

APOGEE ENTERPRISES, INC.
 Form 10-Q
 October 11, 2012

UNITED STATES
 SECURITIES AND EXCHANGE COMMISSION
 WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 1, 2012

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
 Commission File Number: 0-6365

APOGEE ENTERPRISES, INC.
 (Exact name of registrant as specified in its charter)

Minnesota 41-0919654
 (State or other jurisdiction of (I.R.S. Employer
 incorporation or organization) Identification No.)

4400 West 78th Street – Suite 520, 55435
 Minneapolis, MN (Zip Code)

Registrant's telephone number, including area code: (952) 835-1874

Not Applicable
 (Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of September 28, 2012, 28,384,132 shares of the registrant's common stock, par value \$0.33 1/3 per share, were outstanding.

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

CONSOLIDATED BALANCE SHEETS

(unaudited)

| (In thousands, except per share data) | September 1, 2012 | March 3, 2012 |
|--|----------------------|------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$29,553 | \$54,027 |
| Short-term marketable securities available for sale | 25,091 | 11,664 |
| Restricted short-term investments | 13,615 | 13,603 |
| Receivables, net of allowance for doubtful accounts | 117,688 | 108,424 |
| Inventories | 39,409 | 34,045 |
| Refundable income taxes | 1,387 | — |
| Deferred tax assets | 3,680 | 4,294 |
| Other current assets | 3,221 | 3,382 |
| Total current assets | 233,644 | 229,439 |
| Property, plant and equipment, net | 162,898 | 159,547 |
| Marketable securities available for sale | 9,399 | 7,936 |
| Restricted investments | 17,458 | 9,533 |
| Goodwill | 61,393 | 61,617 |
| Intangible assets | 14,552 | 16,092 |
| Other assets | 8,131 | 8,940 |
| Total assets | \$507,475 | \$493,104 |
| Liabilities and Shareholders' Equity | | |
| Current liabilities | | |
| Accounts payable | \$40,133 | \$34,025 |
| Accrued payroll and related benefits | 17,611 | 23,699 |
| Accrued self-insurance reserves | 4,794 | 4,668 |
| Other accrued expenses | 16,491 | 19,017 |
| Current liabilities of discontinued operations | 352 | 799 |
| Billings in excess of costs and earnings on uncompleted contracts | 28,516 | 22,550 |
| Current portion long-term debt | 50 | 108 |
| Accrued income taxes | — | 905 |
| Total current liabilities | 107,947 | 105,771 |
| Long-term debt | 30,849 | 20,916 |
| Unrecognized tax benefits | 8,749 | 8,918 |
| Long-term self-insurance reserves | 7,933 | 9,605 |
| Deferred tax liabilities | 2,486 | 2,247 |
| Other long-term liabilities | 25,868 | 23,929 |
| Liabilities of discontinued operations | 504 | 520 |
| Commitments and contingent liabilities (Note 13) | | |
| Shareholders' equity | | |
| Common stock of \$0.33-1/3 par value; authorized 50,000,000 shares; issued and outstanding 28,345,247 and 28,062,049, respectively | 9,448 | 9,354 |
| Additional paid-in capital | 115,668 | 113,046 |
| Retained earnings | 204,300 | 203,558 |

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| | | | |
|--|-----------|-----------|---|
| Common stock held in trust | (760 |) (745 |) |
| Deferred compensation obligations | 760 | 745 | |
| Accumulated other comprehensive loss | (6,277 |) (4,760 |) |
| Total shareholders' equity | 323,139 | 321,198 | |
| Total liabilities and shareholders' equity | \$507,475 | \$493,104 | |

See accompanying notes to consolidated financial statements.

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CONSOLIDATED RESULTS OF OPERATIONS

(unaudited)

| (In thousands, except per share data) | Three Months Ended | | Six Months Ended | |
|--|----------------------|--------------------|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 | September 1, 2012 | August 27, 2011 |
| Net sales | \$175,940 | \$165,557 | \$330,074 | \$318,895 |
| Cost of sales | 139,803 | 139,605 | 262,862 | 269,257 |
| Gross profit | 36,137 | 25,952 | 67,212 | 49,638 |
| Selling, general and administrative expenses | 28,584 | 28,629 | 57,342 | 55,743 |
| Operating income (loss) | 7,553 | (2,677) | 9,870 | (6,105) |
| Interest income | 43 | 277 | 315 | 554 |
| Interest expense | 251 | 300 | 614 | 609 |
| Other income, net | 155 | 91 | 173 | 94 |
| Earnings (loss) from continuing operations before income taxes | 7,500 | (2,609) | 9,744 | (6,066) |
| Income tax expense (benefit) | 2,681 | (932) | 3,319 | (2,212) |
| Earnings (loss) from continuing operations | 4,819 | (1,677) | 6,425 | (3,854) |
| Earnings from discontinued operations, net of income taxes | 238 | — | 238 | — |
| Net earnings (loss) | \$5,057 | \$(1,677) | \$6,663 | \$(3,854) |
| Earnings per share – basic | | | | |
| Earnings (loss) from continuing operations | \$0.17 | \$(0.06) | \$0.23 | \$(0.14) |
| Earnings from discontinued operations | 0.01 | — | 0.01 | — |
| Net earnings (loss) | \$0.18 | \$(0.06) | \$0.24 | \$(0.14) |
| Earnings per share – diluted | | | | |
| Earnings (loss) from continuing operations | \$0.17 | \$(0.06) | \$0.23 | \$(0.14) |
| Earnings from discontinued operations | 0.01 | — | 0.01 | — |
| Net earnings (loss) | \$0.18 | \$(0.06) | \$0.24 | \$(0.14) |
| Weighted average basic shares outstanding | 27,922 | 27,796 | 27,855 | 27,829 |
| Weighted average diluted shares outstanding | 28,436 | 27,796 | 28,330 | 27,829 |
| Cash dividends declared per common share | \$0.0900 | \$0.0815 | \$0.1800 | \$0.1630 |

See accompanying notes to consolidated financial statements.

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CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS

(unaudited)

| (In thousands) | Three Months Ended | | Six Months Ended | | |
|--|----------------------|--------------------|----------------------|--------------------|---|
| | September 1, 2012 | August 27, 2011 | September 1, 2012 | August 27, 2011 | |
| Net earnings (loss) | \$5,057 | \$(1,677 |) \$6,663 | \$(3,854 |) |
| Other comprehensive (loss) earnings: | | | | | |
| Unrealized (loss) gain on marketable securities, net of \$(7), \$(53), \$5 and \$(4) tax (benefit) expense, respectively | (13 |) (101 |) 11 | (8 |) |
| Foreign currency translation adjustments | (2,025 |) 851 | (1,528 |) 1,343 | |
| Other comprehensive (loss) earnings | (2,038 |) 750 | (1,517 |) 1,335 | |
| Total comprehensive earnings (loss) | \$3,019 | \$(927 |) \$5,146 | \$(2,519 |) |

See accompanying notes to consolidated financial statements.

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CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

