

Alphatec Holdings, Inc.
Form 10-Q
November 06, 2012
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 000-52024

ALPHATEC HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

20-2463898
(I.R.S. Employer
Identification No.)

5818 El Camino Real

Carlsbad, CA 92008

(Address of principal executive offices, including zip code)

(760) 431-9286

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes No

As of October 31, 2012, there were 90,786,223 shares of the registrant's common stock outstanding.

Table of Contents

ALPHATEC HOLDINGS, INC.
QUARTERLY REPORT ON FORM 10-Q

September 30, 2012

Table of Contents

	Page
<u>PART I FINANCIAL INFORMATION</u>	
Item 1	3
<u>Financial Statements (Unaudited)</u>	
<u>Condensed Consolidated Balance Sheets as of September 30, 2012 and December 31, 2011</u>	3
<u>Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2012 and 2011</u>	4
<u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the three and nine months ended September 30, 2012 and 2011</u>	5
<u>Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2012 and 2011</u>	6
<u>Notes to Condensed Consolidated Financial Statements</u>	7
Item 2	17
Item 3	26
Item 4	26
<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	
<u>Quantitative and Qualitative Disclosures About Market Risk</u>	
<u>Controls and Procedures</u>	
<u>PART II OTHER INFORMATION</u>	
Item 1	27
Item 1A	28
Item 2	28
Item 6	29
<u>Legal Proceedings</u>	
<u>Risk Factors</u>	
<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	
<u>Exhibits</u>	
<u>SIGNATURES</u>	30

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****ALPHATEC HOLDINGS, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(UNAUDITED)****(In thousands, except for par value data)**

	September 30, 2012	December 31, 2011
Assets		
Current assets:		
Cash and cash equivalents	\$ 25,941	\$ 20,666
Accounts receivable, net	37,565	41,711
Inventories, net	48,344	45,916
Prepaid expenses and other current assets	7,344	6,888
Deferred income tax assets	2,576	1,248
Total current assets	121,770	116,429
Property and equipment, net	31,806	31,476
Goodwill	168,499	168,609
Intangibles, net	41,063	47,144
Other assets	2,528	3,034
Total assets	\$ 365,666	\$ 366,692
Liabilities and Stockholders Equity		
Current liabilities:		
Accounts payable	\$ 17,529	\$ 17,390
Accrued expenses	30,886	32,583
Deferred revenue	3,069	2,768
Current portion of long-term debt	1,720	4,396
Total current liabilities	53,204	57,137
Long-term debt, less current portion	36,031	23,802
Other long-term liabilities	11,130	12,997
Deferred income tax liabilities	3,647	3,825
Redeemable preferred stock, \$0.0001 par value; 20,000 authorized at September 30, 2012 and December 31, 2011; 3,319 shares issued and outstanding at both September 30, 2012 and December 31, 2011	23,603	23,603
Commitments and contingencies		
Stockholders equity:		
Common stock, \$0.0001 par value; 200,000 authorized at September 30, 2012 and December 31, 2011; 90,369 and 89,362 shares issued and outstanding at September 30, 2012 and December 31, 2011, respectively	9	9
Treasury stock, 19 shares	(97)	(97)
Additional paid-in capital	388,546	386,224

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

Accumulated other comprehensive loss	(2,307)	(2,812)
Accumulated deficit	(148,100)	(137,996)
Total stockholders' equity	238,051	245,328
Total liabilities and stockholders' equity	\$ 365,666	\$ 366,692

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents**ALPHATEC HOLDINGS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(UNAUDITED)****(in thousands, except per share amounts)**

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Revenues	\$ 46,839	\$ 47,619	\$ 143,535	\$ 148,201
Cost of revenues	16,844	17,001	50,773	54,959
Amortization of acquired intangible assets	362	411	1,114	1,223
Gross profit	29,633	30,207	91,648	92,019
Operating expenses:				
Research and development	3,216	3,858	11,003	13,653
Sales and marketing	17,778	19,145	55,843	57,065
General and administrative	9,758	8,627	28,714	26,707
Amortization of acquired intangible assets	491	545	1,574	1,629
Transaction related expenses	364		364	
Restructuring expenses		394		993
Total operating expenses	31,607	32,569	97,498	100,047
Operating loss	(1,974)	(2,362)	(5,850)	(8,028)
Other income (expense):				
Interest income	33	48	108	103
Interest expense	(774)	(725)	(5,060)	(2,292)
Other income (loss), net	208	202	(61)	958
Total other income (expense)	(533)	(475)	(5,013)	(1,231)
Loss from continuing operations before taxes	(2,507)	(2,837)	(10,863)	(9,259)
Income tax benefit	(38)	(1,533)	(759)	(3,044)
Net loss	\$ (2,469)	\$ (1,304)	\$ (10,104)	\$ (6,215)
Net loss per common share:				
Basic and diluted net loss per share	\$ (0.03)	\$ (0.01)	\$ (0.11)	\$ (0.07)
Weighted-average shares used in computing net loss per share:				
Basic and diluted	89,503	88,829	89,222	88,757

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

ALPHATEC HOLDINGS, INC.

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(UNAUDITED)

(in thousands)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Net loss	\$ (2,469)	\$ (1,304)	\$ (10,104)	\$ (6,215)
Foreign currency translation adjustments	4,825	(6,980)	505	5,296
Comprehensive income (loss)	\$ 2,356	\$ (8,284)	\$ (9,599)	\$ (919)

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents**ALPHATEC HOLDINGS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(UNAUDITED)****(in thousands)**

	Nine Months Ended September 30,	
	2012	2011
Operating activities:		
Net loss	\$ (10,104)	\$ (6,215)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	17,423	14,939
Stock-based compensation	2,210	1,928
Interest expense related to amortization of debt discount and debt issuance costs	849	281
Provision for doubtful accounts	858	594
Provision for excess and obsolete inventory	3,980	3,365
Deferred income tax benefit	(1,507)	(2,352)
Other non-cash items	1,890	
Changes in operating assets and liabilities:		
Accounts receivable	3,368	(1,919)
Inventories	(5,675)	(140)
Prepaid expenses and other current assets	1,194	474
Other assets	714	828
Accounts payable	162	995
Accrued expenses and other	(3,660)	(1,643)
Deferred revenues	189	(26)
Net cash provided by operating activities	11,891	11,109
Investing activities:		
Cash paid for acquisition of Brazilian subsidiary		(620)
Purchases of property and equipment	(12,010)	(8,033)
Purchase of intangible assets	(825)	(445)
Net cash used in investing activities	(12,835)	(9,098)
Financing activities:		
Exercise of stock options	16	104
Borrowings under lines of credit	82,881	1,662
Repayments under lines of credit	(65,225)	(3,114)
Principal payments on capital lease obligations	(303)	(114)
Principal payments on notes payable	(11,877)	(1,523)
Net cash provided by (used in) financing activities	5,492	(2,985)
Effect of exchange rate changes on cash and cash equivalents	727	(50)
Net increase (decrease) in cash and cash equivalents	5,275	(1,024)
Cash and cash equivalents at beginning of period	20,666	23,168
Cash and cash equivalents at end of period	\$ 25,941	\$ 22,144
Supplemental cash flow information:		
Cash paid for interest	\$ 1,799	\$ 1,828

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

Cash paid for income taxes	\$	633	\$	303
Purchases of property and equipment in accounts payable	\$	3,199	\$	2,241
Property and equipment purchased under capital lease	\$	1,650	\$	50

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

ALPHATEC HOLDINGS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. The Company and Basis of Presentation

The Company

Alphatec Holdings, Inc. (Alphatec, Alphatec Holdings or the Company), through its wholly owned subsidiary, Alphatec Spine, Inc. and its subsidiaries (Alphatec Spine) designs, develops, manufactures and markets products for the surgical treatment of spine disorders, primarily focused on the aging spine. In addition to its U.S. operations, the Company also markets its products in over 50 international markets through its affiliate, Scient x S.A.S. and its subsidiaries (Scient x), via a direct salesforce in France, Italy and the United Kingdom and via independent distributors in the rest of Europe, the Middle East and Africa. In South America and Latin America the Company conducts its operations through its Brazilian subsidiary, Cibramed Productos Medicos. In Asia and Australia, the Company markets its products through its subsidiary, Alphatec Pacific, Inc. and its subsidiaries (Alphatec Pacific) via a direct sales force and independent distributors, and through Scient x's distributors in other parts of Asia and Australia.

Basis of Presentation

The accompanying condensed consolidated balance sheet as of December 31, 2011, which has been derived from audited financial statements, and the unaudited interim condensed consolidated financial statements have been prepared by the Company in accordance with U.S. generally accepted accounting principles (GAAP) and the rules and regulations of the Securities and Exchange Commission (SEC) related to a quarterly report on Form 10-Q. Certain information and note disclosures normally included in annual audited financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made in this quarterly report on Form 10-Q are adequate to make the information not misleading. The interim unaudited financial condensed consolidated statements reflect all adjustments which, in the opinion of management, are necessary for a fair statement of the financial position and results of operations for the periods presented. All such adjustments are of a normal and recurring nature. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited financial statements for the year ended December 31, 2011, which are included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011 that was filed with the SEC on March 5, 2012.

Operating results for the three and nine months ended September 30, 2012 are not necessarily indicative of the results that may be expected for the year ending December 31, 2012, or any other future periods.

The accompanying consolidated financial statements have been prepared assuming that the Company will continue as a going concern. A going concern basis of accounting contemplates the recovery of the Company's assets and the satisfaction of its liabilities in the normal course of business. Based on the Company's annual operating plan, management believes that its existing cash and cash equivalents of \$25.9 million and accounts receivable of \$37.6 million at September 30, 2012 will be sufficient to fund its cash requirements through at least September 30, 2013. The Company's credit facility (the Credit Facility) with MidCap Financial, LLC (MidCap) contains financial covenants consisting of a quarterly fixed charge coverage ratio and a senior leverage ratio (see Note 6).

Based on the Company's board-approved current operating plan, the Company believes that it will be in compliance with the financial covenants of the Credit Facility in the foreseeable future. However, there is no assurance that the Company will be able to do so. If the Company is not able to achieve its planned revenue or incurs costs in excess of its forecasts, it may be required to substantially reduce discretionary spending and it could be in default of the Credit Facility which would require a waiver from MidCap. There can be no assurances that such a waiver could be obtained, that the Credit Facility could be successfully renegotiated or that the Company can modify its operations to maintain liquidity. If the Company is unable to obtain any required waivers or amendments, MidCap would have the right to exercise remedies specified in the Credit Facility, including accelerating the repayment of debt obligations. The Company may be forced to seek additional financing, which may include additional debt and/or equity financing or funding through other third party agreements. There can be no assurances that additional financing will be available on acceptable terms or available at all. Furthermore, any equity financing may result in dilution to existing stockholders and any debt financing may include restrictive covenants.

