

SEI INVESTMENTS CO
Form 10-Q
July 26, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)*

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended June 30, 2013

or
 Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from _____ to _____

0-10200
(Commission File Number)

SEI INVESTMENTS COMPANY
(Exact name of registrant as specified in its charter)

Pennsylvania
(State or other jurisdiction of incorporation or organization)
1 Freedom Valley Drive, Oaks, Pennsylvania 19456-1100
(Address of principal executive offices)
(Zip Code)
(610) 676-1000

23-1707341
(IRS Employer Identification Number)

(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares outstanding of the registrant's common stock as of July 24, 2013 was 171,770,764.

SEI Investments Company

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PART I. FINANCIAL INFORMATION

Item 1. Consolidated Financial Statements.

SEI Investments Company
 Consolidated Balance Sheets
 (unaudited)
 (In thousands)

| | June 30, 2013 | December 31, 2012 |
|---|---------------|----------------------|
| Assets | | |
| Current Assets: | | |
| Cash and cash equivalents | \$487,059 | \$452,247 |
| Restricted cash | 5,500 | 6,000 |
| Receivables from regulated investment companies | 35,958 | 31,084 |
| Receivables, net of allowance for doubtful accounts of \$1,288 and \$805 (Note 4) | 184,870 | 171,734 |
| Deferred income taxes | 1,093 | 2,012 |
| Securities owned (Note 6) | 21,103 | 20,088 |
| Other current assets | 17,793 | 18,239 |
| Total Current Assets | 753,376 | 701,404 |
| Property and Equipment, net of accumulated depreciation of \$209,061 and \$201,418 (Note 4) | 119,195 | 127,581 |
| Capitalized Software, net of accumulated amortization of \$166,302 and \$149,747 | 313,121 | 307,490 |
| Investments Available for Sale (Note 6) | 64,296 | 75,869 |
| Trading Securities (Note 6) | 5,396 | 5,909 |
| Investment in Unconsolidated Affiliates (Note 2) | 81,777 | 77,398 |
| Other Assets, net | 10,707 | 14,173 |
| Total Assets | \$1,347,868 | \$1,309,824 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
 Consolidated Balance Sheets
 (unaudited)
 (In thousands, except par value)

| | June 30, 2013 | December 31, 2012 |
|---|---------------|----------------------|
| Liabilities and Equity | | |
| Current Liabilities: | | |
| Accounts payable | \$1,802 | \$11,248 |
| Accrued liabilities (Note 4) | 128,131 | 138,305 |
| Deferred revenue | 1,314 | 2,452 |
| Total Current Liabilities | 131,247 | 152,005 |
| Deferred Income Taxes | 82,269 | 93,458 |
| Other Long-term Liabilities (Note 11) | 7,857 | 7,032 |
| Total Liabilities | 221,373 | 252,495 |
| Commitments and Contingencies (Note 12) | | |
| Equity: | | |
| SEI Investments shareholders' equity: | | |
| Common stock, \$.01 par value, 750,000 shares authorized; 171,516 and 172,220 shares issued and outstanding | 1,715 | 1,722 |
| Capital in excess of par value | 678,050 | 624,305 |
| Retained earnings | 448,729 | 405,914 |
| Accumulated other comprehensive (loss) income, net | (1,999 |) 6,239 |
| Total SEI Investments shareholders' equity | 1,126,495 | 1,038,180 |
| Noncontrolling interest | — | 19,149 |
| Total Equity | 1,126,495 | 1,057,329 |
| Total Liabilities and Equity | \$1,347,868 | \$1,309,824 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
Consolidated Statements of Operations
(unaudited)
(In thousands, except per share data)

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|-----------|---------------------------|-----------|
| | 2013 | 2012 | 2013 | 2012 |
| Revenues: | | | | |
| Asset management, administration and distribution fees | \$203,722 | \$176,613 | \$402,355 | \$349,567 |
| Information processing and software servicing fees | 62,468 | 57,254 | 127,000 | 113,454 |
| Transaction-based and trade execution fees | 8,384 | 7,370 | 17,098 | 16,114 |
| Total revenues | 274,574 | 241,237 | 546,453 | 479,135 |
| Expenses: | | | | |
| Subadvisory, distribution and other asset management costs | 29,652 | 25,417 | 57,586 | 53,420 |
| Software royalties and other information processing costs | 7,884 | 5,695 | 15,371 | 12,636 |
| Brokerage commissions | 6,260 | 5,634 | 12,772 | 11,941 |
| Compensation, benefits and other personnel | 86,715 | 80,531 | 175,325 | 159,074 |
| Stock-based compensation | 10,607 | 3,865 | 15,900 | 7,898 |
| Consulting, outsourcing and professional fees | 33,451 | 26,329 | 65,300 | 53,284 |
| Data processing and computer related | 12,316 | 11,659 | 24,374 | 23,124 |
| Facilities, supplies and other costs | 15,559 | 15,272 | 33,707 | 29,780 |
| Amortization | 8,427 | 7,407 | 16,669 | 15,029 |
| Depreciation | 5,730 | 5,630 | 11,434 | 11,062 |
| Total expenses | 216,601 | 187,439 | 428,438 | 377,248 |
| Income from operations | 57,973 | 53,798 | 118,015 | 101,887 |
| Net (loss) gain from investments | (177 |) 664 | 103 | 3,869 |
| Interest and dividend income | 688 | 1,440 | 1,741 | 2,927 |
| Interest expense | (114 |) (113 |) (227 |) (274 |
| Equity in earnings of unconsolidated affiliates | 27,588 | 22,712 | 55,176 | 50,042 |
| Gain on sale of subsidiary (Note 13) | — | — | 22,112 | — |
| Other income (Note 14) | 43,429 | — | 43,429 | — |
| Net income before income taxes | 129,387 | 78,501 | 240,349 | 158,451 |
| Income taxes | 45,893 | 28,762 | 84,585 | 58,477 |
| Net income | 83,494 | 49,739 | 155,764 | 99,974 |
| Less: Net income attributable to the noncontrolling interest | — | (184 |) (350 |) (454 |
| Net income attributable to SEI Investments Company | \$83,494 | \$49,555 | \$155,414 | \$99,520 |
| Basic earnings per common share | \$0.48 | \$0.28 | \$0.90 | \$0.57 |
| Shares used to compute basic earnings per share | 172,223 | 174,830 | 172,411 | 175,589 |
| Diluted earnings per common share | \$0.47 | \$0.28 | \$0.88 | \$0.56 |
| Shares used to compute diluted earnings per share | 176,058 | 175,913 | 176,032 | 176,791 |
| Dividends declared per common share | \$0.20 | \$0.15 | \$0.20 | \$0.15 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
Consolidated Statements of Comprehensive Income
(unaudited)
(In thousands)

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|----------|---------------------------|-----------|
| | 2013 | 2012 | 2013 | 2012 |
| Net income | \$83,494 | \$49,739 | \$155,764 | \$99,974 |
| Other comprehensive (loss) income, net of tax: | | | | |
| Foreign currency translation adjustments | (1,800) | (2,156) | (7,107) | 547 |
| Unrealized holding (loss) gain on investments: | | | | |
| Unrealized holding (losses) gains during the period, net of income taxes of \$(771), \$70, \$(812) and \$77 | (1,361) | 25 | (1,240) | 56 |
| Less: reclassification adjustment for (gains) losses realized in net income, net of income taxes of \$(66), \$12, \$(185) and \$(23) | (121) | (1,482) | 23 | 48 |
| | (342) | (1,582) | (37) | 19 |
| Total other comprehensive (loss) income, net of tax | (3,282) | (2,108) | (8,689) | 566 |
| Comprehensive income | \$80,212 | \$47,631 | \$147,075 | \$100,540 |
| Comprehensive (income) loss attributable to the noncontrolling interest | — | (30) | 101 | (783) |
| Comprehensive income attributable to SEI Investments Company | \$80,212 | \$47,601 | \$147,176 | \$99,757 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
Consolidated Statements of Cash Flows
(unaudited)
(In thousands)

| | Six Months Ended June 30, | |
|--|---------------------------|-----------|
| | 2013 | 2012 |
| Cash flows from operating activities: | | |
| Net income | \$155,764 | \$99,974 |
| Adjustments to reconcile net income to net cash provided by operating activities | (32,450) | (24,861) |
| Net cash provided by operating activities | 123,314 | 75,113 |
| Cash flows from investing activities: | | |
| Additions to property and equipment | (3,564) | (16,344) |
| Additions to capitalized software | (22,186) | (18,214) |
| Purchases of marketable securities | (15,484) | (13,827) |
| Prepayments and maturities of marketable securities | 17,807 | 22,170 |
| Sales of marketable securities | 5,988 | 737 |
| Purchases of other investments | (2,604) | (2,720) |
| Sale of subsidiary, net of cash transferred (See Note 13) | 6,028 | — |
| Net cash used in investing activities | (14,015) | (28,198) |
| Cash flows from financing activities: | | |
| Purchase and retirement of common stock | (86,376) | (80,899) |
| Proceeds from issuance of common stock | 39,634 | 14,765 |
| Tax benefit on stock options exercised | 6,655 | (1,638) |
| Payment of dividends | (34,400) | (52,635) |
| Net cash used in financing activities | (74,487) | (120,407) |
| Net increase (decrease) in cash and cash equivalents | 34,812 | (73,492) |
| Cash and cash equivalents, beginning of period | 452,247 | 420,986 |
| Cash and cash equivalents, end of period | \$487,059 | \$347,494 |

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements
(all figures are in thousands except per share data)

Note 1. Summary of Significant Accounting Policies

Nature of Operations

SEI Investments Company (the Company), a Pennsylvania corporation, provides investment processing, investment management, and investment operations solutions to corporations, financial institutions, financial advisors, and ultra-high-net-worth families in the United States, Canada, the United Kingdom, continental Europe, and other various locations throughout the world. Investment processing solutions consist of application and business process outsourcing services, professional services and transaction-based services. Revenues from investment processing solutions are recognized in Information processing and software servicing fees on the accompanying Consolidated Statements of Operations, except for fees earned associated with trade execution services.

