000$ at December 31, 2004. Other institutional time deposits were $\$ 377.6$ million at September 30, 2005, compared to $\$ 295.9$ million at December 31, 2004.

## Borrowings

Borrowings were $\$ 1.0$ billion at September 30, 2005 and $\$ 789.0$ million at December 31, 2004. At September 30, 2005, borrowings consisted of FHLB advances, subordinated debt, senior notes, CODES, and other notes payable. Borrowings increased as a result of a $\$ 225.6$ million increase in FHLB advances and $\$ 149.6$ million increase in Senior Notes due 2010. This was partially offset by a $\$ 148.5$ million decrease in CODES due 2024 as a result of our repurchases. The increases in the FHLB advances was primarily to support loan funding given the contraction in our core deposit base as well as the overall growth in the loan portfolio.

In March 2005, the holding company entered into a three-year unsecured committed credit facility under which we had $\$ 60.0$ million available as of September 30, 2005. This facility replaced a short-term, unsecured committed credit facility under which we had $\$ 95.0$ million available as of December 31, 2004. Under these credit facilities, no advances were outstanding at September 30, 2005 and December 31, 2004, no average balances were

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

outstanding during the nine months ended September 30, 2005 and the year ended December 31, 2004 and no amounts were outstanding at any month-end during the nine months ended September 30, 2005 and the year ended December 31, 2004. We paid commitment fees on these credit facilities totaling $\$ 284,000$ during the nine months ended September 30, 2005 and $\$ 173,000$ during the same period in 2004. The new credit facility requires compliance with certain debt covenants, including (a) prohibitions on the imposition of any encumbrance or lien on certain of our properties; (b) the merger or consolidation of Greater Bay Bancorp or any of our subsidiaries with any other person, subject to certain exceptions; (c) incurrence of additional holding company debt not explicitly exempted; and (d) the maintenance of certain capital and financial performance ratios. We are in compliance with all related credit facility covenants.

## Liquidity and Cash Flow

The objective of our liquidity management is to maintain our ability to meet day-to-day obligations as they become due and to allow the Bank to meet the funding needs of its clients while avoiding carrying excess cash and cash equivalent balances due to their low-yielding nature. We monitor the sources and uses of funds on a daily basis to maintain an appropriate liquidity position. In addition to asset liquidity and funds provided from operations, we have substantial access to wholesale funding markets, principally FHLB advances and brokered certificates of deposits.

Net cash provided by operating activities totaled $\$ 80.6$ million for the nine months ended September 30,2005 and $\$ 62.1$ million for the same period in 2004.

Cash used in investing activities totaled $\$ 165.1$ million for the nine months ended September 30, 2005 as compared to cash provided by investing activities of $\$ 400.5$ million for the nine months ended September 30, 2004. The net use of cash for loans was $\$ 205.8$ million for the nine months ended September 30, 2005 as compared to cash provided by loans, net of $\$ 26.7$ million for the nine months ended September 30, 2004. The increased usage of cash for loans was a result of growth in our loan portfolio during 2005. The net cash provided by securities, including maturities, partial pay downs, sales and purchases, was $\$ 103.5$ million for the nine months ended September 30, 2005 and as compared to $\$ 380.2$ million for the nine months ended September 30, 2004. The decrease in cash provided by securities activities was a result in slowing of the attrition rate of our securities portfolio. Management of our security portfolio balances is described above under the heading Net Interest Income Our Interest Rate Risk Strategy .

Net cash provided by financing activities was $\$ 86.2$ million for the nine months ended September 30, 2005 compared to cash used by financing activities was $\$ 545.9$ million for the same period in 2004. For the nine months ended September 30, 2005 and 2004, the decline in deposit balances decreased cash by $\$ 87.4$ million and $\$ 117.1$ million, respectively. Short-term and long-term borrowings, including the repurchase of our CODES, increased $\$ 232.7$ million for the nine months ended 2005 and decreased $\$ 356.9$ million for the nine months ended 2004. We manage our borrowing levels based on several factors, including liquidity needed to fund loan growth not funded through growth in deposits, the funding requirements of our securities portfolio, and the capital and liquidity requirements of our holding company.

As of September 30, 2005, we did not have any material capital expenditure commitments.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

Liquidity of the Holding Company

The holding company is a company separate and apart from the Bank and ABD, and therefore it must provide for its own liquidity. In addition to its own operating expenses, our holding company is responsible for the payment of the fees, interest and principal on its line of credit, senior notes, subordinated debt, and CODES, and the payment of dividends on its capital stock.

During the nine months ended September 30, 2005, we repurchased 163,162 units of the CODES due 2024 in privately negotiated transactions. We recognized a net gain of $\$ 1.5$ million on the repurchase of these units. The holding company also has a potential obligation to redeem the CODES due 2024 during 2006, at which time the holding company may be required to redeem some or all of those CODES for cash at their accreted value, which will be $\$ 93.3$ million. Substantially all of the holding company s revenues are obtained from interest received on its securities and dividends paid by our subsidiaries. See Note 6 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS for additional information concerning our holding company s obligations under its line of credit, senior notes, subordinated debt, and the CODES.

In April 2005, we issued $\$ 150.0$ million in Senior Notes due 2010. The Senior Notes due 2010 have a coupon rate of $5.125 \%$ with semiannual payment dates on April 15th and October 15th commencing October 15, 2005. The proceeds from the Senior Notes due 2010 are being used for general corporate purposes.