| (In thousands) | Six Months Ended | |
|---|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 |
| Operating Activities | | |
| Net earnings (loss) | \$6,663 | \$(3,854) |
| Adjustments to reconcile net earnings to net cash used in operating activities: | | |
| Net earnings from discontinued operations | (238) |) — |
| Depreciation and amortization | 13,113 | 13,876 |
| Stock-based compensation | 2,318 | 2,012 |
| Deferred income taxes | 834 | 1,190 |
| Excess tax benefits from stock-based compensation | (190) |) — |
| Gain on disposal of assets | (580) |) (492) |
| Other, net | 336 | 98 |
| Changes in operating assets and liabilities: | | |
| Receivables | (9,616) |) (10,198) |
| Inventories | (5,527) |) (7,326) |
| Accounts payable and accrued expenses | (386) |) (2,059) |
| Billings in excess of costs and earnings on uncompleted contracts | 5,966 | (5,315) |
| Refundable and accrued income taxes | (2,307) |) (2,991) |
| Other, net | 144 | 342 |
| Net cash provided by (used in) continuing operating activities | 10,530 | (14,717) |
| Investing Activities | | |
| Capital expenditures | (15,679) |) (3,577) |
| Proceeds from sales of property, plant and equipment | 18 | 10,313 |
| Acquisition of intangibles | — | (58) |
| Purchases of restricted investments | (10,000) |) (12,329) |
| Sales/maturities of restricted investments | 2,080 | 23,190 |
| Purchases of marketable securities | (28,986) |) (9,462) |
| Sales/maturities of marketable securities | 14,393 | 18,284 |
| Investments in corporate-owned life insurance policies | (900) |) (1,435) |
| Net cash (used in) provided by investing activities | (39,074) |) 24,926 |
| Financing Activities | | |
| Proceeds from issuance of debt | 10,000 | — |
| Payments on debt | (86) |) (1,250) |
| Payments on debt issue costs | (194) |) (66) |
| Shares withheld for taxes, net of stock issued to employees | (554) |) (752) |
| Excess tax benefits from stock-based compensation | 190 | — |
| Dividends paid | (5,193) |) (4,579) |
| Net cash provided by (used in) financing activities | 4,163 | (6,647) |
| Cash Flows of Discontinued Operations | | |
| Net cash used in operating activities | (97) |) (3,263) |
| Net cash used in discontinued operations | (97) |) (3,263) |
| (Decrease) increase in cash and cash equivalents | (24,478) |) 299 |
| Effect of exchange rates on cash | 4 | 10 |
| Cash and cash equivalents at beginning of year | 54,027 | 24,302 |
| Cash and cash equivalents at end of period | \$29,553 | \$24,611 |
| Noncash Activity | | |

| | | |
|--|-------|-------|
| Capital expenditures in accounts payable | \$803 | \$340 |
|--|-------|-------|

See accompanying notes to consolidated financial statements.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

1. Basis of Presentation

The consolidated financial statements of Apogee Enterprises, Inc. (we, us, our or the Company) included herein have been prepared in accordance with accounting principles generally accepted in the United States. The consolidated financial statements and notes are presented as permitted by the regulations of the Securities and Exchange Commission (Form 10-Q) and do not contain certain information included in the Company's annual financial statements and notes. The information included in this Form 10-Q should be read in conjunction with the Management's Discussion and Analysis of Financial Condition and Results of Operations and financial statements and notes thereto included in the Company's Form 10-K for the year ended March 3, 2012. The results of operations for the six-month period ended September 1, 2012 are not necessarily indicative of the results to be expected for the full year.

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position as of September 1, 2012 and March 3, 2012, and the results of operations and comprehensive earnings for the three and six-month periods ended September 1, 2012 and August 27, 2011 and cash flows for the six-month periods ended September 1, 2012 and August 27, 2011.

The Company's fiscal year ends on the Saturday closest to the last day of February. Each interim quarter ends on the Saturday closest to the end of the months of May, August and November.

The results of GlassecViracon are reported on a two-month lag. There were no significant intervening events which would have materially affected our consolidated financial statements had they been recorded during the six months ended September 1, 2012.

In connection with preparing the unaudited consolidated financial statements for the six months ended September 1, 2012, the Company has evaluated subsequent events for potential recognition and disclosure through the date of this filing and determined that there were no subsequent events which required recognition or disclosure in the consolidated financial statements.

2. New Accounting Standards

In June 2011, the Financial Accounting Standards Board (FASB) amended its guidance on the presentation of comprehensive income in financial statements to improve the comparability, consistency and transparency of financial reporting and to increase the prominence of items that are recorded in other comprehensive income. The new guidance allows an entity to present components of net income and other comprehensive income in one continuous statement, referred to as the statement of comprehensive income, or in two separate, but consecutive statements. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of changes in equity. While the new guidance changes the presentation of comprehensive income, there are no changes to the components that are recognized in net income or other comprehensive income under current accounting guidance. This new guidance was effective for fiscal years and interim periods beginning after December 15, 2011, Apogee's fiscal year 2013. The Company has adopted this guidance as of March 4, 2012 and has presented total comprehensive income in the Consolidated Statements of Comprehensive Earnings.

In September 2011, the FASB amended U.S. GAAP on testing goodwill for impairment. Under this new guidance, entities testing goodwill for impairment now have an option of performing a qualitative assessment before having to calculate the fair value of a reporting unit. If an entity determines, on the basis of qualitative factors, that the fair value

of the reporting unit is more-likely-than-not less than the carrying amount, the existing quantitative impairment test is required. Otherwise, no further impairment testing is required. The amendments were effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, Apogee's fiscal year 2013. The adoption of this new standard in the first quarter of fiscal 2013 did not have an impact on Apogee's consolidated financial position, results of operations or cash flows.

No other new accounting pronouncements issued or effective during the first six months of fiscal 2013 have had or are expected to have a material impact on the consolidated financial statements.

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The 2009 Stock Incentive Plan, the 2009 Non-Employee Director Stock Incentive Plan, the 2002 Omnibus Stock Incentive Plan and the 1997 Omnibus Stock Incentive Plan (the Plans) provide for the issuance of 1,888,000; 250,000; 3,400,000; and 2,500,000 shares, respectively, for various forms of stock-based compensation to employees and non-employee directors. Awards under these Plans, either in the form of incentive stock options, nonstatutory options or stock-settled stock appreciation rights (SARs), are granted with an exercise price equal to the fair market value of the Company's stock at the date of award. Nonvested share awards and nonvested share unit awards are also included in these Plans. Outstanding options issued to employees generally vest over a four-year period, outstanding SARs vested over a three-year period and outstanding options issued to non-employee directors vested at the end of six months. Outstanding options and SARs have a 10-year term. Nonvested share awards and nonvested share unit awards generally vest over a two, three or four-year period.

The 2002 Omnibus Stock Incentive Plan was terminated in June 2009 and the 1997 Omnibus Stock Incentive Plan was terminated in January 2006; no new grants may be made under either of these plans, although exercises of SARs and options, and vesting of nonvested share awards, previously granted thereunder will still occur in accordance with the terms of the various grants.

Total stock-based compensation expense under all Plans included in the results of operations for the six months ended September 1, 2012 and August 27, 2011, was \$2.3 million and \$2.0 million, respectively.

Stock Options and SARs

There were no options or SARs issued in the first six months of fiscal 2013; in the first six months of of fiscal 2012, 450,512 stock options were issued with a weighted average fair value per option at the date of grant of \$2.89. The fair value of each award grant is estimated on the date of grant using the Black-Scholes option-pricing model, with the following weighted-average assumptions used for grants through the first six months of fiscal 2012.

| | Six Months Ended August 27, 2011 |
|-------------------------|-------------------------------------|
| Dividend yield | 3.9% |
| Expected volatility | 56.1% |
| Risk-free interest rate | 0.8% |
| Expected lives | 4.6 Years |

The expected stock price volatility is based on historical experience. The risk-free rate for periods that coincide with the expected life of the options is based on the U.S. Treasury Department yield curve in effect at the time of grant. The expected life, the average time an option grant is outstanding, and forfeiture rates are estimated based on historical experience.

The following table summarizes the award transactions for the six months ended September 1, 2012:

| | Options/SARs Outstanding | | Weighted Average Remaining Contractual Life | Aggregate Intrinsic Value |
|------------------------------|--------------------------|---------------------------------------|---|---------------------------------|
| | Number of Shares | Weighted Average Exercise Price | | |
| Outstanding at March 3, 2012 | 1,815,293 | \$ 15.71 | | |
| Awards exercised | (39,623) |) 12.05 | | |
| Awards canceled | (71,498) |) 21.43 | | |

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| | | | | |
|---|-----------|----------|-----------|-------------|
| Outstanding at September 1, 2012 | 1,704,172 | \$ 15.56 | 5.1 Years | \$4,596,421 |
| Vested or expected to vest at September 1, 2012 | 1,704,172 | \$ 15.56 | 5.1 Years | \$4,596,421 |
| Exercisable at September 1, 2012 | 1,403,831 | \$ 17.10 | 4.3 Years | \$2,355,877 |

At September 1, 2012, there was \$0.9 million of total unrecognized compensation cost related to stock option awards, which is expected to be recognized over a weighted average period of approximately 24 months. Cash proceeds from the exercise of stock options were \$0.5 million and \$0.2 million for the six months ended September 1, 2012 and August 27, 2011, respectively. The aggregate intrinsic value of securities (the amount by which the stock price on the date of exercise exceeded the stock price of the award on the date of grant) exercised was \$0.1 million during the six months ended September 1, 2012 and was minimal during the six months ended August 27, 2011.