Investment management programs consist of mutual funds, alternative investments and separate accounts. These include a series of money market, equity, fixed-income and alternative investment portfolios, primarily in the form of registered investment companies. The Company serves as the administrator and investment advisor for many of these products. Revenues from investment management programs are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment operations solutions offer investment managers support for traditional investment products such as mutual funds, collective investment trusts, exchange-traded funds, and institutional and separate accounts, by providing outsourcing services including fund and investment accounting, administration, reconciliation, investor servicing and client reporting. These solutions also provide support to managers focused on alternative investments who manage hedge funds, funds of hedge funds, private equity funds and real estate funds, across registered, partnership and separate account structures domiciled in the United States and overseas. Revenues from investment operations solutions are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

On July 31, 2012, the Company entered into a definitive agreement to sell all ownership interest in the asset management firm SEI Asset Korea (SEI AK), a joint venture located in South Korea. The Company's ownership interest in SEI AK was 56.1 percent. On March 28, 2013, all conditions subject to closing the transaction were satisfied and all ownership interests in SEI AK were transferred to the buyer (See Note 13).

Basis of Presentation

The accompanying Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Certain financial information and accompanying note disclosure normally included in the Company's Annual Report on Form 10-K has been condensed or omitted. The interim financial information is unaudited but reflects all adjustments (consisting of only normal recurring adjustments) which are, in the opinion of management, necessary for a fair statement of financial position of the Company as of June 30, 2013, the results of operations for the three and six months ended June 30, 2013 and 2012, and cash flows for the six month periods ended June 30, 2013 and 2012. These interim Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the Notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

There have been no significant changes in significant accounting policies during the six months ended June 30, 2013 as compared to the significant accounting policies described in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Cash and Cash Equivalents

Cash and cash equivalents includes \$311,335 and \$247,314 at June 30, 2013 and December 31, 2012, respectively, primarily invested in SEI-sponsored open-ended money market mutual funds.

Restricted Cash

Restricted cash includes \$5,000 at June 30, 2013 and December 31, 2012 segregated for regulatory purposes related to trade-execution services conducted by SEI Investments (Europe) Limited. Restricted cash also includes \$500 and \$1,000 at June 30, 2013 and December 31, 2012, respectively, segregated in special reserve accounts for the benefit of

customers of the Company's broker-dealer subsidiary, SEI Investments Distribution Co. (SIDCO), in accordance with certain rules established by the Securities and Exchange Commission for broker-dealers.

Capitalized Software

The Company capitalized \$22,186 and \$18,214 of software development costs during the six months ended June 30, 2013 and 2012, respectively. As of June 30, 2013, capitalized software placed into service included on the accompanying

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Consolidated Balance Sheet had a weighted average remaining life of approximately 9.0 years. Amortization expense related to capitalized software was \$16,555 and \$14,531 during the six months ended June 30, 2013 and 2012, respectively.

Software development costs capitalized during the six months ended June 30, 2013 and 2012 relates to the continued development of the SEI Wealth Platform (SWP), formerly known as the Global Wealth Platform or GWP. As of June 30, 2013, the net book value of SWP was \$310,478, net of accumulated amortization of \$136,260. Capitalized software development costs in-progress at June 30, 2013 associated with future releases to SWP were \$2,454. SWP has an estimated useful life of 15 years and a weighted average remaining life of 9.0 years. Amortization expense for SWP was \$16,321 and \$14,297 during the six months ended June 30, 2013 and 2012, respectively.

Earnings per Share

The calculations of basic and diluted earnings per share for the three months ended June 30, 2013 and 2012 are:

| | For the Three Months Ended June 30, 2013 | | |
|-----------------------------------|--|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per Share Amount |
| Basic earnings per common share | \$83,494 | 172,223 | \$0.48 |
| Dilutive effect of stock options | — | 3,835 | |
| Diluted earnings per common share | \$83,494 | 176,058 | \$0.47 |

| | For the Three Months Ended June 30, 2012 | | |
|-----------------------------------|--|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per Share Amount |
| Basic earnings per common share | \$49,555 | 174,830 | \$0.28 |
| Dilutive effect of stock options | — | 1,083 | |
| Diluted earnings per common share | \$49,555 | 175,913 | \$0.28 |

Employee stock options to purchase 5,548,000 and 16,637,000 shares of common stock, with an average exercise price of \$29.22 and \$22.75, were outstanding during the three months ended June 30, 2013 and 2012, respectively, but not included in the computation of diluted earnings per common share because the effect on diluted earnings per common share would have been anti-dilutive.

| | For the Six Months Ended June 30, 2013 | | |
|-----------------------------------|--|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per Share Amount |
| Basic earnings per common share | \$155,414 | 172,411 | \$0.90 |
| Dilutive effect of stock options | — | 3,621 | |
| Diluted earnings per common share | \$155,414 | 176,032 | \$0.88 |

| | For the Six Months Ended June 30, 2012 | | |
|-----------------------------------|--|-------------------------|---------------------|
| | Income (Numerator) | Shares (Denominator) | Per Share Amount |
| Basic earnings per common share | \$99,520 | 175,589 | \$0.57 |
| Dilutive effect of stock options | — | 1,202 | |
| Diluted earnings per common share | \$99,520 | 176,791 | \$0.56 |

Employee stock options to purchase 6,745,000 and 14,017,000 shares of common stock, with an average exercise price of \$28.01 and \$23.40, were outstanding during the six months ended June 30, 2013 and 2012, respectively, but not included in the computation of diluted earnings per common share because the effect on diluted earnings per common share would have been anti-dilutive.

Statements of Cash Flows

For purposes of the Consolidated Statements of Cash Flows, the Company considers investment instruments purchased with an original maturity of three months or less to be cash equivalents.

The following table provides the details of the adjustments to reconcile net income to net cash provided by operating activities for the six months ended June 30:

| | 2013 | 2012 | |
|---|-----------|-----------|---|
| Net income | \$155,764 | \$99,974 | |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | |
| Depreciation | 11,434 | 11,062 | |
| Amortization | 16,669 | 15,029 | |
| Equity in earnings of unconsolidated affiliates | (55,176 |) (50,042 |) |
| Distributions received from unconsolidated affiliate | 53,797 | 47,443 | |
| Stock-based compensation | 15,900 | 7,898 | |
| Provision for losses on receivables | 483 | (104 |) |
| Deferred income tax expense | (10,000 |) (1,291 |) |
| Gain from sale of SEI AK (See Note 13) | (22,112 |) — | |
| Net realized gains from investments | (103 |) (3,869 |) |
| Change in other long-term liabilities | 825 | 2,356 | |
| Change in other assets | 559 | (916 |) |
| Other | (7,251 |) 657 | |
| Change in current asset and liabilities | | | |
| Decrease (increase) in | | | |
| Restricted cash for broker-dealer operations | 500 | — | |
| Receivables from regulated investment companies | (4,874 |) (7,881 |) |
| Receivables | (16,407 |) (26,992 |) |
| Other current assets | 344 | 147 | |
| Increase (decrease) in | | | |
| Accounts payable | (9,433 |) 1,851 | |
| Accrued liabilities | (6,467 |) (18,810 |) |
| Deferred revenue | (1,138 |) (1,399 |) |
| Total adjustments | (32,450 |) (24,861 |) |
| Net cash provided by operating activities | \$123,314 | \$75,113 | |

Reclassifications

Certain prior year amounts have been reclassified to conform to current year presentation.

Note 2. Investment in Unconsolidated Affiliates

LSV Asset Management

The Company has an investment in the general partnership LSV Asset Management (LSV). LSV is a registered investment advisor that provides investment advisory services to institutions, including pension plans and investment companies. LSV is currently an investment sub-advisor for a small number of SEI-sponsored mutual funds. The Company accounts for its interest in LSV using the equity method because of its less than 50 percent ownership. The Company's interest in the net assets of LSV is reflected in Investment in unconsolidated affiliates on the accompanying Consolidated Balance Sheets and its interest in the earnings of LSV is reflected in Equity in earnings of unconsolidated affiliates on the accompanying Consolidated Statements of Operations.

As of December 31, 2012, the Company's total partnership interest in LSV was approximately 39.8 percent. In March 2009, certain partners (the Contributing partners) of LSV, including the Company, designated a portion of their partnership interest for the purpose of providing an interest in the partnership to a select group of key employees. Until such time an

interest in the partnership is issued to a key employee, all profits, losses, distributions and other rights and obligations relating to such unissued interests remains with the Contributing partners. Each issuance must be authorized by unanimous vote of all Contributing partners. In April 2013, the Contributing partners agreed to provide certain key employees an interest in LSV, thereby reducing the Company's interest in LSV to approximately 39.3 percent. At June 30, 2013, the Company's total investment in LSV was \$70,505. The investment in LSV exceeded the underlying equity in the net assets of LSV by \$3,062 which is considered goodwill embedded in the investment. The Company receives partnership distributions from LSV on a quarterly basis. The Company received partnership distribution payments from LSV for \$53,797 and \$47,443 in the six months ended June 30, 2013 and 2012, respectively.

The Company's proportionate share in the earnings of LSV was \$27,780 and \$22,712 during the three months ended June 30, 2013 and 2012, respectively. During the six months ended June 30, 2013 and 2012, the Company's proportionate share in the earnings of LSV was \$55,586 and \$50,042, respectively.