There are statutory and regulatory provisions that limit the ability of the Bank and ABD to pay dividends to the holding company. Under such restrictions, at September 30, 2005 the amount available for payment of dividends was $\$ 107.3$ million by the Bank and $\$ 3.1$ million by ABD. We do not believe these restrictions will adversely impact the holding company s ability to meet its ongoing cash obligations.

## Capital Resources

Shareholders equity at September 30, 2005 increased to $\$ 769.4$ million from $\$ 763.1$ million at December 31, 2004. The holding company declared dividends of $\$ 0.15$ per common share per quarter or $\$ 0.45$ per common share during the nine months ended September 30,2005 . We paid cash dividends on the noncumulative convertible preferred stock of $\$ 0.90625$ per preferred share per quarter or $\$ 2.72$ per preferred share during the nine months ended September 30, 2005.

During the nine months ended September 30, 2005, we repurchased $1,680,129$ shares of common stock for an aggregate amount of $\$ 42.7$ million. During 2004, we repurchased $2,171,672$ shares of common stock for an aggregate amount of $\$ 59.2$ million. The purchase price of the stock was allocated between common stock and retained earnings. Repurchased shares are available for reissuance at any time in the future. As of September 30, 2005, there was $\$ 47.9$ million remaining for repurchase under a common stock repurchase program announced during the first quarter of 2005.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

During the nine months ended September 30, 2005, we repurchased 15,300 shares of Series B Preferred Stock. During the nine months ended September 30, 2005 and 2004, 4,436 shares and 2,636 shares, respectively, of preferred stock were converted into common stock.

Under applicable regulatory guidelines, the Trust Preferred Securities issued by our subsidiary capital trusts qualify as Tier I capital up to a maximum of $33 \%$ of core capital. Any additional portion of Trust Preferred Securities would qualify as Tier II capital. As of September 30, 2005 and December 31, 2004, those subsidiary trusts had $\$ 204.0$ million in Trust Preferred Securities outstanding, all of which qualified as Tier I capital. See Note 11 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS contained in our Annual Report on Form 10-K for the year ended December 31, 2004, for further information about these securities including potential changes to their capital treatment.

A banking organization s total qualifying capital includes two components: core capital (Tier I capital) and supplementary capital (Tier II capital). Core capital, which must comprise at least half of total capital, includes common shareholders equity, qualifying perpetual preferred

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

stock, Trust Preferred Securities, and minority interests, less goodwill. Supplementary capital includes the allowance for loan and lease losses and the reserve for unfunded credit commitments (subject to certain limitations), other perpetual preferred stock, Trust Preferred Securities (subject to certain limitations), certain other capital instruments, and term subordinated debt (subject to certain limitations). Our major capital components are shareholders equity and Trust Preferred Securities in core capital, and the allowance for loan and lease losses and the reserve for unfunded credit commitments in supplementary capital.

The Federal Reserve and the Office of the Comptroller of the Currency have adopted regulations setting forth a five-tier system for measuring the capital adequacy of the financial institutions they supervise. Our capital levels at September 30, 2005 and December 31, 2004, and related minimum regulatory requirements were as follows:

|  | Leverage <br> ratio | Tier I <br> risk-based <br> capital ratio | Total <br> risk-based <br> capital ratio |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Greater Bay Bancorp: | $10.23 \%$ |  | $12.25 \%$ | $13.51 \%$ |
| September 30, 2005 | $10.67 \%$ | $13.01 \%$ | $14.27 \%$ |  |
| December 31, 2004 | $11.54 \%$ |  | $13.69 \%$ | $14.95 \%$ |
| The Bank: | $10.75 \%$ | $13.27 \%$ | $14.53 \%$ |  |
| September 30, 2005 | $5.00 \%$ |  | $6.00 \%$ | $10.00 \%$ |
| December 31, 2004 | $4.00 \%$ | $4.00 \%$ | $8.00 \%$ |  |

Our tangible total equity to tangible asset ratio decreased from $7.70 \%$ at December 31, 2004 to $7.11 \%$ at September 30, 2005. The decrease primarily related to the increase in tangible assets and the decrease in tangible equity; the latter reflecting $\$ 43.4$ million of intangible asset additions related to the Lucini/Parish acquisition as well as the repurchase of $\$ 42.7$ million of our common stock. In our opinion, the tangible equity ratios are meaningful measures because they reflect the equity deployed in our business. The following table sets forth the reconciliation of shareholders equity to tangible equity and total assets to tangible assets:

| (Dollars in thousands) | September 30, 2005 |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Common shareholders equity | \$ | 666,701 | \$ | 659,250 |
| Convertible preferred stock |  | 102,706 |  | 103,816 |
| Total shareholders equity |  | 769,407 |  | 763,066 |
| Less: goodwill and other intangibles |  | $(288,250)$ |  | $(251,660)$ |
| Tangible total equity | \$ | 481,157 | \$ | 511,406 |

Edgar Filing: GREATER BAY BANCORP - Form 10-Q

| Total assets | \$ | 7,050,957 | \$ | 6,896,645 |
| :---: | :---: | :---: | :---: | :---: |
| Less: goodwill and other intangibles |  | $(288,250)$ |  | $(251,660)$ |
| Tangible assets | \$ | 6,762,707 | \$ | 6,644,985 |

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Off-Balance Sheet Arrangements and Aggregate Contractual Obligations

The following table provides the amounts due under specified contractual obligations for the periods indicated as of September 30, 2005.