2. Summary of Significant Accounting Policies

The Company's significant accounting policies are described in Note 2 to its audited consolidated financial statements for the year ended December 31, 2011, which are included in the Company's Annual Report on Form 10-K that was filed with the SEC on March 5, 2012. These

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

accounting policies have not significantly changed during the nine months ended September 30, 2012.

Table of Contents**Recent Accounting Pronouncements**

In September 2011, the Financial Accounting Standards Board (FASB) amended its goodwill guidance by providing entities an option to use a qualitative approach to test goodwill for impairment. An entity will be able to first perform a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying value. If it is concluded that this is the case, it is necessary to perform the currently prescribed two-step goodwill impairment test. Otherwise, the two-step goodwill impairment test is not required. The amendment is effective for the Company beginning January 1, 2012. This amendment did not have a material impact on the Company's consolidated financial position or results of operations.

In 2011, the FASB issued new accounting guidance that requires total comprehensive income, the components of net income and the components of other comprehensive income to be presented either in a single continuous statement or in two separate but consecutive statements. This guidance is effective for the Company beginning January 1, 2012. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of shareholders' equity. While the new guidance changes the presentation of other comprehensive income, there are no changes to the components that are recognized in other comprehensive income. Other than presentation, the adoption of this guidance did not have an impact on the Company's consolidated financial position or results of operations.

3. Acquisitions**Acquisition of Cibramed**

In January 2011, the Company acquired Cibramed Productos Medicos (Cibramed), a Brazilian medical device company. The Company purchased Cibramed to acquire its ANVISA regulatory registration certificates and its general licenses to conduct business in Brazil. The Company recorded an intangible asset of \$0.6 million for the ANVISA regulatory registration certificates and licenses it purchased. The Company is amortizing this asset on a straight-line basis over its estimated life of 15 years. No product distribution rights were acquired. The Company paid the full purchase price of \$0.6 million in 2011.

4. Select Balance Sheet Details**Accounts Receivable, net**

Accounts receivable, net consist of the following (in thousands):

	September 30, 2012	December 31, 2011
Accounts receivable	\$ 38,911	\$ 42,766
Allowance for doubtful accounts	(1,346)	(1,055)
Accounts receivables, net	\$ 37,565	\$ 41,711

Inventories

Inventories consist of the following (in thousands):

	September 30, 2012			December 31, 2011		
	Gross	Reserve for excess and obsolete	Net	Gross	Reserve for excess and obsolete	Net
Raw materials	\$ 4,939	\$	\$ 4,939	\$ 3,715	\$	\$ 3,715
Work-in-process	1,477		1,477	2,088		2,088
Finished goods	57,127	(15,199)	41,928	53,287	(13,174)	40,113

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

Inventories, net	\$ 63,543	\$ (15,199)	\$ 48,344	\$ 59,090	\$ (13,174)	\$ 45,916
------------------	-----------	-------------	-----------	-----------	-------------	-----------

Table of Contents**Property and Equipment**

Property and equipment consist of the following (in thousands except as indicated):

	Useful lives (in years)	September 30, 2012	December 31, 2011
Surgical instruments	4	\$ 57,955	\$ 52,690
Machinery and equipment	7	14,032	12,462
Computer equipment	5	3,270	3,013
Office furniture and equipment	5	3,548	3,578
Leasehold improvements	various	4,111	3,657
Building	39	71	71
Land	n/a	14	14
Construction in progress	n/a	449	634
		83,450	76,119
Less accumulated depreciation and amortization		(51,644)	(44,643)
Property and equipment, net		\$ 31,806	\$ 31,476

Total depreciation expense was \$3.5 million and \$3.7 million for the three months ended September 30, 2012 and 2011, respectively. Total depreciation expense was \$10.5 million and \$11.1 million for the nine months ended September 30, 2012 and 2011, respectively.

Intangible Assets

Intangible assets consist of the following (in thousands except as indicated):

	Useful lives (in years)	September 30, 2012	December 31, 2011
Developed product technology	5-8	\$ 22,865	\$ 22,875
Distribution rights	3	4,535	4,531
Intellectual property	5	1,004	1,004
License agreements	1-7	15,122	14,297
Core technology	10	3,484	3,489
In-process technology	Indefinite	1,678	1,680
Trademarks and trade names	5-9	3,667	3,671
Customer-related	15	15,424	15,476
Distribution network	10	1,614	1,614
Physician education programs	10	2,968	2,972
Supply agreement	10	225	225
		72,586	71,834
Less accumulated amortization		(31,523)	(24,690)
Intangible assets, net		\$ 41,063	\$ 47,144

Total amortization expense was \$2.3 million and \$1.3 million for the three months ended September 30, 2012 and 2011, respectively. Total amortization expense was \$6.9 million and \$3.8 million for the nine months ended September 30, 2012 and 2011, respectively.

5. License and Developmental Consulting Agreements

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

The Company's license and supply agreements are described in Note 5 to its audited consolidated financial statements for the year ended December 31, 2011, which are included in its Annual Report on Form 10-K which was filed with the SEC on March 5, 2012. The description below is a supplement to such description in the Form 10-K.

Expandable VBR License and Consulting Agreement

On May 7, 2012, the Company and Stout Medical Group LP (Stout) entered into a mutual termination and release agreement (the Termination Agreement) that terminated an agreement that the Company and Stout entered into in March 2008 and amended in March 2009 and December 2010 (the Amended and Restated License Agreement). The Amended and Restated License Agreement

Table of Contents

provided the Company with a worldwide license to develop and commercialize Stout's proprietary intellectual property related to an expandable interbody/vertebral body replacement device. Under the terms of the Amended and Restated License Agreement the Company had previously issued to Stout 101,944 shares of restricted stock of the Company. Additionally, under the Amended and Restated License Agreement the Company was required to make annual minimum royalty payments beginning in 2011. The Termination Agreement discharged the Company's obligations under the Amended and Restated License Agreement including the annual minimum royalty payments. The Company reversed previously accrued minimum royalties of approximately \$0.4 million in cost of revenues in the nine months ended September 30, 2012. Under the terms of the Termination Agreement Stout retained the 101,944 shares of the Company's common stock that had been previously issued.

License Agreement with Merlot Orthopedix, Inc.

On June 12, 2012, the Company and Merlot Orthopedix, Inc. (Merlot Ortho) entered into a mutual termination and release agreement that terminated a license agreement that the Company and Merlot Ortho entered into in July 2010 (the Merlot Ortho Agreement). The Merlot Ortho Agreement provided the Company with a worldwide license to develop and commercialize Merlot Ortho's proprietary intellectual property related to its bone anchorage, interbody stabilizer, locking mechanism and certain other technologies. The mutual termination and release agreement discharged the Company's obligations under the Merlot Ortho Agreement and the Company paid Merlot Ortho \$0.3 million, which was expensed in the nine months ended September 30, 2012.

6. Debt

Loan and Security Agreement

On June 7, 2012, the Company entered into the Credit Facility with MidCap, which permits the Company to borrow up to \$50.0 million. The Credit Facility is due in June 2015 and consists of a revolving line of credit with a maximum borrowing base of \$40.0 million, with the option to increase the maximum borrowing base to \$50.0 million with the prior written consent of MidCap. The borrowing base is determined, from time to time, based on the value of domestic and foreign eligible accounts receivable and domestic eligible inventory. As collateral for the Credit Facility, the Company granted MidCap a security interest in substantially all of its assets, including all accounts receivable and all securities evidencing its interests in its subsidiaries. The revolving line of credit carries an interest equal to LIBOR plus 6.0%.

The Credit Facility includes traditional lending and reporting covenants including a quarterly fixed charge coverage ratio and a senior leverage ratio to be maintained by the Company. The Credit Facility also includes several potential events of default, such as payment default and insolvency conditions, which could cause interest to be charged at a rate which is up to five percentage points above the rate effective immediately before the event of default or result in MidCap's right to declare all outstanding obligation immediately due and payable. The Company was in compliance with all of the covenants of the Credit Facility as of September 30, 2012.

Upon execution of the Credit Facility, the Company drew \$34.3 million on the Credit Facility to pay off its existing term loan with Silicon Valley Bank (SVB) totaling \$8.1 million and its existing line of credit with SVB totaling \$17.6 million (collectively the SVB Credit Facility). The Company paid early termination and other fees to SVB associated with the SVB Credit Facility of \$2.3 million and wrote-off \$0.6 million of unamortized debt issuance and debt discount costs related to the SVB Credit Facility. The total loss on extinguishment of debt costs of \$2.9 million is included in interest expense in the nine months ended September 30, 2012. The Company paid an up-front commitment fee to MidCap of \$0.2 million and debt issuance costs of \$0.2 million, which were capitalized as deferred debt issuance costs and are being amortized over the term of the Credit Facility using the effective interest method.

The Company has various capital lease arrangements. The leases bear interest at rates ranging from 4.5% to 9.6%, are generally due in monthly principal and interest installments, are collateralized by the related equipment, and have various maturity dates through July 2017. As of September 30, 2012, the balance of these capital leases totaled \$1.5 million. In the first nine months of 2012, the Company entered into leases for machinery and equipment for an aggregate principal balance of \$1.7 million.

Table of Contents

Principal payments on debt are due as follows as of September 30, 2012 (in thousands):

Year Ending December 31,	
Remainder of 2012	\$ 498
2013	849
2014	
2015	34,909
2016	
Thereafter	
Total	36,256
Add: capital lease principal payments	1,495
Total	37,751
Less: current portion of long-term debt	(1,720)
Long-term debt, net of current portion	\$ 36,031

7. Commitments and Contingencies*Leases*

The Company leases certain equipment under capital leases which expire on various dates through 2017. The Company and Scient x also lease their buildings and certain equipment and vehicles under operating leases which expire on various dates through 2017. Future minimum annual lease payments under such leases are as follows (in thousands):

Year Ending December 31,	Operating	Capital
Remainder of 2012	\$ 1,019	\$ 138
2013	3,834	441
2014	2,786	411
2015	2,464	350
2016	1,284	331
Thereafter	430	82
	\$ 11,817	1,753
Less: amount representing interest		(258)
Present value of minimum lease payments		1,495
Current portion of capital leases		(373)
Capital leases, less current portion		\$ 1,122

Rent expense under operating leases for the three months ended September 30, 2012 and 2011 was \$0.9 million and \$1.0 million, respectively. Rent expense under operating leases for the nine months ended September 30, 2012 and 2011 was \$2.8 million and \$2.8 million, respectively.