The following table contains the condensed statements of operations of LSV for the three and six months ended June 30, 2013 and 2012:

| | Three Months Ended | | Six Months Ended June | |
|------------|--------------------|----------|-----------------------|-----------|
| | June 30, | 2012 | 30, | 2012 |
| | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$83,682 | \$69,189 | \$164,598 | \$146,654 |
| Net income | 70,922 | 57,372 | 141,102 | 124,045 |

Guaranty Agreement with LSV Employee Group II

In April 2011, LSV Employee Group II agreed to purchase a partnership interest of an existing LSV employee for \$4,300, of which \$3,655 was financed through a term loan with Bank of America, N.A. (Bank of America). The Company provided an unsecured guaranty to the lenders of all the obligations of LSV Employee Group II. The lenders have the right to seek payment from the Company in the event of a default by LSV Employee Group II.

As of July 24, 2013, the remaining unpaid principal balance of the term loan was \$1,335. LSV Employee Group II has met all financial obligations to date regarding the scheduled repayment of the term loan since its origination. The Company, in its capacity as guarantor, currently has no obligation of payment relating to the term loan of LSV Employee Group II and, furthermore, fully expects that LSV Employee Group II will meet all of their future obligations regarding the term loan.

Guaranty Agreement with LSV Employee Group III

In October 2012, LSV Employee Group III purchased a portion of the partnership interest of three existing LSV employees for \$77,700, of which \$69,930 was financed through two syndicated term loan facilities contained in a credit agreement with The PrivateBank and Trust Company. The Company provided an unsecured guaranty for \$45,000 of the obligations of LSV Employee Group III to the lenders through a guaranty agreement. LSV agreed to provide an unsecured guaranty for \$24,930 of the obligations of LSV Employee Group III to the lenders through a separate guaranty agreement.

As of July 24, 2013, the remaining unpaid principal balances of the term loans guaranteed by LSV and the Company were \$16,469 and \$45,000, respectively. LSV Employee Group III has met all financial obligations to date regarding the scheduled repayment of the term loans since origination. The Company, in its capacity as guarantor, currently has no obligation of payment relating to the term loan of LSV Employee Group III and, furthermore, fully expects that LSV Employee Group III will meet all of their future obligations regarding the term loan.

Investment in Gao Fu Limited

The Company has an investment in Gao Fu Limited (Gao Fu), a wealth services firm based in Shanghai in the Republic of China. The Company accounts for its interest in Gao Fu using the equity method. At June 30, 2013, the Company's total investment in Gao Fu was \$11,272. The Company's proportionate share in the losses of Gao Fu was \$410 during the six months ended June 30, 2013.

Note 3. Variable Interest Entities – Investment Products

The Company has created numerous investment products for its clients in various types of legal entity structures. The Company serves as the Manager, Administrator and Distributor for these investment products and may also serve as the Trustee for some of the investment products. Clients are the equity investors and participate in proportion to their ownership percentage in the net income and net capital gains of the products, and, on liquidation, will participate in proportion to their ownership percentage in the remaining net assets of the products after satisfaction of outstanding liabilities. Some of the Company's investment products have been determined to be VIEs at inception.

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The Company does not have a significant equity investment in any of the VIEs and does not have an obligation to enter into any guarantee agreements with the VIEs. The Company is not the primary beneficiary of the VIEs because the expected fees and the expected return on any investment into the VIE by the Company relative to the expected returns of the VIE to the equity investor holders does not approach 50 percent of the expected losses or gains of the VIEs. Therefore, the Company is not required to consolidate any investment products that are VIEs into its financial statements. The Company's variable interest in the VIEs, which consists of management fees and in some situations, seed capital, is not considered a significant variable interest.

The risks to the Company associated with its involvement with any of the investment products that are VIEs are limited to the cash flows received from the revenue generated for asset management, administration and distribution services and any equity investments in the VIEs. Both of these items are not significant. The Company has no other financial obligation to the VIEs.

Amounts relating to fees due from the VIEs included in Receivables and amounts relating to equity investments in the VIEs included in Investments Available for Sale on the Company's Consolidated Balance Sheets are not significant to the total assets of the Company.

Note 4. Composition of Certain Financial Statement Captions

Receivables

Receivables on the accompanying Consolidated Balance Sheets consist of:

| | June 30, 2013 | December 31, 2012 |
|---------------------------------------|---------------|----------------------|
| Trade receivables | \$52,104 | \$46,650 |
| Fees earned, not billed | 122,068 | 116,019 |
| Other receivables | 11,986 | 9,870 |
| | 186,158 | 172,539 |
| Less: Allowance for doubtful accounts | (1,288) | (805) |
| | \$184,870 | \$171,734 |

Fees earned, not billed represents receivables earned but unbilled and results from timing differences between services provided and contractual billing schedules. These billing schedules generally provide for fees to be billed on a quarterly basis. In addition, certain fees earned from investment operations services are calculated based on assets under administration that have a prolonged valuation process which delays billings to clients.

Receivables from regulated investment companies on the accompanying Consolidated Balance Sheets primarily represent fees receivable for distribution, investment advisory, and administration services to various regulated investment companies sponsored by SEI.

Property and Equipment

Property and Equipment on the accompanying Consolidated Balance Sheets consists of:

| | June 30, 2013 | December 31, 2012 |
|--------------------------------|---------------|----------------------|
| Buildings | \$138,002 | \$137,751 |
| Equipment | 65,961 | 66,167 |
| Land | 9,929 | 9,929 |
| Purchased software | 92,656 | 91,468 |
| Furniture and fixtures | 16,781 | 18,535 |
| Leasehold improvements | 4,456 | 5,037 |
| Construction in progress | 471 | 112 |
| | 328,256 | 328,999 |
| Less: Accumulated depreciation | (209,061) | (201,418) |
| Property and Equipment, net | \$119,195 | \$127,581 |

The Company recognized \$11,434 and \$11,062 in depreciation expense related to property and equipment for the six months ended June 30, 2013 and 2012, respectively.

Accrued Liabilities

Accrued liabilities on the accompanying Consolidated Balance Sheets consist of:

| | June 30, 2013 | December 31, 2012 |
|--|---------------|-------------------|
| Accrued employee compensation | \$37,276 | \$63,996 |
| Accrued employee benefits and other personnel | 5,066 | 7,299 |
| Accrued consulting, outsourcing and professional fees | 19,658 | 16,676 |
| Accrued brokerage fees | 4,813 | 5,733 |
| Accrued sub-advisory, distribution and other asset management fees | 22,240 | 17,548 |
| Accrued income taxes | 18,437 | 104 |
| Other accrued liabilities | 20,641 | 26,949 |
| Total accrued liabilities | \$128,131 | \$138,305 |

Note 5. Fair Value Measurements

The fair value of the Company's financial assets and liabilities is determined in accordance with the fair value hierarchy. The fair value of the Company's Level 1 financial assets consist mainly of investments in equity and fixed-income mutual funds that are quoted daily. Level 2 financial assets consist of Government National Mortgage Association (GNMA) mortgage-backed pass-through certificates, Federal Home Loan Bank (FHLB) and other U.S. government agency short-term notes and investment grade commercial paper. The Company's Level 2 financial assets, with the exception of the GNMA securities, were purchased as part of a cash management program requiring only short term, top-tier investment grade government and corporate securities. The GNMA mortgage-backed pass-through certificates were purchased for the sole purpose of satisfying specific regulatory requirements imposed on our wholly-owned limited purpose federal thrift subsidiary, SEI Private Trust Company (SPTC). As a result, the Company's Level 2 financial assets are limited to only these types of fixed income securities. The valuation of the Company's Level 2 financial assets are based upon securities pricing policies and procedures utilized by third-party pricing vendors. The pricing policies and procedures applied during the six months ended June 30, 2013 were consistent with those as described in our Annual Report on Form 10-K at December 31, 2012. The Company's Level 3 financial assets consist of an investment product in the process of liquidation that is closed to new investors. The Company had no Level 3 financial liabilities at June 30, 2013 or December 31, 2012. There were no transfers of financial assets between levels within the fair value hierarchy during the six months ended June 30, 2013.

The fair value of certain financial assets and liabilities of the Company was determined using the following inputs:

At June 30, 2013

Fair Value Measurements at Reporting Date Using

| Assets | Total | Quoted Prices | | |
|--|----------|--|---|---|
| | | in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Equity available-for-sale securities | \$10,687 | \$10,687 | \$— | \$— |
| Fixed income available-for-sale securities | 53,609 | — | 53,609 | — |
| Fixed income securities owned | 21,103 | — | 21,103 | — |
| Trading securities | 5,396 | 4,231 | — | 1,165 |
| | \$90,795 | \$14,918 | \$74,712 | \$1,165 |

| Assets | At December 31, 2012 Fair Value Measurements at Reporting Date Using | | | |
|--|---|--|---|--|
| | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Equity available-for-sale securities | \$ 15,926 | \$ 15,926 | \$— | \$— |
| Fixed income available-for-sale securities | 59,943 | — | 59,943 | — |
| Fixed income securities owned | 20,088 | — | 20,088 | — |
| Trading securities | 5,909 | 4,706 | — | 1,203 |
| | \$ 101,866 | \$ 20,632 | \$ 80,031 | \$ 1,203 |

The table below presents a reconciliation for all assets and liabilities of the Company measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the period from January 1, 2013 to June 30, 2013:

| | |
|--|--------------------------------|
| Balance, January 1, 2013 | Trading Securities \$ 1,203 |
| Purchases | — |
| Issuances | — |
| Principal prepayments and settlements | — |
| Sales | — |
| Total gains or (losses) (realized/unrealized): | |
| Included in earnings | (38) |
| Included in other comprehensive income | — |
| Transfers in and out of Level 3 | — |
| Balance, June 30, 2013 | \$ 1,165 |

The table below presents a reconciliation for all assets and liabilities of the Company measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the period from January 1, 2012 to June 30, 2012:

| | |
|--|---------------------------------|
| Balance, January 1, 2012 | Trading Securities \$ 52,623 |
| Purchases | — |
| Issuances | — |
| Principal prepayments and settlements | (7,176) |
| Sales | — |
| Total gains or (losses) (realized/unrealized): | |
| Included in earnings | 3,941 |
| Included in other comprehensive income | — |
| Transfers in and out of Level 3 | — |
| Balance, June 30, 2012 | \$ 49,388 |

