ALTRIA GROUP, INC. Form DEF 14A April 04, 2019 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

CHECK THE APPROPRIATE BOX:

Preliminary Proxy Statement
Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
Definitive Proxy Statement
Definitive Additional Materials
Soliciting Material Under Rule 14a-12

Altria Group, Inc.

(Name of Registrant as Specified In Its Charter)
(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

PAYMENT OF FILING FEE (CHECK THE APPROPRIATE BOX):

No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

- 1) Title of each class of securities to which transaction applies:
- 2) Aggregate number of securities to which transaction applies:
- 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
- 4) Proposed maximum aggregate value of transaction:
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Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

- 1) Amount previously paid:
- 2) Form, Schedule or Registration Statement No.:
- 3) Filing Party:
- 4) Date Filed:

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Table of Contents						

Table of Contents

6601 West Broad Street Richmond, Virginia 23230

Dear Fellow Shareholder:

I am pleased to invite you to join us at the 2019 Annual Meeting of Shareholders of Altria Group, Inc. to be held on Thursday, May 16, 2019 at 9:00 a.m., Eastern Time, at the Greater Richmond Convention Center, 403 North 3rd Street, Richmond, Virginia 23219.

At this year's meeting, we will vote on the election of 11 directors, the ratification of the selection of PricewaterhouseCoopers LLP as Altria's independent registered public accounting firm and, if properly presented, two shareholder proposals. We will also conduct a non-binding advisory vote on the compensation of Altria's named executive officers. We will report on our business, and shareholders will have an opportunity to ask questions.

To attend the meeting, an admission ticket and government-issued photo identification are required. **To request an admission ticket, please follow the instructions on page 73 (Question 17)**. One immediate family member who is 21 years of age or older may accompany a shareholder as a guest.

Under the U.S. Securities and Exchange Commission rule that allows companies to furnish proxy materials to their shareholders over the Internet, we mail to many shareholders a Notice of Internet Availability of Proxy Materials, rather than a paper copy of this Proxy Statement and our Annual Report on Form 10-K for the fiscal year ended December 31, 2018. We believe this expedites shareholders receiving proxy materials, lowers costs and conserves natural resources. The Notice of Internet Availability explains how to access the proxy materials online, vote online and obtain a paper copy of our proxy materials.

Your vote is very important. I encourage you to complete, sign and return your proxy card, or use telephone or Internet voting prior to the meeting, so that your shares will be represented and voted at the meeting even if you cannot attend.

April 4, 2019

Sincerely,

Howard A. Willard III

Chairman and Chief Executive Officer

Table of Contents

Notice of 2019 Annual Meeting of Shareholders of Altria Group, Inc.

Date and Time

Thursday, May 16, 2019 at 9:00 a.m., Eastern Time

Place

The Greater Richmond Convention Center 403 North 3rd Street Richmond, Virginia 23219

Who can vote

You are entitled to vote if you were a shareholder of record at the close of business on March 25, 2019.

Important Notice Regarding the **Availability of Proxy** Materials for the **Annual Meeting of** Shareholders to be Held on May 16, 2019 Altria's Notice of Annual Meeting, Proxy Statement and Annual Report on Form 10-K for the fiscal year ended December 31. 2018 are available. free of charge, at www.altria.com/proxy.

Items of Business

1) To elect as directors the 11 nominees named in the accompanying Proxy Statement.

To ratify the selection of PricewaterhouseCoopers LLP as Altria's independent registered public 2) accounting firm for the fiscal year ending December 31, 2019.

To hold a non-binding advisory vote to approve the compensation of Altria's named executive 3) officers.

4) To vote on two shareholder proposals, if properly presented at the meeting.

Shareholders will also transact other business properly coming before the meeting.

Board
Recommendation
FOR each director nominee

FOR

FOR

AGAINST each shareholder proposal

Voting

We strongly encourage you to participate in the meeting, either by attending and voting in person or by voting through other acceptable means as promptly as possible. You may vote by telephone, through the Internet or by mailing your completed and signed proxy card (or voting instruction form, if you hold your shares through a broker, bank or other nominee). Each share is entitled to one vote on each matter to be voted upon at the annual meeting. Your vote is important and we urge you to vote.

Meeting Admission

If you plan to attend the meeting, you must request an admission ticket in advance. To request an admission ticket, please follow the instructions on page 73 (Question 17) of the accompanying Proxy Statement.

2018 Annual Report

A copy of our Annual Report on Form 10-K for the fiscal year ended December 31, 2018 accompanies this Proxy Statement.