| (Dollars in thousands) | Less than one year | One to three years | Four to five years | More than five years | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Commitment to fund loans | \$ 1,425,458 | \$ | \$ | \$ | \$ 1,425,458 |
| Commitments under letters of credit | 148,533 |  |  |  | 148,533 |
| Contingent payments | 14,081 | 13,463 |  |  | 27,544 |
| Operating lease obligations | 20,001 | 33,493 | 23,261 | 32,261 | 109,016 |
| Purchase obligations | 5,066 |  |  |  | 5,066 |
| Total off-balance sheet arrangements | \$ 1,613,139 | \$ 46,956 | \$ 23,261 | \$ 32,261 | \$ 1,715,617 |
| Deposits | \$ 4,951,953 | \$ 54,896 | \$ 8,563 | \$ 4 | \$ 5,015,416 |
| Borrowings | 258,025 | 308,583 | 245,926 | 210,783 | 1,023,317 |
| Capital lease obligations |  |  |  |  |  |
| Other liabilities | 168,466 |  |  | 61,693 | 230,159 |
| Total aggregate contractual obligations | \$ 5,378,444 | \$ 363,479 | \$ 254,489 | \$ 272,480 | \$ 6,268,892 |

The obligations are categorized by their contractual due dates. Approximately $\$ 473.3$ million of the commitments to fund loans relate to real estate construction, a significant portion of which is expected to fund within the next 18 months. However, the remainder of the commitment to fund loans relates primarily to revolving lines of credit or other commercial loans and many of these commitments are expected to expire without being drawn upon. Therefore, the total undrawn commitments do not necessarily represent future cash requirements. See Note 8 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS for a further description of contingent payments. We may, at our option, prepay certain borrowings and Trust Preferred Securities prior to their maturity date. Furthermore, the actual payment of certain current liabilities may be deferred into future periods.

A purchase obligation is an agreement to purchase goods or services that is enforceable and legally binding and that specifies all significant terms including: (1) fixed or minimum quantities to be purchased, (2) fixed, minimum or variable price provisions, and (3) the approximate timing of the transaction. The definition of purchase obligations includes capital expenditures for purchases of goods or services over a five-year period. At September 30, 2005, we had potential future venture capital funding requirements of $\$ 5.1$ million.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) 

## RESULTS BY BUSINESS SEGMENTS

We are organized along four business segments, namely: community banking, specialty finance, trust services, and insurance brokerage services. We have aggregated 18 operating divisions into the community banking business segment. We have aggregated five operating divisions into the specialty finance business segment. Our trust services business segment consists of a single operating division, Greater Bay Trust Company. Our insurance brokerage services business segment consists of a single operating division, ABD. Our holding company is excluded from our business segments.

## Intersegment Revenues

The segment data includes intersegment revenues and expenses. These intersegment revenues and expenses are eliminated in consolidation.

## Intercompany Allocation

Each business segment is allocated a portion of overhead administrative expenses, or intercompany allocation, incurred by the Bank. The allocation formula is based on time studies prepared by each administrative department. Costs incurred by the holding company, including reimbursement to the Bank for administrative expenses incurred on behalf of the holding company, are not allocated to the business segments.

On January 1, 2005 we transferred all of the employees of the holding company to the Bank and assigned those employees to the community banking business segment. The principal impact of this organizational change was to increase the community banking segment s direct operating expenses as this segment absorbed the majority of operating expenses previously incurred by the holding company.

This organizational change also affected the intercompany expense allocations. During 2005, community banking was reimbursed by the holding company and the other business segments for administrative services that employees in community banking performed on their behalf. Reimbursement was made through the intercompany allocation process. Prior to the 2005 organizational change, these services were provided by the holding company which was reimbursed by the business segments including community banking.

During 2005, the intercompany allocation was recorded at cost. During 2004, the intercompany allocation was based on a mixed fair market value and cost formula. As a result, during the nine months ended September 30, 2004, the holding company generated a profit of $\$ 9.7$ million on administrative services provided to the Bank. No such profits were earned during the three months ended September 30, 2004. We have determined that it is impractical to restate prior periods to reflect these changes.

See Note 12 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS for a description of interest charges, the allocation of allowance for loan and lease losses and other intersegment revenues.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Community Banking

We provide a wide range of commercial banking and financial services to small and medium-sized businesses, real estate developers and property managers, business executives, professionals, and other individuals.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

The key measures we use to evaluate community banking s performance are provided in the following table as of and for the three and nine month periods ended September 30, 2005 and 2004. The table also provides additional significant segment measures useful to understanding the performance of this segment:

## As of and for the three months ended As of and for the nine months ended

| (Dollars in thousands) | September 30, |  |  |  | September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Key Measures: |  |  |  |  |  |  |  |  |
| Statement of operations: |  |  |  |  |  |  |  |  |
| Net interest income after provision for credit losses | \$ | 67,467 | \$ | 62,004 | \$ | 187,720 | \$ | 190,534 |
| Non-interest income |  | 6,748 |  | 6,400 |  | 18,594 |  | 20,849 |
| Operating expenses (1): |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 35,553 |  | 19,456 |  | 109,196 |  | 58,956 |
| Intercompany allocation |  | $(1,541)$ |  | 21,395 |  | $(11,932)$ |  | 67,545 |
| Total operating expenses |  | 34,012 |  | 40,851 |  | 97,264 |  | 126,501 |
| Income before provision for income taxes (2) | \$ | 40,203 | \$ | 27,553 | \$ | 109,050 | \$ | 84,882 |
| Balance sheet: |  |  |  |  |  |  |  |  |
| Assets | \$ | 5,163,464 | \$ | 5,718,138 | \$ | 5,163,464 | \$ | 5,718,138 |
| Deposits | \$ | 5,232,746 | \$ | 5,424,623 | \$ | 5,232,746 | \$ | 5,424,623 |
| Other Significant Segment Measures: |  |  |  |  |  |  |  |  |
| Average loans | \$ | 3,285,630 | \$ | 3,275,442 | \$ | 3,234,111 | \$ | 3,313,906 |
| Yield earned on loans |  | 7.06\% |  | 5.95\% |  | 6.83\% |  | 6.03\% |
| Net charge-offs | \$ | 1,305 | \$ | 1,289 | \$ | 5,847 | \$ | 9,159 |
| Average securities | \$ | 1,462,997 | \$ | 1,862,178 | \$ | 1,488,459 | \$ | 1,987,707 |
| Yield earned on securities |  | 4.26\% |  | 4.28\% |  | 4.27\% |  | 4.19\% |
| Average interest-bearing deposits (3) | \$ | 4,125,541 | \$ | 4,375,377 | \$ | 4,165,019 | \$ | 4,385,789 |
| Rate paid on deposits |  | 1.94\% |  | 1.31\% |  | 1.83\% |  | 1.18\% |
| Compensation and benefits | \$ | 20,029 | \$ | 8,356 | \$ | 64,195 | \$ | 27,285 |
| Interest charges received from other segments and included in net interest income, net | \$ | 11,517 | \$ | 9,509 | \$ | 32,206 | \$ | 27,648 |

(1) The change in operating expenses were primarily a result of the organizational change described above.
(2) Includes intercompany earnings allocation charge which is eliminated in consolidation.
(3) Includes deposit accounts of the holding company and other business segments which are eliminated in consolidation.

For the three months ended September 30, 2005, community banking s net income before provision for income taxes increased $45.9 \%$ to $\$ 40.2$ million, compared to $\$ 27.6$ million for the same period in 2004. For the nine months ended September 30, 2005, community banking s net income before provision for income taxes increased $28.5 \%$ to $\$ 109.1$ million, compared to $\$ 84.9$ million for the same period in 2004. These increases were primarily due to a decrease in total operating expenses. For the nine months ended September 30, 2005, reductions in net interest

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

income and non-interest income were partially offsetting factors.

Net interest income after provision for credit losses

Net interest income after provision for credit losses increased to $\$ 67.5$ million during the third quarter of 2005, compared to $\$ 62.0$ million for the same period in 2004. The $\$ 5.5$ million increase reflects a $\$ 9.5$ million increase in interest income on loans, a $\$ 7.1$ decrease in the provision for credit losses, and a $\$ 2.0$ million increase in the interest charges received from other

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

segments. These factors were partially offset by a $\$ 6.1$ million decrease in interest income on securities, a $\$ 5.8$ million increase in interest expense on deposits, and a $\$ 265,000$ increase in interest expense on borrowings.

Net interest income after provision for credit losses decreased to $\$ 187.7$ million during the nine months ended September 30, 2005, compared to $\$ 190.5$ million for the same period in 2004. The $\$ 2.8$ million decrease reflects an $\$ 18.1$ million increase in interest expense on deposits, an $\$ 15.0$ million decrease in interest income on securities, and a $\$ 119,000$ increase in interest expense on borrowings. These factors were partially offset by a $\$ 15.5$ million increase in interest income on loans, a $\$ 10.3$ million decrease in the provision for credit losses and a $\$ 4.6$ million increase in interest charges received from other segments.

The specific factors affecting interest income, interest expense and the provision for credit losses include the following:

Interest income on loans was $\$ 58.5$ million and $\$ 165.1$ million for the three and nine month periods ended September 30, 2005, respectively, compared to $\$ 49.0$ million and $\$ 149.6$ million for the same periods in 2004 , respectively. These increases are primarily a result of an increase in the average yields earned on loans and is reflective of higher wholesale market interest rates in 2005 compared to 2004. The average yield earned on loans for the three and nine month periods ended September 30, 2005 was 111 basis points and 80 basis points higher, respectively, compared to the same periods in 2004;

Interest income on securities decreased to $\$ 15.7$ million and $\$ 52.7$ million for the three and nine month periods ended September 30, 2005 , respectively, compared to $\$ 21.8$ million and $\$ 67.6$ million for the same periods in 2004, respectively. The decreases were primarily a result of a decline in the average securities balances during 2005 as compared to 2004;

Interest expense on deposits increased to $\$ 20.2$ million and $\$ 56.9$ million for the three and nine month periods ended September 30, 2005 , respectively, compared to $\$ 14.4$ million and $\$ 38.8$ million for the same periods in 2004 , respectively. These increases were primarily due to an increase in the average interest rates paid which is reflective of higher wholesale market interest rates in 2005. The increase in the rate paid on deposits was partially offset by a decrease in average deposit balances in the three and nine month periods ended September 30, 2005. Our deposit base decrease is reflective of the cyclicality of large title company, venture fund and specialty deposit relationships as well as a reduction of our wholesale deposits; and

The provision for credit losses decreased by $\$ 10.3$ million for the nine months ended September 30, 2005 compared to the same period in 2004. This is a result of the lower estimated consolidated allowance for loan and lease losses calculated for the respective periods in 2005. The lower estimated consolidated allowance for loan and lease losses was primarily a result of improvement in the overall credit risk ratings and a reduction in the assumed rates of default for the loan and lease portfolio, which are key factors in our process for estimating allowance requirements.