Note 6. Marketable Securities

Investments Available for Sale

Investments available for sale classified as non-current assets consist of:

| | At June 30, 2013 | | | |
|---------------------------------|------------------|------------------------------|-------------------------------|---------------|
| | Cost Amount | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| SEI-sponsored mutual funds | \$7,576 | \$532 | \$(6 |) \$8,102 |
| Equities and other mutual funds | 2,600 | — | (15 |) 2,585 |
| Debt securities | 52,316 | 1,293 | — | 53,609 |
| | \$62,492 | \$1,825 | \$(21 |) \$64,296 |

| | At December 31, 2012 | | | |
|---------------------------------|----------------------|------------------------------|-------------------------------|---------------|
| | Cost Amount | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| SEI-sponsored mutual funds | \$12,953 | \$376 | \$(13 |) \$13,316 |
| Equities and other mutual funds | 2,610 | — | — | 2,610 |
| Debt securities | 55,923 | 4,020 | — | 59,943 |
| | \$71,486 | \$4,396 | \$(13 |) \$75,869 |

Net unrealized holding gains at June 30, 2013 and December 31, 2012 were \$1,247 (net of income tax expense of \$557) and \$2,829 (net of income tax expense of \$1,554), respectively. These net unrealized gains are reported as a separate component of Accumulated other comprehensive (loss) income on the accompanying Consolidated Balance Sheets.

There were gross realized gains of \$703 and gross realized losses of \$175 from available-for-sale securities during the six months ended June 30, 2013. There were no material gross realized gains or losses from available-for-sale securities during the six months ended June 30, 2012. Gains and losses from available-for-sale securities, including amounts reclassified from accumulated comprehensive income, are reflected in Net (loss) gain from investments on the accompanying Consolidated Statements of Operations.

The Company's debt securities classified as available-for-sale securities are issued by GNMA and are backed by the full faith and credit of the U.S. government. These securities were purchased to satisfy applicable regulatory requirements of SPTC and have maturity dates which range from 2020 to 2043.

Trading Securities

The Company records all of its trading securities on the accompanying Consolidated Balance Sheets at fair value. Unrealized gains and losses from the change in fair value of these securities are recognized in Net (loss) gain from investments on the accompanying Consolidated Statements of Operations.

Trading securities of the Company primarily consist of an investment related to the startup of mutual funds sponsored by LSV. These mutual funds are U.S. dollar denominated funds that invests primarily in securities of Canadian and Australian companies as well as various other global securities. The underlying securities held by the funds are translated into U.S. dollars within the funds. The funds had a fair value of \$4,231 and \$4,706 at June 30, 2013 and December 31, 2012, respectively. The Company recognized losses of \$475 and gains of \$163 from the change in fair value of the funds during the six months ended June 30, 2013 and 2012, respectively. During the three months ended June 30, 2013 and 2012, the Company recognized losses of \$460 and \$355, respectively, from the change in fair value of the funds.

During the six months ended June 30, 2012, the Company recognized gains from structured investment vehicle (SIV) securities of \$3,954. The gains from SIV securities are reflected in Net (loss) gain from investments on the accompanying Consolidated Statements of Operations. In November 2012, the Company sold its remaining SIV securities and no longer owns any SIV securities.

Securities Owned

The Company's broker-dealer subsidiary, SIDCO, has investments in U.S. government agency and commercial paper securities with maturity dates less than one year. These investments are reflected as Securities owned on the accompanying Consolidated Balance Sheets. Due to specialized accounting practices applicable to investments by broker-dealers, the securities are reported at fair value and changes in fair value are recorded in current period earnings. The securities had a fair

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value of \$21,103 and \$20,088 at June 30, 2013 and December 31, 2012, respectively. There were no material net gains or losses from the change in fair value of the securities during the three and six months ended June 30, 2013 and 2012.

Note 7. Lines of Credit

The Company has a five-year \$300,000 Credit Agreement (the Credit Facility) with Wells Fargo Bank, National Association, and a syndicate of other lenders. The Credit Facility is scheduled to expire in February 2017, at which time any aggregate principal amount of loans outstanding becomes payable in full. Any borrowings made under the Credit Facility will accrue interest at 1.25 percent above LIBOR. There is also a commitment fee equal to 0.15 percent per annum on the daily unused portion of the facility. The aggregate amount of the Credit Facility may be increased by an additional \$100,000 under certain conditions set forth in the agreement. The Credit Facility contains covenants that restrict the ability of the Company to engage in mergers, consolidations, asset sales, investments, transactions with affiliates, or to incur liens, as defined in the agreement. In the event of a default under the Credit Facility, the Company would also be restricted from paying dividends on, or repurchasing, its common stock without the approval of the lenders. None of the covenants of the Credit Facility negatively affect the Company's liquidity or capital resources. Both the interest rate and commitment fee prices may increase if the Company's leverage ratio reaches certain levels. Upon the occurrence of certain financial or economic events, significant corporate events, or certain other events of default constituting an event of default under the Credit Facility, all loans outstanding may be declared immediately due and payable and all commitments under the agreement may be terminated. The Company had no borrowings through the Credit Facility at June 30, 2013. The Company was in compliance with all covenants of the Credit Facility at June 30, 2013.

The Company's Canadian subsidiary has a credit facility agreement (the Canadian Credit Facility) for the purpose of facilitating the settlement of mutual fund transactions. The Canadian Credit Facility has no stated expiration date. The amount of the facility is limited to \$2,000 Canadian dollars or the equivalent amount in U.S. dollars. The Canadian Credit Facility does not contain any covenants which restrict the liquidity or capital resources of the Company. The Company had no borrowings under the Canadian Credit Facility and was in compliance with all covenants at June 30, 2013.

Note 8. Shareholders' Equity

Stock-Based Compensation

The Company currently has one active equity compensation plan, the 2007 Equity Compensation Plan (the 2007 Plan), which provides for the grant of incentive stock options, non-qualified stock options and stock appreciation rights with respect to up to 20 million shares of common stock of the Company, subject to adjustment for stock splits, reclassifications, mergers and other events. Permitted grantees under the 2007 Plan include employees, non-employee directors and consultants who perform services for the Company. The plan is administered by the Compensation Committee of the Board of Directors of the Company. The Company has only granted non-qualified stock options under the plan. All outstanding stock options have performance-based vesting provisions specific to each option grant that tie the vesting of the applicable stock options to the Company's financial performance. The Company's stock options vest at a rate of 50 percent when specified diluted earnings per share targets are achieved, and the remaining 50 percent when secondary, higher specified diluted earnings per share targets are achieved. The amount of stock-based compensation expense is based upon management's estimate of when the earnings per share targets may be achieved.

The Company discontinued any further grants under the Company's 1998 Equity Compensation Plan (the 1998 Plan) as a result of the approval of the 2007 Plan. No options are available for grant from this plan. Grants made from the 1998 Plan continue in effect under the terms of the grant.

The Company recognized stock-based compensation expense in its Consolidated Financial Statements in the three and six months ended June 30, 2013 and 2012, respectively, as follows:

| Three Months Ended | | Six Months Ended June | |
|--------------------|------|-----------------------|------|
| June 30, | | 30, | |
| 2013 | 2012 | 2013 | 2012 |

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| | | | | |
|--|----------|----------|----------|----------|
| Stock-based compensation expense | \$10,607 | \$3,865 | \$15,900 | \$7,898 |
| Less: Deferred tax benefit | (3,867) | (1,376) | (5,783) | (2,808) |
| Stock-based compensation expense, net of tax | \$6,740 | \$2,489 | \$10,117 | \$5,090 |

As of June 30, 2013, there was approximately \$38,434 of unrecognized compensation cost remaining, adjusted for estimated forfeitures, related to unvested employee stock options that management expects will vest and is being amortized.

During the six months ended June 30, 2013, the Company revised its previous estimate made as of December 31, 2012 of when certain vesting targets are expected to be achieved. This change in management's estimate resulted in an increase of \$6,869 in stock-based compensation expense in the six months ended June 30, 2013.

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The Company issues new common shares associated with the exercise of stock options. The total intrinsic value of options exercised during the six months ended June 30, 2013 was \$24,881. The total options exercisable as of June 30, 2013 had an intrinsic value of \$75,534. The total intrinsic value for options exercisable is calculated as the difference between the market value of the Company's common stock as of June 28, 2013 and the weighted average exercise price of the shares. The market value of the Company's common stock as of June 28, 2013 was \$28.43 as reported by the Nasdaq Stock Market, LLC. The weighted average exercise price of the options exercisable as of June 30, 2013 was \$18.38. Total options that were outstanding and exercisable as of June 30, 2013 were 23,086,000 and 7,514,000, respectively.

Common Stock Buyback

The Company's Board of Directors, under multiple authorizations, has authorized the repurchase of the Company's common stock on the open market or through private transactions. The Company purchased 2,993,000 shares at a total cost of \$86,650 during the six months ended June 30, 2013. As of June 30, 2013, the Company has \$104,362 of authorization remaining for the purchase of common stock under the program.

The Company immediately retires its common stock when purchased. Upon retirement, the Company reduces Capital in excess of par value for the average capital per share outstanding and the remainder is charged against Retained earnings. If the Company reduces its Retained earnings to zero, any subsequent purchases of common stock will be charged entirely to Capital in excess of par value.

Cash Dividend

On May 22, 2013, the Board of Directors declared a cash dividend of \$0.20 per share on the Company's common stock, which was paid on June 25, 2013, to shareholders of record on June 17, 2013. Cash dividends declared during the six months ended June 30, 2013 and 2012 were \$34,400 and \$26,117, respectively.

