

SKECHERS USA INC  
Form 10-Q  
November 07, 2014  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**Form 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2014**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 001-14429**

**SKECHERS U.S.A., INC.**

**(Exact name of registrant as specified in its charter)**

<b>Delaware</b> <b>(State or Other Jurisdiction of</b>	<b>95-4376145</b> <b>(I.R.S. Employer</b>
<b>Incorporation or Organization)</b>	<b>Identification No.)</b>
<b>228 Manhattan Beach Blvd.</b>	
<b>Manhattan Beach, California</b> <b>(Address of Principal Executive Office)</b>	<b>90266</b> <b>(Zip Code)</b>
<b>(310) 318-3100</b> <b>(Registrant's Telephone Number, Including Area Code)</b>	

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒ Accelerated filer ☐

Non-accelerated filer ☐ Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

THE NUMBER OF SHARES OF CLASS A COMMON STOCK OUTSTANDING AS OF NOVEMBER 3, 2014:  
41,432,261.

THE NUMBER OF SHARES OF CLASS B COMMON STOCK OUTSTANDING AS OF NOVEMBER 3, 2014:  
10,469,918.



**Table of Contents**

**SKECHERS U.S.A., INC. AND SUBSIDIARIES**

**FORM 10-Q**

**TABLE OF CONTENTS**

**PART I FINANCIAL INFORMATION**

Item 1.	<u>Condensed Consolidated Financial Statements (Unaudited):</u>	
	<u>Condensed Consolidated Balance Sheets</u>	3
	<u>Condensed Consolidated Statements of Earnings</u>	4
	<u>Condensed Consolidated Statements of Comprehensive Income</u>	5
	<u>Condensed Consolidated Statements of Cash Flows</u>	6
	<u>Notes to Condensed Consolidated Financial Statements</u>	7
Item 2.	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	16
Item 3.	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	28
Item 4.	<u>Controls and Procedures</u>	29

**PART II OTHER INFORMATION**

Item 1.	<u>Legal Proceedings</u>	30
Item 1A.	<u>Risk Factors</u>	35
Item 6.	<u>Exhibits</u>	37
	<u>Signatures</u>	38

Table of Contents**PART I FINANCIAL INFORMATION****ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****SKECHERS U.S.A., INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****(Unaudited)****(In thousands, except par values)**

	<b>September 30, 2014</b>	<b>December 31, 2013</b>
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$ 440,790	\$ 372,011
Trade accounts receivable, less allowances of \$23,137 in 2014 and \$15,926 in 2013	333,531	225,941
Other receivables	12,862	10,599
Total receivables	346,393	236,540
Inventories	363,006	358,168
Prepaid expenses and other current assets	44,733	26,094
Deferred tax assets	22,115	22,115
Total current assets	1,217,037	1,014,928
Property, plant and equipment, at cost, less accumulated depreciation and amortization	371,445	361,755
Goodwill and other intangible assets, less accumulated amortization	1,677	2,377
Deferred tax assets	1,624	9,950
Other assets, at cost	17,554	19,560
Total non-current assets	392,300	393,642
<b>TOTAL ASSETS</b>	<b>\$ 1,609,337</b>	<b>\$ 1,408,570</b>
<b>LIABILITIES AND EQUITY</b>		
Current Liabilities:		
Current installments of long-term borrowings	\$ 12,314	\$ 12,028
Short-term borrowings	90	87
Accounts payable	311,736	258,183
Accrued expenses	51,118	40,124
Total current liabilities	375,258	310,422
Long-term borrowings, net of current installments	107,216	116,488

Edgar Filing: SKECHERS USA INC - Form 10-Q

Other long-term liabilities	20,415	1,740
Total non-current liabilities	127,631	118,228
Total liabilities	502,889	428,650
Commitments and contingencies		
Stockholders' equity:		
Preferred Stock, \$.001 par value; 10,000 shares authorized; none issued and outstanding	0	0
Class A Common Stock, \$.001 par value; 100,000 shares authorized; 40,065 and 39,688 shares issued and outstanding at September 30, 2014 and December 31, 2013, respectively	40	40
Class B Common Stock, \$.001 par value; 60,000 shares authorized; 10,570 and 10,870 shares issued and outstanding at September 30, 2014 and December 31, 2013, respectively	11	11
Additional paid-in capital	349,006	342,143
Accumulated other comprehensive loss	(12,071)	(8,701)
Retained earnings	713,719	596,829
Skechers U.S.A., Inc. equity	1,050,705	930,322
Non-controlling interests	55,743	49,598
Total equity	1,106,448	979,920
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 1,609,337</b>	<b>\$ 1,408,570</b>

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**SKECHERS U.S.A., INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS**

(Unaudited)

(In thousands, except per share data)

	Three-Months Ended September 30,		Nine-Months Ended September 30,	
	2014	2013	2014	2013
Net sales	\$ 674,270	\$ 515,756	\$ 1,807,839	\$ 1,395,624
Cost of sales	369,772	285,235	993,563	777,477
Gross profit	304,498	230,521	814,276	618,147
Royalty income	2,070	1,649	6,928	4,844
	306,568	232,170	821,204	622,991
Operating expenses:				
Selling	50,239	40,211	140,820	119,995
General and administrative	182,186	147,916	504,325	426,450
	232,425	188,127	645,145	546,445
Earnings from operations	74,143	44,043	176,059	76,546
Other income (expense):				
Interest income	187	329	488	536
Interest expense	(2,671)	(3,142)	(9,024)	(8,889)
Other, net	(3,898)	1,162	(4,832)	(2,456)
Total other expense	(6,382)	(1,651)	(13,368)	(10,809)
Earnings before income tax expense	67,761	42,392	162,691	65,737
Income tax expense	12,682	14,059	36,351	20,970
Net earnings	55,079	28,333	126,340	44,767
Less: Net earnings attributable to non-controlling interests	3,956	1,484	9,450	4,144
Net earnings attributable to Skechers U.S.A., Inc.	\$ 51,123	\$ 26,849	\$ 116,890	\$ 40,623
Net earnings per share attributable to Skechers U.S.A., Inc.:				
Basic	\$ 1.01	\$ 0.53	\$ 2.31	\$ 0.81

Diluted	\$	1.00	\$	0.53	\$	2.30	\$	0.80
---------	----	------	----	------	----	------	----	------

Weighted average shares used in calculating net earnings per share attributable to Skechers

U.S.A, Inc.:

Basic	50,627	50,393	50,584	50,329
-------	--------	--------	--------	--------

Diluted	50,984	50,604	50,915	50,532
---------	--------	--------	--------	--------

See accompanying notes to unaudited condensed consolidated financial statements.



**Table of Contents**

**SKECHERS U.S.A., INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF**  
**COMPREHENSIVE INCOME**

(Unaudited)

(In thousands)

	<b>Three-Months Ended September 30,</b>		<b>Nine-Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net earnings	\$ 55,079	\$ 28,333	\$ 126,340	\$ 44,767
Other comprehensive gain (loss):				
Gain (loss) on foreign currency translation adjustment, net of tax	(4,611)	1,417	(3,509)	(3,149)
Comprehensive income	50,468	29,750	122,831	41,618
Less: Comprehensive income attributable to non-controlling interests	3,793	1,478	9,312	4,129
Comprehensive income attributable to Skechers U.S.A., Inc.	\$ 46,675	\$ 28,272	\$ 113,519	\$ 37,489

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents****SKECHERS U.S.A., INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)****(In thousands)**

	<b>Nine-Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
Cash flows from operating activities:		
Net earnings	\$ 126,340	\$ 44,767
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation of property, plant and equipment	34,967	31,207
Amortization of deferred financing costs	901	901
Amortization of intangible assets	701	679
Provision for bad debts and returns	9,460	3,362
Tax (benefits) expense from share-based compensation	209	(4)
Non-cash share-based compensation	4,934	1,761
Loss on disposal of property, plant and equipment	413	233
Deferred income tax expense	24,664	12,043
(Increase) decrease in assets:		
Receivables	(123,410)	(58,930)
Inventories	(7,800)	27,308
Prepaid expenses and other current assets	(19,155)	3,755
Other assets	662	(3,551)
Increase (decrease) in liabilities:		
Accounts payable	52,703	(16,158)
Accrued expenses	14,250	(1,617)
Net cash provided by operating activities	119,839	45,756
Cash flows from investing activities:		
Capital expenditures	(41,976)	(29,542)
Net cash used in investing activities	(41,976)	(29,542)
Cash flows from financing activities:		
Net proceeds from the issuances of stock through employee stock purchase plan and the exercise of stock options	1,721	1,492
Payments on long-term debt	(8,986)	(8,719)
Proceeds (payments) on short-term borrowings	3	(2,339)
Excess tax benefits from share-based compensation	0	64
Contribution from non-controlling interests of consolidated entity	83	3,635
Distributions to non-controlling interests of consolidated entity	(3,250)	(2,575)

Net cash used in financing activities	(10,429)	(8,442)
Net increase in cash and cash equivalents	67,434	7,772
Effect of exchange rates on cash and cash equivalents	1,345	(785)
Cash and cash equivalents at beginning of the period	372,011	325,826
Cash and cash equivalents at end of the period	\$ 440,790	\$ 332,813
Supplemental disclosures of cash flow information:		
Cash paid during the period for:		
Interest	\$ 7,974	\$ 7,999
Income taxes	24,179	5,546

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**SKECHERS U.S.A., INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2014 and 2013**  
**(Unaudited)**

**(1) GENERAL**

*Basis of Presentation*

The accompanying condensed consolidated financial statements of Skechers U.S.A., Inc. (the Company) have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include certain footnotes and financial presentations normally required under accounting principles generally accepted in the United States of America for complete financial reporting. The interim financial information is unaudited, but reflects all normal adjustments and accruals which are, in the opinion of management, considered necessary to provide a fair presentation for the interim periods presented. The accompanying condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2013.

The results of operations for the nine months ended September 30, 2014 are not necessarily indicative of the results to be expected for the entire fiscal year ending December 31, 2014.

*Fair Value of Financial Instruments*

The carrying amount of the Company's financial instruments, which principally include cash and cash equivalents, accounts receivable, accounts payable and accrued expenses and approximates fair value because of the relatively short maturity of such instruments.

The carrying amount of the Company's long-term borrowings are considered Level 2 liabilities and approximates fair value based upon current rates and terms available to the Company for similar debt.

*Use of Estimates*

The preparation of the condensed consolidated financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

*Revenue Recognition*

The Company recognizes revenue on wholesale sales when products are shipped and the customer takes title and assumes risk of loss, collection of the relevant receivable is reasonably assured, persuasive evidence of an arrangement exists and the sales price is fixed or determinable. This generally occurs at time of shipment. Wholesale

and e-commerce sales are recognized net of allowances for estimated returns, sales allowances, discounts, chargebacks and amounts billed for shipping and handling costs. The Company recognizes revenue from retail sales at the point of sale. Allowances for estimated returns, discounts, doubtful accounts and chargebacks are recorded when related revenue is recorded. Related costs paid to third-party shipping companies are recorded as a cost of sales.

Royalty income is earned from licensing arrangements. Upon signing a new licensing agreement, the Company receives up-front fees, which are generally characterized as prepaid royalties. These fees are initially deferred and recognized as revenue as earned. In addition, the Company receives royalty payments based on actual sales of the

**Table of Contents**

licensed products. Typically, at each quarter-end the Company receives correspondence from the licensees indicating the actual sales for the period. This information is used to calculate and record the related royalties based on the terms of the agreement.

*Recent Accounting Pronouncements*

In May 2014, the Financial Accounting Standards Board ( FASB ) amended the FASB Accounting Standards Codification and created a new Topic 606, *Revenue from Contracts with Customers* ( ASC 606 ). This amendment prescribes that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The amendment supersedes the revenue recognition requirements in Topic 605, *Revenue Recognition* , and most industry-specific guidance throughout the Industry Topics of the Codification. For annual and interim reporting periods the mandatory adoption date of ASC 606 is January 1, 2017, and there will be two methods of adoption allowed, either a full retrospective adoption or a modified retrospective adoption. The Company is currently evaluating the impact of ASC 606, but at the current time does not know what impact the new standard will have on revenue recognized and other accounting decisions in future periods, if any, nor what method of adoption will be selected if the impact is material.

In August 2014, the Financial Accounting Standards Board ( FASB ) amended the FASB Accounting Standards Codification and amended Subtopic 205-40, *Presentation of Financial Statements Going Concern*. This amendment prescribes that an entity's management should evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued. The amendments will become effective for the Company's annual and interim reporting periods beginning January 1, 2017. The Company is evaluating the impact on its consolidated financial statements, however, the Company does not expect that the adoption of this standard will have a material impact on the Company's consolidated financial statements.