## Non-Interest Income

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

Community banking s non-interest income decreased during the nine month period ending September 30, 2005 as compared the same period in 2004 primarily a result of a decrease in the gain on sale of securities. Our gains and losses on the sale of securities are the result of security sales undertaken as part of our overall IRR strategy as well as in consideration of other factors.

Table of Contents

GREATER BAY BANCORP AND SUBSIDIARIES

MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Operating Expenses

Community banking s direct operating expense increases for the three and nine month periods ended September 30, 2005 as compared to the same periods in 2004 was primarily related to increases in compensation and benefits expense as well as occupancy and equipment expense. Compensation and benefits were $\$ 20.0$ million and $\$ 64.2$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 8.4$ million and $\$ 27.3$ million for the same periods in 2004, respectively. Occupancy and equipment were $\$ 6.2$ million and $\$ 17.8$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 4.4$ million and $\$ 11.4$ million for the same periods in September 30, 2004, respectively. The increases in both compensation and benefits and occupancy and equipment are primarily the result of the transfer of employees and other related expenses from the holding company to the community banking business segment described above. The overall decrease in community banking stotal operating expenses is primarily a result of changes in our intercompany allocation process as described above.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Specialty Finance

Specialty finance offers a complete range of financial products and services through our Matsco division to meet the needs of dentists and veterinarians. Matsco s principal financial products include practice start-up financing, practice expansion financing, practice acquisition financing, working capital and financing for retirement planning. These products are structured as either equipment leases or loans. We also offer small ticket equipment lease financing through our Greater Bay Capital division.

Specialty finance also offers asset-based lending and accounts receivable factoring products through our CAPCO division that provide alternative funding and support programs as a component of our small business banking services.

Our specialty finance products also include loans to small businesses on which the SBA generally provides guarantees or other credit support. We participate as a National Preferred Lender in many SBA programs through the Greater Bay Bank SBA Lending Group.

The key measures we use to evaluate specialty finance sperformance are provided in the following table as of and for the three and nine month periods ended September 30, 2005 and 2004. The table also provides additional significant segment measures useful to understanding the performance of this segment:

As of and for the three months ended As of and for the nine months ended

| (Dollars in thousands) | September 30, |  |  |  | September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Key Measures: |  |  |  |  |  |  |  |  |
| Statement of operations: |  |  |  |  |  |  |  |  |
| Net interest income after provision for credit losses | \$ | 10,523 | \$ | 10,004 | \$ | 32,080 | \$ | 33,063 |
| Non-interest income |  | 6,325 |  | 5,102 |  | 18,486 |  | 15,056 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 10,099 |  | 8,169 |  | 28,776 |  | 24,033 |
| Intercompany allocation |  | 541 |  | 632 |  | 1,646 |  | 2,000 |
|  |  | - |  | - |  | - |  |  |
| Total operating expenses |  | 10,640 |  | 8,801 |  | 30,422 |  | 26,033 |
| Income before provision for income taxes (1) | \$ | 6,208 | \$ | 6,305 | \$ | 20,144 | \$ | 22,086 |
| Balance sheet: |  |  |  |  |  |  |  |  |
| Assets |  | ,432,075 | \$ | 250,146 |  | ,432,075 | \$ | 50,146 |

Edgar Filing: GREATER BAY BANCORP - Form 10-Q

| Deposits | \$ | 3,508 | \$ | 4,623 | \$ | 3,508 | \$ | 4,623 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Significant Segment Measures: |  |  |  |  |  |  |  |  |
| Average loans | \$ | 1,308,835 | \$ | 1,133,832 | \$ | 1,262,908 | \$ | 1,106,142 |
| Yield earned on loans |  | 7.78\% |  | 7.68\% |  | 7.66\% |  | 7.92\% |
| Net charge-offs | \$ | 1,793 | \$ | 2,295 | \$ | 4,239 | \$ | 3,969 |
| Rental revenue on operating leases | \$ | 4,901 | \$ | 3,067 | \$ | 13,396 | \$ | 8,049 |
| Compensation and benefits | \$ | 3,714 | \$ | 3,020 | \$ | 10,337 | \$ | 10,339 |
| Interest paid to other segments and included in net interest income | \$ | $(12,136)$ | \$ | $(9,796)$ | \$ | $(34,044)$ | \$ | $(28,506)$ |

(1) Includes intercompany earnings allocation charge which is eliminated in consolidation.

For the three months ended September 30, 2005, specialty finance s net income before provision for income taxes decreased $1.5 \%$ to $\$ 6.2$ million compared to $\$ 6.3$ million for the same period in 2004. For the nine months ended September 30, 2005, specialty finance s net income before provision for income taxes decreased $8.8 \%$ to $\$ 20.1$ million compared to $\$ 22.1$ million for the same period in 2004. These decreases were primarily due to increases in total operating expenses and was partially offset by an increase in non-interest income.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(CONTINUED)

Net interest income after provision for credit losses

Net interest income after provision for credit losses increased to $\$ 10.5$ million during the three month period ending September 30, 2005, compared to $\$ 10.0$ million for the same period in 2004. The $\$ 519,000$ increase reflects a $\$ 3.8$ million increase in interest income on loans and leases and was partially offset by a $\$ 2.3$ million increase in interest charges paid to other segments and an $\$ 896,000$ increase in the provision for credit losses.

Net interest income after provision for credit losses decreased to $\$ 32.1$ million during the nine month period ending September 30, 2005, compared to $\$ 33.1$ million for the same period in 2004. The $\$ 983,000$ decrease reflects a $\$ 5.5$ million increase in interest charges paid to other segments and a $\$ 2.3$ million increase in the provision for credit losses. These factors were partially offset by a $\$ 6.8$ million increase in interest income on loans and leases.