Noncontrolling Interest

The following table provides a reconciliation of Noncontrolling interest on the Consolidated Balance Sheet for the period from January 1, 2013 to June 30, 2013:

| | |
|--|----------------------------|
| | Noncontrolling interest |
| Balance, January 1, 2013 | \$19,149 |
| Net income attributable to noncontrolling interest | 350 |
| Foreign currency translation adjustments | (451) |
| Sale of subsidiary (See Note 13) | (19,048) |
| Balance, June 30, 2013 | \$— |

The following table provides a reconciliation of Noncontrolling interest on the Consolidated Balance Sheet for the period from January 1, 2012 to June 30, 2012:

| | |
|--|----------------------------|
| | Noncontrolling interest |
| Balance, January 1, 2012 | \$16,143 |
| Net income attributable to noncontrolling interest | 454 |
| Foreign currency translation adjustments | 329 |
| Balance, June 30, 2012 | \$16,926 |

Note 9. Accumulated Comprehensive Income

Accumulated other comprehensive (loss) income, net of tax, consists of:

| | Foreign Currency Translation Adjustments | Unrealized Holding Gains (Losses) on Investments | Accumulated Other Comprehensive (Loss) Income |
|---|---|---|--|
| Total accumulated comprehensive income at December 31, 2012 | \$3,861 | \$2,829 | \$6,690 |
| Less: Total accumulated comprehensive income attributable to noncontrolling interest at December 31, 2012 | (451 |) — | (451) |
| Total accumulated comprehensive income attributable to SEI Investments Company at December 31, 2012 | \$3,410 | \$2,829 | \$6,239 |
| Total comprehensive loss for the six months ended June 30, 2013 | \$(7,107 |) \$(1,582 |) \$(8,689) |
| Less: Total comprehensive loss attributable to noncontrolling interest for the six months ended June 30, 2013 | 451 | — | 451 |
| Total comprehensive loss attributable to SEI Investments Company for the six months ended June 30, 2013 | \$(6,656 |) \$(1,582 |) \$(8,238) |
| Total accumulated comprehensive loss at June 30, 2013 | \$(3,246 |) \$1,247 | \$(1,999) |
| Less: Total accumulated comprehensive income attributable to noncontrolling interest at June 30, 2013 | — | — | — |
| Total accumulated comprehensive loss attributable to SEI Investments Company at June 30, 2013 | \$(3,246 |) \$1,247 | \$(1,999) |

Note 10. Business Segment Information

The Company's reportable business segments are:

Private Banks – provides investment processing and investment management programs to banks and trust institutions worldwide, independent wealth advisers located in the United Kingdom, and financial advisors in Canada;

Investment Advisors – provides investment management programs to affluent investors through a network of independent registered investment advisors, financial planners, and other investment professionals in the United States;

Institutional Investors – provides investment management programs and administrative outsourcing solutions to retirement plan sponsors, hospitals, and not-for-profit organizations worldwide;

Investment Managers – provides investment operations outsourcing solutions to investment managers, fund companies and banking institutions located in the United States, and to investment managers worldwide of alternative asset classes such as hedge funds, funds of hedge funds, and private equity funds across both registered and partnership structures; and

Investments in New Businesses – provides investment management programs to ultra-high-net-worth families residing in the United States through the SEI Wealth Network® and conducts other research and development activities.

The information in the following tables is derived from the Company's internal financial reporting used for corporate management purposes. There are no inter-segment revenues for the three and six months ended June 30, 2013 and 2012. Management evaluates Company assets on a consolidated basis during interim periods. The accounting policies of the reportable business segments are the same as those described in Note 1 to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

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The following tables highlight certain unaudited financial information about each of the Company's business segments for the three months ended June 30, 2013 and 2012.

| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Three Months Ended June 30, 2013 | | | | | | |
| Revenues | \$95,142 | \$59,284 | \$63,684 | \$55,456 | \$1,008 | \$274,574 |
| Expenses | 97,755 | 32,898 | 33,028 | 36,507 | 3,890 | 204,078 |
| Operating profit (loss) | \$(2,613) | \$26,386 | \$30,656 | \$18,949 | \$(2,882) | \$70,496 |

| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Three Months Ended June 30, 2012 | | | | | | |
| Revenues | \$88,303 | \$49,375 | \$55,895 | \$46,713 | \$951 | \$241,237 |
| Expenses | 84,886 | 29,025 | 28,740 | 30,163 | 3,684 | 176,498 |
| Operating profit (loss) | \$3,417 | \$20,350 | \$27,155 | \$16,550 | \$(2,733) | \$64,739 |

A reconciliation of the total operating profit reported for the business segments to income from operations in the Consolidated Statements of Operations for the three months ended June 30, 2013 and 2012 is as follows:

| | 2013 | 2012 |
|---|-----------|-----------|
| Total operating profit from segments above | \$70,496 | \$64,739 |
| Corporate overhead expenses | (12,523) | (11,080) |
| Noncontrolling interest reflected in segments | — | 139 |
| Income from operations | \$57,973 | \$53,798 |

The following tables provide additional information for the three months ended June 30, 2013 and 2012 pertaining to our business segments:

| | Capital Expenditures | | Depreciation | |
|-------------------------------|----------------------|----------|--------------|---------|
| | 2013 | 2012 | 2013 | 2012 |
| Private Banks | \$11,852 | \$8,180 | \$3,947 | \$3,704 |
| Investment Advisors | 4,192 | 2,805 | 517 | 492 |
| Institutional Investors | 781 | 636 | 222 | 251 |
| Investment Managers | 852 | 1,110 | 474 | 492 |
| Investments in New Businesses | 187 | 148 | 454 | 490 |
| Total from business segments | \$17,864 | \$12,879 | \$5,614 | \$5,429 |
| Corporate overhead | 94 | 286 | 116 | 201 |
| | \$17,958 | \$13,165 | \$5,730 | \$5,630 |

| | Amortization | |
|-------------------------------|--------------|---------|
| | 2013 | 2012 |
| Private Banks | \$5,457 | \$4,794 |
| Investment Advisors | 2,001 | 1,757 |
| Institutional Investors | 309 | 302 |
| Investment Managers | 206 | 201 |
| Investments in New Businesses | 397 | 296 |
| Total from business segments | \$8,370 | \$7,350 |
| Corporate overhead | 57 | 57 |
| | \$8,427 | \$7,407 |

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The following tables highlight certain unaudited financial information about each of the Company's business segments for the six months ended June 30, 2013 and 2012.

| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Six Months Ended June 30, 2013 | | | | | | |
| Revenues | \$193,888 | \$114,475 | \$126,846 | \$109,276 | \$1,968 | \$546,453 |
| Expenses | 194,053 | 64,523 | 64,537 | 71,669 | 7,628 | 402,410 |
| Operating profit (loss) | \$(165) | \$49,952 | \$62,309 | \$37,607 | \$(5,660) | \$144,043 |
| Gain on sale of subsidiary | 22,112 | — | — | — | — | 22,112 |
| Total profit (loss) | \$21,947 | \$49,952 | \$62,309 | \$37,607 | \$(5,660) | \$166,155 |

| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Six Months Ended June 30, 2012 | | | | | | |
| Revenues | \$176,291 | \$98,843 | \$109,212 | \$92,924 | \$1,865 | \$479,135 |
| Expenses | 172,403 | 58,326 | 56,840 | 60,589 | 7,382 | 355,540 |
| Operating profit (loss) | \$3,888 | \$40,517 | \$52,372 | \$32,335 | \$(5,517) | \$123,595 |

A reconciliation of the total operating profit reported for the business segments to income from operations in the Consolidated Statements of Operations for the six months ended June 30, 2013 and 2012 is as follows:

| | 2013 | 2012 |
|---|-----------|-----------|
| Total operating profit from segments above | \$144,043 | \$123,595 |
| Corporate overhead expenses | (26,317) | (22,162) |
| Noncontrolling interest reflected in segments | 289 | 454 |
| Income from operations | \$118,015 | \$101,887 |

The following tables provide additional information for the six months ended June 30, 2013 and 2012 pertaining to our business segments:

| | Capital Expenditures | | Depreciation | |
|-------------------------------|----------------------|----------|--------------|----------|
| | 2013 | 2012 | 2013 | 2012 |
| Private Banks | \$16,703 | \$20,022 | \$7,880 | \$7,432 |
| Investment Advisors | 5,967 | 6,946 | 1,026 | 986 |
| Institutional Investors | 1,144 | 1,867 | 452 | 513 |
| Investment Managers | 1,475 | 4,163 | 936 | 968 |
| Investments in New Businesses | 275 | 420 | 908 | 824 |
| Total from business segments | \$25,564 | \$33,418 | \$11,202 | \$10,723 |
| Corporate Overhead | 186 | 1,140 | 232 | 339 |
| | \$25,750 | \$34,558 | \$11,434 | \$11,062 |

| | Amortization | |
|-------------------------------|--------------|----------|
| | 2013 | 2012 |
| Private Banks | \$10,793 | \$9,479 |
| Investment Advisors | 3,958 | 3,473 |
| Institutional Investors | 611 | 604 |
| Investment Managers | 408 | 402 |
| Investments in New Businesses | 785 | 573 |
| Total from business segments | \$16,555 | \$14,531 |
| Corporate Overhead | 114 | 498 |
| | \$16,669 | \$15,029 |

Note 11. Income Taxes

The gross liability for unrecognized tax benefits at June 30, 2013 and December 31, 2012 was \$10,718 and \$11,553, respectively, exclusive of interest and penalties, of which \$9,251 and \$9,965 would affect the effective tax rate if the Company were to recognize the tax benefit.