**(2) NON-CONTROLLING INTERESTS**

The Company has equity interests in several joint ventures that were established either to distribute the Company's products throughout Asia or to construct the Company's domestic distribution center. These joint ventures are variable interest entities ( VIEs ) under Accounting Standards Codification ( ASC ) 810-10-15-14. The Company's determination of the primary beneficiary of a VIE considers all relationships between the Company and the VIE, including management agreements, governance documents and other contractual arrangements. The Company has determined for its VIEs the Company is the primary beneficiary because it has both of the following characteristics: (a) the power to direct the activities of a VIE that most significantly impact the entity's economic performance, and (b) the obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity. Accordingly, the Company includes the assets and liabilities and results of operations of these entities in its condensed consolidated financial statements, even though the Company may not hold a majority equity interest. There have been no changes during 2014 in the accounting treatment or characterization of any previously identified VIE. The Company continues to reassess these relationships quarterly. The assets of these joint ventures are restricted in that they are not available for general business use outside the context of such joint ventures. The holders of the liabilities of each joint venture have no recourse to the Company. The Company does not have a variable interest in any unconsolidated VIEs.



**Table of Contents**

The following VIEs are consolidated into the Company's condensed consolidated financial statements and the carrying amounts and classification of assets and liabilities were as follows (in thousands):

<b>HF Logistics-SKX, LLC</b>	<b>September 30, 2014</b>	<b>December 31, 2013</b>
Current assets	\$ 2,599	\$ 3,076
Noncurrent assets	125,722	129,796
<b>Total assets</b>	<b>\$ 128,321</b>	<b>\$ 132,872</b>
Current liabilities	\$ 2,055	\$ 1,835
Noncurrent liabilities	78,414	79,389
<b>Total liabilities</b>	<b>\$ 80,469</b>	<b>\$ 81,224</b>

  

<b>Distribution joint ventures (1)</b>	<b>September 30, 2014</b>	<b>December 31, 2013</b>
Current assets	\$ 81,077	\$ 49,835
Noncurrent assets	9,052	9,209
<b>Total assets</b>	<b>\$ 90,129</b>	<b>\$ 59,044</b>
Current liabilities	\$ 30,632	\$ 15,687
Noncurrent liabilities	32	32
<b>Total liabilities</b>	<b>\$ 30,664</b>	<b>\$ 15,719</b>

(1) Distribution joint ventures include Skechers China Limited, Skechers Southeast Asia Limited, Skechers Thailand Limited and Skechers South Asia Private Limited.

Net earnings attributable to non-controlling interests were \$4.0 million and \$1.5 million for the three months ended September 30, 2014 and 2013, respectively, which represents the share of net earnings that is attributable to our joint venture partners. Net earnings attributable to non-controlling interests were \$9.5 million and \$4.1 million for the nine months ended September 30, 2014 and 2013, respectively. HF Logistics-SKX, LLC made capital distributions of \$1.3 million and \$2.9 million during the three and nine months ended September 30, 2014, respectively. Skechers China Limited made capital distributions of \$0.4 million during the nine months ended September 30, 2014. Our distribution joint venture partners made cash capital contributions of \$0.1 million during the nine months ended September 30, 2014, respectively. HF Logistics-SKX, LLC made capital distributions of \$0.9 million and \$2.6 million during the three and nine months ended September, 30, 2013, respectively. Our distribution joint venture partners made cash capital contributions of \$0.5 million and \$3.6 million during the three and nine months ended September 30, 2013, respectively.



**(3) SHARE-BASED COMPENSATION**

For stock-based awards the Company recognized compensation expense based on the grant date fair value.

Share-based compensation expense was \$2.0 million and \$0.6 million for the three months ended September 30, 2014 and 2013, respectively. Share-based compensation expense was \$4.9 million and \$1.8 million for the nine months ended September 30, 2014 and 2013, respectively.

**Table of Contents**

A summary of the status and changes of our nonvested shares related to the Company's Equity Incentive Plans as of and for the nine months ended September 30, 2014 is presented below:

	<b>Shares</b>	<b>Weighted Average Grant-Date Fair Value</b>
Nonvested at December 31, 2013	276,166	\$ 20.05
Granted	446,000	36.03
Vested	(17,333)	22.87
Cancelled	(7,500)	18.75
Nonvested at September 30, 2014	697,333	30.21

As of September 30, 2014, there was \$16.9 million of unrecognized compensation cost related to nonvested common shares. The cost is expected to be amortized over a weighted average period of 2.4 years.

**(4) EARNINGS PER SHARE**

Basic earnings per share represent net earnings divided by the weighted average number of common shares outstanding for the period. Diluted earnings per share, in addition to the weighted average determined for basic earnings per share, includes potential common shares, if dilutive, which would arise from the exercise of stock options and nonvested shares using the treasury stock method.

The Company has two classes of issued and outstanding common stock, Class A Common Stock and Class B Common Stock. Holders of Class A Common Stock and holders of Class B Common Stock have substantially identical rights, including rights with respect to any declared dividends or distributions of cash or property and the right to receive proceeds on liquidation or dissolution of the Company after payment of the Company's indebtedness. The two classes have different voting rights, with holders of Class A Common Stock entitled to one vote per share while holders of Class B Common Stock are entitled to ten votes per share. The Company uses the two-class method for calculating net earnings per share. Basic and diluted net earnings per share of Class A Common Stock and Class B Common Stock are identical.

The following is a reconciliation of net earnings and weighted average common shares outstanding for purposes of calculating basic earnings per share (in thousands, except per share amounts):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
<b>Basic earnings per share</b>	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net earnings attributable to Skechers U.S.A., Inc.	\$ 51,123	\$ 26,849	\$ 116,890	\$ 40,623
Weighted average common shares outstanding	50,627	50,393	50,584	50,329
Basic earnings per share attributable to Skechers U.S.A., Inc.	\$ 1.01	\$ 0.53	\$ 2.31	\$ 0.81



**Table of Contents**

The following is a reconciliation of net earnings and weighted average common shares outstanding for purposes of calculating diluted earnings per share (in thousands, except per share amounts):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
<b>Diluted earnings per share</b>	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net earnings attributable to Skechers U.S.A., Inc.	\$ 51,123	\$ 26,849	\$ 116,890	\$ 40,623
Weighted average common shares outstanding	50,627	50,393	50,584	50,329
Dilutive effect of stock options	357	211	331	203
Weighted average common shares outstanding	50,984	50,604	50,915	50,532
Diluted earnings per share attributable to Skechers U.S.A., Inc.	\$ 1.00	\$ 0.53	\$ 2.30	\$ 0.80

There were no options excluded in the computation of diluted earnings per share for the three and nine months ended September 30, 2014 and 2013.

**(5) INCOME TAXES**

Income tax expense and the effective tax rate for the three and nine months ended September 30, 2014 and 2013 were as follows (in thousands, except the effective tax rate):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Income tax expense	\$ 12,682	\$ 14,059	36,351	\$ 20,970
Effective tax rate	18.7%	33.2%	22.3%	31.9%

The tax provision for the three and nine months ended September 30, 2014 and 2013 was computed using the estimated effective tax rates applicable to each of the domestic and international taxable jurisdictions for the full year. The Company estimates its ongoing effective annual tax rate in 2014 to be between 21% and 25%, which is subject to management's quarterly review and revision, if necessary.

The Company's provision for income tax expense and effective income tax rate are significantly impacted by the mix of the Company's domestic and foreign earnings (loss) before income taxes. In the foreign jurisdictions in which the Company has operations, the applicable statutory rates range from 0% to 34%, which is generally significantly lower than the U.S. federal and state combined statutory rate of approximately 39%. For the three months and nine months ended September 30, 2014, the decrease in the effective tax rate was primarily attributable to an increase in the amount of foreign earnings relative to domestic earnings as compared to the same period in the prior year.

As of September 30, 2014, the Company had approximately \$440.8 million in cash and cash equivalents, of which \$170.5 million, or 38.7%, was held outside the U.S. Of the \$170.5 million held by the Company's foreign subsidiaries, approximately \$40.5 million is available for repatriation to the U.S. without incurring U.S. income taxes and applicable foreign income and withholding taxes in excess of the amounts accrued in the Company's condensed consolidated financial statements as of September 30, 2014. Under current applicable tax laws, if the Company

chooses to repatriate some or all of the funds designated as indefinitely reinvested outside the U.S., the amount repatriated would be subject to U.S. income taxes and applicable foreign income and withholding taxes. The Company does not expect to repatriate any of the funds presently designated as indefinitely reinvested outside the U.S. As such, the Company did not provide for deferred income taxes on its accumulated undistributed earnings of the Company's foreign subsidiaries.

**Table of Contents****(6) LINE OF CREDIT, SHORT-TERM AND LONG-TERM BORROWINGS**

The Company and its subsidiaries had \$4.4 million and \$4.0 million of outstanding letters of credit as of September 30, 2014 and December 31, 2013, respectively, and \$0.1 million in short-term borrowings as of September 30, 2014 and December 31, 2013.

Long-term borrowings are as follows (in thousands):

	September 30, 2014	December 31, 2013
Note payable to banks, due in monthly installments of \$338.4 (includes principal and interest), variable-rate interest at 3.90% per annum, secured by property, balloon payment of \$77,060 due October 2015	\$ 78,152	\$ 78,908
Note payable to banks, due in monthly installments of \$531.4 (includes principal and interest), fixed-rate interest at 3.54% per annum, secured by property, balloon payment of \$12,635 due December 2015	19,367	23,573
Note payable to banks, due in monthly installments of \$483.9 (includes principal and interest), fixed-rate interest at 3.19% per annum, secured by property, balloon payment of \$11,670 due June 2016	20,451	24,265
Note payable to TCF Equipment Finance, Inc., due in monthly installments of \$30.5, (includes principal and interest) fixed-rate interest at 5.24% per annum, maturity date of July 2019	1,560	1,770
Subtotal	119,530	128,516
Less current installments	12,314	12,028
Total long-term borrowings	\$ 107,216	\$ 116,488

**(7) LITIGATION**

The Company recognizes legal expense in connection with loss contingencies as incurred.

In accordance with accounting principles generally accepted in the U.S., the Company records a liability in its condensed consolidated financial statements for loss contingencies when a loss is known or considered probable and the amount can be reasonably estimated. When determining the estimated loss or range of loss, significant judgment is required to estimate the amount and timing of a loss to be recorded. Estimates of probable losses resulting from litigation and governmental proceedings are inherently difficult to predict, particularly when the matters are in the procedural stages or with unspecified or indeterminate claims for damages, potential penalties, or fines. Accordingly, the Company cannot determine the final amount, if any, of its liability beyond the amount accrued in the condensed consolidated financial statements as of September 30, 2014, nor is it possible to estimate what litigation-related costs will be in the future.

**Table of Contents****(8) STOCKHOLDERS EQUITY**

During the three months ended September 30, 2014, no shares of Class B common stock were converted into shares of Class A common stock. During the nine months ended September 30, 2014, 299,776 shares of Class B common stock were converted into shares of Class A common stock. During the three months ended September 30, 2013, 88,160 shares of Class B common stock were converted into shares of Class A common stock. During the nine months ended September 30, 2013, 104,396 shares of Class B common stock were converted into shares of Class A common stock.

The following table reconciles equity attributable to non-controlling interests (in thousands):

	<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
Non-controlling interests, beginning of period	\$ 49,598	\$ 43,120
Net earnings attributable to non-controlling interests	9,450	4,144
Foreign currency translation adjustment	(138)	(15)
Capital contribution by non-controlling interests	83	3,635
Capital distribution to non-controlling interests	(3,250)	(2,575)
Non-controlling interests, end of period	\$ 55,743	\$ 48,309

**(9) SEGMENT AND GEOGRAPHIC REPORTING INFORMATION**

The Company has four reportable segments – domestic wholesale sales, international wholesale sales, retail sales, and e-commerce sales. Management evaluates segment performance based primarily on net sales and gross profit. All other costs and expenses of the Company are analyzed on an aggregate basis, and these costs are not allocated to the Company's segments. Net sales, gross margins, identifiable assets and additions to property and equipment for the domestic wholesale, international wholesale, retail, and the e-commerce segments on a combined basis were as follows (in thousands):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net sales:				
Domestic wholesale	\$ 268,449	\$ 226,527	\$ 757,626	\$ 608,736
International wholesale	209,041	130,141	539,175	370,001
Retail	190,178	152,100	490,936	396,733
E-commerce	6,602	6,988	20,102	20,154
Total	\$ 674,270	\$ 515,756	\$ 1,807,839	\$ 1,395,624

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Gross profit:				

Edgar Filing: SKECHERS USA INC - Form 10-Q

Domestic wholesale	\$	100,543	\$	83,447	\$	279,284	\$	219,280
International wholesale		87,493		53,219		228,574		153,360
Retail		113,428		90,791		297,006		236,412
E-commerce		3,034		3,064		9,412		9,095
Total	\$	304,498	\$	230,521	\$	814,276	\$	618,147

	September 30, 2014	December 31, 2013
Identifiable assets:		
Domestic wholesale	\$ 959,473	\$ 865,071
International wholesale	440,793	374,738
Retail	208,781	168,532
E-commerce	290	229
Total	\$ 1,609,337	\$ 1,408,570



**Table of Contents**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Additions to property, plant and equipment:				
Domestic wholesale	\$ 752	\$ 2,531	\$ 5,708	\$ 8,456
International wholesale	9,924	1,683	14,858	2,515
Retail	7,373	7,751	21,410	18,571
<b>Total</b>	<b>\$ 18,049</b>	<b>\$ 11,965</b>	<b>\$ 41,976</b>	<b>\$ 29,542</b>

**Geographic Information:**

The following summarizes the Company's operations in different geographic areas for the period indicated (in thousands):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net Sales (1):				
United States	\$ 427,508	\$ 363,938	\$ 1,174,172	\$ 969,221
Canada	28,071	20,226	68,188	51,888
Other international (2)	218,691	131,592	565,479	374,515
<b>Total</b>	<b>\$ 674,270</b>	<b>\$ 515,756</b>	<b>\$ 1,807,839</b>	<b>\$ 1,395,624</b>

	<b>September 30, 2014</b>	<b>December 31, 2013</b>
Property, plant and equipment, net:		
United States	\$ 332,721	\$ 337,727
Canada	6,805	5,079
Other international (2)	31,919	18,949
<b>Total</b>	<b>\$ 371,445</b>	<b>\$ 361,755</b>

- (1) The Company has subsidiaries in Canada, United Kingdom, Germany, France, Spain, Portugal, Italy, the Netherlands, Japan, Brazil and Chile that generate net sales within those respective countries and in some cases the neighboring regions. The Company has joint ventures in China, Hong Kong, Malaysia, Singapore, Thailand and India that generate net sales from those countries. The Company also has a subsidiary in Switzerland that generates net sales from that country in addition to net sales to distributors located in numerous non-European countries. Net sales are attributable to geographic regions based on the location of the Company subsidiary.
- (2) Other international includes Switzerland, United Kingdom, Germany, Austria, France, Spain, Portugal, Italy, Belgium, the Netherlands, Brazil, Chile, China, Hong Kong, Malaysia, Singapore, Thailand, Vietnam, India and Japan.