Litigation

In 1998, EuroSurgical, a French company in the business of sales and marketing of spinal implants, entered into a distribution agreement for the United States, Mexico, Canada, India and Australia with Orthotec, LLC, a California company, or Orthotec. In 2004, Orthotec sued EuroSurgical

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

in connection with a contractual dispute and a \$9 million judgment was entered against Eurosurgical by a California court. At the same time, a federal court in California declared Eurosurgical liable to Orthotec for \$30 million in connection with an intellectual property dispute. In 2006, Eurosurgical's European assets were ultimately acquired by Surgiview, SAS, or Surgiview, in a sale agreement approved by a French court. Pursuant to this sale, Surgiview became a subsidiary of Scient'x in 2006. Orthotec attempted to recover on Eurosurgical's obligations in California and federal courts by filing a motion in a California court to add Surgiview to the judgment against Eurosurgical on theories including successor liability and fraudulent conveyance. In February 2007, the California court denied Orthotec's motion, indicating that Orthotec had not carried its burdens of proof. Orthotec chose to not proceed with a further hearing in September 2007. In May 2008, after the acquisition of Scient'x by HealthpointCapital in 2007, Orthotec sued Scient'x, Surgiview, HealthpointCapital and certain former Scient'x directors (who currently serve on the Company's board) in a new action in California state court. In addition, at the same time, a similar action was filed in New York against HealthpointCapital and two former directors of Scient'x (who currently serve on the Company's board). In April 2009, the

Table of Contents

California court dismissed this matter on jurisdictional grounds, and Orthotec appealed such ruling. In December 2010, the California Court of Appeal issued a decision that affirmed in part and reversed in part the trial court's decision dismissing the entire California action based on lack of personal jurisdiction. The Court of Appeal affirmed the trial court's ruling that Orthotec failed to establish personal jurisdiction over all parties except Surgiview, finding that the trial court could exercise jurisdiction over that entity. In November 2009, the New York court dismissed Orthotec's claims based on collateral estoppel, and Orthotec appealed this ruling. In March 2011, the state appeals court in New York reversed the lower court's decision to dismiss Orthotec's claims, and the New York matter is proceeding with HealthpointCapital and certain former Scientix directors (who currently serve on the Company's board) as the only defendants. While the Company intends to vigorously defend against the complaint, and believes that the plaintiff's allegations are without merit, the outcome of the litigation cannot be predicted at this time and any outcome in favor of Orthotec could have a significant adverse effect on the Company's financial condition and results of operations.

In August 2009, a complaint filed under the qui tam provisions of the United States Federal False Claims Act (the "FCA") that had been filed by private parties against Scientix USA was unsealed by the United States District Court for the Middle District of Florida (Hudak v. Scientix USA, Inc., et al. (Civil Action No. 6:08-cv-1556-Orl-22DAB, U.S. District Court, W.D. Florida). The complaint alleged violations of the FCA arising from allegations that Scientix USA engaged in improper activities related to consulting payments to surgeon customers. Under the FCA, the United States Department of Justice, Civil Division, (the "DOJ"), had a certain period of time in which to decide whether to intervene and conduct the action against Scientix, or to decline to intervene and allow the private plaintiffs to proceed with the case. In August 2009, the DOJ filed a notice informing the court that it was declining to intervene in the case. In December 2009, the private plaintiffs who filed the action moved the court to dismiss the matter without prejudice, the Attorney General consented to such dismissal and the matter was dismissed without prejudice. Despite the dismissal of this matter, the DOJ is continuing its review of the facts alleged by the original plaintiffs in this matter. To date, neither the Company nor Scientix USA has been subpoenaed by any governmental agency in connection with this review. The Company believes that Scientix USA's business practices were in compliance with the FCA and intends to vigorously defend itself with respect to the allegations contained in the qui tam complaint. However, the outcome of the matter cannot be predicted at this time and any adverse outcome could have a significant adverse effect on the Company's financial condition and results of operations.

On August 10, 2010, a purported securities class action complaint was filed in the United States District Court for the Southern District of California on behalf of all persons who purchased the Company's common stock between December 19, 2009 and August 5, 2010 against the Company and certain of its directors and executives alleging violations of the Securities Exchange Act of 1934, as amended, and Rule 10b-5 thereunder. On February 17, 2011, an amended complaint was filed against the Company and certain of its directors and officers adding alleged violations of the Securities Act of 1933. HealthpointCapital, Jefferies & Company, Inc., Canaccord Adams, Inc., Cowen and Company, Inc., and Lazard Capital Markets LLC are also defendants in this action. The complaint alleges that the defendants made false or misleading statements, as well as failed to disclose material facts, about the Company's business, financial condition, operations and prospects, particularly relating to the Scientix transaction and the Company's financial guidance following the closing of the acquisition. The complaint seeks unspecified monetary damages, attorneys' fees, and other unspecified relief. On March 21, 2012, the court granted the defendants' motions to dismiss the plaintiff's complaint against all defendants and gave the plaintiff leave to file an amended complaint. On April 19, 2012, the plaintiff filed an amended complaint and the defendants have answered this amended complaint with a motion to dismiss the amended complaint. The Company believes the claims are without merit and intends to vigorously defend itself against this complaint; however no assurances can be given as to the timing or outcome of this lawsuit.

On August 25, 2010, an alleged shareholder of the Company's filed a derivative lawsuit in the Superior Court of California, San Diego County, purporting to assert claims on behalf of the Company against all of its directors and certain of its officers and HealthpointCapital. Following the filing of this complaint, similar complaints were filed in the same court and in the U.S. District Court for the Southern District of California against the same defendants containing similar allegations. The complaint filed in federal court was dismissed by the plaintiff without prejudice in July 2011. The state court complaints have been consolidated into a single action. The Company has been named as a nominal defendant in the consolidated action. Each complaint alleges that the Company's directors and certain of its officers breached their fiduciary duties to the Company related to the Scientix transaction, and by making

Table of Contents

allegedly false statements that led to unjust enrichment of HealthpointCapital and certain of the Company's directors. The complaints seek unspecified monetary damages and an order directing the Company to adopt certain measures purportedly designed to improve its corporate governance and internal procedures. This consolidated lawsuit has been stayed by order of the court until February 8, 2013. The Company believes the claims are without merit and intends to vigorously defend itself against these complaints; however no assurances can be given as to the timing or outcome of this lawsuit.

At September 30, 2012, the probable outcome of any of the aforementioned litigation matters cannot be determined nor can the Company estimate a range of potential loss. Accordingly, in accordance with the authoritative guidance on the evaluation of contingencies, the Company has not recorded an accrual related to these litigation matters. The Company is and may become involved in various other legal proceedings arising from its business activities. While management does not believe the ultimate disposition of these matters will have a material adverse impact on the Company's consolidated results of operations, cash flows or financial position, litigation is inherently unpredictable, and depending on the nature and timing of these proceedings, an unfavorable resolution could materially affect the Company's future consolidated results of operations, cash flows or financial position in a particular period.

Royalties

The Company has entered into various intellectual property agreements requiring the payment of royalties based on the sale of products that utilize such intellectual property. These royalties primarily relate to products sold by Alphatec Spine and are calculated either as a percentage of net sales or in one instance on a per-unit sold basis. Royalties are included on the accompanying condensed consolidated statement of operations as a component of cost of revenues.

During the quarter ended September 30, 2012 the Company recorded a \$0.7 million reduction in royalty expense due to the correction of an error in accruing a probable milestone payment related to one of the Company's royalty agreements. We performed an evaluation to determine if the financial statement impacts resulting from this error in accounting were material, considering both quantitative and qualitative factors. Based on this materiality analysis, we concluded that correcting the cumulative error would be immaterial to the expected current year financial results and a correction of the error would not have a material impact to any individual prior period financial statements.

8. Net Loss Per Share

Basic earnings per share (EPS) is calculated by dividing the net income or loss available to common stockholders by the weighted average number of common shares outstanding for the period, without consideration for common stock equivalents. Diluted EPS is computed by dividing the net income available to common stockholders by the weighted average number of common shares outstanding for the period and the weighted average number of dilutive common stock equivalents outstanding for the period determined using the treasury-stock method. For purposes of this calculation, common stock subject to repurchase by the Company and options are considered to be common stock equivalents and are only included in the calculation of diluted earnings per share when their effect is dilutive (in thousands, except per share data):

	Three Months Ended September 30, 2012		Nine Months Ended September 30, 2011	
	2012	2011	2012	2011
Numerator:				
Net loss	\$ (2,469)	\$ (1,304)	\$ (10,104)	\$ (6,215)
Denominator:				
Weighted average common shares outstanding	90,216	89,219	89,812	89,120
Weighted average unvested common shares subject to repurchase	(713)	(390)	(590)	(363)
Weighted average common shares outstanding - basic	89,503	88,829	89,222	88,757
Effect of dilutive securities:				
Options, warrants and restricted share awards				
Weighted average common shares outstanding - diluted	89,503	88,829	89,222	88,757
Net loss per common share:				
Basic and diluted net loss per share	\$ (0.03)	\$ (0.01)	\$ (0.11)	\$ (0.07)

Table of Contents

The weighted-average anti-dilutive securities not included in diluted net loss per share were as follows (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Options to purchase common stock	4,754	4,381	4,773	4,210
Unvested restricted share awards	713	390	590	363
Total	5,467	4,771	5,363	4,573

9. Equity Transactions**Warrants**

In March 2012, the Company entered into a consulting agreement with a third-party entity and pursuant to such consulting agreement, the Company issued a warrant to the consultant to purchase an aggregate of 500,000 shares of the Company's common stock at an exercise price of \$2.50 per share. The warrant vests 25% on the last day of September 2012, December 2012, March 2013 and June 2013 and the warrant expires on March 1, 2015.

Eclipse Advisors, LLC

On May 8, 2012, the Company entered into an equity line of credit arrangement with Eclipse Advisors, LLC (Eclipse), which provides that, upon the terms and subject to the conditions set forth therein, the Company is entitled to sell and Eclipse is committed to purchase up to \$25 million of shares of the Company's common stock over a 24-month term (the Investment Agreement). From time to time, and at the Company's sole discretion, the Company may present Eclipse with put notices, to purchase the Company's common stock in two tranches over a 31-day period (a put period) with each put period subject to being reduced by the Company based on a minimum threshold price of the Company's common stock during the put period. The Company may not present Eclipse with a new put notice at any time there is an outstanding put notice.