The specific factors affecting interest income, interest expense, and the provision for credit losses included the following:

Interest income on loans was $\$ 25.6$ million and $\$ 72.4$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 21.9$ million and $\$ 65.6$ million for the same periods in 2004, respectively. These increases are primarily a result of an increase in the average balance of loans outstanding. This increase was partially offset by a decrease in the average yields earned for the nine months ended September 30, 2005 as compared to the same period in 2004;


#### Abstract

Intersegment interest expense (representing interest charges paid to the community banking and trust business segments) was $\$ 12.1$ million and $\$ 34.1$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 9.8$ million and $\$ 28.5$ million for the same periods in 2004, respectively. These increases are the result of increases in the loan, lease and leased equipment portfolio balances. Additionally, there was an overall increase during 2005 in intersegment interest rates paid by specialty finance for its intersegment borrowings; and


The provision for credit losses increased by $\$ 896,000$ and $\$ 2.3$ million for the three and nine month periods ended September 30, 2005 compared to the same periods in 2004, respectively. This was primarily a result of changes in the overall credit risk ratings and growth in the loan and lease portfolio.

## Non-Interest Income

Non-interest income is primarily comprised of rental revenue on operating leases and gain on the sale of loans and leases. Rental revenue on operating leases increased to $\$ 4.9$ million and $\$ 13.4$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 3.1$ million and $\$ 8.0$ million for the same periods in 2004, respectively. The increases reflect the overall growth in the leased equipment portfolio.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

Operating Expenses

Direct operating expenses increased in the third quarter and nine month periods ended September 30, 2005 as compared to the same periods in 2004 primarily due to increases in depreciation on leased equipment. Depreciation on leased equipment was $\$ 4.1$ million and $\$ 11.2$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 2.5$ million and $\$ 6.7$ million for the same periods in 2004, respectively. The increases are primarily reflective of the overall growth in the operating lease portfolio.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Insurance Brokerage Services

ABD is a commercial insurance brokerage and employee benefits consulting firm with offices located in California, Washington State and Nevada, and clients throughout the United States. ABD is engaged in selling commercial, personal property, casualty, employee benefits, life and retirement insurance products and providing risk management consulting services.

The key measures we use to evaluate insurance brokerage services performance are provided in the following table as of and for the three and nine month periods ended September 30, 2005 and 2004. The table also provides additional significant segment measures useful to understanding the performance of this segment:

| (Dollars in thousands) | As of and for the three months endedAs of and for the nine months ended <br> September 30, <br> September 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Key Measures: |  |  |  |  |  |  |  |  |
| Statement of operations: |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 244 | \$ | 276 | \$ | 639 | \$ | 632 |
| Non-interest income |  | 40,445 |  | 33,369 |  | 118,017 |  | 101,127 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 35,259 |  | 27,858 |  | 97,722 |  | 84,264 |
| Intercompany allocation |  | 190 |  |  |  | 521 |  |  |
|  |  |  |  |  |  |  |  |  |
| Income before provision for income taxes | \$ | 5,240 | \$ | 5,787 | \$ | 20,413 | \$ | 17,495 |
|  |  |  |  |  |  |  |  |  |
| Balance sheet: |  |  |  |  |  |  |  |  |
| Assets (1) | \$ | 363,191 | \$ | 299,682 | \$ | 363,191 | \$ | 299,682 |
| Other Significant Segment Measures: |  |  |  |  |  |  |  |  |
| Insurance commissions and fees | \$ | 40,297 | \$ | 33,369 | \$ | 117,642 | \$ | 101,120 |
| Compensation and benefits | \$ | 25,725 | \$ | 20,170 | \$ | 70,738 | \$ | 60,514 |

(1) Assets include goodwill of \$205.4 million and \$181.3 million as of September 30, 2005 and December 31, 2004, respectively.

Insurance brokerage services income before provision for income taxes decreased to $\$ 5.2$ million for the three months ended September 30, 2005 as compared to $\$ 5.8$ million for the same period 2004. Insurance brokerage services income before provision for income taxes increased to $\$ 20.4$ million for the nine months ended September 30, 2005 as compared to $\$ 17.5$ million for the same period in 2004.

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

The primary source of revenues is insurance commissions and fees earned on the sales of insurance products and insurance related consulting services. Insurance brokerage fees were $\$ 40.3$ million and $\$ 117.6$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 33.4$ million and $\$ 101.1$ million for the same periods in 2004, respectively. The increases are the result of organic growth as well as the acquisition of Lucini/Parish, which generated insurance commissions and fees of $\$ 5.5$ million during the third quarter of 2005 and $\$ 9.2$ million since we completed the acquisition on May $1,2005$.

ABD s principal expenses are compensation and benefits and intangible asset amortization. Compensation and benefits increased to $\$ 25.7$ million and $\$ 70.7$ million for the three and nine month periods ended September 30, 2005, respectively, as compared to $\$ 20.2$ million and $\$ 60.5$ million for the same periods in 2004. The increases were primarily related to ABD s organic growth and the acquisition of Lucini/Parish, which resulted in compensation and benefits expenses of $\$ 3.3$ million during the third quarter of 2005 and $\$ 5.3$ million since the date of acquisition.

As described above, we have changed the way in which we perform our intercompany operating expense allocation. As a result of this change, we began assigning intercompany operating expense allocation to the insurance brokerage services business segment effective January 1, 2005.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

## Trust Services

The Greater Bay Trust Company provides trust services to support the trust needs of the Bank s clients. These services include, but are not limited to custodial, investment management, estate planning and employee benefit plan services.