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Nonvested Shares and Share Units

The Company's executive compensation program provides key employees selected by the Compensation Committee of the Board of Directors with long-term incentives using nonvested shares and nonvested share units. During fiscal 2013, nonvested shares were issued based on performance against objectives and generally vest over three years. From fiscal 2010 through fiscal 2012, nonvested share units were issued at the beginning of each fiscal year, which give the recipient the right to receive shares earned at the vesting date. The number of nonvested share units issued at grant was equal to the target number of nonvested share units and allows for the right to receive an additional number of, or fewer, shares based on meeting pre-determined Company three-year performance goals.

The following table summarizes the nonvested share award transactions, including nonvested share units, for the six months ended September 1, 2012:

| | Nonvested Shares and Units | |
|---|----------------------------|--|
| | Number of Shares and Units | Weighted Average Grant Date Fair Value |
| Nonvested at March 3, 2012 | 981,813 | \$12.64 |
| Granted | 221,385 | 14.71 |
| Vested | (295,429) | 12.85 |
| Canceled ⁽¹⁾ | (61,703) | 13.43 |
| Nonvested at September 1, 2012 ⁽²⁾ | 846,066 | \$13.05 |

Includes 61,403 nonvested share units canceled under the fiscal 2010-2012 performance period because Apogee (1) performed below target level for that performance period. Nonvested share units of 160,196 (at target) were previously granted in fiscal 2010 for this performance period.

(2) Includes a total of 292,118 nonvested share units granted and outstanding at target level for fiscal 2011-2013 and 2012-2014.

At September 1, 2012, there was \$6.9 million of total unrecognized compensation cost related to nonvested share and nonvested share unit awards, which is expected to be recognized over a weighted average period of approximately 25 months. The total fair value of shares vested during the six months of fiscal 2013 was \$4.3 million.

In fiscal 2013, the executive compensation program was changed to issue cash-based performance awards in lieu of nonvested share unit awards; the cash-based awards are based on a two-year performance period and will be paid in two annual installments after completion of the performance period. Vesting of outstanding nonvested share unit awards will continue through fiscal 2015. The liability for the cash-based performance awards is included in other long-term liabilities in the consolidated balance sheet.

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4. Earnings per Share

The following table presents a reconciliation of the denominators used in the computation of basic and diluted earnings per share.

| (In thousands) | Three Months Ended | | Six Months Ended | |
|---|----------------------|--------------------|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 | September 1, 2012 | August 27, 2011 |
| Basic earnings per share – weighted common shares outstanding | 27,922 | 27,796 | 27,855 | 27,829 |
| Weighted average effect of nonvested share grants and assumed exercise of stock options | 514 | — | 475 | — |
| Diluted earnings per share – weighted common shares and potential common shares outstanding | 28,436 | 27,796 | 28,330 | 27,829 |
| Earnings (loss) per share – basic | \$0.18 | \$(0.06) | \$0.24 | \$(0.14) |
| Earnings (loss) per share – diluted | 0.18 | (0.06) | 0.24 | (0.14) |
| Stock options excluded from the calculation of earnings per share because the exercise price was greater than the average market price of the common shares | 624 | 1,349 | 915 | 1,248 |

Due to the net loss in fiscal 2012, there was no dilutive impact from unvested shares in the three and six-month periods ended August 27, 2011.

5. Inventories

| (In thousands) | September 1, 2012 | March 3, 2012 |
|---|----------------------|------------------|
| Raw materials | \$15,258 | \$12,772 |
| Work-in-process | 9,526 | 7,956 |
| Finished goods | 12,058 | 10,386 |
| Costs and earnings in excess of billings on uncompleted contracts | 2,567 | 2,931 |
| Total inventories | \$39,409 | \$34,045 |

6. Marketable Securities

At September 1, 2012, the Company has investments in municipal bonds of \$34.5 million; \$25.1 million is current and \$9.4 million is non-current. The Company's wholly owned insurance subsidiary, Prism Assurance, Ltd. (Prism), holds \$9.6 million of the municipal bonds. Prism insures a portion of the Company's workers' compensation, general liability and automobile liability risks using reinsurance agreements to meet statutory requirements. The reinsurance carrier requires Prism to maintain fixed-maturity investments, which are generally high-quality municipal bonds, for the purpose of providing collateral for Prism's obligations under the reinsurance agreement. All of the Company's fixed maturity investments are classified as "available-for-sale," are carried at fair value and are reported as short-term marketable securities available for sale or marketable securities available for sale in the consolidated balance sheet.

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The amortized cost, gross unrealized gains and losses, and estimated fair values of investments available for sale at September 1, 2012 and March 3, 2012, are as follows:

| (In thousands) | Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Estimated Fair Value |
|-------------------|-------------------|------------------------------|-------------------------------|----------------------------|
| September 1, 2012 | | | | |
| Municipal bonds | \$34,545 | \$193 | \$(248) |) \$34,490 |
| Total investments | \$34,545 | \$193 | \$(248) |) \$34,490 |
| March 3, 2012 | | | | |
| Municipal bonds | \$19,670 | \$188 | \$(258) |) \$19,600 |
| Total investments | \$19,670 | \$188 | \$(258) |) \$19,600 |

The Company tests for other than temporary losses on a quarterly basis and has considered the unrealized losses indicated above to be temporary in nature. The Company intends to hold the investments until it can recover the full principal amount and has the ability to do so based on other sources of liquidity. The Company expects such recoveries to occur prior to the contractual maturities.

The following table presents the length of time that available-for-sale securities were in continuous unrealized loss positions, but were not deemed to be other than temporarily impaired, as of September 1, 2012:

| (In thousands) | Less Than 12 Months | | Greater Than or Equal to 12 Months | | Total | |
|-------------------|---------------------|----------------------|---------------------------------------|----------------------|------------|----------------------|
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| Municipal bonds | \$11,279 | \$(8) |) \$1,010 | \$(240) |) \$12,289 | \$(248) |
| Total investments | \$11,279 | \$(8) |) \$1,010 | \$(240) |) \$12,289 | \$(248) |

The amortized cost and estimated fair values of investments at September 1, 2012, by contractual maturity are shown below. Expected maturities may differ from contractual maturities as borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

| (In thousands) | Amortized Cost | Estimated Market Value |
|---------------------------------------|-------------------|---------------------------|
| Due within one year | \$25,090 | \$25,091 |
| Due after one year through five years | 4,423 | 4,502 |
| Due after five years through 10 years | 2,611 | 2,684 |
| Due after 10 years through 15 years | 2,137 | 1,904 |
| Due beyond 15 years | 284 | 309 |
| Total | \$34,545 | \$34,490 |

The Company recognized gross realized gains of \$0.1 million and \$0.4 million during the six-month periods of fiscal 2013 and 2012, respectively, which are included in other income, net in the accompanying consolidated results of operations. Gross realized losses were not material during either of those periods.