Once presented with a put notice, Eclipse is required to purchase: (i) 50% of the dollar amount of the shares specified in the put notice on the 16th day after the date of the put notice; and (ii) 50% of the dollar amount of the shares specified in the put notice on the 31st day after the date of the put notice. The price per share for the sale of such common stock for each of the two closings in a put period shall be 90% of the volume weighted average price for the Company's common stock over the trading days that exist during the 15 days prior to such closing date. If the daily volume weighted average price of the Company's common stock falls below a threshold price established by the Company on any trading day during a put period, the Company has the right to send a cancellation notice to Eclipse, which will reduce the Company's obligation to sell the shares to Eclipse to no greater than 50% of the dollar amount set forth in the put notice.

Upon execution of the Investment Agreement and as provided for therein, the Company issued Eclipse 231,045 shares of common stock representing a \$500,000 commitment fee, determined by dividing \$500,000 by the volume weighted average price for the Company's common stock for the five trading days preceding the effective date of the Investment Agreement. The Company has not sold any shares to Eclipse under the Investment Agreement.

Media Advertising Agreement

In July 2012, the Company entered into a consulting agreement with a third-party entity for marketing and advertising services. In connection with this agreement the Company paid the consultant \$0.1 million and issued 150,000 shares of the Company's common stock and 176,000 shares of the Company's restricted stock.

10. Income Taxes

Ordinarily, to calculate its interim tax provision, at the end of each interim period the Company estimates the annual effective tax rate and applies that to its ordinary quarterly earnings. However, when a reliable estimate of the annual effective tax rate cannot be made, the actual effective tax rate for the year-to-date period may be the best estimate of the annual effective tax rate. In addition, the effect of changes in enacted tax laws or rates or tax status is recognized in the interim period in which the change occurs. The computation of the annual estimated effective tax rate at each interim period requires certain estimates and significant judgment including, but not limited to, the expected operating income

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

for the year, projections of the proportion of income earned and taxed in foreign jurisdictions, permanent and temporary differences between book and tax amounts, and the likelihood of recovering deferred tax assets generated in the current year. For the three and nine months ended September 30, 2012, the Company used the actual year-to-date effective tax rate in the United States in computing its tax provision as a reliable estimate of the annual effective tax rate cannot be made as relatively small changes in projected income or loss produce significant variances in the Company's effective tax rate. The accounting estimates used to compute the provision for income taxes may change as new events occur, additional information is obtained or as the tax environment changes.

Table of Contents

The Company recognizes interest and penalties related to uncertain tax positions as a component of the income tax provision. The Company's unrecognized tax benefits decreased \$0.1 million during the nine months ended September 30, 2012. The decrease in unrecognized tax benefits during the nine months ended September 30, 2012 was primarily related to an increase related to state research credits and decrease in uncertain tax positions within the Company's French subsidiaries. The unrecognized tax benefits at September 30, 2012 were \$4.2 million. With the facts and circumstances currently available to the Company, it is reasonably possible that less than \$0.1 million of the Company's unrecognized tax benefits could decrease within the next 12 months due to the expiration of statutes of limitations or tax examination settlement.

The income tax benefit consists primarily of income tax benefits related to operations in France and a settlement with the French tax authorities, partially offset by a valuation allowance on the French deferred tax assets, state income taxes, the tax effect of changes in deferred tax liabilities associated with tax deductible goodwill and operations in foreign jurisdictions.

The Company is not currently under examination by the IRS. The Company has been contacted by the State of Texas and will be undergoing an exam of the 2009 year. A subsidiary of Scientia's 2008, 2009 and 2010 tax years was under audit by the French tax authorities and that audit is now complete. The Company reached a settlement and has adjusted the previously recorded uncertain tax positions and the income tax liability accordingly with the difference being reflected in the consolidated statement of operations in the current period.

11. Segment and Geographical Information

Operating segments are defined as components of an enterprise for which separate financial information is available and evaluated regularly by the chief operating decision maker, or decision-making group, in deciding how to allocate resources and in assessing performance. The Company has one operating and one reportable business segment.

During the three and nine months ended September 30, 2012 and 2011, the Company operated in two geographic regions, the U.S. and International which consists of locations outside of the U.S. In the International geographic segment, sales in Japan for the three months ended September 30, 2012 and 2011 totaled \$7.5 million and \$6.5 million, respectively, which represented greater than 10 percent of the Company's consolidated revenues for the respective periods. For the nine months ended September 30, 2012 and 2011 sales in Japan totaled \$21.0 and \$17.6 million, respectively, which represented greater than 10 percent of the Company's consolidated revenues for such period.

Revenues attributed to the geographic location of the customer were as follows (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
United States	\$ 30,980	\$ 32,674	\$ 96,430	\$ 101,073
International	15,859	14,945	47,105	47,128
Total consolidated revenues	\$ 46,839	\$ 47,619	\$ 143,535	\$ 148,201

Total assets by region were as follows (in thousands):

	September 30, 2012	December 31, 2011
United States	\$ 201,164	\$ 198,578
International	164,502	168,114
Total consolidated assets	\$ 365,666	\$ 366,692

Table of Contents

12. Related Party Transactions

As of September 30, 2012, the Company had a liability of \$0.1 million payable to HealthpointCapital, LLC for travel and administrative expenses.

The Company has entered into indemnification agreements with certain of its directors which are named defendants in the Orthotec matter (See Note 7 Commitments and Contingencies Litigation). The indemnification agreements require the Company to indemnify these individuals to the fullest extent permitted by applicable law and to advance expenses incurred by them in connection with any proceeding against them with respect to which they may be entitled to indemnification by the Company. For the nine months ended September 30, 2012, the Company incurred legal expenses of approximately \$1.9 million in connection with the Company's indemnification obligations in the Orthotec matter.

13. Subsequent Events

On October 19, 2012, the Company entered into an Asset Purchase Agreement (the Asset Purchase Agreement) with Phygen, LLC (Phygen), pursuant to which the Company agreed to purchase Phygen's right, title and interest in and certain assets used by Phygen in connection with the design, development, marketing and distribution of certain of Phygen's spinal implant products, together with the intellectual property rights, contractual rights, inventories and certain liabilities related thereto. At the closing of the transaction the Company will issue to Phygen 4,069,087 unregistered shares of the Company's common stock and pay to Phygen \$2 million in cash. The Company will issue 1,170,960 unregistered shares of its common stock into an escrow account, which will secure the indemnification obligations of Phygen under the Asset Purchase Agreement for a period of 12 months following the closing. In addition, the Company will pay to Phygen \$4 million in cash on April 10, 2013, with such amount subject to set-off for any indemnification claims. In connection with the Phygen acquisition the Company incurred transaction related expenses of \$0.4 million in the three and six months ended September 30, 2012.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Our management's discussion and analysis of our financial condition and results of operations include the identification of certain trends and other statements that may predict or anticipate future business or financial results that are subject to important factors, such as those set forth in Item 1A Risk Factors in this Quarterly Report on Form 10-Q and our Annual Report on Form 10-K for the year ending December 31, 2011, as well as any updates to those risk factors filed from time to time in our Quarterly Reports on Form 10-Q or Current Reports on Form 8-K.

Overview

We are a medical technology company focused on the design, development, manufacturing and marketing of products for the surgical treatment of spine disorders, with a focus on products that treat conditions that affect the aging spine. We have a comprehensive product portfolio and pipeline that addresses the cervical, thoracolumbar and intervertebral regions of the spine and covers a variety of major spinal disorders and procedures such as vertebral compression fracture, disorders related to poor bone quality, spinal stenosis and minimally invasive access techniques. Our principal product offerings are focused on the global market for orthopedic spinal disorder solution products. Our surgeons culture emphasizes collaboration with spinal surgeons to conceptualize, design and co-develop a broad range of products. We have a state-of-the-art, in-house manufacturing facility that provides us with a unique competitive advantage, and enables us to rapidly deliver solutions to meet surgeons and patients critical needs. Our products and systems are made of titanium, titanium alloy, stainless steel, cobalt chrome, ceramic, and a strong, heat resistant, radiolucent, biocompatible plastic called polyetheretherketone, or PEEK. We also sell products made of allograft, which is human tissue that surgeons can use in place of metal and PEEK. We also sell bone-grafting products that are comprised of both human tissue and synthetic materials. We believe that our products and systems have enhanced features and benefits that make them attractive to surgeons and that our broad portfolio of products and systems provide a comprehensive solution for the safe and successful surgical treatment of spine disorders.

Revenue and Expense Components

The following is a description of the primary components of our revenues and expenses:

Revenues. We derive our revenues primarily from the sale of spinal surgery implants used in the treatment of spine disorders. Spinal implant products include spine screws and complementary products, interbody devices, plates, products to treat vertebral compression fractures and bone grafting materials. Our revenues are generated by our direct sales force and independent distributors. Our products are requested directly by surgeons and shipped and billed to hospitals or surgical centers. In general, except for those countries where we have a direct sales force (the U.S., Japan, France, and the United Kingdom), we use independent distributors that purchase our products and market them to their surgeon customers. A majority of our business is conducted with customers within markets in which we have experience and with payment terms that are customary. If we offer payment terms greater than our customary business terms or begin operating in a new market, revenues are deferred until the sooner of when payments become due or cash is received from the related distributors.

Cost of revenues. Cost of revenues consists of direct product costs, royalties, depreciation of our surgical instruments, and the amortization of purchased intangibles. We manufacture substantially all of the non-allograft implants that we sell. Our product costs consist primarily of direct labor, manufacturing overhead, and raw materials and components. The product costs of certain of our biologics products include the cost of procuring and processing human tissue. We incur royalties related to the technologies that we license from others and the products that are developed in part by surgeons with whom we collaborate in the product development process. Amortization of purchased intangibles consists of amortization of developed product technology.

Research and development expense. Research and development expense consists of costs associated with the design, development, testing, and enhancement of our products. Research and development expense also includes salaries and related employee benefits, research-related overhead expenses, fees paid to external service providers, and costs associated with our Scientific Advisory Board and Executive Surgeon Panels.

Sales and marketing expense. Sales and marketing expense consists primarily of salaries and related employee benefits, sales commissions and support costs, professional service fees, travel, medical education, trade show and marketing costs.

General and administrative expense. General and administrative expense consists primarily of salaries and related employee benefits, professional service fees and legal expenses.

Restructuring expense. Restructuring expense consists of severance and other personnel costs incurred in connection with the reorganization of the Company's management and those costs associated with exit or disposal activities related to the acquisition of Scientia.

Table of Contents

Total other income (expense). Total other income (expense) includes interest income, interest expense, gains and losses from foreign currency exchanges and other non-operating gains and losses.

Income tax (benefit) provision. Income tax (benefit) provision consists primarily of state and foreign income taxes and the tax effect of changes in deferred tax liabilities associated with tax goodwill.

Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenses and related disclosures. On an on-going basis, we evaluate our estimates and assumptions, including those related to revenue recognition, allowances for accounts receivable, inventories, goodwill and intangible assets, stock-based compensation and income taxes. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumption conditions.

Critical accounting policies are those that, in management's view, are most important in the portrayal of our financial condition and results of operations. Management believes there have been no material changes during the nine months ended September 30, 2012 to the critical accounting policies discussed in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the year ended December 31, 2011.

Results of Operations

The table below sets forth certain statements of operations data for the periods indicated. Our historical results are not necessarily indicative of the operating results that may be expected in the future.

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Revenues	\$ 46,839	\$ 47,619	\$ 143,535	\$ 148,201
Cost of revenues	16,844	17,001	50,773	54,959
Amortization of acquired intangible assets	362	411	1,114	1,223
Gross profit	29,633	30,207	91,648	92,019
Operating expenses:				
Research and development	3,216	3,858	11,003	13,653
Sales and marketing	17,778	19,145	55,843	57,065
General and administrative	9,758	8,627	28,714	26,707
Amortization of acquired intangible assets	491	545	1,574	1,629
Transaction related expenses	364		364	
Restructuring expenses		394		993
Total operating expenses	31,607	32,569	97,498	100,047
Operating loss	(1,974)	(2,362)	(5,850)	(8,028)
Other income (expense):				
Interest income	33	48	108	103
Interest expense	(774)	(725)	(5,060)	(2,292)
Other income (loss), net	208	202	(61)	958
Total other income (expense)	(533)	(475)	(5,013)	(1,231)

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

Loss from continuing operations before taxes	(2,507)	(2,837)	(10,863)	(9,259)
Income tax benefit	(38)	(1,533)	(759)	(3,044)
Net loss	\$ (2,469)	\$ (1,304)	\$ (10,104)	\$ (6,215)

Table of Contents

Three Months Ended September 30, 2012 Compared to the Three Months Ended September 30, 2011

Revenues. Revenues were \$46.8 million for the three months ended September 30, 2012 compared to \$47.6 million for the three months ended September 30, 2011, representing a decrease of \$0.8 million, or 1.6%. The decrease was the effect of an increase in the International region of \$0.9 million, offset by a decrease in the U.S. region of \$1.7 million.

U.S. revenues were \$31.0 million for the three months ended September 30, 2012 compared to \$32.7 million for the three months ended September 30, 2011, representing a decrease of \$1.7 million, or 5.2%. The decrease was due to a decrease in the sales of instruments and implants (\$2.3 million) and a decrease in the sales of Scient x products (\$0.8 million), offset by an increase in sales of Biologics (\$1.4 million).

International revenues were \$15.8 million for the three months ended September 30, 2012 compared to \$14.9 million for the three months ended September 30, 2011, representing an increase of \$0.9 million, or 6.1%. The decrease was due to a decrease in Scient x sales (\$1.3 million), offset by increased sales of Alphatec as aging products in the Scient x portfolio are replaced by Alphatec products (\$2.2 million). The increase in revenues is inclusive of \$0.9 million in negative exchange rate effect.

Cost of revenues. Cost of revenues was \$16.8 million for the three months ended September 30, 2012 compared to \$17.0 million for the three months ended September 30, 2011, representing a decrease of \$0.2 million, or 0.9%. The decrease was primarily related to favorable manufacturing and absorption variances (\$1.0 million), a reduction in royalty expenses due to lower sales volumes (\$0.3 million), and a reduction in milestone expense related to an adjustment of an accrual (\$0.7 million) offset by an increase in the reserve for excess and obsolete inventory (\$0.8 million) and the amortization expenses associated with the settlement agreement we entered into in December 2011 with Biomet related to royalties on the sales of our polyaxial screws (\$1.0 million).

Amortization of acquired intangible assets. Amortization of acquired intangible assets was \$0.4 million for the three months ended September 30, 2012 and for the three months ended September 30, 2011. This expense represents amortization in the period for intangible assets associated with product related assets obtained in the Scient x acquisition.

Gross profit. Gross profit was \$29.6 million for the three months ended September 30, 2012 compared to \$30.2 million for the three months ended September 30, 2011, representing a decrease of \$0.6 million, or 1.9%. The decrease was due to a reduction in the cost of revenues (\$0.2 million), offset by a decrease in sales volume and variation in product mix (\$0.8 million).

Gross margin. Gross margin was 63.2% for the three months ended September 30, 2012 compared to 63.4% for the three months ended September 30, 2011. The decrease of 0.2 percentage points was the result of a reduction in the cost of revenues (0.2 percentage points), offset by an unfavorable variation in product mix (0.4 percentage points).

Gross margin for the U.S. region was 68.9% for the three months ended September 30, 2012 compared to 68.1% for the three months ended September 30, 2011. The increase of 0.8 percentage points was the result of reduced cost of revenues (\$1.4 million), offset by a decrease in sales volume and variation in product mix (\$2.3 million).

Gross margin for the International region was 52.2% for the three months ended September 30, 2012 compared to 53.2% for the three months ended September 30, 2011. The decrease of 1.1 percentage points was the result of increased cost of revenues (\$1.1 million), offset by an increase due to variation in product mix (\$1.4 million).

Research and development expense. Research and development expense was \$3.2 million for the three months ended September 30, 2012 compared to \$3.9 million for the three months ended September 30, 2011, representing a decrease of \$0.6 million, or 16.6%. The reduction in expenses was primarily related to a reduction in European research and development activities supporting the Scient x products (\$0.5 million).

Sales and marketing expense. Sales and marketing expense was \$17.8 million for the three months ended September 30, 2012 compared to \$19.1 million for the three months ended September 30, 2011, representing a decrease of \$1.4 million, or 7.1%. The reduction in expenses was primarily related to a reduction in commission expense that is directly related to a decrease in U.S. revenue.

General and administrative expense. General and administrative expense was \$9.8 million for the three months ended September 30, 2012 compared to \$8.6 million for the three months ended September 30, 2011, representing an increase of \$1.1 million, or 13.1%. The increase was primarily related to increased legal expense (\$0.5 million), increased expenses related to executive management (\$0.3 million), severance costs (\$0.7 million), offset by a reduction in International expenses resulting from efficiencies (\$0.5 million).

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

Amortization of acquired intangible assets. Amortization of acquired intangible assets was \$0.5 million for the three months ended September 30, 2012 and for the three months ended September 30, 2011. This expense represents amortization in the period for intangible assets associated with general business assets obtained in the Scient x acquisition.

Table of Contents

Transaction related expenses. Transaction related expenses was \$0.4 million for the three months ended September, 30 2012 compared to \$0 for the three months ended September 30, 2011. The transaction related expenses were due to legal and professional fees in connection with the Company's asset acquisition of Phygen, LLC.

Interest expense. Interest expense was \$0.8 million for the three months ended September 30, 2012 compared to \$0.7 million for the three months ended September 30, 2011, representing an increase of \$0.1 million.

Other income (expense), net. Other income (expense), net was \$0.2 million for the three months ended September 30, 2012 and for the three months ended September 30, 2011. This income represents favorable foreign currency exchange results realized.

Income tax benefit. Income tax was a benefit of \$0.0 million for the three months ended September 30, 2012 compared to a benefit of \$1.5 million for the three months ended September 30, 2011. The income tax benefit consists primarily of income tax benefits related to operations in France and a settlement with the French tax authorities. The income tax benefit is partially offset by a valuation allowance on the French deferred tax assets, income tax expense for various other foreign jurisdictions, state income taxes, and the tax effect of changes in deferred tax liabilities associated with tax deductible goodwill.

Nine Months Ended September 30, 2012 Compared to the Nine Months Ended September 30, 2011

Revenues. Revenues were \$143.5 million for the nine months ended September 30, 2012 compared to \$148.2 million for the nine months ended September 30, 2011, representing a decrease of \$4.7 million, or 3.1%. The decrease was primarily the result of the U.S. region.

U.S. revenues were \$96.4 million for the nine months ended September 30, 2012 compared to \$101.1 million for the nine months ended September 30, 2011, representing a decrease of \$4.7 million, or 4.6%. The decrease was due to decrease in the sales of instruments and implants (\$6.4 million) and a decrease in the sales of Scient x products (\$2.3 million), offset by an increase in sales of Biologics (\$4.0 million).

International revenues were \$47.1 million for the nine months ended September 30, 2012 and for the nine months ended September 30, 2011. The decrease was the result of a decrease in Scient x sales (\$5.2 million), offset by increased sales of Alphatec as aging products in the Scient x portfolio are replaced by Alphatec products (\$5.2 million). The result is inclusive of \$1.8 million in unfavorable exchange rate effect.

Cost of revenues. Cost of revenues was \$50.8 million for the nine months ended September 30, 2012 compared to \$55.0 million for the nine months ended September 30, 2011, representing a decrease of \$4.2 million, or 7.6%. The decrease was primarily related to lower product costs due to a decrease in sales volume and variation in product mix (\$1.3 million), favorable manufacturing and absorption variances (\$3.8 million), a reduction to inventory adjustments (\$1.6 million), a reduction in instrument depreciation expense (\$0.3 million), a reduction in royalty and milestone expenses due to the cancellation of certain agreements, lower sales volumes and an adjustment to accruals (\$1.5 million), and a decrease in inventory step-up expense related to the Scient x acquisition (\$0.8 million), offset by an increase in the reserve for excess and obsolete inventory (\$1.9 million) and the amortization expenses associated with the settlement agreement we entered into in December 2011 with Biomet related to royalties on the sales of our polyaxial screws (\$3.2 million).

Amortization of acquired intangible assets. Amortization of acquired intangible assets was \$1.1 million for the nine months ended September 30, 2012 compared to \$1.2 million for the nine months ended September 30, 2011. This expense represents amortization in the period for intangible assets associated with product related assets obtained in the Scient x acquisition.

Gross profit. Gross profit was \$91.6 million for the nine months ended September 30, 2012 compared to \$92.0 million for the nine months ended September 30, 2011, representing a decrease of \$0.4 million, or 0.4%. The decrease was due to a reduction in cost of revenues (\$3.0 million), offset by a decrease in sales volume and variation in product mix (\$3.4 million).

Gross margin. Gross margin was 63.9% for the nine months ended September 30, 2012 compared to 62.1% for the nine months ended September 30, 2011. The increase of 1.8 percentage points was the result of a reduction in the cost of revenues (1.5 percentage points) and a favorable variation in product mix (0.3 percentage points).

Gross margin for the U.S. region was 69.3% for the nine months ended September 30, 2012 compared to 67.7% for the nine months ended September 30, 2011. The increase of 1.6 percentage points was the result of reduced cost of revenues (\$4.3 million), offset by a decrease in sales volume and a negative variation in product mix (\$5.9 million).