The key measures we use to evaluate trust services performance are provided in the following table as of and for the three and nine month periods ended September 30, 2005 and 2004. The table also provides additional significant segment measures useful to understanding the performance of this segment:

| (Dollars in thousands) | As of and for the three months endedAs of and for the nine months ended <br> September 30, <br> September 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| Key Measures: |  |  |  |  |  |  |  |  |
| Statement of operations: |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 201 | \$ | 95 | \$ | 759 | \$ | 413 |
| Non-interest income |  | 1,101 |  | 1,035 |  | 3,270 |  | 2,995 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 650 |  | 849 |  | 1,941 |  | 2,484 |
| Intercompany allocation |  | 49 |  | 54 |  | 178 |  | 169 |
| Total operating expenses |  | 699 |  | 903 |  | 2,119 |  | 2,653 |
| Income before provision for income taxes (1) | \$ | 603 | \$ | 227 | \$ | 1,910 | \$ | 755 |
| Balance sheet: |  |  |  |  |  |  |  |  |
| Assets | \$ | 6 | \$ |  | \$ | 6 | \$ |  |
| Deposits | \$ | 50,143 | \$ | 55,226 | \$ | 50,143 | \$ | 55,226 |
| Assets under administration (2) | \$ | 652,640 | \$ | 653,910 | \$ | 652,640 | \$ | 653,910 |
| Other Significant Segment Measures: |  |  |  |  |  |  |  |  |
| Trust fees | \$ | 1,074 | \$ | 972 | \$ | 3,200 | \$ | 2,797 |
| Compensation and benefits | \$ | 488 | \$ | 523 | \$ | 1,457 | \$ | 1,709 |
| Interest charges received from other segments and included in net interest income | \$ | 619 | \$ | 287 | \$ | 1,838 | \$ | 858 |

[^1]
## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

Trust services income before provision for income taxes increased to $\$ 603,000$ and $\$ 1.9$ million for the three and nine month periods ended September 30, 2005, respectively, compared to $\$ 227,000$ and $\$ 755,000$ for the same periods in 2004 , respectively.

The primary source of revenues is trust fees earned on the administration of client assets. Trust fees earned increased to $\$ 1.1$ million and $\$ 3.2$ million for the three and nine month periods ended September 30, 2005, respectively, compared to $\$ 1.0$ million and $\$ 2.9$ million for the same periods in 2004, respectively. The increases were a result of an increase in managed assets for which trust services earns higher fees than unmanaged accounts, an increase in fees charged by trust services and increases in other services provided.

Trust services primary expense is compensation and benefits. Compensation and benefits were $\$ 488,000$ and $\$ 1.5$ for the three and nine month periods ended September 30, 2005, respectively, compared to $\$ 523,000$ and $\$ 1.7$ million for the same periods in 2004, respectively.

## RECENT ACCOUNTING DEVELOPMENTS

Recent accounting developments are shown in Note 15 of the NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our financial performance is impacted by, among other factors, IRR and credit risk. Our overall goal is to manage IRR sensitivity so adverse interest rate movements do not have the potential to reduce economic value of portfolio equity or net interest income beyond our tolerance.

IRR is measured as the potential volatility in the economic value of portfolio equity and forecasted net interest income caused by potential yield curve level and slope, and index spread changes. This risk is managed by our Management Asset \& Liability Committee, or ALCO, comprised of senior management representatives. The Management ALCO monitors IRR and approves actions to contain sensitivities within Board-approved limits.

We measure IRR in the context of a range of interest rate environments. Our exposure to IRR is reviewed on at least a quarterly basis by the Board of Directors ALCO and monthly by the Management ALCO.

## Economic Value of Portfolio Equity Interest Rate Sensitivity

Interest rate sensitivity is computed by estimating the changes in economic value of portfolio equity over a range of potential yield curve shocks. The economic value of portfolio equity is defined as economic value of our assets less the economic value of our liabilities plus or minus the economic value of off-balance sheet items. The economic value of each asset, liability and off-balance sheet item is its discounted present value of expected cash flows. Discount rates are based on current market rates of interest, adjusted for assumed shock scenario interest rate changes. The following table shows our projected percentage change in net economic value of portfolio equity for parallel yield curve shocks as of the dates indicated relative to the value if wholesale market rates remain static.

Projected change in economic value of portfolio equity

| Change in interest rates | September 30, 2005 | September 30, 2004 |
| :--- | :---: | ---: |
|  |  | $-0.04 \%$ |
| 100 basis point rise | $-2.22 \%$ | $0.55 \%$ |
| 100 basis point decline | $-3.93 \%$ |  |

The economic value of portfolio equity sensitivity from September 30, 2004 to September 30, 2005 was relatively stable.

Forecasted Net Interest Income Interest Rate Sensitivity

## Edgar Filing: GREATER BAY BANCORP - Form 10-Q

The impact of interest rate changes on the next 12 months net interest income are measured using income simulation. The various products in our balance sheet are modeled to simulate their income (and cash flow) behavior in relation to interest rate movements. Income for the next 12 months is calculated assuming current interest rate levels are sustained (base case) and for immediate and sustained yield curve shocks.

Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK (CONTINUED)

The income simulation model includes various assumptions about the repricing behavior for each product and new business volumes and rate behaviors. Many of our assets are floating rate loans, which would subsequently reprice in response to changes in market interest rates with the repricing being the same extent as the change in the underlying contracted index. Our administered rate non-term deposit products are assumed to reprice more slowly, usually changing less than the assumed wholesale market rate change. The following table shows our projected percentage change in 12 month net interest income as a consequence of parallel yield curve shocks from the level forecasted if the wholesale market rates remain static:

Projected change in net interest income

| Change in interest rates | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: |
| 100 basis point rise | 0.77\% | 0.50\% |
| 100 basis point decline | -0.99\% | -0.94\% |

The change in net interest income sensitivity from September 30, 2004 to September 30, 2005 was relatively stable.

## ITEM 4. CONTROLS AND PROCEDURES

In accordance with Rule 13a-15(b) of the Exchange Act, we carried out an evaluation as of the quarter ended September 30, 2005 under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective as of September 30, 2005.

During the quarter ended September 30, 2005, there were no changes in our internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect, these controls. During the third quarter of 2005, we completed the systems integration of the 11 back-office systems of our former 11 banks into a single merged system. This integration did not result in any material changes in our internal control environment or our internal controls over financial reporting or cause any significant client disruption.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## Part II. Other Information

## ITEM 1. Legal Proceedings Not applicable

ITEM 2. Unregistered Sale of Equity Securities and Use of Proceeds

There were no unregistered sales of equity securities during the third quarter of 2005.

On March 23, 2005, we announced a common stock repurchase program that authorized the purchase of up to and including $\$ 80.0$ million in common stock, which replaced a repurchase program announced in 2004.

During the nine months ended September 30, 2005, we repurchased 1,680,129 shares of common stock for an aggregate amount of $\$ 42.7$ million. The purchase price of the stock was allocated between common stock and retained earnings. Repurchased shares are available for reissuance at any time in the future. As of September 30, 2005, there was $\$ 47.9$ million remaining for repurchase under the 2005 common stock repurchase program.

Set forth below is certain information about repurchases of our common stock during the third quarter of 2005:
$\left.\begin{array}{lllll} & & \begin{array}{c}\text { Approximate dollar } \\ \text { value of shares }\end{array} \\ \text { of common } \\ \text { stock }\end{array}\right]$

The above table does not include 1,000 units of CODES due $2022 \$ 679,000$ million principal amount at maturity) which were repurchased for aggregate cash of $\$ 689,000$ during the third quarter of 2005. These repurchases were made in privately negotiated transactions. The repurchased CODES due 2022 were contingently convertible into an aggregate of 15,370 shares of our common stock, but were not convertible at the time of repurchase. There were no repurchases of CODES due 2024 during the third quarter of 2005.

The above table also does not include 10,100 shares of Series B Preferred Stock which were repurchased for aggregate cash of $\$ 515,000$ during the third quarter of 2005 at an average price paid per share of $\$ 51.00$. These repurchases were made in privately negotiated transactions. The repurchased preferred stock was convertible into an aggregate of 16,867 shares of our common stock at the time of repurchase.

ITEM 3. Defaults Upon Senior Securities Not applicable

ITEM 4. Submission of Matters to a Vote of Security Holders Not applicable

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## ITEM 5. Other Information - Not applicable

## ITEM 6. Exhibits

The Exhibits listed below are filed or incorporated by reference as part of this Report.

## Exhibit No. Description of Exhibits

4.1 Form of Global Note relating to the $5.125 \%$ Senior Notes, Series D, due April 15, 2010 (1)
10.1 Amendment No. 1 to Credit Agreement, dated as of August 29, 2005, by and among Greater Bay Bancorp, Wells Fargo Bank, National Association, as Agent, and the other lenders thereto. (2)
10.2 Greater Bay Bancorp 401(k) Plan Adoption Agreement, as amended, effective, January 1, 2006 (3)
10.3 Greater Bay Bancorp 2005 Supplemental Executive Retirement Plan, as amended (3)
10.4 Form of Stock Option Agreement (3)
10.5 Form of Key Officer Stock Option Agreement (3) (4)
$10.6 \quad$ Form of Restricted Stock Award Agreement (3) (4)
31.1 Certification of Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Chief Executive Officer under Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Chief Financial Officer under Section 906 of the Sarbanes-Oxley Act of 2002.
(1) Incorporated by reference from Greater Bay Bancorp s Registration Statement on Form S-4 filed with the SEC on July 27, 2005.
(2) Incorporated by reference from Greater Bay Bancorp s Current Report on Form 8-K filed with the SEC on September 1, 2005.
(3) Incorporated by reference from Greater Bay Bancorp s Current Report on Form 8-K filed with the SEC on September 30, 2005.
(4) Represents executive compensation plans and arrangements.

## Table of Contents

## GREATER BAY BANCORP AND SUBSIDIARIES

## Signature

In accordance with the requirements of the Securities Exchange Act of 1934, as amended, the registrant has caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## Greater Bay Bancorp

(Registrant)

By: /s/ James S. Westfall
James S. Westfall
Executive Vice President and Chief Financial Officer

Date: November 4, 2005


[^0]:    We are required to complete an analysis to identify the possible impairment of goodwill annually or more frequently upon the occurrence of certain events. During the fourth quarter of 2004, we completed the required annual impairment test of goodwill. Based upon our evaluation, our goodwill was not impaired at December 31, 2004. There have been no triggering events during 2005 which would require us to perform an early evaluation for the possible impairment of goodwill.

[^1]:    (1) Includes intercompany earnings allocation charge which is eliminated in consolidation.
    (2) Assets under administration are not included in our consolidated assets as reported on our Consolidated Balance Sheet.