**(10) BUSINESS AND CREDIT CONCENTRATIONS**

The Company generates the majority of its sales in the United States; however, several of its products are sold into various foreign countries, which subjects the Company to the risks of doing business abroad. In addition, the Company operates in the footwear industry, and its business depends on the general economic environment and levels of consumer spending. Changes in the marketplace may significantly affect management's estimates and the Company's performance. Management performs regular evaluations concerning the ability of customers to satisfy their obligations and provides for estimated doubtful accounts. Domestic accounts receivable, which generally do not require collateral from customers, were \$180.2 million and \$138.4 million before allowances for bad debts, sales returns and chargebacks at September 30, 2014 and December 31, 2013, respectively. Foreign accounts receivable, which in some cases are collateralized by letters of credit, were equal to \$176.5 million and \$103.5 million before allowance for bad debts, sales returns and chargebacks at September 30, 2014 and December 31, 2013, respectively. The Company's charges for bad debt and reserves for credit losses for the three months ended September 30, 2014 and 2013 were \$1.9 million and \$1.3 million, respectively. The Company's credit losses attributable to write-offs for the nine months ended September 30, 2014 and 2013 were \$6.8 million and \$2.3 million, respectively.

**Table of Contents**

Assets located outside the U.S. consist primarily of cash, accounts receivable, inventory, property, plant and equipment, and other assets. Net assets held outside the United States were \$503.1 million and \$413.2 million at September 30, 2014 and December 31, 2013, respectively.

The Company's net sales to its five largest customers accounted for approximately 14.8% and 17.9% of total net sales for the three months ended September 30, 2014 and 2013, respectively. The Company's net sales to its five largest customers accounted for approximately 15.9% and 18.3% of total net sales for the nine months ended September 30, 2014 and 2013, respectively. No customer accounted for more than 10% of our net sales during the three and nine months ended September 30, 2014 and 2013. No customer accounted for more than 10% of net trade receivables at September 30, 2014 or December 31, 2013.

The Company's top five manufacturers produced the following, as a percentage of total production, for the three and nine months ended September 30, 2014 and 2013:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Manufacturer #1	41.2%	41.1%	38.0%	36.5%
Manufacturer #2	6.4%	8.2%	5.7%	8.0%
Manufacturer #3	5.1%	5.0%	5.5%	5.7%
Manufacturer #4	4.6%	4.8%	5.3%	5.5%
Manufacturer #5	4.4%	4.3%	4.4%	4.4%
	61.7%	63.4%	58.9%	60.1%

The majority of the Company's products are produced in China. The Company's operations are subject to the customary risks of doing business abroad, including, but not limited to, currency fluctuations and revaluations, custom duties and related fees, various import controls and other monetary barriers, restrictions on the transfer of funds, labor unrest and strikes and, in certain parts of the world, political instability. The Company believes it has acted to reduce these risks by diversifying manufacturing among various factories. To date, these business risks have not had a material adverse impact on the Company's operations.

**(11) RELATED PARTY TRANSACTIONS**

On July 29, 2010, the Company formed Skechers Foundation (the "Foundation"), which is a 501(c)(3) non-profit entity that does not have any shareholders or members. The Foundation is not a subsidiary of and is not otherwise affiliated with the Company, and the Company does not have a financial interest in the Foundation. However, two officers and directors of the Company, Michael Greenberg who is its President and David Weinberg who is its Chief Operating Officer and Chief Financial Officer, are also officers and directors of the Foundation. There were no contributions made to the Foundation during the three and nine months ended September 30, 2014. The Company contributed \$0.6 million and \$1.1 million to the Foundation for the Foundation to use for various charitable causes during the three and nine months ended September 30, 2013.

**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion should be read in conjunction with our Condensed Consolidated Financial Statements and Notes thereto in Item 1 of this report and our annual report on Form 10-K for the year ended December 31, 2013.

We intend for this discussion to provide the reader with information that will assist in understanding our condensed consolidated financial statements, the changes in certain key items in those financial statements from period to period, and the primary factors that accounted for those changes, as well as how certain accounting principles affect our condensed consolidated financial statements. The discussion also provides information about the financial results of the various segments of our business to provide a better understanding of how those segments and their results affect the financial condition and results of operations of our company as a whole.

This quarterly report on Form 10-Q may contain forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, which can be identified by the use of forward-looking language such as intend, may, will, believe, expect, anticipate or other comparable terms. The forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected in forward-looking statements, and reported results shall not be considered an indication of our future performance. Factors that might cause or contribute to such differences include:

international, national and local general economic, political and market conditions including the sustained pace and strength of the economic recovery in the United States and the uncertainty of sustained recovery in our European markets;

our ability to maintain our brand image and to anticipate, forecast, identify, and respond to changes in fashion trends, consumer demand for the products and other market factors;

our ability to remain competitive among sellers of footwear for consumers, including in the highly competitive performance footwear market;

our ability to sustain, manage and forecast our costs and proper inventory levels;

the loss of any significant customers, decreased demand by industry retailers and the cancellation of order commitments;

our ability to continue to manufacture and ship our products that are sourced in China, which could be adversely affected by various economic, political or trade conditions, or a natural disaster in China;

sales levels during the spring, back-to-school and holiday selling seasons; and

other factors referenced or incorporated by reference in our annual report on Form 10-K for the year ended December 31, 2013 under the captions Item 1A: Risk Factors and Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations.

The risks included here are not exhaustive. Other sections of this report may include additional factors that could adversely impact our business, financial condition and results of operations. Moreover, we operate in a very competitive and rapidly changing environment. New risk factors emerge from time to time and we cannot predict all such risk factors, nor can we assess the impact of all such risk factors on our business or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements, which reflect our opinions only as of the date of this quarterly report, as a prediction of actual results. We undertake no obligation to publicly release any revisions to the forward-looking statements after the date of this document, except as otherwise required by reporting requirements of applicable federal and states securities laws.

**Table of Contents****FINANCIAL OVERVIEW**

Our net sales for the three months ended September 30, 2014 were \$674.3 million, an increase of \$158.5 million, or 30.7%, as compared to net sales of \$515.8 million for the three months ended September 30, 2013, which was attributable to increased sales across several key divisions including Women's Sport, Women's GO, Women's Active, Women's USA and Men's Sport divisions. Our net sales increased \$412.2 million for the first nine months of 2014 to \$1.808 billion from \$1.396 billion, compared to the same period in 2013, which was attributable to increased sales across several key divisions including Women's Sport, Women's GO, Women's USA, Men's Sport and Kids divisions. Gross margins increased to 45.0% for the nine months ended September 30, 2014 from 44.3% for the same period in the prior year, which was attributable to increased margins from sales of newer products in our domestic retail stores and our international subsidiaries as compared to the same period in the prior year. Net earnings attributable to Skechers U.S.A., Inc., for the three months ended September 30, 2014 were \$51.1 million, or \$1.00 per diluted share. Operating margins increased \$30.1 million to \$74.1 million, or 11% of net sales, for the three months ended September 30, 2014 from \$44.0 million, or 8.5% of net sales, for same period in 2013. The results of operations for the three months and nine months ended September 30, 2014 are not necessarily indicative of the results to be expected for the entire fiscal year ending December 31, 2014.

We have four reportable segments – domestic wholesale sales, international wholesale sales, retail sales, which includes domestic and international retail sales, and e-commerce sales. We evaluate segment performance based primarily on net sales and gross margins. The largest portion of our net sales is generated from the domestic wholesale segment.

Revenue by segment as a percentage of net sales was as follows:

	<b>Three Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
Percentage of revenues by segment:		
Domestic wholesale	39.8%	43.9%
International wholesale	31.0%	25.2%
Retail	28.2%	29.5%
E-commerce	1.0%	1.4%
Total	100.0%	100.0%

As of September 30, 2014, we owned and operated 432 stores, which includes 351 domestic retail stores and 81 international retail stores. We believe we have established our presence in what we believe to be most of the major domestic retail markets. During the first nine months of 2014, we opened one domestic concept store, 14 domestic outlet stores, 21 domestic warehouse stores, seven international concept stores and five international outlet stores. In addition, we closed four domestic concept stores, one domestic outlet store, and one domestic warehouse store. We review all of our stores for impairment annually, or more frequently if events occur that may be an indicator of impairment, and we carefully review our under-performing stores and consider the potential for non-renewal of leases upon completion of the current term of the applicable lease.

During the remainder of 2014 and in 2015, we intend to focus on: (i) continuing to develop new lifestyle and performance product at affordable prices to increase product count for all customers, (ii) continuing to manage our inventory and expenses to be in line with expected sales levels, (iii) growing our international business,

(iv) strategically expanding our retail distribution channel by opening another 40 to 50 stores, of which 15 to 20 will be opened during the fourth quarter of 2014 and (v) completing the equipment upgrades to both our European distribution center and Rancho Belago distribution center to increase our capacity and efficiency and to better manage our growth worldwide.

**Table of Contents****RESULTS OF OPERATIONS**

The following table sets forth, for the periods indicated, selected information from our results of operations (in thousands) and as a percentage of net sales:

	<b>Three Months Ended September 30,</b>				<b>Nine Months Ended September 30,</b>			
	<b>2014</b>		<b>2013</b>		<b>2014</b>		<b>2013</b>	
Net sales	\$ 674,270	100.0%	\$ 515,756	100.0%	\$ 1,807,839	100.0%	\$ 1,395,624	100.0%
Cost of sales	369,772	54.8	285,235	55.3	993,563	55.0	777,477	55.7
Gross profit	304,498	45.2	230,521	44.7	814,276	45.0	618,147	44.3
Royalty income	2,070	0.3	1,649	0.3	6,928	0.4	4,844	0.3
	306,568	45.5	232,170	45.0	821,204	45.4	622,991	44.6
Operating expenses:								
Selling	50,239	7.5	40,211	7.8	140,820	7.8	119,995	8.6
General and administrative	182,186	27.0	147,916	28.7	504,325	27.9	426,450	30.5
	232,425	34.5	188,127	36.5	645,145	35.7	546,445	39.1
Earnings from operations	74,143	11.0	44,043	8.5	176,059	9.7	76,546	5.5
Interest income	187	0.1	329	0.1	488	0.1	536	0.1
Interest expense	(2,671)	(0.5)	(3,142)	(0.6)	(9,024)	(0.5)	(8,889)	(0.7)
Other, net	(3,898)	(0.6)	1,162	0.2	(4,832)	(0.3)	(2,456)	(0.2)
Earnings before income tax expense	67,761	10.0	42,392	8.2	162,691	9.0	65,737	4.7
Income tax expense	12,682	1.8	14,059	2.7	36,351	2.0	20,970	1.5
Net earnings	55,079	8.2	28,333	5.5	126,340	7.0	44,767	3.2
Less: Net earnings attributable to non-controlling interests	3,956	0.6	1,484	0.3	9,450	0.5	4,144	0.3
Net earnings attributable to Skechers U.S.A., Inc.	\$ 51,123	7.6%	\$ 26,849	5.2%	\$ 116,890	6.5%	\$ 40,623	2.9%

THREE MONTHS ENDED SEPTEMBER 30, 2014 COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 2013



*Net sales*

Net sales for the three months ended September 30, 2014 were \$674.3 million, an increase of \$158.5 million, or 30.7%, as compared to net sales of \$515.8 million for the three months ended September 30, 2013. The increase in net sales was primarily attributable to increased sales in our domestic wholesale, international wholesale and retail segments primarily from the introduction of new styles and lines of footwear.