Table of Contents

Gross margin for the International region was 52.8% for the nine months ended September 30, 2012 compared to 50.1% for the nine months ended September 30, 2011. The increase of 2.7 percentage points was the result of a favorable variation in product mix (\$2.6 million), offset by increased cost of revenues (\$1.3 million).

Research and development expense. Research and development expense was \$11.0 million for the nine months ended September 30, 2012 compared to \$13.7 million for the nine months ended September 30, 2011, representing a decrease of \$2.7 million, or 19.4%. The decrease was primarily related to reduced European research and development activities to support the Scient x products (\$1.5 million), reduced personnel expenses in the U.S. (\$0.5 million), and reduced activity due to the variation in the timing of the cycle for development and testing (\$0.7 million).

Sales and marketing expense. Sales and marketing expense was \$55.8 million for the nine months ended September 30, 2012 compared to \$57.1 million for the nine months ended September 30, 2011, representing a decrease of \$1.2 million, or 2.1%. The reduction in expenses was primarily related to a reduction in commission expense that is directly related to a decrease in U.S. revenue.

General and administrative expense. General and administrative expense was \$28.7 million for the nine months ended September 30, 2012 compared to \$26.7 million for the nine months ended September 30, 2011, representing an increase of \$2.0 million, or 7.5%. The increase was primarily related to increased legal expense (\$1.1 million), increased expenses related to executive management (\$1.1 million), severance costs (\$0.7 million), offset by a reduction in IT related expenses (\$0.5 million) and a reduction in International expenses expense resulting from efficiencies (\$0.5 million).

Amortization of acquired intangible assets. Amortization of acquired intangible assets was \$1.6 million for the nine months ended September 30, 2012 and the nine months ended September 30, 2011. This expense represents amortization in the period for intangible assets associated with general business assets obtained in the Scient x acquisition.

Transaction related expenses. Transaction related expenses was \$0.4 million for the nine months ended September, 30 2012 compared to \$0 for the nine months ended September 30, 2011. The transaction related expenses were due to legal and professional fees in connection with the Company s asset acquisition of Phygen, LLC.

Restructuring expense. Restructuring expense was \$0 for the nine months ended September 30, 2012 compared to \$1.0 million for the nine months ended September 30, 2011. The restructuring expenses were due to severance and other personnel costs incurred in connection with restructuring activities in the United States and Europe in 2011.

Interest expense. Interest expense was \$5.1 million for the nine months ended September 30, 2012 compared to \$2.3 million for the nine months ended September 30, 2011, representing an increase of \$2.8 million. Interest expense for the nine months ended September 30, 2012 includes loss on extinguishment of debt costs of \$2.9 million related to the refinancing of the term note and revolving credit facility with Silicon Valley Bank consisting of \$2.3 million of early termination fees and \$0.6 million for the write-off of capitalized deferred debt offering costs.

Other income (expense), net. Other income (expense), net was (\$0.1 million) for the nine months ended September 30, 2012 compared to \$1.0 million for the nine months ended September 30, 2011, representing a decrease of \$1.1 million. The decrease was due to unfavorable foreign currency exchange results realized in 2012 as compared to favorable results in 2011.

Income tax benefit. Income tax was a benefit of \$0.8 million for the nine months ended September 30, 2012 compared to a benefit of \$3.0 million for the nine months ended September 30, 2011. The income tax benefit consists primarily of income tax benefits related to operations in France and a settlement with the French tax authorities partially offset by a valuation allowance on the French deferred tax assets, income tax expense for various other foreign jurisdictions, state income taxes and the tax effect of changes in deferred tax liabilities associated with tax deductible goodwill.

Non-GAAP Financial Measures

We utilize certain financial measures that are not calculated based on Generally Accepted Accounting Principles, or GAAP. Certain of these financial measures are considered non-GAAP financial measures within the meaning of Item 10 of Regulation S-K promulgated by the SEC. We believe that non-GAAP financial measures reflect an additional way of viewing aspects of our operations that, when viewed with the GAAP results, provide a more complete understanding of our results of operations and the factors and trends affecting our business. These non-GAAP financial measures are also used by our management to evaluate financial results and to plan and forecast future periods. However, non-GAAP financial measures should be considered as a supplement to, and not as a substitute for, or superior to, the corresponding measures calculated in accordance with GAAP. Non-GAAP financial measures used by us may differ from the non-GAAP measures used by other companies,

including our competitors.

Adjusted EBITDA represents net income (loss) excluding the effects of interest, taxes, depreciation, amortization, stock-based compensation and other non-recurring income or expense items, such as in-process research and development expense and acquisition related transaction and restructuring expenses. Severance expenses of \$0.7 million are included in restructuring and other expenses for the three and nine months ended September 30, 2012. We believe that the most directly comparable GAAP financial measure to adjusted EBITDA is net income (loss). Adjusted EBITDA has limitations, therefore, it should not be considered either in isolation or as a substitute for analysis of our results as reported under GAAP. Furthermore, adjusted EBITDA should not be considered as an alternative to operating income (loss) or net income (loss) as a measure of operating performance or to net cash provided by operating, investing or financing activities, or as a measure of our ability to meet cash needs.

Table of Contents

The following is a reconciliation of adjusted EBITDA to the most comparable GAAP measure, net loss, for the three and nine months ended September 30, 2012 and 2011 (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Net loss	\$ (2,469)	\$ (1,304)	\$ (10,104)	\$ (6,215)
Stock-based compensation	1,000	480	2,210	1,928
Depreciation	3,542	3,671	10,536	11,105
Amortization of intangible assets	1,405	330	4,199	982
Amortization of acquired intangible assets	853	956	2,688	2,852
Interest expense, net	741	677	4,952	2,189
Income tax benefit	(38)	(1,533)	(759)	(3,044)
Other (income) expense, net	(208)	(202)	61	(958)
Acquisition-related inventory step-up				751
Transaction related expenses	364		364	
Restructuring and other expenses	793	394	793	993
Adjusted EBITDA	\$ 5,983	\$ 3,469	\$ 14,940	\$ 10,583

Liquidity and Capital Resources

At September 30, 2012, our principal sources of liquidity consisted of cash and cash equivalents of \$25.9 million and accounts receivable, net of \$37.6 million. Based on our operating plan and cash forecast, management believes that on a combined basis, such amounts will be sufficient to fund our projected operating requirements through at least September 30, 2013.

Our Credit Facility with MidCap Financial, LLC, or MidCap, contains financial covenants consisting of a quarterly fixed charge coverage ratio and a senior leverage ratio. The Company was in compliance with all of the covenants of the Credit Facility as of September 30, 2012. (See Credit Facility and Other Debt below).

Based on our current operating plan, we believe that we will be in compliance with our financial covenants of the Credit Facility in the foreseeable future. However, there is no assurance that we will be able to do so. If we are not able to achieve our planned revenue or incur costs in excess of our forecasts, we may be required to substantially reduce discretionary spending, and we could be in default of the Credit Facility which would require a waiver from MidCap. There can be no assurances that such a waiver could be obtained, that the Credit Facility could be successfully renegotiated or that we could modify our operations to maintain liquidity. If we are unable to obtain any required waivers or amendments, MidCap would have the right to exercise remedies specified in the Credit Facility, including accelerating the repayment of debt obligations. We may be forced to seek additional financing, which may include additional debt and/or equity financing or funding through other third party agreements. There can be no assurances that additional financing will be available on acceptable terms or available at all. Furthermore, any equity financing may result in dilution to existing stockholders and any debt financing may include restrictive covenants.

Historically, our principal sources of cash have included customer payments from the sale of our products, proceeds from the issuance of common and preferred stock and proceeds from the issuance of debt. Our principal uses of cash have included cash used in operations, acquisitions of businesses and intellectual property rights, payments relating to purchases of property and equipment and repayments of borrowings. We expect that our principal uses of cash in the future will be for operations, working capital, capital expenditures, and potential acquisitions. We expect that, as our revenues grow, our sales and marketing and research and development expenses will continue to grow and, as a result, we will need to generate significant net revenues to achieve profitability.

We will need to invest in working capital and surgical instruments (the costs of which are capitalized) in order to support our revenue projections through at least September 30, 2013. Should we not be able to achieve our revenue forecast and cash consumption starts to exceed forecasted consumption, management will need to adjust our investment in surgical instruments and manage our inventory to the decreased sales volumes. If we do not make these adjustments in a timely manner, there could be an adverse impact on our financial resources.

A substantial portion of our available cash funds is in business accounts with reputable financial institutions. However, our deposits, at times, may exceed federally insured limits. The capital markets have recently been highly volatile and there has been a lack of liquidity for certain financial instruments, especially those with exposure to mortgage-backed securities and auction rate securities. This lack of liquidity has made it

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

difficult for the fair value of these types of instruments to be determined. We did not hold any marketable securities as of September 30, 2012.

Table of Contents

As a result of the continued volatility in the capital markets, the cost and availability of credit has been and may continue to be adversely affected by illiquid credit markets and wider credit spreads. Concern about the stability of the markets generally and the strength of counterparties specifically has led many lenders and institutional investors to reduce, and in some cases, cease to provide funding to borrowers. Continued turbulence in the U.S. and international markets and economies may adversely affect our ability to obtain additional financing on terms acceptable to us, or at all. If these market conditions continue, they may limit our ability to timely replace maturing liabilities and to access the capital markets to meet liquidity needs.

Operating Activities

We generated net cash of \$11.9 million from operating activities for the nine months ended September 30, 2012. During this period, net cash provided by operating activities primarily consisted of a net loss of \$10.1 million and an increase in working capital and other assets of \$3.7 million, which were offset by \$25.7 million of non-cash costs including amortization, depreciation, deferred income taxes, stock-based compensation, provision for excess and obsolete inventory, and interest expense related to amortization of debt discount and issue costs. The increase in working capital and other assets of \$3.7 million consisted of increases in inventory of \$5.7 million and decreases in accrued expenses and other liabilities of \$3.7 million, partially offset by decreases in accounts receivable of \$3.4 million and decreases in prepaid expenses and other assets of \$1.2 million.

Investing Activities

We used net cash of \$12.8 million in investing activities for the nine months ended September 30, 2012 primarily for the purchase of surgical instruments and the purchase of an intangible asset.