The Company classifies interest and penalties on unrecognized tax benefits as income tax expense. As of June 30, 2013 and December 31, 2012, the combined amount of accrued interest and penalties related to tax positions taken on tax returns was \$933 and \$770, respectively.

| | June 30, 2013 | December 31, 2012 |
|--|---------------|----------------------|
| Gross liability for unrecognized tax benefits, exclusive of interest and penalties | \$10,718 | \$11,553 |
| Interest and penalties on unrecognized benefits | 933 | 770 |
| Total gross uncertain tax positions | \$11,651 | \$12,323 |
| Amount included in Current liabilities | \$3,794 | \$5,291 |
| Amount included in Other long-term liabilities | 7,857 | 7,032 |
| | \$11,651 | \$12,323 |

The Company's effective tax rates were 35.5 percent and 36.6 percent for the three months ended June 30, 2013 and 2012, respectively. For the six months ended June 30, 2013 and 2012, the Company's tax rates were 35.2 percent and 36.9 percent, respectively. The 2013 tax rate benefited by the reinstatement of the research and development tax credit. On January 2, 2013, President Barack Obama signed into law the American Taxpayer Relief Act of 2012 (the Act), which reinstated the research and development credit retroactively from January 1, 2012 through December 31, 2013. The accounting rules require the determination of current and deferred taxes be based upon the provisions of the enacted tax law as of the balance sheet date. Since the Act was not signed into law until January 2, 2013, the effect was not reflected in the tax provision for 2012. The effect of the 2012 research and development tax credit was therefore reflected in the 2013 tax rate. The 2013 tax rate was also benefited by the approval by Joint Tax Committee on certain refund requests. These benefits were partially offset by additional foreign taxes caused by the sale of SEI AK (See Note 13).

The Company files income tax returns in the United States on a consolidated basis and in many U.S. state and foreign jurisdictions. The Company is subject to examination of income tax returns by the Internal Revenue Service (IRS) and other domestic and foreign tax authorities. The Company is no longer subject to U.S. federal income tax examination for years before 2009 and is no longer subject to state, local or foreign income tax examinations by authorities for years before 2006.

The Company estimates it will recognize \$3,794 of unrecognized tax benefits within the next twelve months due to the expiration of the statute of limitations and resolution of income tax audits. These unrecognized tax benefits are related to tax positions taken on certain federal, state, and foreign tax returns. However, the timing of the resolution of income tax examinations is highly uncertain, and the amounts ultimately paid, if any, upon resolution of the issues raised by the taxing authorities may differ materially from the amounts accrued for each year. While it is reasonably possible that some issues under examination could be resolved in the next twelve months, based upon the current facts and circumstances, the Company cannot reasonably estimate the timing of such resolution or total range of potential changes as it relates to the current unrecognized tax benefits that are recorded as part of the Company's financial statements.

Note 12. Commitments and Contingencies

In the normal course of business, the Company is party to various claims and legal proceedings.

One of SEI's principal subsidiaries, SIDCO, has been named as a defendant in certain putative class action complaints (the Complaints) related to leveraged exchange traded funds (ETFs) advised by ProShares Advisors, LLC. The first complaint was filed on August 5, 2009 and the subsequent cases were all consolidated in the Southern District of New York. The Complaints are purportedly made on behalf of all persons that purchased or otherwise acquired shares in various ProShares leveraged ETFs pursuant or traceable to allegedly false and misleading registration statements, prospectuses and statements of additional information. The Complaints name as defendants ProShares Advisors, LLC;

ProShares Trust; ProShares Trust II, SIDCO, and various officers and trustees to ProShares Advisors, LLC; ProShares Trust and ProShares Trust II. The Complaints allege that SIDCO was the distributor and principal underwriter for the various ProShares leveraged ETFs that were distributed to authorized participants and ultimately shareholders. The Complaints allege that the registration statements for the ProShares ETFs were materially false and misleading because they failed adequately to describe the nature and risks of the investments and claim that SIDCO is liable for these purportedly material misstatements and omissions under Section 11 of the Securities Act of 1933. On September 7, 2012, the District Court for the Southern District of New York issued an opinion dismissing with prejudice the plaintiffs' amended complaint. Plaintiffs filed with the Second Circuit Court of Appeals a notice of appeal of the

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District Court's decision and on July 22, 2013, the Second Circuit Court of Appeals issued an opinion affirming the decision of the District Court dismissing the amended complaint. While the outcome of this litigation is uncertain given its early phase, SEI believes that it has valid defenses to plaintiffs' claims and intends to defend the lawsuits vigorously.

SEI has been named in six lawsuits filed in Louisiana. Five lawsuits were filed in the 19th Judicial District Court for the Parish of East Baton Rouge, State of Louisiana. One of the five actions purports to set forth claims on behalf of a class and also names SPTC as a defendant and, as described below, was certified as a class in December 2012. Two of the other actions also name SPTC as a defendant. All five actions name various defendants in addition to SEI, and, in all five actions, the plaintiffs purport to bring a cause of action against SEI and SPTC under the Louisiana Securities Act. The putative class action originally included a claim against SEI and SPTC for an alleged violation of the Louisiana Unfair Trade Practices Act. Two of the other five actions include claims for violations of the Louisiana Racketeering Act and possibly conspiracy. In addition, another group of plaintiffs have filed a lawsuit in the 23rd Judicial District Court for the Parish of Ascension, State of Louisiana, against SEI and SPTC and other defendants asserting claims of negligence, breach of contract, breach of fiduciary duty, violations of the uniform fiduciaries law, negligent misrepresentation, detrimental reliance, violations of the Louisiana Securities Act and Louisiana Racketeering Act and conspiracy. The underlying allegations in all the actions are purportedly related to the role of SPTC in providing back-office services to Stanford Trust Company. The petitions allege that SEI and SPTC aided and abetted or otherwise participated in the sale of "certificates of deposit" issued by Stanford International Bank. Two of the five actions filed in East Baton Rouge were removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to United States District Court for the Northern District of Texas. On August 31, 2011, the United States District Court for the Northern District of Texas issued an order and judgment that the causes of action alleged against SEI in the two removed actions were preempted by federal law and the court dismissed these cases with prejudice. Plaintiffs appealed this ruling, and on March 19, 2012, a panel of the Court of Appeals for the Fifth Circuit reversed the decision of the United States District Court and remanded the actions for further proceedings. On July 18, 2012, SEI filed a petition for certiorari in the United States Supreme Court, seeking review of the decision by the United States Court of Appeals in the Eleventh Circuit to permit the claims against SEI to proceed. SEI believes that the trial correctly concluded that the claims against SEI were barred by the federal Securities Litigation Uniform Standards Act and is requesting that the Supreme Court reinstate that dismissal. On January 18, 2013, the Supreme Court granted the petition for certiorari. The case has not yet been scheduled for oral argument, but is likely to be heard in early fall 2013.

The case filed in Ascension was also removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to the Northern District of Texas. The schedule for responding to that complaint has not yet been established. The plaintiffs in the remaining two cases in East Baton Rouge have granted SEI and SPTC an extension to respond to the filings. SEI and SPTC filed exceptions in the class action pending in East Baton Rouge, which the Court granted in part and dismissed the claims under the Louisiana Unfair Trade Practices Act and denied in part as to the other exceptions.

SEI and SPTC filed an answer to the East Baton Rouge class action, plaintiffs filed a motion for class certification; and SEI and SPTC also filed a motion for summary judgment against certain named plaintiffs which the Court stated will not be set for hearing until after the hearing on the class certification motion. The Court in the East Baton Rouge action held a hearing on class certification on September 20, 2012. By oral decision on December 5, 2012 and later entered in a judgment signed on December 17, 2012 that was subsequently amended, the Court in East Baton Rouge certified a class to be composed of persons who purchased any Stanford International Bank certificates of deposit (SIB CDs) in Louisiana between January 1, 2007 and February 13, 2009; persons who renewed any SIB CD in Louisiana between January 1, 2007 and February 13, 2009; or any person for whom the Stanford Trust Company purchased SIB CDs in Louisiana between January 1, 2007 and February 13, 2009. On January 30, 2013, SEI and SPTC filed motions for appeal from the judgments that stated SEI's and SPTC's intention to move to stay the litigation. On February 1, 2013, plaintiffs filed a motion for Leave to File First Amended and Restated Class Action Petition in which they ask the Court to allow them the petition in this case to add additional facts that were developed during discovery and adding claims against certain of SEI's insurance carriers. On February 5, 2013, the Court granted two of the motions

for appeal and the motion for leave to amend. On February 15, 2013, SEI filed a motion for new trial, or, in the alternative, for reconsideration of the Court's order allowing amendment. On February 22, 2013, SEI filed a motion to stay proceedings in view of the pending Supreme Court case. On February 28, 2013, SEI responded to the First Amended and Restated Class Action Petition by filing an exception. On March 11, 2013, the insurance carrier defendants filed a notice of removal removing the case to the Middle District of Louisiana and on March 18, 2013, the insurance carrier defendants filed answers. On March 13, 2013, SEI notified the Judicial Panel on Multidistrict Litigation (MDL) of this case as a potential tag-along action. On March 18, 2013, the insurance carrier defendants filed answers. On March 19, 2013, plaintiffs filed a motion to remand, a motion for expedited briefing schedule, expedited status conference and expedited consideration of their motion to remand, a motion for leave to file under seal and a motion for order pursuant to 28 U.S.C. 1447(b) requiring removing defendants to supplement federal court record with certified copy of state court record. These motions are now fully briefed. On March 25, 2013, SEI filed a motion that the court decline to adopt the state court's order regarding class certification, which the court dismissed without prejudice to renew upon a determination of removal jurisdiction in an April 12, 2013 order that also

dismissed without prejudice a motion to dismiss for lack of jurisdiction and improper venue filed on April 9, 2013 by one of the insurers. On April 1, 2013, the Louisiana Office of Financial Institutions (OFI) filed a motion to remand and sever claims and a response to that motion by the insurers and opposition to that motion by the plaintiffs were filed on April 22, 2013. Along with the briefing in the Middle District of Louisiana, on March 13, 2013, SEI notified the Judicial Panel on Multidistrict Litigation (MDL) of this case as a potential tag-along action. On March 19, 2013, plaintiffs notified the MDL that they had filed a motion to remand and asking the panel to decline to issue a conditional transfer order. On March 29, 2013, the MDL issued a conditional transfer order (CTO). On April 18, 2013, OFI filed a motion to vacate the CTO or, in the alternative, stay any ruling to transfer the matter until after the Middle District of Louisiana rules on OFI's motion to remand and sever. Plaintiffs filed a motion to vacate the CTO on April 19, 2013. SEI's responses to those motions were filed on May 9, 2013. On June 12, 2013, the MDL Panel issued an order notifying the parties that on July 25, 2013, it would consider, without oral argument, Plaintiffs' and OFI's motions to vacate the CTO.