Our domestic wholesale net sales increased \$41.9 million, or 18.5%, to \$268.4 million for the three months ended September 30, 2014 from \$226.5 million for the three months ended September 30, 2013. The increase in our domestic wholesale segment was attributable to strong sales and significant growth in several key divisions including Women's Sport, Women's GO, Women's Active, Women's USA and Men's Sport divisions. The average selling price per pair within the domestic wholesale segment increased to \$22.98 per pair for the three months ended September 30, 2014 from \$22.51 per pair for the same period last year, which was attributable to variation in product mix with sales of more products with higher average selling prices. The increase in the domestic wholesale segment's net sales came on a 16.1% unit sales volume increase to 11.7 million pairs for the three months ended September 30, 2014 from 10.1 million pairs for the same period in 2013.

Our international wholesale segment sales increased \$78.9 million, or 60.6%, to \$209.0 million for the three months ended September 30, 2014 compared to sales of \$130.1 million for the three months ended September 30, 2013. Our international wholesale sales consist of direct subsidiary sales—those we make to department stores and specialty retailers—and sales to our distributors, who in turn sell to retailers in various international regions where we do not sell directly. Direct subsidiary sales increased \$51.5 million, or 52.2%, to \$150.3 million for the three months ended September 30, 2014 compared to net sales of \$98.8 million for the three months ended September 30, 2013. The largest sales increases during the quarter came from our subsidiaries in the United Kingdom, Germany, Italy, Canada and our joint venture in China, primarily due to increased sales in our Women's Sport, Women's GO, and Men's Sport divisions. Our distributor sales increased \$27.3 million to \$58.7 million for the three months ended

## **Table of Contents**

September 30, 2014, an 87.3% increase from sales of \$31.4 million for the three months ended September 30, 2013. The largest sales increases during the quarter came from sales to our distributors in the United Arab Emirates ( UAE ), South Korea, Russia, Australia and New Zealand, primarily due to increased sales in our Women's Sport, Women's GO, Men's Sport and Men's GO divisions.

Our retail segment sales increased \$38.1 million to \$190.2 million for the three months ended September 30, 2014, a 25.0% increase over sales of \$152.1 million for the three months ended September 30, 2013. The increase in retail sales was primarily attributable to increased comparable store sales of 11.0% resulting from increased sales of our Women's Sport, Women's Active, Women's GO, Women's USA and Men's Sport divisions and a net increase of 44 domestic and 18 international stores compared to the same period in 2013. For the three months ended September 30, 2014, our domestic retail sales increased 16.9% compared to the same period in 2013, which was primarily attributable to positive comparable domestic store sales of 8.2%, and our international retail store sales increased 74.0% compared to the same period in 2013, which was primarily attributable to positive comparable international store sales of 28.9%. During the three months ended September 30, 2014, we opened eight domestic outlet stores, six domestic warehouse stores, five international concept stores and three international outlet stores, and we closed one domestic concept store, one domestic outlet store, and one domestic warehouse store.

Our e-commerce sales decreased \$0.4 million, or 5.5%, to \$6.6 million for the three months ended September 30, 2014 compared to \$7.0 million for the three months ended September 30, 2013. Our e-commerce sales made up approximately 1.0% and 1.4% of our consolidated net sales for each of the three-month periods ended September 30, 2014 and 2013, respectively.

### ***Gross profit***

Gross profit for the three months ended September 30, 2014 increased \$74.0 million to \$304.5 million as compared to \$230.5 million for the three months ended September 30, 2013. Gross profit as a percentage of net sales, or gross margin, increased to 45.2% for the three months ended September 30, 2014 from 44.7% for the same period in the prior year. Our domestic wholesale segment gross profit increased \$17.1 million to \$100.5 million for the three months ended September 30, 2014 compared to \$83.4 million for the three months ended September 30, 2013. Domestic wholesale margins increased to 37.5% in the three months ended September 30, 2014 from 36.8% for the same period in the prior year. The increase in domestic wholesale margins was attributable to increased sales of our Women's Sport, Women's Active and Men's Sport footwear, which had higher average selling prices and margins.

Gross profit for our international wholesale segment increased \$34.3 million, or 64.4%, to \$87.5 million for the three months ended September 30, 2014 compared to \$53.2 million for the three months ended September 30, 2013. International wholesale gross margins were 41.9% for the three months ended September 30, 2014 compared to 40.9% for the three months ended September 30, 2013. The increase in gross margins for the international wholesale segment was primarily attributable to a higher proportion of sales from our subsidiaries, which achieve higher gross margins than our international wholesale sales through our distributors. Gross margins for our direct subsidiary sales increased to 48.0% for the three months ended September 30, 2014 as compared to 45.9% for the three months ended September 30, 2013, which was primarily attributable to increased sales of newer products in the United Kingdom, Germany, Italy, Canada and our joint venture in China. Gross margins for our distributor sales were 26.2% for the three months ended September 30, 2014 as compared to 25.2% for the three months ended September 30, 2013, which was primarily due to increased sales of newer products in the UAE, South Korea, Russia, Australia and New Zealand.

Gross profit for our retail segment increased \$22.6 million, or 24.9%, to \$113.4 million for the three months ended September 30, 2014 as compared to \$90.8 million for the three months ended September 30, 2013. Gross margins for all company-owned domestic and international stores were 59.6% for the three months ended September 30, 2014 as

compared to 59.7% for the three months ended September 30, 2013. Gross margins for our domestic stores were 60.0% for the three months ended September 30, 2014 and 2013. Gross margins for our international stores were 58.3% for the three months ended September 30, 2014 as compared to 57.6% for the three months ended September 30, 2013.

---

**Table of Contents**

Our cost of sales includes the cost of footwear purchased from our manufacturers, duties, quota costs, inbound freight (including ocean, air and freight from the dock to our distribution centers), broker fees and storage costs. Because we include expenses related to our distribution network in general and administrative expenses while some of our competitors may include expenses of this type in cost of sales, our gross margins may not be comparable, and we may report higher gross margins than some of our competitors in part for this reason.

***Selling expenses***

Selling expenses increased by \$10.0 million, or 24.9%, to \$50.2 million for the three months ended September 30, 2014 from \$40.2 million for the three months ended September 30, 2013. As a percentage of net sales, selling expenses were 7.5% and 7.8% for the three months ended September 30, 2014 and 2013, respectively. The increase in selling expenses was primarily attributable to higher advertising expenses of \$7.7 million and higher sales commissions of \$1.8 million due to increased net sales for the three months ended September 30, 2014.

Selling expenses consist primarily of the following: sales representative sample costs, sales commissions, trade shows, advertising and promotional costs, which may include television, print ads, ad production costs and point-of-purchase (POP) costs.

***General and administrative expenses***

General and administrative expenses increased by \$34.3 million, or 23.2%, to \$182.2 million for the three months ended September 30, 2014 from \$147.9 million for the three months ended September 30, 2013. As a percentage of sales, general and administrative expenses were 27.0% and 28.7% for the three months ended September 30, 2014 and 2013, respectively. The \$34.3 million increase in general and administrative expenses was primarily attributable to \$14.3 million related to supporting our international operations due to increased sales volumes and \$10.6 million of operating expenses attributable to opening an additional 62 stores since September 30, 2013. In addition, the expenses related to our distribution network, including purchasing, receiving, inspecting, allocating, warehousing and packaging of our products, increased \$5.1 million to \$37.0 million for the three months ended September 30, 2014 as compared to \$31.9 million for the same period in the prior year. The increase in warehousing costs was primarily due to completing the first phase of the automation upgrade of our European distribution center and the transition in Chile from a third-party warehouse to a distribution center operated by us.

General and administrative expenses consist primarily of the following: salaries, wages and related taxes and various overhead costs associated with our corporate staff, stock-based compensation, domestic and international retail operations, non-selling related costs of our international operations, costs associated with our distribution centers, professional fees related to legal, consulting and accounting, insurance, depreciation and amortization, and expenses related to our distribution network, which includes the functions of purchasing, receiving, inspecting, allocating, warehousing and packaging our products. These costs are included in general and administrative expenses and are not allocated to segments.

***Interest income***

Interest income was \$0.2 million and \$0.3 million for the three months ended September 30, 2014 and September 30, 2013, respectively.

***Interest expense***

Interest expense decreased \$0.4 million to \$2.7 million for the three months ended September 30, 2014 compared to \$3.1 million for the same period in 2013. The decrease was primarily attributable to decreased interest paid on lower average balances for our domestic distribution center equipment loans. Interest expense was also incurred on amounts owed on loans for our domestic distribution center and amounts owed to our foreign manufacturers.

**Table of Contents*****Other, net***

Other expense increased \$5.1 million to \$3.9 million for the three months ended September 30, 2014 as compared to other income of \$1.2 million for the same period in 2013. The increase in other expense was primarily attributable to foreign currency exchange loss of \$3.7 million for the three months ended September 30, 2014, as compared to a foreign currency exchange gain of \$1.2 million for the three months ended September 30, 2013, respectively. This increased foreign currency exchange loss was primarily attributable to higher short-term intercompany investments balances in our foreign subsidiaries and a stronger U.S. dollar.

***Income taxes***

Income tax expense and the effective tax rate for the three months ended September 30, 2014 and 2013 were as follows (in thousands, except the effective tax rate):

	<b>Three Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
Income tax expense	\$ 12,682	\$ 14,059
Effective tax rate	18.7%	33.2%

The tax provision for the three months ended September 30, 2014 and 2013 was computed using the estimated effective tax rates applicable to each of the domestic and international taxable jurisdictions for the full year. We estimate our ongoing effective annual tax rate in 2014 to be between 21% and 25%, which is subject to management's quarterly review and revision, if necessary.

Our provision for income tax expense and effective income tax rate are significantly impacted by the mix of our domestic and foreign earnings (loss) before income taxes. In the foreign jurisdictions in which we have operations, the applicable statutory rates range from 0% to 34%, which is generally significantly lower than the U.S. federal and state combined statutory rate of approximately 39%. For the three months ended September 30, 2014, the decrease in the effective tax rate was primarily attributable to an increase in the amount of foreign earnings relative to domestic earnings as compared to the same period in the prior year.

As of September 30, 2014, we had approximately \$440.8 million in cash and cash equivalents, of which \$170.5 million, or 38.7%, was held outside the U.S. Of the \$170.5 million held by our foreign subsidiaries, approximately \$40.5 million is available for repatriation to the U.S. without incurring U.S. income taxes and applicable foreign income and withholding taxes in excess of the amounts accrued in our condensed consolidated financial statements as of September 30, 2014. We do not expect to repatriate any of the funds presently designated as indefinitely reinvested outside the U.S. Under current applicable tax laws, if we choose to repatriate some or all of the funds designated as indefinitely reinvested outside the U.S., the amount repatriated would be subject to U.S. income taxes and applicable foreign income and withholding taxes. As such, we did not provide for deferred income taxes on accumulated undistributed earnings of our foreign subsidiaries.

***Non-controlling interests in net income and loss of consolidated subsidiaries***

Net earnings attributable to non-controlling interests for the three months ended September 30, 2014 increased \$2.5 million to \$4.0 million as compared to \$1.5 million for the same period in 2013 primarily attributable to increased profitability by our joint ventures. Non-controlling interests represents the share of net earnings that is attributable to

our joint venture partners.

---

**Table of Contents**

**NINE MONTHS ENDED SEPTEMBER 30, 2014 COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 2013**

***Net sales***

Net sales for the nine months ended September 30, 2014 were \$1.808 billion, an increase of \$412.2 million, or 29.5%, as compared to net sales of \$1.396 billion for the nine months ended September 30, 2013. The increase in net sales was primarily attributable to increased sales in our domestic wholesale, international wholesale and retail segments primarily from the introduction of new styles and lines of footwear.

Our domestic wholesale net sales increased \$148.9 million, or 24.5%, to \$757.6 million for the nine months ended September 30, 2014 from \$608.7 million for the nine months ended September 30, 2013. The increase in our domestic wholesale segment was attributable to strong sales and significant growth in several key divisions including Women's Sport, Women's GO, Women's Active, Women's USA and Men's Sport divisions. The average selling price per pair within the domestic wholesale segment increased to \$22.04 per pair for the nine months ended September 30, 2014 from \$21.28 per pair for the same period last year, which was attributable to a variation in product mix with sales of more products with higher average selling prices. The increase in the domestic wholesale segment's net sales came on a 20.2% unit sales volume increase to 34.4 million pairs for the nine months ended September 30, 2014 from 28.6 million pairs for the same period in 2013.

Our international wholesale segment sales increased \$169.2 million, or 45.7%, to \$539.2 million for the nine months ended September 30, 2014 compared to sales of \$370.0 million for the nine months ended September 30, 2013. Direct subsidiary sales increased \$112.8 million, or 40.2%, to \$393.5 million for the nine months ended September 30, 2014 compared to net sales of \$280.7 million for the nine months ended September 30, 2013. The largest sales increases during the quarter came from our subsidiaries in the United Kingdom, Germany, Italy, Canada and our joint venture in China, primarily due to increased sales in our Women's Sport, Women's GO, Women's Active, Women's USA and Men's Sport divisions. Our distributor sales increased \$56.4 million to \$145.7 million for the nine months ended September 30, 2014, a 63.1% increase from sales of \$89.3 million for the nine months ended September 30, 2013. The largest sales increases during the quarter came from sales to our distributors in the UAE, South Korea, Australia, and New Zealand, primarily due to increased sales in our Women's Sport, Women's GO, Men's Sport and Men's GO divisions.