Financing Activities

Net cash of \$5.5 million was provided by financing activities for the nine months ended September 30, 2012. Upon execution of the Credit Facility with MidCap, we drew \$34.3 million on the Credit Facility to pay off our existing term loan with Silicon Valley Bank (SVB) totaling \$8.1 million and a line of credit with SVB totaling \$17.6 million (collectively the SVB Credit Facility). The Company paid an up-front commitment fee to MidCap of \$0.2 million and debt issuance costs of \$0.2 million which were capitalized as deferred debt issuance costs. The Company paid early termination and other fees to SVB associated with the SVB Credit Facility of \$2.3 million

Credit Facility and Other Debt

On June 7, 2012, we entered into a Credit Facility with MidCap, which permits the Company to borrow up to \$50.0 million. The Credit Facility is due in June 2015 and consists of a revolving line of credit with a maximum borrowing base of \$40.0 million, with the option to increase the maximum borrowing base to \$50.0 million with the prior written consent of MidCap. The borrowing base is determined, from time to time, based on the value of domestic and foreign eligible accounts receivable and domestic eligible inventory. As collateral for the Credit Facility, we granted MidCap a security interest in substantially all of our assets, including all accounts receivable and all securities evidencing our interests in our subsidiaries.

The Credit Facility includes traditional lending and reporting covenants including a quarterly fixed charge coverage ratio and a senior leverage ratio to be maintained by us. The Credit Facility also includes several potential events of default, such as payment default and insolvency conditions, which could cause interest to be charged at a rate which is up to five percentage points above the rate effective immediately before the event of default or result in MidCap's right to declare all outstanding obligation immediately due and payable. We were in compliance with all of the covenants of the Credit Facility as of September 30, 2012.

We have various capital lease arrangements. The leases bear interest at rates ranging from 4.5% to 9.6%, are generally due in monthly principal and interest installments, are collateralized by the related equipment, and have various maturity dates through 2017. As of September 30, 2012, the balance of these capital leases totaled \$1.5 million. We entered into leases for machinery and equipment for an aggregate principal balance of \$1.7 million during the nine months ended September 30, 2012.

Table of Contents*Contractual obligations and commercial commitments*

Total contractual obligations and commercial commitments as of September 30, 2012 are summarized in the following table (in thousands):

	Payment Due by Year						
	Total	2012 (3 months)	2013	2014	2015	2016	Thereafter
Line of Credit with MidCap	\$ 34,909	\$	\$	\$	\$ 34,909	\$	\$
Note payable for software licenses	115	57	58				
Note payable to Oracle	52	52					
Notes payable for insurance premiums	1,180	389	791				
Capital lease obligations	1,495	110	344	341	308	311	81
Operating lease obligations	11,817	1,019	3,834	2,786	2,464	1,284	430
Guaranteed minimum royalty obligations	5,320	928	1,098	1,098	1,098	1,098	
New product development milestones (1)	6,600		3,100	1,500		2,000	
Litigation settlement	12,000	1,000	4,000	4,000	3,000		
Total	\$ 73,488	\$ 3,555	\$ 13,225	\$ 9,725	\$ 41,779	\$ 4,693	\$ 511

- (1) This commitment represents payments in cash, and is subject to attaining certain development milestones such as the Food and Drug Administration approval, product design and functionality testing requirements, which we believe are reasonably likely to be achieved.

Stock-based Compensation

Stock-based compensation has been classified as follows in the accompanying condensed consolidated statements of operations (in thousands, except per share data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Cost of revenues	\$ 35	\$ 47	\$ 101	\$ 139
Research and development	44	(70)	220	225
Sales and marketing	515	183	830	569
General and administrative	406	320	1,059	995
Total	\$ 1,000	\$ 480	\$ 2,210	\$ 1,928
Effect on basic and diluted net loss per share	\$ (0.01)	\$ (0.01)	\$ (0.02)	\$ (0.02)

Recent Accounting Pronouncements

In September 2011, the Financial Accounting Standards Board (FASB) amended its goodwill guidance by providing entities an option to use a qualitative approach to test goodwill for impairment. An entity will be able to first perform a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying value. If it is concluded that this is the case, it is necessary to perform the currently prescribed two-step goodwill impairment test. Otherwise, the two-step goodwill impairment test is not required. The amendment is effective for the Company beginning January 1, 2012. This amendment did not have a material impact on the Company's consolidated financial position or results of operations.

In 2011, the FASB issued new accounting guidance that requires total comprehensive income, the components of net income and the components of other comprehensive income to be presented either in a single continuous statement or in two separate but consecutive

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

statements. This guidance is effective for the Company beginning January 1, 2012. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of shareholders' equity. While the new guidance changes the presentation of other comprehensive income, there are no changes to the components that are recognized in other comprehensive income. Other than presentation, the adoption of this guidance did not have an impact on the Company's consolidated financial position or results of operations.

Table of Contents

Forward Looking Statements

This Quarterly Report on Form 10-Q incorporates a number of forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Exchange Act, including statements regarding:

our estimates regarding anticipated operating losses, future revenue, expenses, capital requirements, and liquidity, including our anticipated revenue growth and cost savings;

our ability to meet our cash requirements and our expectations for the future uses of cash;

our ability to market, commercialize and achieve market acceptance of any of our products or any product candidates that we are developing or may develop in the future;

our ability to achieve development milestones for new product candidates;

our ability to successfully integrate, and realize benefits from acquisitions of companies or new products, including the Phygen acquisition;

our ability to successfully achieve and maintain regulatory clearance or approval for our products in applicable jurisdictions;

the effect of any existing or future federal, state or international regulations on our ability to effectively conduct our business;

our estimates of market sizes and anticipated uses of our products, including without limitation the market size of the aging spine market and our ability to successfully penetrate such market;

our business strategy and our underlying assumptions about market data, demographic trends, reimbursement trends, pricing trends, and trends relating to customer collections;

trends related to the treatment of spine disorders, including without limitation the aging spine market;

our ability to control our costs, achieve profitability, and the potential need to raise additional funding;

the amount of our legal expenses associated with the securities and stockholder derivative litigation, litigation regarding our intellectual property and any future litigation that may arise, and the adequacy of our insurance policy coverage regarding those expenses and any damages or settlement payments related to such litigation;

our ability to maintain an adequate sales network for our products, including to attract and retain independent distributors;

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

our ability to enhance our U.S. and international sales networks and product penetration;

our ability to attract and retain a qualified management team, as well as other qualified personnel and advisors;

our ability to enter into licensing and business combination agreements with third parties and to successfully integrate the acquired technology and/or businesses;

our management team's ability to accommodate growth and manage a larger organization;

our ability to protect our intellectual property, and to not infringe upon the intellectual property of third parties;

our ability to maintain compliance with the quality requirements of the FDA and similar regulatory authorities outside of the U.S.;

our ability to meet the financial covenants under our credit facility and to meet the financial obligations of the Cross Medical settlement;

our ability to conclude that we have effective disclosure controls and procedures;

our ability to establish the industry standard in clinical and legal compliance and corporate governance programs;

the effects of the loss of key personnel;

potential liability resulting from litigation;

our belief that we have adequately provided for items under tax examination by government entities;

potential liability resulting from a governmental review of our or Scient x's business practices; and

other factors discussed elsewhere in this Quarterly Report on Form 10-Q or any document incorporated by reference herein or therein.

Any or all of our forward-looking statements in this Quarterly Report on Form 10-Q may turn out to be wrong. They can be affected by inaccurate assumptions we might make or by known or unknown risks and uncertainties. Many factors mentioned in our discussion in this Quarterly Report Form 10-Q will be important in determining future results. Consequently, no forward-looking statement can be guaranteed, and actual future results may vary materially.

Table of Contents

We also provide a cautionary discussion of risks and uncertainties under *Risk Factors* in Item 1A of this Quarterly Report on Form 10-Q, our Annual Report on Form 10-K for the year ended December 31, 2011 and any updates to those risk factors filed from time to time in our Quarterly Reports on Form 10-Q. These are factors that we think could cause our actual results to differ materially from expected results. Other factors besides those listed there could also adversely affect us.

Without limiting the foregoing, the words *believes*, *anticipates*, *plans*, *expects* and similar expressions are intended to identify forward-looking statements. There are a number of factors that could cause actual events or results to differ materially from those indicated by such forward-looking statements, many of which are beyond our control, including the factors set forth under *Item 1A Risk Factors*. In addition, the forward-looking statements contained herein represent our estimate only as of the date of this filing and should not be relied upon as representing our estimate as of any subsequent date. While we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so to reflect actual results, changes in assumptions or changes in other factors affecting such forward-looking statements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Interest Rate Risk

Our borrowings under our line of credit expose us to market risk related to changes in interest rates. As of September 30, 2012, our outstanding floating rate indebtedness totaled \$34.9 million. The primary base interest rate is the U.S. federal prime rate. Assuming the outstanding balance on our floating rate indebtedness remains constant over a year, a 100 basis point increase in the interest rate would decrease pre-tax income and cash flow by approximately \$0.3 million. Other outstanding debt consists of fixed rate instruments, including notes payable and capital leases.

Foreign Currency Risk

Our foreign currency exposure continues to grow as we expand internationally. Our exposure to foreign currency transaction gains and losses is the result of certain net receivables due from our foreign subsidiaries and customers being denominated in currencies other than the U.S. dollar, primarily the Euro and Japanese Yen, in which our revenues and profits are denominated. We do not currently engage in hedging or similar transactions to reduce these risks. Fluctuations in currency exchange rates could impact our results of operations, financial position, and cash flows.