7. Fair Value Measurements

The Company accounts for financial assets and liabilities in accordance with accounting standards that define fair value and establish a framework for measuring fair value. The hierarchy prioritizes the inputs into three broad levels. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are

quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument. Level 3 inputs are unobservable inputs based on the Company's assumptions used to measure assets and liabilities at fair value. A financial asset's or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

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Financial assets measured at fair value as of September 1, 2012 and March 3, 2012, are summarized below:

| (In thousands) | Quoted Prices in Active Markets (Level 1) | Other Observable Inputs (Level 2) | Unobservable Inputs (Level 3) | Total Fair Value |
|---|---|--|-------------------------------------|---------------------|
| September 1, 2012 | | | | |
| Cash equivalents | | | | |
| Money market funds | \$ 16,100 | \$— | \$— | \$ 16,100 |
| Total cash equivalents | 16,100 | — | — | 16,100 |
| Short-term marketable securities available for sale | | | | |
| Municipal bonds | \$ — | \$ 25,091 | \$— | \$ 25,091 |
| Total short-term marketable securities available for sale | — | 25,091 | — | 25,091 |
| Marketable securities available for sale | | | | |
| Municipal bonds | \$ — | \$ 9,399 | \$— | \$ 9,399 |
| Total marketable securities available for sale | — | 9,399 | — | 9,399 |
| Restricted investments | | | | |
| Money market funds | \$ 31,073 | \$— | \$— | \$ 31,073 |
| Total restricted investments | 31,073 | — | — | 31,073 |
| Mutual fund investments | | | | |
| Mutual funds | \$ 657 | \$— | \$— | \$ 657 |
| Total mutual fund investments | 657 | — | — | 657 |
| Total assets at fair value | \$ 47,830 | \$ 34,490 | \$— | \$ 82,320 |
| March 3, 2012 | | | | |
| Cash equivalents | | | | |
| Money market funds | \$ 46,141 | \$— | \$— | \$ 46,141 |
| Total cash equivalents | 46,141 | — | — | 46,141 |
| Short-term marketable securities available for sale | | | | |
| Municipal bonds | \$ — | \$ 11,664 | \$— | \$ 11,664 |
| Total short-term marketable securities available for sale | — | 11,664 | — | 11,664 |
| Marketable securities available for sale | | | | |
| Municipal bonds | \$ — | \$ 7,936 | \$— | \$ 7,936 |
| Total marketable securities available for sale | — | 7,936 | — | 7,936 |
| Restricted investments | | | | |
| Money market funds | \$ 23,136 | \$— | \$— | \$ 23,136 |
| Total restricted investments | 23,136 | — | — | 23,136 |
| Mutual fund investments | | | | |
| Mutual funds | \$ 1,150 | \$— | \$— | \$ 1,150 |
| Total mutual fund investments | 1,150 | — | — | 1,150 |
| Total assets at fair value | \$ 70,427 | \$ 19,600 | \$— | \$ 90,027 |

Cash equivalents

Cash equivalents include highly liquid investments with an original maturity of three months or less, and consist primarily of money market funds. The cash equivalents are held at fair value based on quoted market prices, which approximates stated cost.

Short-term marketable securities available for sale

The Company has short-term marketable securities available for sale of \$25.1 million as of September 1, 2012, consisting of municipal bonds. The Company classifies these short-term marketable securities as “available-for-sale,” and they are carried at fair market value based on market prices from recent trades of similar securities.

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Marketable securities available for sale

The Company has \$9.4 million of marketable securities available for sale, consisting of municipal bonds. All of the Company's fixed maturity investments are classified as "available-for-sale," are carried at fair value and are reported as marketable securities available for sale in the consolidated balance sheet. These investments are held at fair value based on prices from recent trades of similar securities.

Restricted investments

The Company has \$13.6 million of current restricted investments consisting of money market funds that were required to be made available to cover our exposure for letters of credit outside of our revolving credit facility and credit-card programs. The Company has \$17.5 million of long-term restricted investments consisting of money market funds, which are short-term in nature but are restricted for future investment in the Company's architectural glass fabrication facility in Utah, and storefront and entrance business in Michigan, and are, therefore, classified as long term. The restricted investments are held at fair value based on quoted market prices, which approximate stated cost.

Mutual fund investments

The Company has \$0.7 million of mutual fund investments as a long-term funding source for the deferred compensation plan. The mutual fund investments are recorded at estimated fair value, based on quoted market prices, and are included in other non-current assets in the consolidated balance sheet.

8. Goodwill and Other Identifiable Intangible Assets

The carrying amount of goodwill attributable to each business segment as of the six months ended September 1, 2012 is detailed below.

| (In thousands) | Architectural | Large-Scale Optical | Total |
|------------------------------|---------------|------------------------|----------|
| Balance at February 26, 2011 | \$51,447 | \$10,557 | \$62,004 |
| Foreign currency translation | (387) |) — | (387) |
| Balance at March 3, 2012 | 51,060 | 10,557 | 61,617 |
| Foreign currency translation | (224) |) — | (224) |
| Balance at September 1, 2012 | \$50,836 | \$10,557 | \$61,393 |

The Company's identifiable intangible assets with finite lives are being amortized over their estimated useful lives and were as follows:

| (In thousands) | September 1, 2012 | | | |
|---------------------------------|-----------------------------|-----------------------------|------------------------------------|------------|
| | Gross Carrying Amount | Accumulated Amortization | Foreign Currency Translation | Net |
| Debt issue costs | \$3,117 | \$(2,080) |) \$— | \$1,037 |
| Non-compete agreements | 6,809 | (5,801) |) (31) |) 977 |
| Customer relationships | 15,628 | (8,943) |) (216) |) 6,469 |
| Purchased intellectual property | 8,210 | (1,980) |) (161) |) 6,069 |
| Total | \$33,764 | \$(18,804) |) \$(408) |) \$14,552 |
| (In thousands) | March 3, 2012 | | | |
| | Gross Carrying Amount | Accumulated Amortization | Foreign Currency Translation | Net |
| Debt issue costs | \$2,923 | \$(1,897) |) \$— | \$1,026 |
| Non-compete agreements | 6,889 | (5,488) |) (64) |) 1,337 |

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| | | | | |
|---------------------------------|----------|-----------|----------|------------|
| Customer relationships | 16,069 | (8,376 |) (396 |) 7,297 |
| Purchased intellectual property | 8,517 | (1,794 |) (291 |) 6,432 |
| Total | \$34,398 | \$(17,555 |) \$(751 |) \$16,092 |

Amortization expense on these identifiable intangible assets was \$1.3 million and \$1.5 million for the six months ended September 1, 2012 and August 27, 2011, respectively. The amortization expense associated with the debt issue costs is included in interest

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expense while the remainder is in selling, general and administrative expenses in the consolidated results of operations. At September 1, 2012, the estimated future amortization expense for identifiable intangible assets for the remainder of fiscal 2013 and all of the following four fiscal years is as follows:

| (In thousands) | Remainder of Fiscal 2013 | Fiscal 2014 | Fiscal 2015 | Fiscal 2016 | Fiscal 2017 |
|--------------------------------|--------------------------------|----------------|----------------|----------------|----------------|
| Estimated amortization expense | \$1,365 | \$1,986 | \$1,487 | \$1,161 | \$992 |

9. Debt

The Company maintains an \$80.0 million revolving credit facility, which expires in January 2014. No borrowings were outstanding as of September 1, 2012 or March 3, 2012. The credit facility requires the Company to maintain a minimum level of net worth as defined in the credit facility based on certain quarterly financial calculations. The minimum required net worth computed in accordance with the credit agreement at September 1, 2012 was \$279.5 million, whereas the Company's net worth as defined in the credit facility was \$323.1 million. The credit facility also requires that the Company maintain an adjusted debt-to-EBITDA ratio of not more than 2.75. This ratio is computed quarterly, with EBITDA computed on a rolling four-quarter basis. For purposes of calculating the adjusted debt in the adjusted debt-to-EBITDA ratio, the Company reduces non-credit facility debt for up to \$25 million to the extent of unrestricted cash balances, cash equivalents and short-term marketable securities available for sale in excess of \$15 million. The Company's ratio was 0.12 at September 1, 2012. If the Company is not in compliance with either of these covenants, the lenders may terminate the commitment and/or declare any loan then outstanding to be immediately due and payable. At September 1, 2012, the Company was in compliance with the financial covenants of the credit facility.

During the first quarter of fiscal 2013, \$10.0 million of industrial development bonds were issued and made available for current and future investment in the Company's storefront and entrance business in Michigan. The interest rate on the bonds resets weekly and is equal to the market rate of interest earned for similar revenue bonds or other tax-free securities. The bonds will mature in April 2042. The proceeds are reported as restricted investments in the consolidated balance sheet until disbursed. \$2.0 million of proceeds were disbursed during the first six months of fiscal 2013.

Debt at September 1, 2012, consists of \$12.0 million of recovery zone facility bonds, \$18.4 million of industrial development bonds and other debt held by GlassecViracon. The industrial development and recovery zone facility bonds mature in fiscal years 2021 through 2043, and the other debt matures in fiscal years 2013 through 2021. The fair value of the industrial development and recovery zone facility bonds approximates carrying value at September 1, 2012 due to the variable interest rates on these instruments. The bonds are classified as level 2 within the fair value hierarchy.