Our retail segment sales increased \$94.2 million to \$490.9 million for the nine months ended September 30, 2014, a 23.7% increase over sales of \$396.7 million for the nine months ended September 30, 2013. The increase in retail sales was primarily attributable to increased comparable store sales of 11.1% resulting from increased sales of our Women's Sport, Women's Active, Women's GO, Women's USA and Men's Sport divisions and a net increase of 44 domestic and 18 international stores compared to the same period in 2013. For the nine months ended September 30, 2014, our domestic retail sales increased 16.5% compared to the same period in 2013, which was primarily attributable to positive comparable domestic store sales of 9.4%, and our international retail store sales increased 67.5%, which was primarily attributable to positive comparable international store sales of 21.3% and a net increase of 18 stores. During the nine months ended September 30, 2014, we opened one domestic concept store, 14 domestic outlet stores, 21 domestic warehouse stores, seven international concept stores and five international outlet stores, and we closed four domestic concept stores, one domestic outlet store, and one domestic warehouse store.

Our e-commerce sales decreased slightly by \$0.1 million, or 0.3%, to \$20.1 million for the nine months ended September 30, 2014 as compared to \$20.2 million for the nine months ended September 30, 2013. Our e-commerce sales made up approximately 1.1% and 1.4% of our consolidated net sales for the nine-month periods ended September 30, 2014 and 2013, respectively.



***Gross profit***

Gross profit for the nine months ended September 30, 2014 increased \$196.2 million to \$814.3 million as compared to \$618.1 million for the nine months ended September 30, 2013. Gross profit as a percentage of net sales,

**Table of Contents**

or gross margin, increased to 45.0% for the nine months ended September 30, 2014 from 44.3% for the same period in the prior year. Our domestic wholesale segment gross profit increased \$60.0 million, or 27.4%, to \$279.3 million for the nine months ended September 30, 2014 compared to \$219.3 million for the nine months ended September 30, 2013, primarily attributable to increased sales of newer products with higher selling prices and margins. Domestic wholesale margins increased to 36.9% in the nine months ended September 30, 2014 from 36.0% for the same period in the prior year. The increase in domestic wholesale margins was attributable to increased sales of our Women's Sport, Women's GO and Women's Active footwear, which had higher selling prices and margins.

Gross profit for our international wholesale segment increased \$75.2 million, or 49.0%, to \$228.6 million for the nine months ended September 30, 2014 compared to \$153.4 million for the nine months ended September 30, 2013. International wholesale gross margins were 42.4% for the nine months ended September 30, 2014 compared to 41.5% for the nine months ended September 30, 2013. The increase in gross margins for the international wholesale segment was primarily attributable to increased sales of newer product with higher selling prices. Gross margins for our direct subsidiary sales were 48.3% for the nine months ended September 30, 2014 as compared to 46.6% for the nine months ended September 30, 2013, which was primarily attributable to sales of newer product primarily in the United Kingdom, Germany, Italy, Canada and our joint venture in China. Gross margins for our distributor sales were 26.4% for the nine months ended September 30, 2014 as compared to 25.3% for the nine months ended September 30, 2013, which was attributable to increased sales of newer products in the UAE, South Korea, Australia and New Zealand.

Gross profit for our retail segment increased \$60.6 million, or 25.6%, to \$297.0 million for the nine months ended September 30, 2014 as compared to \$236.4 million for the nine months ended September 30, 2013. Gross margins for all company-owned domestic and international stores were 60.5% for the nine months ended September 30, 2014 as compared to 59.6% for the nine months ended September 30, 2013. Gross margins for our domestic stores were 61.4% for the nine months ended September 30, 2014 as compared to 60.1% for the nine months ended September 30, 2013. Gross margins for our international stores were 56.7% and 56.4% for the nine months ended September 30, 2014 and September 30, 2013, respectively. The increase in retail gross margins was primarily attributable to increased sales of our newer products with higher contribution margins, especially in our Women's Sport, Women's Active, Women's GO, Women's USA and Men's Sport divisions.

***Selling expenses***

Selling expenses increased by \$20.8 million, or 17.4%, to \$140.8 million for the nine months ended September 30, 2014 from \$120.0 million for the nine months ended September 30, 2013. As a percentage of net sales, selling expenses were 7.8% and 8.6% for the nine months ended September 30, 2014 and 2013, respectively. The increase in selling expenses was primarily attributable to higher advertising expenses of \$16.4 million and higher sales commissions of \$3.6 million due to increased net sales for the nine months ended September 30, 2014.

***General and administrative expenses***

General and administrative expenses increased by \$77.8 million, or 18.3%, to \$504.3 million for the nine months ended September 30, 2014 from \$426.5 million for the nine months ended September 30, 2013. As a percentage of sales, general and administrative expenses were 27.9% and 30.5% for the nine months ended September 30, 2014 and 2013, respectively. The \$77.8 million increase in general and administrative expenses was primarily attributable to \$32.0 million related to supporting our international operations due to increased sales volumes and \$23.5 million of operating expenses attributable to opening an additional 62 stores since September 30, 2013. In addition, the expenses related to our distribution network, including purchasing, receiving, inspecting, allocating, warehousing and packaging of our products, increased \$4.0 million to \$99.6 million from \$95.6 million for the nine months ended September 30, 2014. The increase in warehousing costs was primarily due to completing the first phase of the

automation upgrade of our European distribution center and the transition in Chile from a third-party warehouse to a distribution center operated by us.

**Table of Contents*****Interest income***

Interest income was \$0.5 million for the nine months ended September 30, 2014 and 2013.

***Interest expense***

Interest expense was \$9.0 million for the nine months ended September 30, 2014 compared to \$8.9 million for the same period in 2013. The increase was primarily attributable increased interest paid to our foreign manufacturers. Interest expense was also incurred on amounts owed on loans for our domestic distribution center and domestic warehouse equipment.

***Other, net***

Other expense increased \$2.3 million to \$4.8 million for the nine months ended September 30, 2014 as compared to \$2.5 million for the same period in 2013. The increase in other expense was primarily attributable to an increased foreign currency translation loss of \$4.5 million as compared to a foreign currency translation loss of \$2.3 million for the nine months ended September 30, 2014 and 2013, respectively. This increased foreign currency translation loss was primarily attributable to higher short-term intercompany investments balances in our foreign subsidiaries and a stronger U.S. dollar.

***Income taxes***

Income tax expense and the effective tax rate for the nine months ended September 30, 2014 and 2013 were as follows (in thousands, except the effective tax rate):

	<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
Income tax expense	\$ 36,351	\$ 20,970
Effective tax rate	22.3%	31.9%

The tax provision for the nine months ended September 30, 2014 and 2013 was computed using the estimated effective tax rates applicable to each of the domestic and international taxable jurisdictions for the full year. We estimate our ongoing effective annual tax rate in 2014 to be between 21% and 25%, which is subject to management's quarterly review and revision, if necessary.

Our provision for income tax expense and effective income tax rate are significantly impacted by the mix of our domestic and foreign earnings (loss) before income taxes. In the foreign jurisdictions in which we have operations, the applicable statutory rates range from 0% to 34%, which are generally significantly lower than the U.S. federal and state combined statutory rate of approximately 39%. For the nine months ended September 30, 2014, the decrease in the effective tax rate was primarily attributable to an increase in the amount of foreign earnings relative to domestic earnings as compared to the same period in the prior year.

***Non-controlling interests in net income of consolidated subsidiaries***

Net earnings attributable to non-controlling interests for the nine months ended September 30, 2014 increased \$5.4 million to \$9.5 million as compared to \$4.1 million for the same period in 2013 attributable to increased profitability

by our joint ventures. Non-controlling interests represents the share of net earnings that is attributable to our joint venture partners.

---

**Table of Contents****LIQUIDITY AND CAPITAL RESOURCES*****Cash Flows***

Our working capital at September 30, 2014 was \$841.8 million, an increase of \$137.3 million from working capital of \$704.5 million at December 31, 2013. Our cash and cash equivalents at September 30, 2014 were \$440.8 million compared to \$372.0 million at December 31, 2013. The increase in cash and cash equivalents of \$68.8 million was primarily the result of our net earnings of \$126.3 million, depreciation of property, plant and equipment of \$35.0 million, increased payables of \$52.7 million and increased deferred tax liabilities of \$24.7 million, which was partially offset by increased receivables of \$123.4 million, increased prepaid expenses of \$19.2 million and capital expenditures of \$42.0 million. Our primary sources of operating cash flows are customer collections and retail sales collections. Our primary uses of cash are inventory purchases, selling, general and administrative expenses, capital expenditures and debt service payments.

For the nine months ended September 30, 2014, net cash provided by operating activities was \$119.8 million as compared to \$45.8 million for the nine months ended September 30, 2013. The increase in net cash provided by operating activities in the nine months ended September 30, 2014 as compared to the same period in the prior year was primarily the result of increased earnings and increased payables, which were offset by increased receivables.

Net cash used in investing activities was \$42.0 million for the nine months ended September 30, 2014 as compared to \$29.5 million for the nine months ended September 30, 2013. The increase in net cash used in investing activities for the nine months ended September 30, 2014 as compared to the same period in the prior year was the result of higher capital expenditures of \$42.0 million. Capital expenditures primarily consisted of \$21.4 million for several new store openings and remodels, \$10.2 million for equipment upgrade costs for our European distribution center, \$2.1 million related to a property purchase for potential future corporate development, and \$1.8 million for equipment costs for our new distribution center in Chile. This was compared to capital expenditures of \$29.5 million for the nine months ended September 30, 2013, which consisted of new store openings and remodels, IT computer equipment and software, and building improvements. Excluding the costs of upgrading our European distribution center and Ranch Belago distribution center, we expect our capital expenditures through 2015 to be approximately \$30 million to \$35 million, which includes opening an additional 40 to 50 retail stores, along with store remodels. We are currently in the process of upgrading the equipment for our European distribution center and estimate the cost of this equipment upgrade to be approximately \$23.5 million, of which approximately \$10.2 million has been incurred as of September 30, 2014. In addition, we are currently in the process upgrading our equipment in our Rancho Belago distribution center and estimate the cost of this equipment upgrade to be approximately \$17 million, of which none had been incurred as of September 30, 2014. We expect to complete both upgrades by the end of 2015 and expect to fund these upgrades through existing cash balances. We believe that our current cash, future operating cash flows, and available lines of credit should be adequate to fund these capital expenditures.

Net cash used by financing activities was \$10.4 million during the nine months ended September 30, 2014 compared to \$8.4 million during the nine months ended September 30, 2013. The increase in cash used by financing activities in the nine months ended September 30, 2014 as compared to the same period in the prior year is primarily attributable to a decrease in contributions received from non-controlling interests.

***Sources of Liquidity***

On April 30, 2010, we entered into a construction loan agreement (the "Loan Agreement"), by and among HF Logistics-SKX T1, LLC, a wholly-owned subsidiary of the JV ("HF-T1"), Bank of America, N.A. and Raymond James Bank, FSB. Borrowings made pursuant to the Loan Agreement were up to a maximum limit of \$55.0 million (the

Loan ), which were used to construct our domestic distribution center in Rancho Belago, California. Borrowings bore interest based on LIBOR, and the Loan Agreement's original maturity date was April 30, 2012, which was extended to November 30, 2012. On November 16, 2012, HF-T1 executed a modification to the Loan Agreement (the

Modification ), which increased the borrowings under the Loan to \$80.0 million and extended the maturity date of the Loan to October 30, 2015. The \$80.0 million was used to (i) repay \$54.7 million in outstanding borrowings under the original Loan, (ii) repay a loan of \$18.3 million including accrued interest from HF to the JV,

**Table of Contents**

(iii) repay a loan to the JV of \$2.5 million including accrued interest from Skechers RB, LLC, a wholly-owned subsidiary of our company (iv) pay a deferred management fee of \$1.9 million to HF, (iv) pay distributions of \$0.9 million to each of HF and Skechers RB, LLC, and (v) pay \$0.8 million in loan commitment fees and other closing costs. Under the Modification, OneWest Bank, FSB is an additional lender that funded in part the increase to the Loan, and the interest rate on the Loan is the daily British Bankers Association LIBOR rate plus a margin of 3.75%, which is no longer subject to a minimum rate. The Loan Agreement and the Modification are subject to customary covenants and events of default. We were in compliance with all debt covenant provisions related to the Loan Agreement as of the date of this quarterly report. We had \$78.2 million outstanding under the Loan Agreement and the Modification, which is included in long-term borrowings on September 30, 2014. We paid commitment fees of \$0.6 million on the Modification, which are being amortized to interest expense over the three-year life of the Modification.