Date of Distribution

This Notice, the Proxy Statement and proxy card are first being made available or mailed to shareholders on or about April 4, 2019. **By Order of the Board of Directors,**

W. Hildebrandt Surgner, Jr.

Vice President, Corporate Secretary and Associate General Counsel **April 4, 2019** Richmond, Virginia

Table of Contents

Proxy Statement – Table of Contents

Proxy Statement Summary Voting Matters and Board Recommendations Casting Your Vote 2018 Business Highlights Board Nominees Corporate Governance Highlights Shareholder Engagement Executive Compensation Highlights Executive Compensation Framework 2018 Program Highlights	i i ii iv iv vi vi vi vi		
Board and Governance Matters Board and Committee Governance Board Practices and Policies Director Compensation Altria Board of Directors Proposal 1 Election of Directors 2019 Director Nominee Biographies and Qualifications	1 1 8 10 12 16		
Audit Committee Matters Annual Evaluation and Selection of Independent Registered Public Account Independent Registered Public Accounting Firm's Fees Pre-Approval Policy Audit Committee Report for the Year Ended December 31, 2018 Proposal 2 Ratification of the Selection of Independent Registered Public Accounts		22 22 23 23 24	
Executive Compensation Compensation Committee Report Compensation Committee Report for the Year Ended December 31, 2018 Compensation Discussion and Analysis Introduction Overview Executive Compensation Design 2018 Executive Compensation Program Decisions Decision-Making Process Other Considerations Compensation Tables and Other Matters Summary Compensation Table All Other Compensation Grants of Plan-Based Awards during 2018 Outstanding Equity Awards as of December 31, 2018 Stock Option Exercises and Stock Vested during 2018 Pension Benefits Defined Benefit Plans Non-Qualified Deferred Compensation Defined Contribution Plans Payments upon Change in Control or Termination of Employment CEO Pay Ratio Proposal 3 Non-Binding Advisory Vote to Approve the Compensation of Allerance Analysis and	25 26 26 26 26 27 32 35 42 45 47 47 48 49		50 50 51 52 54 55 58 60
Shareholder Proposals Proposal 4 Shareholder Proposal Regarding Reducing and Disclosing Nico	61 otine Levels in Cigarette Branc	<u>ds</u> <u>61</u>	
Proposal 5 Shareholder Proposal Regarding Disclosure of Lobbying Polici Ownership of Equity Securities of Altria Directors and Executive Officers Certain Other Beneficial Owners Section 16(a) Beneficial Ownership Reporting Compliance	es and Practices 65 66 66	<u>63</u> <u>65</u>	
Related Person Transactions and Code of Conduct Questions and Answers about the 2019 Annual Meeting and Voting		<u>67</u> <u>68</u>	

Questions and Answers about Communications, Altria Documents and Shareholder Proposals	<u>75</u>
Other Business	<u>77</u>
Annex A — Altria Group, Inc. Non-GAAP Financial Measures	<u>A-1</u>
Altria Croup, Inc. 2010 Appual Meeting of Shareholders Pra-Registration Form	

www.altria.com

Table of Contents

Proxy Statement Summary

This summary highlights information about Altria Group, Inc. ("Altria," "we," "our" or "us") and certain information contained elsewhere in this proxy statement ("Proxy Statement") for Altria's 2019 Annual Meeting of Shareholders (the "2019 Annual Meeting"). This summary does not contain all the information that you should consider in voting your shares. You should read the entire Proxy Statement carefully before voting.

Voting Matters and Board Recommendations

Election of Directors	Ratification of the Selection of Independent Registered Public Accounting Firm	Non-Binding Advisory Vote to Approve the Compensation of Our Named Executive Officers	Shareholder Proposal Regarding Reducing and Disclosing Nicotine Levels in Cigarette Brands	Shareholder Proposal Regarding Disclosure of Lobbying Policies and Practices
The Board recommends a vote FOR each nominee.	The Board recommends a vote FOR this Proposal.	The Board recommends a vote FOR this Proposal.	The Board recommends a vote AGAINST this Shareholder Proposal.	The Board recommends a vote AGAINST this Shareholder Proposal.
See page 16.	See page 24.	See page 60.	See page 61.	See page 63.

Casting Your Vote				
How to Vote				
Internet	Mobile Device	Telephone	Mail	In Person
		Computershare, Altria's transfer s held through Employee Benefit	t	
		e Within the United States, U.S.		For instructions on
www.envisionreports.com/altria		e. toll-free: 1-800-652-VOTE (8683).	attending the 2019
If you hold your shares throug	,	,	,-	Annual Meeting in
Holders)		struction form for instructions on your mobile device or to vote by	Complete, sign and mail your proxy card or voting instruction form in the self-addressed	person, please see Question 17 on page 73. Tickets are required for
www.proxyvote.com	telephone.	,,	envelope provided.	admission.
Altria Group, Inc. – Proxy Statem	nent		i	

Table of Contents

PROXY STATEMENT SUMMARY

2018 Business Highlights

Altria had excellent performance in 2018, and we continued to reward shareholders by returning a significant amount of cash through dividends. We also took proactive steps that we believe uniquely position Altria for long-term success through investments in fast-growing, adjacent categories. Highlights from 2018 include the following:

We continued to deliver against our long-term financial goals of growing adjusted diluted earnings per share ("EPS*) at an average annual rate of 7% to 9% and maintaining a dividend payout ratio target of approximately 80% of our adjusted diluted EPS.