Interest payments were \$0.3 million and \$0.5 million for the six-months ended September 1, 2012 and August 27, 2011, respectively, and primarily relate to fees associated with our revolving credit facility.

10. Employee Benefit Plans**Pension Plans**

The Company sponsors an unfunded Officers' Supplemental Executive Retirement Plan (SERP) for the benefit of certain executives and a defined-benefit pension plan, the Tubelite, Inc. Hourly Employees' Pension Plan (Tubelite plan). Components of net periodic benefit cost for the plans for the three and six-month periods ended September 1, 2012 and August 27, 2011, were as follows:

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| (In thousands) | Three Months Ended | | Six Months Ended | |
|---------------------------------------|----------------------|--------------------|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 | September 1, 2012 | August 27, 2011 |
| Interest cost | \$ 142 | \$ 164 | \$ 284 | \$ 328 |
| Expected return on assets | (44 |) (54 |) (88 |) (108 |
| Amortization of unrecognized net loss | 53 | 30 | 106 | 60 |
| Net periodic benefit cost | \$ 151 | \$ 140 | \$ 302 | \$ 280 |

Deferred Compensation Plan

The Company maintains a deferred compensation plan that allows participants to defer compensation and save for retirement and other short-term needs. The deferred compensation liability was \$2.7 million at September 1, 2012 and is included in other long-term liabilities in the consolidated balance sheet. The Company has investments in corporate-owned life insurance policies (COLI) of \$2.4 million and mutual funds of \$0.7 million with the intention of utilizing them as a long-term funding source for the deferred

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compensation plan. The COLI assets are recorded at their net cash surrender values and are included in other non-current assets in the consolidated balance sheet. The mutual fund investments are recorded at estimated fair value, based on quoted market prices, and are included in other non-current assets in the consolidated balance sheet.

11. Income Taxes

The Company files income tax returns in the U.S. federal jurisdiction, various U.S. state jurisdictions, Brazil and other international jurisdictions. The Company is no longer subject to U.S. federal tax examinations for years prior to fiscal 2009, or state and local income tax examinations for years prior to fiscal 2005. The Company is not currently under U.S. federal examination for years subsequent to fiscal year 2008, and there is very limited audit activity of the Company's income tax returns in U.S. state jurisdictions or international jurisdictions.

The total liability for unrecognized tax benefits at September 1, 2012 and March 3, 2012, was approximately \$8.7 million and \$8.9 million, respectively. The decrease in the unrecognized tax benefits was due to releasing reserves upon entering into a settlement agreement with the IRS with respect to certain issues for fiscal years 2009 through 2011. The Company records the impact of penalties and interest related to unrecognized tax benefits in income tax expense, which is consistent with past practices. As a result of the federal statute for fiscal 2009 being extended during the first quarter of fiscal 2013, no federal or state statutes are expected to lapse within the next year, and the total liability for unrecognized tax benefits is not expected to change materially during the next 12 months.

12. Discontinued Operations

In several transactions in fiscal years 1998 through 2000, the Company completed the sale of its large-scale domestic curtainwall business, the sale of the Company's detention/security business and its exit from international curtainwall operations. The remaining estimated cash expenditures related to discontinued operations are recorded as liabilities of discontinued operations and cover warranty issues relating to domestic and international construction projects that the Company expects will be resolved over the next five years.

During the second quarter of fiscal 2013, a reduction in reserves related to the expiration of warranty periods resulted in non-cash, pre-tax income from discontinued operations of \$0.4 million.

| (In thousands) | September 1, 2012 | March 3, 2012 |
|---|----------------------|------------------|
| Summary Balance Sheets of Discontinued Businesses | | |
| Accounts payable and accrued liabilities | \$352 | \$799 |
| Long-term liabilities | 504 | 520 |

13. Commitments and Contingent Liabilities

Operating lease commitments. As of September 1, 2012, the Company was obligated under noncancelable operating leases for buildings and equipment. Certain leases provide for increased rentals based upon increases in real estate taxes or operating costs. Future minimum rental payments under noncancelable operating leases are:

| (In thousands) | Remainder of Fiscal 2013 | Fiscal 2014 | Fiscal 2015 | Fiscal 2016 | Fiscal 2017 | Thereafter | Total |
|------------------------|--------------------------------|----------------|----------------|----------------|----------------|------------|----------|
| Total minimum payments | \$3,448 | \$6,183 | \$5,358 | \$5,247 | \$3,471 | \$4,144 | \$27,851 |

Bond commitments. In the ordinary course of business, predominantly in the Company's installation business, the Company is required to provide a surety or performance bond that commits payments to its customers for any non-performance by the Company. At September 1, 2012, \$114.3 million of the Company's backlog was bonded by performance bonds with a face value of \$369.9 million. Performance bonds do not have stated expiration dates, as the

Company is released from the bonds upon completion of the contract. The Company has never been required to pay on these performance-based bonds with respect to any of the current portfolio of businesses.

Guarantees and warranties. The Company accrues for warranty and claim costs as a percentage of sales based on historical trends and for specific sales credits as they become known and estimable. Actual warranty and claim costs are deducted from the accrual when incurred. The Company's warranty and claim accruals are detailed below.

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| (In thousands) | Six Months Ended | |
|--------------------------------|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 |
| Balance at beginning of period | \$7,210 | \$9,887 |
| Additional accruals | 1,803 | 1,975 |
| Claims paid | (1,402 |) (3,544 |
| Balance at end of period | \$7,611 | \$8,318 |

Letters of credit. At September 1, 2012, the Company had ongoing letters of credit related to its construction contracts and certain industrial development and recovery zone facility bonds. The total value of letters of credit under which the Company was obligated as of September 1, 2012, was approximately \$35.8 million. The Company's total availability under its \$80.0 million credit facility is reduced by borrowings under the facility and also by letters of credit issued under the facility. As of September 1, 2012, letters of credit in the amount of \$23.4 million had been issued under the facility.

Purchase obligations. The Company has purchase obligations for raw material commitments and capital expenditures. As of September 1, 2012, these obligations totaled \$46.9 million.

Litigation. The Company is a party to various legal proceedings incidental to its normal operating activities. In particular, like others in the construction supply industry, the Company's architectural segment businesses are routinely involved in various disputes and claims arising out of construction projects, sometimes involving significant monetary damages or product replacement. The Company is subject to litigation arising out of employment practices, workers compensation, general liability and automobile claims. Although it is very difficult to accurately predict the outcome of such proceedings, facts currently available indicate that no such claims will result in losses that would have a material adverse effect on the results of operations or financial condition of the Company.

14. Segment Information

The following table presents sales and operating income data for the Company's two segments, and on a consolidated basis, for the three and six months ended September 1, 2012, as compared to the corresponding period a year ago.

| (In thousands) | Three Months Ended | | Six Months Ended | |
|--|----------------------|--------------------|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 | September 1, 2012 | August 27, 2011 |
| Net Sales from Continuing Operations | | | | |
| Architectural | \$156,368 | \$149,142 | \$291,245 | \$284,429 |
| Large-Scale Optical | 19,571 | 16,415 | 38,829 | 34,466 |
| Intersegment eliminations | 1 | — | — | — |
| Net sales | \$175,940 | \$165,557 | \$330,074 | \$318,895 |
| Operating Income (Loss) from Continuing Operations | | | | |
| Architectural | \$3,030 | \$(5,123 |) \$1,140 | \$(12,176 |
| Large-Scale Optical | 5,196 | 3,516 | 10,464 | 8,148 |
| Corporate and other | (673 |) (1,070 |) (1,734 |) (2,077 |
| Operating income (loss) | \$7,553 | \$(2,677 |) \$9,870 | \$(6,105 |

Due to the varying combinations of individual window systems and curtainwall, the Company has determined that it is impractical to report product and service revenues generated by the Architectural segment by class of product, beyond the segment revenues currently reported.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward-Looking Statements

This discussion contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect our current views with respect to future events and financial performance. The words "believe," "expect," "anticipate," "intend," "estimate," "forecast," "project," "should" and similar expressions are intended to identify "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All forecasts and projections in this document are "forward-looking statements," and are based on management's current expectations or beliefs of the Company's

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near-term results, based on current information available pertaining to the Company, including the risk factors noted under Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended March 3, 2012. From time to time, we may also provide oral and written forward-looking statements in other materials we release to the public such as press releases, presentations to securities analysts or investors, or other communications by the Company. Any or all of our forward-looking statements in this report and in any public statements we make could be materially different from actual results.