On December 29, 2010, we entered into a master loan and security agreement (the *Master Agreement* ), by and between us and Banc of America Leasing & Capital, LLC, and an Equipment Security Note (together with the Master Agreement, the *Loan Documents* ), by and among us, Banc of America Leasing & Capital, LLC, and Bank of Utah, as agent ( *Agent* ). We used the proceeds to refinance certain equipment already purchased and to purchase new equipment for use in our Rancho Belago distribution center. Borrowings made pursuant to the Master Agreement may be in the form of one or more equipment security notes (each a *Note*, and, collectively, the *Notes* ) up to a maximum limit of \$80.0 million and each for a term of 60 months. The Note entered into on the same date as the Master Agreement represents a borrowing of approximately \$39.3 million. Interest accrues at a fixed rate of 3.54% per annum. On June 30, 2011, we entered into another Note agreement for approximately \$36.3 million. Interest accrues at a fixed rate of 3.19% per annum. As of September 30, 2014 an aggregate of \$39.8 million was outstanding under the Notes, which is included in long-term borrowings. We paid commitment fees of \$0.8 million on this loan, which are being amortized to interest expense over the five-year life of the Notes.

On June 30, 2009, we entered into a \$250.0 million secured credit agreement, (the *Credit Agreement* ) with a syndicate of banks, of which six currently remain as participants. On November 5, 2009, March 4, 2010, May 3, 2011, and September 30, 2013, we entered into four successive amendments to the Credit Agreement (collectively, the *Amended Credit Agreement* ). The Amended Credit Agreement matures in June 2015. The Amended Credit Agreement permits us and certain of our subsidiaries to borrow up to \$250.0 million based upon a borrowing base of eligible accounts receivable and inventory, which amount can be increased to \$300.0 million at our request and upon satisfaction of certain conditions including obtaining the commitment of existing or prospective lenders willing to provide the incremental amount. Borrowings bear interest at our election based on LIBOR or a Base Rate (defined as the greatest of the base LIBOR plus 1.00%, the Federal Funds Rate plus 0.5% or one of the lenders' prime rate), in each case, plus an applicable margin based on the average daily principal balance of revolving loans under the credit agreement (0.50%, 0.75% or 1.00% for Base Rate loans and 1.50%, 1.75% or 2.00% for LIBOR loans). We pay a monthly unused line of credit fee of 0.25% or 0.375% per annum, which varies based on the average daily principal balance of outstanding revolving loans and undrawn amounts of letters of credit outstanding during such month. The Amended Credit Agreement further provides for a limit on the issuance of letters of credit to a maximum of \$50.0 million. The Amended Credit Agreement contains customary affirmative and negative covenants for secured credit facilities of this type, including a fixed charge coverage ratio that applies when excess availability is less than \$40.0 million. In addition, the Amended Credit Agreement places limits on additional indebtedness that we are permitted to incur as well as other restrictions on certain transactions. We paid syndication and commitment fees of \$6.7 million on this facility, which are being amortized over the six-year life of the facility. As of September 30, 2014, there is \$0.1 million outstanding under this credit facility, which is classified as short-term borrowings in our condensed consolidated balance sheets.



## Edgar Filing: SKECHERS USA INC - Form 10-Q

As of September 30, 2014, outstanding short-term and long-term borrowings were \$119.6 million, of which \$39.8 million relates to notes payable for warehouse equipment for our new distribution center that are secured by the equipment and \$79.7 million relates to our construction loans for our domestic distribution center. We were in compliance with all debt covenants under the Amended Credit Agreement, the Loan Agreement and the Modification, and the Loan Documents as of the date of this quarterly report.

**Table of Contents**

We believe that anticipated cash flows from operations, available borrowings under our secured line of credit, existing cash balances and current financing arrangements will be sufficient to provide us with the liquidity necessary to fund our anticipated working capital and capital requirements at least through November 30, 2015. Our future capital requirements will depend on many factors, including, but not limited to, the global economy and the outlook for and pace of sustainable growth in our markets, the levels at which we maintain inventory, sale of excess inventory at discounted prices, the market acceptance of our footwear, the success of our international operations, costs associated with upgrading the equipment in both our European distribution center and Rancho Belago distribution center, the levels of advertising and marketing required to promote our footwear, the extent to which we invest in new product design and improvements to our existing product design, any potential acquisitions of other brands or companies, and the number and timing of new store openings. To the extent that available funds are insufficient to fund our future activities, we may need to raise additional funds through public or private financing of debt or equity. We have been successful in the past in raising additional funds through financing activities; however, we cannot be assured that additional financing will be available to us or that, if available, it can be obtained on past terms which have been favorable to our stockholders and us. Failure to obtain such financing could delay or prevent our current business plans, which could adversely affect our business, financial condition and results of operations. In addition, if additional capital is raised through the sale of additional equity or convertible securities, dilution to our stockholders could occur.

**OFF-BALANCE SHEET ARRANGEMENTS**

We do not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, established for the purpose of facilitating off-balance sheet arrangements or for other contractually narrow or limited purposes. As such, we are not exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships.

**CRITICAL ACCOUNTING POLICIES AND USE OF ESTIMATES**

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. For a detailed discussion of our critical accounting policies, please refer to our annual report on Form 10-K for the year ended December 31, 2013 filed with the SEC on February 28, 2014. Our critical accounting policies and estimates did not change materially during the quarter ended September 30, 2014.

*Recent Accounting Pronouncements*

In May 2014, the FASB amended the FASB Accounting Standards Codification and created a new Topic 606, *Revenue from Contracts with Customers*. This amendment prescribes that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The amendment supersedes the revenue recognition requirements in Topic 605, *Revenue Recognition*, and most industry-specific guidance throughout the Industry Topics of the Codification. For annual and interim reporting periods the mandatory adoption date of ASC 606 is January 1, 2017, and there will be two methods of adoption allowed, either a full retrospective adoption or a

modified retrospective adoption. We are currently evaluating the impact of ASC 606, but at the current time we do not know what impact the new standard will have on revenue recognized and other accounting decisions in future periods, if any, nor what method of adoption will be selected if the impact is material.

## **Table of Contents**

### **QUARTERLY RESULTS AND SEASONALITY**

While sales of footwear products have historically been seasonal in nature with the strongest sales generally occurring in the second and third quarters, we believe that changes in our product offerings and growth in our international and retail segments have partially mitigated the effect of this seasonality.

We have experienced, and expect to continue to experience, variability in our net sales and operating results on a quarterly basis. Our domestic customers generally assume responsibility for scheduling pickup and delivery of purchased products. Any delay in scheduling or pickup which is beyond our control could materially negatively impact our net sales and results of operations for any given quarter. We believe the factors which influence this variability include (i) the timing of our introduction of new footwear products, (ii) the level of consumer acceptance of new and existing products, (iii) general economic and industry conditions that affect consumer spending and retail purchasing, (iv) the timing of the placement, cancellation or pickup of customer orders, (v) increases in the number of employees and overhead to support growth, (vi) the timing of expenditures in anticipation of increased sales and customer delivery requirements, (vii) the number and timing of our new retail store openings and (viii) actions by competitors. Because of these and other factors including those referenced or incorporated by reference in our annual report on Form 10-K for the year ended December 31, 2013 under the captions Item 1A: Risk Factors and Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations, the operating results for any particular quarter are not necessarily indicative of the results for the full year.

### **INFLATION**

We do not believe that the rates of inflation experienced in the United States over the last three years have had a significant effect on our sales or profitability. However, we cannot accurately predict the effect of inflation on future operating results. Although higher rates of inflation have been experienced in a number of foreign countries in which our products are manufactured, we do not believe that inflation has had a material effect on our sales or profitability. While we have been able to offset our foreign product cost increases by increasing prices or changing suppliers in the past, we cannot assure you that we will be able to continue to make such increases or changes in the future.

### **EXCHANGE RATES**

Although we currently invoice most of our customers in U.S. dollars, changes in the value of the U.S. dollar versus the local currency in which our products are sold, along with economic and political conditions of such foreign countries, could adversely affect our business, financial condition and results of operations. Purchase prices for our products may be impacted by fluctuations in the exchange rate between the U.S. dollar and the local currencies of the contract manufacturers, which may have the effect of increasing our cost of goods in the future. In addition, the weakening of an international customer's local currency and banking market may negatively impact such customer's ability to meet their payment obligations to us. We regularly monitor the creditworthiness of our international customers and make credit decisions based on both prior sales experience with such customers and their current financial performance, as well as overall economic conditions. While we currently believe that our international customers have the ability to meet all of their obligations to us, there can be no assurance that they will continue to be able to meet such obligations. During 2013 and the first nine months of 2014, exchange rate fluctuations did not have a material impact on our inventory costs. We do not engage in hedging activities with respect to such exchange rate risk.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We do not hold any derivative securities that require fair value presentation pursuant to ASC 815-25, Derivatives and Hedging.

Market risk is the potential loss arising from the adverse changes in market rates and prices, such as interest rates and foreign currency exchange rates. Changes in interest rates and changes in foreign currency exchange rates have and will have an impact on our results of operations.

**Table of Contents**

**Interest rate fluctuations.** As of September 30, 2014 we have \$0.1 million and \$78.2 million of outstanding short-term and long-term borrowings, respectively subject to changes in interest rates. A 200 basis point increase in interest rates would have increased interest expense by approximately \$0.4 million for the quarter ended September 30, 2014. We do not expect any changes in interest rates to have a material impact on our financial condition or results of operations during the remainder of 2014 or during 2015. The interest rate charged on our secured line of credit facility is based on the prime rate of interest, and changes in the prime rate of interest will have an effect on the interest charged on outstanding balances. As of September 30, 2014, there was \$0.1 million outstanding under this credit facility.

**Foreign exchange rate fluctuations.** We face market risk to the extent that changes in foreign currency exchange rates affect our non-U.S. dollar functional currency foreign subsidiaries' revenues, expenses, assets and liabilities. In addition, changes in foreign exchange rates may affect the value of our inventory commitments. Also, inventory purchases of our products may be impacted by fluctuations in the exchange rates between the U.S. dollar and the local currencies of the contract manufacturers, which could have the effect of increasing the cost of goods sold in the future. We manage these risks by primarily denominating these purchases and commitments in U.S. dollars. We do not engage in hedging activities with respect to such exchange rate risks.

Assets and liabilities outside the United States are located in those countries where we have subsidiaries or joint ventures: the United Kingdom, France, Germany, Spain, Portugal, Switzerland, Italy, Canada, Belgium, the Netherlands, Brazil, Chile, China, Hong Kong, Singapore, Malaysia, Thailand, Vietnam, India and Japan. Our investments in foreign subsidiaries and joint ventures with a functional currency other than the U.S. dollar are generally considered long-term. Accordingly, we do not hedge these net investments. The fluctuation of foreign currencies resulted in a cumulative foreign currency translation loss of \$3.4 million and \$3.1 million for the nine months ended September 30, 2014 and 2013, respectively, that are deferred and recorded as a component of accumulated other comprehensive income in stockholders' equity. A 200 basis point reduction in each of these exchange rates at September 30, 2014 would have reduced the values of our net investments by approximately \$10.1 million.

**ITEM 4. CONTROLS AND PROCEDURES**

Attached as exhibits to this quarterly report on Form 10-Q are certifications of our Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), which are required in accordance with Rule 13a-14 of the Securities Exchange Act of 1934, as amended (the Exchange Act ). This Controls and Procedures section includes information concerning the controls and controls evaluation referred to in the certifications.

**EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES**

We have established disclosure controls and procedures that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Exchange Act is recorded, processed, summarized and reported within required time periods and that such information is accumulated and communicated to the officers who certify our financial reports as well as other members of senior management to allow timely decisions regarding required disclosures. As of the end of the period covered by this quarterly report on Form 10-Q, we evaluated under the supervision and with the participation of our management, including our CEO and CFO, the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15 of the Exchange Act. Based upon that evaluation, our CEO and CFO concluded that our disclosure controls and procedures are effective, at the reasonable assurance level, as of such time.

**CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING**

There were no changes in our internal control over financial reporting during the three months ended September 30, 2014 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

---

**Table of Contents**

**INHERENT LIMITATIONS ON EFFECTIVENESS OF CONTROLS**

Our management, including our CEO and CFO, does not expect that our disclosure controls or our internal control over financial reporting will prevent or detect all error and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements attributable to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures. Because of the inherent limitations in a cost-effective control system, misstatements as a result of error or fraud may occur and not be detected.

**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

Our claims and advertising for our toning products including for our Shape-ups are subject to the requirements of, and routinely come under review by regulators including the U.S. Federal Trade Commission ( FTC ), states' Attorneys General and government and quasi-government regulators in foreign countries. We are currently responding to requests for information regarding our claims and advertising from regulatory and quasi-regulatory agencies in several countries and are fully cooperating with those requests. While we believe that our claims and advertising with respect to our core toning products are supported by scientific tests, expert opinions and other relevant data, and while we have been successful in defending our claims and advertising in several different countries, we have discontinued using certain test results and we periodically review and update our claims and advertising. The regulatory inquiries may conclude in a variety of outcomes, including the closing of the inquiry with no further regulatory action, settlement of any issues through changes in its claims and advertising, settlement of any issues through payment to the regulatory entity, or litigation.