While the outcome of this litigation is uncertain given its early phase, SEI and SPTC believe that they have valid defenses to plaintiffs' claims and intend to defend the lawsuits vigorously. Because of the uncertainty of the make-up of the classes, the outcome of the proceeding in the United States Supreme Court, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the lack of discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the foregoing lawsuits.

Note 13. Sale of SEI Asset Korea

On July 31, 2012, the Company, MetLife International Holdings, Inc. (MetLife) and International Finance Corporation (IFC) entered into a definitive agreement with Baring Asset Management Limited to sell all ownership interest in SEI Asset Korea (SEI AK). SEI AK was located in South Korea and provided domestic equity and fixed income investment management services to financial institutions and pension funds.

On March 28, 2013, all conditions subject to closing the transaction were satisfied and all ownership interests in SEI AK were transferred to Barings Asset Management Limited. Under the terms of the agreement, a portion of the purchase price was paid upon closing with up to an additional \$11,220 payable to the Company as a contingent purchase price with respect to three one-year periods ending on December 31, 2013, 2014, and 2015 depending upon whether SEI AK achieves specified revenue measures during such periods. Also, the net working capital of SEI AK at closing in excess of required regulatory capital, and subject to certain other adjustments, was distributed to the Company, MetLife and IFC in accordance with the ownership interests. Without regard to the contingent purchase price, the Company recognized a gain of \$22.1 million, or \$0.08 diluted earnings per share, during the six months ended June 30, 2013 as a result of the sale. The Company's gain from the sale of SEI AK is included in Gain on sale of subsidiary on the accompanying Consolidated Statement of Operations.

Excluding the contingent purchase price, the Company received gross proceeds of \$56,879 from the sale. The Company incurred \$2,545 in transaction costs during the six months ended June 30, 2013 for net proceeds of \$54,334 resulting from the sale. The net effect of the cash received from the sale and the transfer of cash balances to the owners is reflected in Sale of subsidiary, net of cash transferred in the investing section of the Consolidated Statement of Cash flows.

The Company's ownership interest in SEI AK was 56.1 percent. The Company consolidated the assets, liabilities and operations of SEI AK in its Consolidated Financial Statements. As of December 31, 2012, SEI AK had total corporate assets of \$54,783, of which \$48,306 was included in Cash and cash equivalents on the Consolidated Balance Sheet. All other accounts of SEI AK were not material to any financial statement line item in the Consolidated Financial Statements. The ownership interests in SEI AK of MetLife and IFC were reflected in Noncontrolling interest in the Consolidated Financial Statements.

The operating results of SEI AK were included in the Private Banks business segment. SEI AK revenues and net income included in the Company's Consolidated Statement of Operations were as follows:

For the
Period

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| | January 1, 2013 through March 28, 2013 | For the Three Months Ended June 30, 2012 | For the Six Months Ended June 30, 2012 |
|---|---|---|---|
| Revenues | \$2,889 | \$2,727 | \$5,853 |
| Net income | \$796 | \$472 | \$1,088 |
| Less: Income attributable to the noncontrolling interests | (350) |) (184 |) (454 |
| Net income attributable to SEI AK | \$446 | \$288 | \$634 |

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Note 14. Settlement Agreement

On April 24, 2013, the Company entered into a Settlement Agreement with respect to litigation captioned Abu Dhabi Commercial Bank, et. al. v. Morgan Stanley & Co., Incorporated, et. al., brought by a group of plaintiffs, including the Company, related to the purchase of securities by the Company and others of Cheyne Finance LLC, a SIV security. In accordance with the Settlement Agreement, the Company received a cash settlement payment of \$43,429 after fees and expenses during the three months ended June 30, 2013. The income related to the cash settlement payment is reflected in Other income on the accompanying Consolidated Statements of Operations.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

(In thousands, except asset balances and per share data)

This discussion reviews and analyzes the consolidated financial condition at June 30, 2013 and 2012, the consolidated results of operations for the three and six months ended June 30, 2013 and 2012 and other key factors that may affect future performance. This discussion should be read in conjunction with the Consolidated Financial Statements and the Notes to the Consolidated Financial Statements.

Overview

Consolidated Summary

We are a leading global provider of investment processing, investment management, and investment operations solutions. We help corporations, financial institutions, financial advisors, and ultra-high-net-worth families create and manage wealth by providing comprehensive, innovative, investment and investment-business solutions. Investment processing fees are earned as monthly fees for contracted services, including computer processing services and investment operations services, as well as transaction-based fees for providing securities valuation and trade-execution. Investment operations and investment management fees are earned as a percentage of average assets under management or administration. As of June 30, 2013, through our subsidiaries and partnerships in which we have a significant interest, we manage or administer \$507.2 billion in mutual fund and pooled or separately managed assets, including \$204.3 billion in assets under management and \$302.9 billion in client assets under administration. Our affiliate, LSV Asset Management (LSV), manages \$65.4 billion of assets which are included as assets under management.

Our Condensed Consolidated Statements of Operations for the three and six months ended June 30, 2013 and 2012 were:

| | Three Months Ended June 30, | | Percent Change | Six Months Ended June 30, | | Percent Change | | | | | |
|--|-----------------------------|-----------|----------------|---------------------------|-----------|----------------|-----|------|---|-----|----|
| | 2013 | 2012 | | 2013 | 2012 | | | | | | |
| Revenues | \$274,574 | \$241,237 | 14 | % | \$546,453 | \$479,135 | 14 | % | | | |
| Expenses | 216,601 | 187,439 | 16 | % | 428,438 | 377,248 | 14 | % | | | |
| Income from operations | 57,973 | 53,798 | 8 | % | 118,015 | 101,887 | 16 | % | | | |
| Net (loss) gain from investments | (177 |) 664 | N/M | | 103 | 3,869 | (97 |)% | | | |
| Interest income, net of interest expense | 574 | 1,327 | (57 |)% | 1,514 | 2,653 | (43 |)% | | | |
| Equity in earnings from unconsolidated affiliates | 27,588 | 22,712 | 21 | % | 55,176 | 50,042 | 10 | % | | | |
| Gain on sale of subsidiary | — | — | N/M | | 22,112 | — | N/M | | | | |
| Other income | 43,429 | — | N/M | | 43,429 | — | N/M | | | | |
| Income before income taxes | 129,387 | 78,501 | 65 | % | 240,349 | 158,451 | 52 | % | | | |
| Income taxes | 45,893 | 28,762 | 60 | % | 84,585 | 58,477 | 45 | % | | | |
| Net income | 83,494 | 49,739 | 68 | % | 155,764 | 99,974 | 56 | % | | | |
| Less: Net income attributable to noncontrolling interest | — | (184 |) | (100 |)% | (350 |) | (454 |) | (23 |)% |
| Net income attributable to SEI Investments Co. | \$83,494 | \$49,555 | 68 | % | 155,414 | \$99,520 | 56 | % | | | |
| Diluted earnings per common share | \$0.47 | \$0.28 | 68 | % | \$0.88 | \$0.56 | 57 | % | | | |

In our opinion, the following items had a significant impact on our financial results for the three and six months ended June 30, 2013 and 2012:

Revenue growth was primarily driven by higher Asset management, administration and distribution fees from improved cash flows from new and existing clients and market appreciation. Our average assets under management, excluding LSV, increased 17.6 billion, or 14 percent, to \$143.0 billion in the first six months of 2013 as compared to \$125.4 billion during the first six months of 2012.

Sales of new business in our Institutional Investors and Investment Managers business segments as well as positive cash receipts from new and existing advisor relationships in our Investment Advisors business segment contributed to the increase in our revenues and profits.

Revenue growth was also driven by increased Information processing and software servicing fees in our Private Banks segment. The increase was attributable to new business, higher one-time project revenue from new and existing bank clients and increased fees earned from our mutual fund trading solution.

We recorded income of \$43.4 million, or \$.16 diluted earnings per share, during the second quarter 2013 from a cash settlement payment received pertaining to litigation related to the purchase of securities of Cheyne Finance LLC, a structured investment vehicle (SIV) security (See Note 14 to the Consolidated Financial Statements for more information).

Our proportionate share in the earnings of LSV was \$55.6 million in the first six months of 2013 as compared to \$50.0 million in the first six months of 2012, an increase of 11 percent. The increase in our earnings was primarily driven by the increase in assets under management of LSV from existing clients from market appreciation. Our earnings from LSV; however, were negatively impacted by the decrease in our ownership interest from approximately 39.8 percent to approximately 39.3 percent during the second quarter 2013. The reduction in our ownership interest is described in greater detail under the caption "Equity in earnings of unconsolidated affiliates" later in this discussion. Our operating expenses related to personnel and third-party service providers in our Private Banks and Investment Managers segments increased. These increased operational costs are mainly related to servicing new and existing clients and are included in Compensation, benefits and other personnel as well as Consulting, outsourcing and professional fees on the accompanying Consolidated Statements of Operations.