Accordingly, we wish to caution investors that any forward-looking statements made by or on behalf of the Company are subject to uncertainties and other factors that could cause actual results to differ materially from such statements. These uncertainties and other risk factors include, but are not limited to, the risks and uncertainties set forth under Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended March 3, 2012.

We wish to caution investors that other factors might in the future prove to be important in affecting the Company's results of operations. New factors emerge from time to time; it is not possible for management to predict all such factors, nor can it assess the impact of each such factor on the business or the extent to which any factor, or a combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. We undertake no obligation to update publicly or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Overview

We are a leader in certain technologies involving the design and development of value-added glass products, services and systems. The Company is comprised of two segments: Architectural Products and Services (Architectural) and Large-Scale Optical Technologies (LSO). Our Architectural segment companies design, engineer, fabricate, install, maintain and renovate the walls of glass, windows, storefront and entrances comprising the outside skin of commercial and institutional buildings. Businesses in this segment are: Viracon, Inc., including Glasseco Viracon, a fabricator of coated, high-performance architectural glass for global markets; Harmon, Inc., one of the largest U.S. full-service building glass installation and renovation companies; Wausau Window and Wall Systems, a manufacturer of standard and custom aluminum window systems and curtainwall for the North American commercial construction market; Linetec, a paint and anodizing finisher of architectural aluminum and PVC shutters for U.S. markets; and Tubelite, Inc, a fabricator of aluminum storefront, entrance and curtainwall products for the U.S. commercial construction industry. Our LSO segment consists of Tru Vue, Inc., a manufacturer of value-added glass and acrylic for the custom picture framing market.

The following selected financial data should be read in conjunction with the Company's Form 10-K for the year ended March 3, 2012 and the consolidated financial statements, including the notes to consolidated financial statements, included therein.

Sales and Earnings

The relationship between various components of operations, stated as a percent of net sales, is illustrated below for the three and six-month periods of the current and prior fiscal year.

| (Percent of net sales) | Three Months Ended | | Six Months Ended | | |
|--|----------------------|--------------------|----------------------|--------------------|---|
| | September 1, 2012 | August 27, 2011 | September 1, 2012 | August 27, 2011 | |
| Net sales | 100.0 | % 100.0 | % 100.0 | % 100.0 | % |
| Cost of sales | 79.5 | 84.3 | 79.6 | 84.4 | |
| Gross profit | 20.5 | 15.7 | 20.4 | 15.6 | |
| Selling, general and administrative expenses | 16.2 | 17.3 | 17.4 | 17.5 | |
| Operating income (loss) | 4.3 | (1.6 |) 3.0 | (1.9 |) |

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| | | | | | |
|--|------|---------|--------|---------|----|
| Interest income | — | 0.2 | 0.1 | 0.2 | |
| Interest expense | 0.1 | 0.2 | 0.2 | 0.2 | |
| Other income, net | 0.1 | — | 0.1 | — | |
| Earnings (loss) from continuing operations before income taxes | 4.3 | (1.6) |) 3.0 | (1.9) |) |
| Income tax expense (benefit) | 1.6 | (0.6) |) 1.1 | (0.7) |) |
| Earnings (loss) from continuing operations | 2.7 | % (1.0) |)% 1.9 | % (1.2) |)% |
| Earnings from discontinued operations, net of income taxes | 0.2 | %— | % 0.1 | %— | % |
| Net earnings (loss) | 2.9 | % (1.0) |)% 2.0 | % (1.2) |)% |
| Effective tax rate for continuing operations | 35.7 | % 35.7 | % 34.1 | % 36.5 | % |

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Highlights of Second Quarter and First Six Months of Fiscal 2013 Compared to Second Quarter and First Six Months of Fiscal 2012

Consolidated net sales increased \$10.4 million, or 6.3 percent, for the second quarter ended September 1, 2012, compared to the prior-year period and increased \$11.2 million, or 3.5 percent, for the six-month period. The increase in both the quarter and year-to-date periods was primarily from share gains and geographic expansion in the installation and storefront businesses and a better mix of higher value-added glass and acrylic in the LSO segment. These improvements were partially offset by volume declines in the architectural glass business.

Gross profit as a percent of sales for the quarter ended September 1, 2012 increased to 20.5 percent from 15.7 percent in the prior-year period, an increase of 4.8 percentage points. For the six-month period, gross profit as a percent of sales was 20.4 percent, an improvement of 4.8 percentage points over the prior-year period. The increased gross margins were largely due to higher architectural glass pricing, the margin impact from volume growth in the storefront and installation businesses, and the impact of an improved mix of higher value-added picture framing glass and acrylic in the LSO segment. All of our businesses also experienced good operational performance, positively impacting margins.

Selling, general and administrative expenses for the second quarter were flat to the prior year and decreased as a percent of net sales to 16.2 percent from 17.3 percent in the prior-year period. For the six-month period, selling, general and administrative expenses were up \$1.6 million and were 17.4 percent of net sales, down from 17.5 percent of net sales in the prior-year period. The increase in spending for the six-month period was due to increased expense for incentive and long-term executive compensation programs as Company operating performance has improved; as well as increased sales and marketing and research and development costs, as we invest in new products, markets and geographies. These items were partially offset by a decrease in expenses related to CEO transition costs of \$1.8 million that were incurred in the prior year.

Earnings from discontinued operations was the result of a reduction in reserves related to the expiration of warranty periods.

Segment Analysis

The following table presents sales and operating income data for our two segments and on a consolidated basis for the three and six-month period ended September 1, 2012, when compared to the corresponding period a year ago.

| (In thousands) | Three months ended | | | Six months ended | | |
|--|--------------------|------------------|-------------|------------------|------------------|-------------|
| | Sept. 1, 2012 | Aug. 27, 2011 | % Change | Sept. 1, 2012 | Aug. 27, 2011 | % Change |
| Net Sales from Continuing Operations | | | | | | |
| Architectural | \$156,368 | \$149,142 | 4.8 % | \$291,245 | \$284,429 | 2.4 % |
| Large-Scale Optical | 19,571 | 16,415 | 19.2 | 38,829 | 34,466 | 12.7 |
| Intersegment eliminations | 1 | — | NM | — | — | NM |
| Net sales | \$175,940 | \$165,557 | 6.3 % | \$330,074 | \$318,895 | 3.5 % |
| Operating Income (Loss) from Continuing Operations | | | | | | |
| Architectural | \$3,030 | \$(5,123) | NM | \$1,140 | \$(12,176) | NM |
| Large-Scale Optical | 5,196 | 3,516 | 47.8 | 10,464 | 8,148 | 28.4 |
| Corporate and other | (673) | (1,070) | 37.1 | (1,734) | (2,077) | 16.5 |
| Operating income (loss) | \$7,553 | \$(2,677) | NM | \$9,870 | \$(6,105) | NM |

NM = not meaningful

Operating Margins

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| | | | | | | |
|---------------------|------|--------|----|------|--------|----|
| Architectural | 1.9 | % (3.4 |)% | 0.4 | % (4.3 |)% |
| Large-Scale Optical | 26.5 | 21.4 | | 26.9 | 23.6 | |
| Operating margin | 4.3 | % (1.6 |)% | 3.0 | % (1.9 |)% |

Due to the varying combinations of individual window systems and curtainwall, the Company has determined that it is impractical to report product and service revenues generated by the Architectural segment by class of product, beyond the segment revenues currently reported.

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Architectural Products and Services (Architectural)

Second-quarter net sales of \$156.4 million were up 4.8 percent over prior-year net sales of \$149.1 million, and net sales of \$291.2 million for the six-month period increased 2.4 percent over the prior-year period. For both the quarter and six-month periods, growth in the installation and storefront businesses from expanding our domestic geographic footprint and share gains were partially offset by lower volume in the architectural glass business.