As we disclosed in previous periodic SEC filings, the FTC and Attorneys General for 44 states and the District of Columbia ( SAGs ) had been reviewing the claims and advertising for Shape-ups and our other toning shoe products. We also disclosed that we had been named as a defendant in multiple consumer class actions challenging our claims and advertising for our toning shoe products, including Shape-ups. On May 16, 2012, we announced that we had settled all domestic legal proceedings relating to advertising claims made in connection with the marketing of our toning shoe products. Under the terms of the global settlement without admitting any fault or liability, with no findings being made that our company had violated any law, and with no fines or penalties being imposed we made payments in the aggregate amount of \$50 million to settle and finally resolve the domestic advertising class action lawsuits and related claims brought by the FTC and the SAGs. The FTC Stipulated Final Judgment was approved by the United States District Court for the Northern District of Ohio on July 12, 2012. Consent judgments in the 45 SAG actions were approved and entered by courts in those jurisdictions. On May 13, 2013, the United States District Court for the Western District of Kentucky entered an order finally approving the nationwide consumer class action settlement, and the time for any appeals from that final approval order has expired.



## Edgar Filing: SKECHERS USA INC - Form 10-Q

On November 8, 2012, we were served with a Grand Jury Subpoena ( Subpoena ) for documents and information relating to our past advertising claims for our toning footwear, including Shape-ups and Resistance Runners. The Subpoena was issued by a Grand Jury of the United States District Court for the Northern District of Ohio, in Cleveland, Ohio. The Subpoena seeks documents and information related to outside studies conducted on our toning footwear. This Subpoena appears to grow out of the FTC 's inquiry into our claims and advertising for

**Table of Contents**

Shape-ups and our other toning shoe products, which we settled with the FTC, SAGs and consumer class as part of a global settlement, as set forth above. We are fully cooperating and are in the process of producing documents and other information requested in the Subpoena. The Assistant United States Attorney has informed us that neither our company nor our employees are targets at the present time. Although we do not believe this matter will have a material adverse impact on our results of operations or financial position, it is too early to predict the timing and outcome of this matter or reasonably estimate a range of potential losses, if any.

The toning footwear category, including our Shape-ups products, has also been the subject of some media attention arising from a number of consumer complaints and lawsuits alleging injury while wearing Shape-ups. We believe our products are safe and are defending ourselves from these media stories and injury lawsuits. It is too early to predict the outcome of any case or inquiry, whether there will be future personal injury cases filed, whether adverse results in any single case or in the aggregate would have a material adverse impact on our results of operations or financial position, and whether insurance coverage will be adequate to cover any losses.

*Patty Tomlinson v. Skechers U.S.A., Inc.* On January 13, 2011, Patty Tomlinson filed a lawsuit against our company in Circuit Court in Washington County, Arkansas, Case No. CV11-121-7. The complaint alleges, on her behalf and on behalf of all others similarly situated, that our advertising for Shape-ups violates Arkansas Deceptive Trade Practices Act, constitutes a breach of certain express and implied warranties, and is resulting in unjust enrichment (the *Tomlinson* action). The complaint seeks certification of a statewide class, compensatory damages, prejudgment interest, and attorneys' fees and costs. On February 18, 2011, we removed the case to the United States District Court for the Western District of Arkansas, where it was pending as *Patty Tomlinson v. Skechers U.S.A., Inc.*, CV 11-05042 JLH. On March 21, 2011, Ms. Tomlinson moved to remand the action back to Arkansas state court, which motion we opposed. On May 25, 2011, the Court ordered the case remanded to Arkansas state court and denied our motion to dismiss or transfer as moot, but stayed the remand pending completion of appellate review. On September 11, 2012, the District Court lifted its stay and remanded this case to the Circuit Court of Washington County, Arkansas. On October 11, 2012, by stipulation of the parties, the state Circuit Court issued an order staying the case. On August 13, 2012, the United States District Court for the Western District of Kentucky granted preliminary approval of the nationwide consumer class action settlement in *Grabowski v. Skechers U.S.A., Inc.* Case No. 3:12-CV-00204, and *Morga v. Skechers U.S.A., Inc.*, Case No. 3:12-CV-00205 (the *Grabowski/Morga* class actions), and issued a preliminary injunction enjoining the continued prosecution of the *Tomlinson* action, among other cases. On May 13, 2013, the Court in the *Grabowski/Morga* class actions entered an order finally approving the nationwide consumer class action settlement, and the time for any appeals therefrom has expired. The settlement in the *Grabowski/Morga* class actions is expected entirely to resolve the class claims brought by the plaintiff in *Tomlinson*.

*Elma Boatright and Sharon White v. Skechers U.S.A., Inc., Skechers U.S.A., Inc. II and Skechers Fitness Group* On February 15, 2012, Elma Boatright and Sharon White filed a lawsuit against our company in the United States District Court for the Western District of Kentucky, Case No. 3:12-cv-87-S. The complaint alleges, on behalf of the named plaintiffs and all others similarly situated, that our advertising for Shape-ups is false and misleading, thereby constituting a breach of contract, breach of implied and express warranties, fraud, and resulting in unjust enrichment. The complaint seeks certification of a nationwide class, compensatory damages, and attorneys' fees and costs. On March 6, 2012, the named plaintiffs filed a motion to consolidate this action with *In re Skechers Toning Shoe Products Liability Litigation*, case no. 11-md-02308-TBR. On August 13, 2012, the United States District Court for the Western District of Kentucky granted preliminary approval of the consumer class action settlement agreement in the *Grabowski/Morga* class actions (described above), and issued a preliminary injunction enjoining the continued prosecution of this action. On May 13, 2013, the Court in the *Grabowski/Morga* class actions entered an order finally approving the nationwide consumer class action settlement, and the time for any appeals therefrom has expired. The settlement in the *Grabowski/Morga* class actions is expected entirely to resolve the class claims brought by the plaintiff in *Boatright*.

*Jason Angell v. Skechers U.S.A., Inc., Skechers U.S.A., Inc. II and Skechers U.S.A. Canada, Inc.* On April 12, 2012, Jason Angell filed a motion to authorize the bringing of a class action in the Superior Court of Québec, District of Montréal. Petitioner Angell seeks to bring a class action on behalf of all residents of Canada (or in the alternative, all residents of Québec) who purchased Skechers Shape-ups footwear. Petitioner's motion alleges that

**Table of Contents**

we have marketed Shape-ups through the use of false and misleading advertisements and representations about the products' ability to provide health benefits to users. The motion requests the Court's authorization to institute a class action seeking damages (including damages for bodily injury), punitive damages, and injunctive relief. Petitioner's motion was formally presented to the Court on June 29, 2012. At a mediation held on February 28, 2013, the parties reached an agreement in principle to settle the *Angell* action (as well as the *Niras* and *Dedato* actions described below) through authorization by the Québec Superior Court of a nationwide settlement class. That agreement was finalized by the parties in December 2013 and thereafter presented to the Québec Superior Court for approval. In June 2014, the Court approved the pre-approval notice. On October 6, 2014, the Court heard the motion for approval of the settlement, and directed that a few changes be made to the settlement agreement. We expect the Court to issue its formal judgment approving the settlement sometime in November 2014. Notwithstanding, if the approval of the class action settlement is denied or approval is reversed on appeal, we cannot predict the outcome of the *Angell* action or a reasonable range of potential losses or whether the outcome of the *Angell* action would have a material adverse impact on our results of operations or financial position in excess of the settlement.

*Brenda Davies/Kourtney Smith v. Skechers U.S.A., Inc., Skechers U.S.A., Inc. II, and Skechers U.S.A. Canada Inc.* On September 5, 2012, Brenda Davies filed a Statement of Claim in the Court of Queen's Bench in Edmonton, Alberta, on behalf of all residents of Canada who purchased Skechers Shape-ups footwear. The Statement of Claim alleges that Skechers marketed Shape-ups through the use of false and misleading advertisements and representations about the products' ability to provide fitness benefits to users. The Statement of Claim seeks damages (including damages for bodily injury), restitution, punitive damages, and injunctive relief. On or about November 21, 2013, an Amended Statement of Claim was filed to substitute a new representative plaintiff, Kourtney Smith, in place of Ms. Davies and to allege substantially the same claims as in the original Statement of Claim with respect to all Skechers toning footwear sold to residents of Canada. On or about February 28, 2014, representative plaintiff Smith agreed to the terms and conditions of the settlement reached in the *Angell*, *Niras*, and *Dedato* class actions (described above and below), and agreed to discontinue the *Davies/Smith* action once the settlement in the *Angell*, *Niras*, and *Dedato* class actions is finally approved by the Court and affirmed on appeal in the event an appeal is taken. On October 6, 2014, the Québec Superior Court heard the motion for approval of the settlement, and directed that a few changes be made to the settlement agreement. We expect the Court to issue its formal judgment approving the settlement sometime in November 2014. Notwithstanding, if the motion for approval of the class action settlement reached in the *Angell*, *Niras*, and *Dedato* actions is denied or approval is reversed on appeal, we cannot predict the outcome of the *Davies/Smith* action or a reasonable range of potential losses or whether the outcome of the *Davies/Smith* action would have a material adverse impact on our results of operations or financial position in excess of the settlement.

*George Niras v. Skechers U.S.A., Inc., Skechers U.S.A., Inc. II, and Skechers U.S.A. Canada Inc.* On September 21, 2012, George Niras filed a Statement of Claim in the Ontario Superior Court of Justice on behalf of all residents of Canada who purchased Shape-ups, Resistance Runner, Shape-ups Toners/Trainers, or Tone-ups. The Statement of Claim alleges that Skechers marketed these toning shoes through the use of false and misleading advertisements and representations about the products' ability to provide health benefits to users. The Statement seeks damages, restitution, punitive damages, and injunctive relief. Skechers has not yet responded to the Statement. At a mediation held on February 28, 2013, the parties reached an agreement in principle to settle the *Niras* action (as well as the *Angell* action described above and the *Dedato* action described below) through authorization by the Québec Superior Court of a nationwide settlement class. That agreement was finalized by the parties in December 2013 and thereafter presented to the Québec Superior Court for approval. In June 2014, the Court approved the pre-approval notice. On October 6, 2014, the Court heard the motion for approval of the settlement and directed that a few changes be made to the settlement agreement. We expect the Court to issue its formal judgment approving the settlement sometime in November 2014. Notwithstanding, if the approval of the class action settlement is denied or approval is reversed on appeal, we cannot predict the outcome of the *Niras* action or a reasonable range of potential losses or whether the outcome of the *Niras* action would have a material adverse impact on our results of operations or financial position in

excess of the settlement.

*Frank Dedato v. Skechers U.S.A., Inc. and Skechers U.S.A. Canada, Inc.* On or about November 5, 2012, Frank Dedato filed a Statement of Claim in Ontario Superior Court of Justice on behalf of all residents of Canada who purchased Shape-ups, Tone-ups or Resistance Runner footwear. The Statement of Claim alleges that Skechers

---

**Table of Contents**

has allegedly made misleading statements about its footwear products' ability to provide fitness benefits to users. The Statement of Claim seeks damages, restitution, punitive damages, and injunctive relief. Skechers has not yet responded to the Statement of Claim. At a mediation held on February 28, 2013, the parties reached an agreement in principle to settle the *Dedato* action (as well as the *Angell* and *Niras* actions described above) through authorization by the Québec Superior Court of a nationwide settlement class. That agreement was finalized by the parties in December 2013 and thereafter presented to the Québec Superior Court for approval. In June 2014, the Court approved the pre-approval notice. On October 6, 2014, the Court heard the motion for approval of the settlement and directed that a few changes be made to the settlement agreement. We expect the Court to issue its formal judgment approving the settlement sometime in November 2014. Notwithstanding, if the approval of the class action settlement is denied or approval is reversed on appeal, we cannot predict the outcome of the *Dedato* action or a reasonable range of potential losses or whether the outcome of the *Dedato* action would have a material adverse impact on our results of operations or financial position in excess of the settlement.

*Roneshia Sayles v. Skechers U.S.A., Inc.* On October 2, 2012, Roneshia Sayles filed a class action lawsuit against our company in the Superior Court of the State of California for the County of Los Angeles, Case No. BC473067. The complaint involves a wage and hour claim, alleging violations of the California Labor Code, including unpaid time for certain breaks and when retail employees' bags are checked upon leaving the store at the ends of their shifts. The complaint seeks actual, consequential and incidental losses and damages; general and special damages; civil, statutory and waiting time penalties; restitution of unpaid wages; injunctive relief; attorneys' fees and costs; pre-judgment interest on unpaid compensation. In January 2014, the parties entered into a Stipulation and Settlement of Class Action Claims (the Settlement). The Settlement was waiting to be approved by the Court and the Court has granted final approval of this settlement on September 5, 2014.

*Personal Injury Lawsuits Involving Shape-ups* As previously reported, on February 20, 2011, Skechers U.S.A., Inc., Skechers U.S.A., Inc. II and Skechers Fitness Group were named as defendants in a lawsuit that alleged, among other things, that Shape-ups are defective and unreasonably dangerous, negligently designed and/or manufactured, and do not conform to representations made by our company, and that we failed to provide adequate warnings of alleged risks associated with Shape-ups. In total, we are named as a defendant in 813 currently pending cases (some on behalf of multiple plaintiffs) filed in various courts that assert further varying injuries but employ similar legal theories and assert similar claims to the first case, as well as claims for breach of express and implied warranties, loss of consortium, and fraud. Although there are some variations in the relief sought, the plaintiffs generally seek compensatory and/or economic damages, exemplary and/or punitive damages, and attorneys' fees and costs.