Commodity Price Risk

We purchase raw materials that are processed from commodities, such as titanium and stainless steel. These purchases expose us to fluctuations in commodity prices. Given the historical volatility of certain commodity prices, this exposure can impact our product costs. However, because our raw material prices comprise a small portion of our cost of revenues, we have not experienced any material impact on our results of operations from changes in commodity prices. A 10% change in commodity prices would not have a material impact on our results of operations for the three months ended September 30, 2012.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports pursuant to the Securities Exchange Act of 1934, as amended (the *Exchange Act*), is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's (SEC's) rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, we carried out an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our Chief Executive Officer

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

and Chief Financial Officer have concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms, and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

Table of Contents**PART II. OTHER INFORMATION****Item 1. Legal Proceedings
Litigation**

In 1998, EuroSurgical, a French company in the business of sales and marketing of spinal implants, entered into a distribution agreement for the United States, Mexico, Canada, India and Australia with Orthotec, LLC, a California company, or Orthotec. In 2004, Orthotec sued EuroSurgical in connection with a contractual dispute and a \$9 million judgment was entered against EuroSurgical by a California court. At the same time, a federal court in California declared EuroSurgical liable to Orthotec for \$30 million in connection with an intellectual property dispute. In 2006, EuroSurgical's European assets were ultimately acquired by Surgiview, SAS, or Surgiview, in a sale agreement approved by a French court. Pursuant to this sale, Surgiview became a subsidiary of Scient x in 2006. Orthotec attempted to recover on EuroSurgical's obligations in California and federal courts by filing a motion in a California court to add Surgiview to the judgment against EuroSurgical on theories including successor liability and fraudulent conveyance. In February 2007, the California court denied Orthotec's motion, indicating that Orthotec had not carried its burdens of proof. Orthotec chose to not proceed with a further hearing in September 2007. In May 2008, after the acquisition of Scient x by HealthpointCapital in 2007, Orthotec sued Scient x, Surgiview, HealthpointCapital and certain former Scient x directors (who currently serve on our board) in a new action in California state court. In addition, at the same time, a similar action was filed in New York against HealthpointCapital and two former directors of Scient x (who currently serve on our board). In April 2009, the California court dismissed this matter on jurisdictional grounds, and Orthotec appealed such ruling. In December 2010, the California Court of Appeal issued a decision that affirmed in part and reversed in part the trial court's decision dismissing the entire California action based on lack of personal jurisdiction. The Court of Appeal affirmed the trial court's ruling that Orthotec failed to establish personal jurisdiction over all parties except Surgiview, finding that the trial court could exercise jurisdiction over that entity. In November 2009, the New York court dismissed Orthotec's claims based on collateral estoppel, and Orthotec appealed this ruling. In March 2011, the state appeals court in New York reversed the lower court's decision to dismiss Orthotec's claims, and the New York matter is proceeding with HealthpointCapital and certain former Scient x directors (who currently serve on our board) as the only defendants. While the Company intends to vigorously defend against the complaint, and believes that the plaintiff's allegations are without merit, the outcome of the litigation cannot be predicted at this time and any outcome in favor of Orthotec could have a significant adverse effect on the Company's financial condition and results of operations.

In August 2009, a complaint filed under the qui tam provisions of the United States Federal False Claims Act (the "FCA") that had been filed by private parties against Scient x USA was unsealed by the United States District Court for the Middle District of Florida (Hudak v. Scient x USA, Inc., et al. (Civil Action No. 6:08-cv-1556-Orl-22DAB, U.S. District Court, W.D. Florida). The complaint alleged violations of the FCA arising from allegations that Scient x USA engaged in improper activities related to consulting payments to surgeon customers. Under the FCA, the United States Department of Justice, Civil Division, ("DOJ"), had a certain period of time in which to decide whether to intervene and conduct the action against Scient x, or to decline to intervene and allow the private plaintiffs to proceed with the case. In August 2009, the DOJ filed a notice informing the court that it was declining to intervene in the case. In December 2009, the private plaintiffs who filed the action moved the court to dismiss the matter without prejudice, the Attorney General consented to such dismissal and the matter was dismissed without prejudice. Despite the dismissal of this matter, the DOJ is continuing its review of the facts alleged by the original plaintiffs in this matter. To date, neither the Company nor Scient x USA has been subpoenaed by any governmental agency in connection with this review. The Company believes that Scient x USA's business practices were in compliance with the FCA and intends to vigorously defend itself with respect to the allegations contained in the qui tam complaint. The outcome of the matter, however, cannot be predicted at this time and any adverse outcome could have a significant adverse effect on the Company's financial condition and results of operations.

On August 10, 2010, a purported securities class action complaint was filed in the United States District Court for the Southern District of California against us and certain of our directors and executives on behalf of all persons who purchased the Company's common stock between December 19, 2009 and August 5, 2010 alleging violations of the Securities Exchange Act of 1934, as amended, and Rule 10b-5 thereunder. On February 17, 2011, an amended complaint was filed against the Company and certain of its directors and officers adding alleged violations of the Securities Act of 1933. HealthpointCapital, Jefferies & Company, Inc.,

Table of Contents

Canaccord Adams, Inc., Cowen and Company, Inc., and Lazard Capital Markets LLC are also defendants in this action. The complaint alleges that the defendants made false or misleading statements, and failed to disclose material facts, about the Company's business, financial condition, operations and prospects, particularly relating to the Scientix transaction and the Company's financial guidance following the closing of the acquisition. The complaint seeks unspecified monetary damages, attorneys' fees, and other unspecified relief. On March 21, 2012, the court granted the defendants' motions to dismiss the plaintiff's complaint against all defendants and gave the plaintiff leave to file an amended complaint. On April 19, 2012, the plaintiff filed an amended complaint and the defendants have answered this amended complaint with a motion to dismiss the amended complaint. The Company believes the claims are without merit and intends to vigorously defend itself against this complaint. However, no assurances can be given as to the timing or outcome of this lawsuit.

On August 25, 2010, an alleged shareholder of the Company's filed a derivative lawsuit in the Superior Court of California, San Diego County, purporting to assert claims on behalf of the Company against all of its directors and certain of its officers and HealthpointCapital. Following the filing of this complaint, similar complaints were filed in the same court and in the U.S. District Court for the Southern District of California against the same defendants containing similar allegations. The complaint filed in federal court was dismissed by the plaintiff without prejudice in July 2011. The state court complaints have been consolidated into a single action. The Company has been named as a nominal defendant in the consolidated action. Each complaint alleges that the Company's directors and certain of its officers breached their fiduciary duties to the Company related to the Scientix transaction, and by making allegedly false statements that led to unjust enrichment of HealthpointCapital and certain of the Company's directors. The complaints seek unspecified monetary damages and an order directing the Company to adopt certain measures purportedly designed to improve its corporate governance and internal procedures. This consolidated lawsuit has been stayed by order of the court until February 8, 2013. The Company believes the claims are without merit and intends to vigorously defend itself against these complaints; however no assurances can be given as to the timing or outcome of this lawsuit.

At September 30, 2012, the probable outcome of any of the aforementioned litigation matters cannot be determined nor can the Company estimate a range of potential loss. Accordingly, in accordance with the authoritative guidance on the evaluation of contingencies, the Company has not recorded an accrual related to these litigation matters. The Company is and may become involved in various other legal proceedings arising from its business activities. While management does not believe the ultimate disposition of these matters will have a material adverse impact on the Company's consolidated results of operations, cash flows or financial position, litigation is inherently unpredictable, and depending on the nature and timing of these proceedings, an unfavorable resolution could materially affect the Company's future consolidated results of operations, cash flows or financial position in a particular period.

Item 1A. Risk Factors

There have been no material changes to the risk factors described under Item 1A of Part I of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011 as well as any updates to those risk factors filed from time to time in our Quarterly Reports on Form 10-Q.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Unregistered Sales of Equity Securities

In July 2012, we entered into a consulting agreement with a third-party entity for marketing and advertising services. In connection with this agreement we issued 176,000 unregistered shares of our common stock, par value \$0.001 per share (the "Stock Consideration"). We did not receive any cash proceeds from the issuance of the Stock Consideration. The Stock Consideration was issued in reliance upon an exemption from registration under federal securities laws provided by Section 4(2) of the Securities Act and/or Rule 506 of Regulation D promulgated under the Securities Act, for the issuance and exchange of securities in transactions by an issuer not involving a public offering. The Company does not have an obligation, nor does it anticipate, registering the Stock Consideration for resale on a registration statement pursuant to the Securities Act.

Issuer Purchases of Equity Securities

Under the terms of our Amended and Restated 2005 Employee, Director and Consultant Stock Plan, or the 2005 Plan, we may award shares of restricted stock to our employees, directors and consultants. These shares of restricted stock are subject to a lapsing right of repurchase by us. We may exercise this right of repurchase in the event that a restricted stock recipient's employment, directorship or consulting relationship with us terminates prior to the end of the vesting period. If we exercise this right, we are required to repay the purchase price paid by or on behalf of the recipient for the repurchased restricted shares. Repurchased shares are returned to the 2005 Plan and are available for future awards under the terms of the 2005 Plan. Shares repurchased during the three months ended September 30, 2012 were as follows:

Edgar Filing: Alphatec Holdings, Inc. - Form 10-Q

Month/Year	Total Number of Shares Purchased (1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet be Purchased Under the Plans or Programs
July 2012		\$		
August 2012		\$		
September 2012		\$		

- (1) Not included in the table above are 2,357 forfeited and retired shares in connection with the payment of minimum statutory withholding taxes due upon the vesting of certain stock awards or the exercise of certain stock options. In lieu of making a cash payment with respect to such withholding taxes, the holders of such stock forfeited a number of shares at the then current fair market value to pay such taxes.

Table of Contents

Item 6. Exhibits

- *10.1 Separation Agreement and Release by and among Alphatec Holdings, Inc. and Dirk Kuyper dated August 7, 2012.
- *10.2 Retention Bonus Agreement by and between Alphatec Holdings, Inc. and Steven Lubisher, dated August 24, 2012.
- *10.3 Retention Bonus Agreement by and between Alphatec Holdings, Inc. and Mitsuo Asai, dated August 21, 2012.
- 31.1 Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 The following materials from Alphatec Holdings, Inc. s Quarterly Report on Form 10-Q for the quarter ended September 30, 2012, formatted in XBRL (eXtensible Business Reporting Language); (i) Condensed Consolidated Balance Sheets as of September 30, 2012 and December 31, 2011, (ii) Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2012 and 2011, (iii) Condensed Consolidated Statements of Comprehensive Income (Loss) for the nine months ended September 30, 2012 and 2011, (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2012 and 2011, and (v) Notes to Condensed Consolidated Financial Statements**.

* Management contract or compensatory plan or arrangement.

** Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALPHATEC HOLDINGS, INC.

By: /s/ Leslie H. Cross
Leslie H. Cross
Chairman and Chief Executive Officer

(principal executive officer)

By: /s/ Michael O Neill
Michael O Neill
Chief Financial Officer, Vice President and
Treasurer

(principal financial and accounting officer)

Date: November 5, 2012

Table of Contents

Exhibit Index

- *10.1 Separation Agreement and Release by and among Alphatec Holdings, Inc. and Dirk Kuyper dated August 7, 2012.
- *10.2 Retention Bonus Agreement by and between Alphatec Holdings, Inc. and Steven Lubisher, dated August 24, 2012.
- *10.3 Retention Bonus Agreement by and between Alphatec Holdings, Inc. and Mitsuo Asai, dated August 21, 2012.
- 31.1 Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 The following materials from Alphatec Holdings, Inc. s Quarterly Report on Form 10-Q for the quarter ended September 30, 2012, formatted in XBRL (eXtensible Business Reporting Language); (i) Condensed Consolidated Balance Sheets as of September 30, 2012 and December 31, 2011, (ii) Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2012 and 2011, (iii) Condensed Consolidated Statements of Comprehensive Income (Loss) for the nine months ended September 30, 2012 and 2011, (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2012 and 2011, and (v) Notes to Condensed Consolidated Financial Statements**.

* Management contract or compensatory plan or arrangement.

** Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.