The segment reported operating income of \$3.0 million in the current quarter, compared to a loss of \$5.1 million in the prior-year quarter, and operating margins of 1.9 percent compared to negative 3.4 percent in the prior-year quarter. For the six-month period, the segment reported operating income of \$1.1 million, compared to a loss of \$12.2 million, while operating margins were 0.4 percent compared to a negative 4.3 percent in the prior-year period. The improved margins for both the quarter and six-month periods were due primarily to improved architectural glass pricing and the impact of the volume growth in our storefront business.

Architectural backlog at September 1, 2012, increased to \$299.0 million, up approximately 32 percent over the prior-year period, and 26 percent over the fourth quarter of fiscal 2012. We expect approximately \$166 million of the September 1, 2012 backlog to flow during the remainder of fiscal 2013.

Large-Scale Optical Technologies (LSO)

Second quarter net sales of \$19.6 million increased 19.2 percent over prior year net sales of \$16.4 million. The increase for the quarter was due to increased volume and mix compared to a weak second quarter of fiscal 2012 as a result of weak retail markets and the timing of customer promotions. For the six-month period, net sales were \$38.8 million, an increase of 12.7 percent over the prior-year period of \$34.5 million. The increase for the year-to-date period was due to a better mix of higher value-added picture framing products across all markets.

Operating income of \$5.2 million in the quarter was up 47.8 percent over the prior-year period and operating margins improved 5.1 percentage points to 26.5 percent, compared to 21.4 percent in the prior-year period. Operating income improved 28.4 percent in the six-month period to \$10.5 million from \$8.1 million in the prior-year period, and operating margins were 26.9 percent, up 3.3 percentage points over the prior-year period of 23.6 percent. The strong mix of value-added picture framing products and the impact from higher volume contributed to increased operating income and margins for the quarter and year-to-date periods.

Consolidated Backlog

At September 1, 2012, our consolidated backlog was \$301.3 million, up approximately 32 percent over the prior-year period and up 26 percent over the end of fiscal 2012.

The backlog of the Architectural segment represented more than 99 percent of consolidated backlog.

We view backlog as an important statistic in evaluating the level of sales activity and short-term sales trends in our business. However, as backlog is only one indicator, and is not an effective indicator of our ultimate profitability, we do not believe that backlog should be used as the sole indicator of future earnings of the Company.

Discontinued Operations

In several transactions in fiscal years 1998 through 2000, we completed the sale of our large-scale domestic curtainwall business, the sale of our detention/security business and the exit from international curtainwall operations. The remaining estimated cash expenditures related to discontinued operations are recorded as liabilities of discontinued operations and cover warranty issues relating to domestic and international construction projects that we expect to be resolved over the next five years. In the current quarter, we recorded non-cash, pre-tax earnings from discontinued operations of \$0.4 million as the result of a reduction in reserves related to the expiration of warranty periods.

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Liquidity and Capital Resources

| (Cash effect, in thousands) | Six months ended | |
|--|----------------------|--------------------|
| | September 1, 2012 | August 27, 2011 |
| Operating Activities | | |
| Net cash provided by (used in) continuing operating activities | \$10,530 | \$(14,717) |
| Investing Activities | | |
| Capital expenditures | (15,679) | (3,577) |
| Proceeds from sales of property, plant and equipment | 18 | 10,313 |
| Change in restricted investments, net | (7,920) | 10,861 |
| Net (purchases) sales of marketable securities | (14,593) | 8,822 |
| Financing Activities | | |
| Proceeds from issuance of debt | 10,000 | — |

Operating activities. Cash provided by operating activities of continuing operations was \$10.5 million for the first six months of fiscal 2013, compared to cash used of \$14.7 million in the prior-year period. Fiscal 2013 operating cash flows were positively impacted by the income reported for the year-to-date period as compared to the prior-year period loss. Additionally, in the current-year period, we were able to pre-bill more of our installation projects compared to delayed billing in the prior-year period.

Non-cash working capital (current assets, excluding cash and short-term marketable securities available for sale and short-term restricted investments, less current liabilities) was \$57.4 million at September 1, 2012, or 8.5 percent of last 12-month sales, our key metric for measuring working capital efficiency. This compares to \$44.4 million at March 3, 2012, or 6.7 percent of fiscal 2012 sales, and 11.1 percent at August 27, 2011. The dollar change from year-end was due to added working capital for future growth. We continue to effectively manage working capital; our days sales outstanding have improved by seven days at September 1, 2012, as compared to the prior-year.

Investing Activities. Through the first six months of fiscal 2013, investing activities used \$39.1 million of cash, compared to cash provided of \$24.9 million in the same period last year. The current year included new capital investments of \$15.7 million for growth and productivity improvements, as well as new product introductions and maintenance capital. Net purchases of \$7.9 million for restricted investments during the period were the result of \$10.0 million of industrial development bonds (reflected in financing activities) that were made available for current and future investment in our storefront and entrance business in Michigan, the proceeds of which are reported as restricted investments until disbursed. We increased our investments in marketable securities by \$14.6 million for the six-month period as a result of generating excess cash through operating activities noted above.

Fiscal 2012 investing activities included \$10.3 million in proceeds from the sale and leaseback of equipment. Net proceeds of \$10.9 million from restricted investments during fiscal 2012 resulted from releasing money market funds that were required to cover exposures under letters of credit that were previously held outside of our credit facility. The net position of our investments for the six-month period of fiscal 2012 resulted in \$8.8 million in net sale proceeds, as we sold investments to fund operating activities. New capital investments through the first six months of fiscal 2012 totaled \$3.6 million, primarily for safety and maintenance projects. In the first quarter of fiscal 2012, we invested in corporate-owned life insurance policies of \$1.4 million with the intention of utilizing them as a long-term funding source for our deferred compensation plan.

We expect fiscal 2013 capital expenditures to be \$25 to \$30 million, excluding any new strategic investments, for investments to improve productivity, increase capacity and introduce new products, as well as for maintenance requirements.

We continue to review our portfolio of businesses and their assets in comparison to our internal strategic and performance objectives. As part of this review, we may acquire other businesses, further invest in, fully divest and/or sell parts of our current businesses.

Financing Activities. Total outstanding borrowings at September 1, 2012, were \$30.9 million, compared to \$21.0 million as of March 3, 2012 and \$21.3 million at August 27, 2011. Long-term debt consists of \$12.0 million of recovery zone facility bonds, \$18.4 million of industrial development bonds and other debt held by GlassecViracon. The industrial development and recovery zone facility bonds mature in fiscal years 2021 through 2043 and the other debt matures in fiscal years 2013 through 2021. Our debt-to-total-capital ratio was 8.7 percent at September 1, 2012 and 6.1 percent at March 3, 2012.

During the first quarter of fiscal 2013, \$10.0 million of low-interest industrial development bonds were issued and made available for current and future investment in the Company's storefront and entrance business in Michigan. The interest rate on the bonds

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resets weekly and is equal to the market rate of interest earned for similar revenue bonds or other tax-free securities. The bonds will mature in April 2042.

We maintain an \$80.0 million revolving credit facility, which expires in January 2014. No borrowings were outstanding as of September 1, 2012 or March 3, 2012. The credit facility requires that we maintain a minimum level of net worth as defined in the credit facility based on certain quarterly financial calculations. The minimum required net worth computed in accordance with the credit agreement at September 1, 2012 was \$279.5 million, whereas our net worth as defined in the credit facility was \$323.1 million. The credit facility also requires that we maintain an adjusted debt-to-EBITDA ratio of not more than 2.75. This ratio is computed quarterly, with EBITDA computed on a rolling four-quarter basis. For purposes of calculating the adjusted debt in the debt-to-EBITDA ratio, we reduce non-credit facility debt for up to \$25 million to the extent of unrestricted cash balances, cash equivalents and short-term marketable securities available for sale in excess of \$15 million. Our ratio was 0.12 at September 1, 2012. If we are not in compliance with either of these covenants, the lenders may terminate the commitment and/or declare any loan then outstanding to be immediately due and payable. At September 1, 2012, we were in compliance with the financial covenants of the credit facility.

During fiscal 2004, the Board of Directors authorized a share repurchase program of 1,500,000 shares of common stock. The Board of Directors increased this authorization by 750,000 shares in January 2008 and by 1,000,000 in October 2008. There were no share repurchases during the first six months of fiscal 2013 or 2012. We have purchased a total of 2,279,123 shares, at a total cost of \$29.7 million, since the inception of this program. We have remaining authority to repurchase 970,877 shares under this program, which has no expiration date.