On December 19, 2011, the Judicial Panel on Multidistrict Litigation issued an order establishing a multidistrict litigation (MDL) proceeding in the United States District Court for the Western District of Kentucky entitled *In re Skechers Toning Shoe Products Liability Litigation*, case no. 11-md-02308-TBR, that currently encompasses 750 personal injury cases that were initiated as individual lawsuits in various federal courts or in the MDL itself, and 1,393 claims submitted by plaintiff fact sheets or court-approved questionnaires for mediation purposes. Since 2011, a total of 852 personal injury cases have been filed in or transferred to the MDL proceeding. The Company has resolved 413 personal injury claims in the MDL proceedings, comprised of 60 that were filed as formal actions and 354 that were submitted by plaintiff fact sheets. Skechers has also settled 36 claims in principle: 8 filed cases and 28 claims submitted by plaintiff fact sheets and anticipates that those settlements will be finalized in the near term. Thirty-four cases in the MDL proceeding have been dismissed either voluntarily or on motions by Skechers and 36 unfiled claims submitted by plaintiff fact sheet have been abandoned.

Skechers U.S.A., Inc., Skechers U.S.A., Inc. II and Skechers Fitness Group also have been named as defendants in a total of 66 personal injury actions filed in various Superior Courts of the State of California that were brought on behalf of 785 individual plaintiffs (many of whom also submitted court-approved questionnaires for mediation

purposes in the MDL proceeding). Of those cases, 63 were originally filed in the Superior Court for the County of Los Angeles (the LASC cases ). On August 20, 2014, the Judicial Council of California granted a petition by the Company to coordinate all personal injury actions filed in California that relate to Shape-ups with the LASC cases (collectively, the LASC Coordinated Cases ). On October 6, 2014, three cases that had been pending in other counties were transferred to and coordinated with the LASC Coordinated Cases. Four of the actions originally filed

## **Table of Contents**

as LASC cases, brought on behalf of a total of 6 plaintiffs, have been dismissed. The claims of 41 additional plaintiffs have been dismissed entirely from certain of the lawsuits, and the claims of 16 persons have been dismissed in part, either voluntarily or on motions by Skechers. Settlements with another 3 plaintiffs have been reached in principle, and Skechers anticipates their claims will be dismissed in the near term. Thus, the LASC Coordinated Cases currently involve 62 pending personal injury lawsuits brought on behalf of a total of 735 plaintiffs.

In other state courts, a total of 11 personal injury actions have been filed that were not removed to federal court and transferred to the MDL. Ten of those actions have been resolved and dismissed. One personal injury action currently pending in Massachusetts state court is expected to be removed to federal court in the near term and transferred to the MDL.

The personal injury cases in the MDL and LASC Coordinated Cases are in many instances solicited and handled by the same plaintiff's law firms. It is too early to predict the outcome of any case, whether there will be future personal injury cases filed, whether adverse results in any single case or in the aggregate would have a material adverse impact on our operations or financial position, and whether insurance coverage will be adequate to cover any losses. Notwithstanding, we believe we have meritorious defenses, vehemently deny the allegations and intend to defend each of these cases vigorously.

*Gloria Basaraba v. Robert Greenberg, et al.* On July 15, 2013, plaintiff Gloria Basaraba moved to file under seal a shareholder derivative complaint against Skechers, nine individual members of its Board of Directors and a former employee in the United States District Court for the Central District of California, Case No. CV13-5061. The complaint included allegations of breach of fiduciary duties, gross mismanagement, waste of corporate assets and unjust enrichment based on the development of Skechers' toning footwear products, advertising and marketing activities relating thereto, and subsequent litigation involving those issues. The complaint sought compensatory damages, a court order directing Skechers to reform and improve their corporate governance and internal procedures, and attorneys' fees, costs and expenses. On August 26, 2013, the Court denied plaintiff's motion to seal and ordered that she file an operative complaint. On September 5, 2013, plaintiff filed the operative complaint against the same defendants, except for the former employee. The operative complaint seeks to recover under the same causes of action as in the prior complaint on the basis of many of the same allegations. On November 12, 2013 and November 15, 2013, the individual defendants and Skechers respectively moved to dismiss the complaint. The motions to dismiss were subsequently taken off calendar in light of the parties' settlement discussions. Discovery has not yet commenced. The parties have now reached a settlement in principle. On September 16, 2014, the Court granted preliminary approval of the settlement. The motion for final approval is currently set for November 10, 2014. If the Settlement does not obtain final approval, litigation may continue. At this time, it is too early to predict the outcome of litigation or a reasonable range of potential losses and whether an adverse result would have a material adverse impact on our results of operations or financial position.

*Converse, Inc. v. Skechers U.S.A., Inc.* On October 14, 2014, Converse filed an action against our company in the United States District Court for the Eastern District of New York, Brooklyn Division, Case 1:14-cv-05977-DLI-MDG, alleging trademark infringement, false designation of origin, unfair competition, trademark dilution and deceptive practices arising out of our alleged use of certain design elements on footwear. The complaint seeks, among other things, injunctive relief, profits, actual damages, enhanced damages, punitive damages, costs and attorneys' fees. On October 14, 2014, Converse also filed a complaint naming 27 respondents including our company with the U.S. International Trade Commission, Federal Register Doc. 2014-24890, alleging violations of federal law in the importation into and the sale within the United States of certain footwear. Converse has requested that the Commission issue a general exclusion order, or in the alternative a limited exclusion order, and cease and desist orders. While it is too early to predict the outcome of these legal proceedings or whether an adverse result in either or both of them would have a material adverse impact on our operations or financial position, we believe we have



meritorious defenses and intend to defend these legal matters vigorously.

In addition to the matters included in its reserve for loss contingencies, we occasionally become involved in litigation arising from the normal course of business, and we are unable to determine the extent of any liability that may arise from any such unanticipated future litigation. We have no reason to believe that there is a reasonable

---

**Table of Contents**

possibility or a probability that we may incur a material loss, or a material loss in excess of a recorded accrual, with respect to any other such loss contingencies. However, the outcome of litigation is inherently uncertain and assessments and decisions on defense and settlement can change significantly in a short period of time. Therefore, although we consider the likelihood of such an outcome to be remote with respect to those matters for which we have not reserved an amount for loss contingencies, if one or more of these legal matters were resolved against our company in the same reporting period for amounts in excess of our expectations, our condensed consolidated financial statements of a particular reporting period could be materially adversely affected.

**ITEM 1A. RISK FACTORS**

The information presented below updates the risk factors disclosed in our annual report on Form 10-K for the year ended December 31, 2013 and should be read in conjunction with the risk factors and other information disclosed in our 2013 annual report that could have a material effect on our business, financial condition and results of operations.

**We Depend Upon A Relatively Small Group Of Customers For A Large Portion Of Our Sales.**

During the nine months ended September 30, 2014 and 2013, our net sales to our five largest customers accounted for approximately 15.9% and 18.3% of total net sales, respectively. No customer accounted for more than 10% of our net sales during the nine months ended September 30, 2014 or 2013. No customer accounted for more than 10% of outstanding accounts receivable balance at September 30, 2014 or December 31, 2013. Although we have long-term relationships with many of our customers, our customers do not have a contractual obligation to purchase our products and we cannot be certain that we will be able to retain our existing major customers. Furthermore, the retail industry regularly experiences consolidation, contractions and closings which may result in our loss of customers or our inability to collect accounts receivable of major customers. If we lose a major customer, experience a significant decrease in sales to a major customer or are unable to collect the accounts receivable of a major customer, our business could be harmed.

**We Rely On Independent Contract Manufacturers And, As A Result, Are Exposed To Potential Disruptions In Product Supply.**

Our footwear products are currently manufactured by independent contract manufacturers. During the nine months ended September 30, 2014 and 2013, the top five manufacturers of our manufactured products produced approximately 58.9% and 60.1% of our total purchases, respectively. One manufacturer accounted for 38.0% of total purchases for the nine months ended September 30, 2014, and the same manufacturer accounted for 36.5% of total purchases for the same period in 2013. We do not have long-term contracts with manufacturers and we compete with other footwear companies for production facilities. We could experience difficulties with these manufacturers, including reductions in the availability of production capacity, failure to meet our quality control standards, failure to meet production deadlines or increased manufacturing costs. This could result in our customers canceling orders, refusing to accept deliveries or demanding reductions in purchase prices, any of which could have a negative impact on our cash flow and harm our business.

If our current manufacturers cease doing business with us, we could experience an interruption in the manufacture of our products. Although we believe that we could find alternative manufacturers, we may be unable to establish relationships with alternative manufacturers that will be as favorable as the relationships we have now. For example, new manufacturers may have higher prices, less favorable payment terms, lower manufacturing capacity, lower quality standards or higher lead times for delivery. If we are unable to provide products consistent with our standards or the manufacture of our footwear is delayed or becomes more expensive, our business would be harmed.



---

**Table of Contents****The Success Of Our Business Depends On The Proper Operation, Development And Expansion Of Our Domestic And European Distribution Centers.**

We distribute our products to our customers and retail stores primarily through our two distribution centers located in Rancho Belago, California and Liege, Belgium, and to a lesser extent, directly from our manufacturers. Our ability to meet customer expectations, manage inventory, complete sales, and achieve objectives for operating efficiencies and growth depends on the proper operation of our distribution centers, the development or expansion of additional distribution capabilities, and the timely performance of services by third parties (including those involved in shipping product to and from our distribution centers). We are currently in the process of upgrading the equipment at both of our distribution centers for the purposes of expansion and automation, which entails risks that could cause delays, such as shortages of materials, shortages of skilled labor or work stoppages, unforeseen construction, scheduling, engineering, environmental or geological problems, weather interference, and fires or other casualty losses. Any such delays could cause the actual completion dates of these projects to differ significantly from the expected completion dates, which could disrupt the timely distribution of our products in North America and/or Europe. Our distribution centers could also be interrupted by information technology problems and disasters such as earthquakes or fires. Any significant failure in our distribution centers could have a material adverse effect on our business, results of operations and financial condition.

**One Principal Stockholder Is Able To Control Substantially All Matters Requiring Approval By Our Stockholders And Another Stockholder Is Able To Exert Significant Influence Over All Matters Requiring A Vote Of Our Stockholders, And Their Interests May Differ From The Interests Of Our Other Stockholders.**

As of September 30, 2014, our Chairman of the Board and CEO, Robert Greenberg, beneficially owned 40.8% of our outstanding Class B common shares, members of Mr. Greenberg's immediate family beneficially owned an additional 15.4% of our outstanding Class B common shares, and Gil Schwartzberg, trustee of several trusts formed by Mr. Greenberg and his wife for estate planning purposes, beneficially owned 45.5% of our outstanding Class B common shares. The holders of Class A common shares and Class B common shares have identical rights except that holders of Class A common shares are entitled to one vote per share while holders of Class B common shares are entitled to ten votes per share on all matters submitted to a vote of our stockholders. As a result, as of September 30, 2014, Mr. Greenberg beneficially owned 29.5% of the aggregate number of votes eligible to be cast by our stockholders, and together with shares beneficially owned by other members of his immediate family, Mr. Greenberg and his immediate family beneficially owned 41.3% of the aggregate number of votes eligible to be cast by our stockholders, and Mr. Schwartzberg beneficially owned 32.8% of the aggregate number of votes eligible to be cast by our stockholders. Therefore, Mr. Greenberg and Mr. Schwartzberg are each able to exert significant influence over all matters requiring approval by our stockholders. Matters that require the approval of our stockholders include the election of directors and the approval of mergers or other business combination transactions. Mr. Greenberg also has significant influence over our management and operations. As a result of such influence, certain transactions are not likely without the approval of Messrs. Greenberg and Schwartzberg, including proxy contests, tender offers, open market purchase programs or other transactions that can give our stockholders the opportunity to realize a premium over the then-prevailing market prices for their shares of our Class A common shares. Mr. Greenberg's and/or Mr. Schwartzberg's interests may differ from the interests of the other stockholders. Each of them has an ability to significantly influence or substantially control actions requiring stockholder approval, which may result in our company taking action that is not in the interests of all stockholders. The differential in the voting rights may also adversely affect the value of our Class A common shares to the extent that investors or any potential future purchaser view the superior voting rights of our Class B common shares to have value.



**Table of Contents****ITEM 6. EXHIBITS**

<b>Exhibit</b>	
<b>Number</b>	<b>Description</b>
31.1	Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*	Certification of the Chief Executive Officer and the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
99.1	Notice of Pendency and Settlement of Derivative Action (incorporated by reference to exhibit number 99.1 of the Registrant's Form 8-K filed with the Securities and Exchange Commission on September 22, 2014).
99.2	Stipulation of Settlement dated May 30, 2014 (incorporated by reference to exhibit number 99.2 of the Registrant's Form 8-K filed with the Securities and Exchange Commission on September 22, 2014).
101.INS	XBRL Instance Document.
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	Taxonomy Extension Label Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.

\* In accordance with Item 601(b)(32)(ii) of Regulation S-K, this exhibit shall not be deemed filed for the purposes of Section 18 of the Exchange Act or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 7, 2014

SKECHERS U.S.A., INC.

By: /S/ DAVID WEINBERG  
David Weinberg  
Chief Financial Officer

38