Full-year adjusted diluted EPS, which excludes the impact of special items, grew 17.7%.

We paid approximately \$5.4 billion in dividends in 2018. Our Board of Directors ("Board of Directors" or "Board") raised the regular quarterly dividend twice in 2018. Combined, Altria's dividend per share grew 21.2% last year. In 2018, we repurchased approximately \$1.67 billion of our shares, at an average price of \$60.00 per share.

Adjusted Diluted EPS (12/31/15 - 12/31/18)

Dividend Payments (\$ millions)

Share Repurchases (\$ millions)

Our core tobacco businesses delivered consistent results against their strategies, while making additional investments to strengthen their businesses for the long term.

The strategy for the smokeable products segment is to maximize income while maintaining momentum on *Marlboro* and *Black & Mild* over time across key brand metrics, including equity, demographics, profitability and retail share. Philip Morris USA Inc. ("PM USA") stabilized *Marlboro* retail share, which remained unchanged compared to fourth quarter 2017.

The smokeless products segment grew adjusted operating companies income ("OCI") by 7.5%. The smokeable products segment's adjusted OCI declined slightly by 0.8%.

In wine, Ste. Michelle Wine Estates Ltd.'s ("Ste. Michelle") adjusted OCI declined by 28.8%, primarily driven by higher costs and lower shipment volumes. Ste. Michelle was impacted by the decline of the premium wine category.

Adjusted diluted EPS is a financial measure not consistent with generally accepted accounting principles in the United States ("GAAP"). See Annex A to this Proxy Statement for information regarding non-GAAP financial measures used in this Proxy Statement and reconciliations of such (1) non-GAAP financial measures to the most directly comparable GAAP financial measures.

Adjusted OCI is a financial measure not consistent with GAAP. See Annex A to this Proxy Statement for information regarding non-GAAP financial measures used in this Proxy Statement and reconciliations of such non-GAAP financial measures to the most directly comparable GAAP (2) financial measures.

i www.altria.com

Table of Contents

PROXY STATEMENT SUMMARY

Smokeable Adjusted OCI (\$ millions)

Smokeless Adjusted OCI (\$ millions)

Wine Adjusted OCI (\$ millions)

In e-vapor, we announced in December 2018 the discontinuation of production and distribution of all e-vapor products based upon the current and expected financial performance of these products, coupled with regulatory restrictions that burden its ability to quickly improve these products.

In heat-not-burn, PM USA continued to build its commercialization plans for IQOS, which it will have the exclusive right to sell in the U.S. upon U.S. Food and Drug Administration ("FDA") authorization.

In December 2018, we announced strategic investments in JUUL Labs, Inc. ("JUUL"), the U.S. leader in e-vapor, and Cronos Group Inc. ("Cronos"), a leading global cannabinoid company, that we expect will give us exposure to new growth opportunities and further diversify our future income streams.

For more information regarding our 2018 performance, please review our Annual Report on Form 10-K for the fiscal year ended December 31, 2018 ("2018 Form 10-K").

As a result of the January 1, 2018 adoption of Accounting Standards Update No. 2017-07, Compensation-Retirement Benefits (Topic 715):

(3) Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost, certain immaterial prior-year OCI amounts have been restated.

Altria Group, Inc. - Proxy Statement

Table of Contents

PROXY STATEMENT SUMMARY

Board Nominees

You are being asked to vote on the following 11 nominees for director. All directors are elected annually by a majority of the votes cast. Information about each director's experiences, qualifications and skills can be found beginning on page 16.

		Director Since			ship (1)	(1)				
Name John T.	Age		Principal Occupation	Independent	AC	СС	EC	FC	IC	NC
Casteen III Dinyar S.	75	2010	President Emeritus, University of Virginia Former Chief Financial Officer,	Yes						
Devitre Thomas F.	71	2008	Altria Group, Inc. Chairman, President and Chief Executive Officer,	Yes				Chair		
Farrell II (2) Debra J.	64	2008	Dominion Energy, Inc. Retired President and Chief Executive Officer.	Yes						
Kelly-Ennis W. Leo Kiely	62	2013	Diageo Canada, Inc. Retired Chief Executive Officer,	Yes						
III Kathryn B.	72	2011	MillerCoors LLC Retired Executive Vice President and Chief Financial	Yes		Chair				
McQuade	62	2012	Officer, Canadian Pacific Railway Limited Principal, Muñoz Investment	Yes						Chair
George Muñoz	67	2004	Banking Group, LLC and Partner, Tobin & Muñoz	Yes						