Other Financing Activities. The following summarizes our significant contractual obligations that impact our liquidity as of September 1, 2012:

| (In thousands) | Future Cash Payments Due by Fiscal Period | | | | | | Total |
|---------------------------------|---|---------|---------|---------|---------|------------|-----------|
| | 2013 Remaining | 2014 | 2015 | 2016 | 2017 | Thereafter | |
| Continuing operations | | | | | | | |
| Industrial revenue bonds | \$— | \$— | \$— | \$— | \$— | \$18,400 | \$18,400 |
| Recovery zone facility bonds | — | — | — | — | — | 12,000 | 12,000 |
| Other debt obligations | 50 | 58 | 58 | 58 | 58 | 217 | 499 |
| Operating leases (undiscounted) | 3,448 | 6,183 | 5,358 | 5,247 | 3,471 | 4,144 | 27,851 |
| Purchase obligations | 46,321 | 599 | — | — | — | — | 46,920 |
| Total cash obligations | \$49,819 | \$6,840 | \$5,416 | \$5,305 | \$3,529 | \$34,761 | \$105,670 |

From time to time, we acquire the use of certain assets, such as warehouses, automobiles, forklifts, vehicles, office equipment, hardware, software and some manufacturing equipment through operating leases. Many of these operating leases have termination penalties. However, because the assets are used in the conduct of our business operations, it is unlikely that any significant portion of these operating leases would be terminated prior to the normal expiration of their lease terms. Therefore, we consider the risk related to termination penalties to be minimal.

We have purchase obligations for raw material commitments and capital expenditures. As of September 1, 2012, these obligations totaled \$46.9 million.

We expect to make contributions of \$0.9 million to our defined-benefit pension plans in fiscal 2013, which will equal or exceed our minimum funding requirements.

As of September 1, 2012, we had \$8.7 million and \$2.0 million of unrecognized tax benefits and environmental liabilities, respectively. We are unable to reasonably estimate in which future periods these amounts will ultimately be settled.

At September 1, 2012, we had ongoing letters of credit related to construction contracts and certain industrial development and recovery zone facility bonds. The Company's \$18.4 million of industrial revenue bonds are supported by \$18.9 million of letters of credit that reduce availability of funds under our \$80.0 million credit facility. The \$12.0 million of recovery zone facility bonds are supported by \$12.3 million of letters of credit. The letters of credit by expiration period were as follows at September 1, 2012:

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| (In thousands) | Amount of Commitment Expiration Per Fiscal Period | | | | | | Total |
|---------------------------|---|----------|------|------|------|------------|----------|
| | 2013 Remaining | 2014 | 2015 | 2016 | 2017 | Thereafter | |
| Standby letters of credit | \$— | \$33,256 | \$— | \$— | \$— | \$2,500 | \$35,756 |

In addition to the above standby letters of credit, which were predominantly issued for our industrial development and recovery zone facility bonds, we are required, in the ordinary course of business, to provide a surety or performance bond that commits payments to our customers for any non-performance by us. At September 1, 2012, \$114.3 million of our backlog was bonded by performance bonds with a face value of \$369.9 million. Performance bonds do not have stated expiration dates, as we are released from the bonds upon completion of the contract. We have never been required to pay on these performance-based bonds with respect to any of our current portfolio of businesses.

We self-insure our third-party product liability coverages. As a result, a material construction project rework event would have a material adverse effect on our operating results.

For fiscal 2013, we believe that current cash on hand and available capacity under our committed revolving credit facility, as well as the expected cash to be generated from future operating activities, will be adequate to fund our working capital requirements, planned capital expenditures and dividend payments. We have total cash and short-term marketable securities available for sale of \$54.6 million, and \$56.6 million available under our credit facility at September 1, 2012. We believe that this will provide us with the financial strength to work through the ongoing weak market conditions and to continue our growth strategy through the recovery.

Outlook

The following statements are based on our current expectations for full-year fiscal 2013 results. These statements are forward-looking, and actual results may differ materially.

• Overall revenues for the year are expected to grow by mid-single digits over fiscal 2012.

• We anticipate earnings per share of \$0.56 to \$0.64.

• Capital expenditures are projected to be approximately \$25 to \$30 million, excluding any new strategic investments.

Related Party Transactions

No material changes have occurred in the disclosure with respect to our related party transactions set forth in our Annual Report on Form 10-K for the fiscal year ended March 3, 2012.

Critical Accounting Policies

No material changes have occurred in the disclosure of our critical accounting policies set forth in our Annual Report on Form 10-K for the fiscal year ended March 3, 2012.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

No material changes have occurred to the disclosures of quantitative and qualitative market risk set forth in our Annual Report on Form 10-K for the fiscal year ended March 3, 2012.

Item 4. Controls and Procedures

a) Evaluation of Disclosure Controls and Procedures. As of the end of the period covered by this report (the Evaluation Date), we carried out an evaluation, under the supervision and with the participation of management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective to ensure

that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in applicable rules and forms, and (ii) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

Changes in internal controls: There was no change in the Company's internal control over financial reporting that b) occurred during the fiscal quarter ended September 1, 2012, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

The Company has been a party to various legal proceedings incidental to its normal operating activities. In particular, like others in the construction supply industry, the Company's architectural segment businesses are routinely involved in various disputes and claims arising out of construction projects, sometimes involving significant monetary damages or product replacement. The Company has also been subject to litigation arising out of employment practices, workers compensation, general liability and automobile claims. Although it is difficult to accurately predict the outcome of such proceedings, facts currently available indicate that no such claims will result in losses that would have a material adverse effect on the results of operations or financial condition of the Company.

Item 1A. Risk Factors

There have been no material changes or additions to our risk factors discussed in our Annual Report on Form 10-K for the fiscal year ended March 3, 2012.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information with respect to purchases made by the Company of its own stock during the second quarter of fiscal 2013:

| Period | Total Number of Shares Purchased (a) | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (b) | Maximum Number of Shares that May Yet Be Purchased under the Plans or Programs |
|---|--------------------------------------|------------------------------|--|--|
| June 3, 2012 through June 30, 2012 | — | \$— | — | 970,877 |
| July 1, 2012 through July 28, 2012 | 4,134 | 16.40 | — | 970,877 |
| July 29, 2012 through September 1, 2012 | — | — | — | 970,877 |
| Total | 4,134 | \$16.40 | — | 970,877 |

(a) The shares in this column represent shares that were surrendered to us by plan participants to satisfy stock-for-stock option exercises or withholding tax obligations related to stock-based compensation.

In April 2003, the Board of Directors authorized the repurchase of 1,500,000 shares of Company stock, which was announced on April 10, 2003. In January 2008, the Board of Directors increased the authorization by 750,000 (b) shares, which was announced on January 24, 2008. In October 2008, the Board of Directors increased the authorization by 1,000,000 shares, which was announced on October 8, 2008. The Company's repurchase program does not have an expiration date.

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Item 6. Exhibits

- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101 The following materials from Apogee Enterprises, Inc.'s Quarterly Report on Form 10-Q for the quarter ended September 1, 2012 are furnished herewith, formatted in XBRL (Extensible Business Reporting Language): (i) the Consolidated Balance Sheets as of September 1, 2012 and March 3, 2012, (ii) the Consolidated Results of Operations for the three and six months ended September 1, 2012 and August 27, 2011, (iii) the Consolidated Statements of Comprehensive Earnings for the three and six months ended September 1, 2012 and August 27, 2011, (iv) the Consolidated Statements of Cash Flows for the six months ended September 1, 2012 and August 27, 2011, and (v) Notes to Consolidated Financial Statements.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

APOGEE ENTERPRISES, INC.

Date: October 11, 2012

By: /s/ Joseph F. Puishys
Joseph F. Puishys
President and Chief
Executive Officer
(Principal Executive Officer)

Date: October 11, 2012

By: /s/ James S. Porter
James S. Porter
Chief Financial Officer
(Principal Financial and
Accounting Officer)

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Exhibit Index to Form 10-Q for the Period Ended September 1, 2012

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