Our previously disclosed sale of SEI Asset Korea (SEI AK) was completed during the first quarter 2013 resulting in a gain of \$22.1 million, or \$0.08 diluted earnings per share. The gain from the sale is included in Gain on sale of subsidiary on the accompanying Consolidated Statement of Operations. The operating results of SEI AK were included in the Private Banks business segment (See Note 13 to the Consolidated Financial Statements for more information).

Stock-based compensation expense increased by \$6.9 million during the first six months of 2013 as compared to the first six months of 2012 due to a change in our estimate of the timing of when stock option vesting targets will be achieved. The change in our estimate resulted from the positive earnings impacts from the previously mentioned cash payment for the litigation settlement and the sale of SEI AK during 2013.

We capitalized \$22.2 million in the first six months of 2013 for significant enhancements and new functionality for the SEI Wealth Platform as compared to \$18.2 million in the first six months of 2012. Included in the amount for 2013 is a one-time contractual payment of \$8.8 million to exercise a conversion option in lieu of periodic fee payments pertaining to a software license for the SEI Wealth Platform. Amortization expense related to capitalized software increased to \$16.6 million during the first six months of 2013 as compared to \$14.5 million during the first six months of 2012 due to continued releases of the platform.

Our effective tax rate during the first six months of 2013 was 35.2 percent as compared to 36.9 percent in the first six months of 2012. Our tax rate in 2012 was negatively affected by the expiration of the research and development tax credit, which was not reinstated until January 2013. The tax credit was reinstated retroactively for 2012. The effect of the 2012 research and development tax credit is included in the 2013 tax rate; however, the rate in 2013 was negatively impacted by additional foreign taxes resulting from the sale of SEI AK.

We continued our stock repurchase program during 2013 and purchased 2,993,000 shares at an average price of approximately \$28.95 per share in the six month period.

Ending Asset Balances

(In millions)

This table presents ending assets of our clients, or of our clients' customers, for which we provide management or administrative services through our subsidiaries and partnerships in which we have a significant interest.

| | As of June 30, | | Percent | |
|--|----------------|-----------|---------|----|
| | 2013 | 2012 | Change | |
| Private Banks: | | | | |
| Equity and fixed income programs (A) | \$12,876 | \$16,848 | (24 |)% |
| Collective trust fund programs | 10 | 335 | (97 |)% |
| Liquidity funds | 5,048 | 5,063 | — | % |
| Total assets under management | \$17,934 | \$22,246 | (19 |)% |
| Client proprietary assets under administration | 13,122 | 10,719 | 22 | % |
| Total assets | \$31,056 | \$32,965 | (6 |)% |
| Investment Advisors: | | | | |
| Equity and fixed income programs | 34,447 | 29,153 | 18 | % |
| Collective trust fund programs | 14 | 705 | (98 |)% |
| Liquidity funds | 2,145 | 1,880 | 14 | % |
| Total assets under management | \$36,606 | \$31,738 | 15 | % |
| Institutional Investors: | | | | |
| Equity and fixed income programs | 61,927 | 55,548 | 11 | % |
| Collective trust fund programs | 106 | 415 | (74 |)% |
| Liquidity funds | 2,901 | 2,958 | (2 |)% |
| Total assets under management | \$64,934 | \$58,921 | 10 | % |
| Investment Managers: | | | | |
| Equity and fixed income programs | 75 | 61 | 23 | % |
| Collective trust fund programs | 18,197 | 13,004 | 40 | % |
| Liquidity funds | 542 | 226 | 140 | % |
| Total assets under management | \$18,814 | \$13,291 | 42 | % |
| Client proprietary assets under administration | 289,807 | 231,549 | 25 | % |
| Total assets | \$308,621 | \$244,840 | 26 | % |
| Investments in New Businesses: | | | | |
| Equity and fixed income programs | 572 | 551 | 4 | % |
| Liquidity funds | 29 | 30 | (3 |)% |
| Total assets under management | \$601 | \$581 | 3 | % |
| LSV: | | | | |
| Equity and fixed income programs | \$65,417 | \$54,922 | 19 | % |
| Total: | | | | |
| Equity and fixed income programs (A) | 175,314 | 157,083 | 12 | % |
| Collective trust fund programs | 18,327 | 14,459 | 27 | % |
| Liquidity funds | 10,665 | 10,157 | 5 | % |
| Total assets under management | \$204,306 | \$181,699 | 12 | % |
| Client proprietary assets under administration | 302,929 | 242,268 | 25 | % |
| Total assets under management and administration | \$507,235 | \$423,967 | 20 | % |

(A) Equity and fixed income programs in the Private Banks segment in 2012 includes \$6.3 billion in assets related to SEI AK which was sold in first-quarter 2013 (See Note 13 to the Consolidated Financial Statements).

Average Asset Balances

(In millions)

This table presents average asset balances of our clients, or of clients' customers, for which we provide management or administrative services through our subsidiaries and partnerships in which we have a significant interest.

| | Three Months Ended | | Percent Change | Six Months Ended June | | Percent Change |
|--|--------------------|------------|-------------------|-----------------------|------------|-------------------|
| | June 30, 2013 | 2012 | | 30, 2013 | 2012 | |
| Private Banks: | | | | | | |
| Equity and fixed income programs (A) | \$ 12,959 | \$ 16,794 | (23)% | \$ 16,078 | \$ 16,955 | (5)% |
| Collective trust fund programs | 10 | 396 | (97)% | 11 | 416 | (97)% |
| Liquidity funds | 5,093 | 5,115 | — % | 5,325 | 5,348 | — % |
| Total assets under management | \$ 18,062 | \$ 22,305 | (19)% | \$ 21,414 | \$ 22,719 | (6)% |
| Client proprietary assets under administration | 13,183 | 10,631 | 24 % | 13,022 | 10,421 | 25 % |
| Total assets | \$ 31,245 | \$ 32,936 | (5)% | \$ 34,436 | \$ 33,140 | 4 % |
| Investment Advisors: | | | | | | |
| Equity and fixed income programs | 34,831 | 29,103 | 20 % | 34,010 | 28,765 | 18 % |
| Collective trust fund programs | 14 | 984 | (99)% | 14 | 1,111 | (99)% |
| Liquidity funds | 2,028 | 1,806 | 12 % | 2,057 | 1,911 | 8 % |
| Total assets under management | \$ 36,873 | \$ 31,893 | 16 % | \$ 36,081 | \$ 31,787 | 14 % |
| Institutional Investors: | | | | | | |
| Equity and fixed income programs | 63,466 | 54,998 | 15 % | 63,554 | 53,634 | 18 % |
| Collective trust fund programs | 105 | 418 | (75)% | 103 | 423 | (76)% |
| Liquidity funds | 2,975 | 3,147 | (5)% | 2,968 | 3,456 | (14)% |
| Total assets under management | \$ 66,546 | \$ 58,563 | 14 % | \$ 66,625 | \$ 57,513 | 16 % |
| Investment Managers: | | | | | | |
| Equity and fixed income programs | 75 | 63 | 19 % | 72 | 61 | 18 % |
| Collective trust fund programs | 18,205 | 12,991 | 40 % | 17,667 | 12,487 | 41 % |
| Liquidity funds | 500 | 235 | 113 % | 506 | 212 | 139 % |
| Total assets under management | \$ 18,780 | \$ 13,289 | 41 % | \$ 18,245 | \$ 12,760 | 43 % |
| Client proprietary assets under administration | 286,018 | 229,873 | 24 % | 274,536 | 227,210 | 21 % |
| Total assets | \$ 304,798 | \$ 243,162 | 25 % | \$ 292,781 | \$ 239,970 | 22 % |
| Investments in New Businesses: | | | | | | |
| Equity and fixed income programs | 567 | 550 | 3 % | 555 | 550 | 1 % |
| Liquidity funds | 34 | 33 | 3 % | 36 | 36 | — % |
| Total assets under management | \$ 601 | \$ 583 | 3 % | \$ 591 | \$ 586 | 1 % |
| LSV: | | | | | | |
| Equity and fixed income programs | \$ 66,781 | \$ 55,994 | 19 % | \$ 65,389 | \$ 57,597 | 14 % |
| Total: | | | | | | |
| Equity and fixed income programs (A) | 178,679 | 157,502 | 13 % | 179,658 | 157,562 | 14 % |
| Collective trust fund programs | 18,334 | 14,789 | 24 % | 17,795 | 14,437 | 23 % |
| Liquidity funds | 10,630 | 10,336 | 3 % | 10,892 | 10,963 | (1)% |
| Total assets under management | \$ 207,643 | \$ 182,627 | 14 % | \$ 208,345 | \$ 182,962 | 14 % |
| Client proprietary assets under administration | 299,201 | 240,504 | 24 % | 287,558 | 237,631 | 21 % |
| Total assets under management and administration | \$ 506,844 | \$ 423,131 | 20 % | \$ 495,903 | \$ 420,593 | 18 % |

(A) Equity and fixed income programs in the Private Banks segment includes \$6.4 billion and \$6.6 billion in assets for the three and six months ended June 30, 2012, respectively, related to SEI AK which was sold in first-quarter 2013 (See Note 13 to the Consolidated Financial Statements).

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In the preceding tables, assets under management are total assets of our clients or their customers invested in our equity and fixed-income investment programs, collective trust fund programs, and liquidity funds for which we provide asset management services. Assets under management and administration also include total assets of our clients or their customers for which we provide administrative services, including client proprietary fund balances for which we provide administration and/or distribution services. All assets presented in the preceding tables are not included in the accompanying Consolidated Balance Sheets because we do not own them.

Business Segments

Revenues, Expenses and Operating Profit (Loss) for our business segments for the three and six months ended June 30, 2013 compared to the three and six months ended June 30, 2012 were as follows:

| | Three Months Ended June 30, | | Percent Change | Six Months Ended June 30, | | Percent Change | |
|---------------------------------------|-----------------------------|------------|----------------|---------------------------|------------|----------------|--|
| | 2013 | 2012 | | 2013 | 2012 | | |
| Private Banks: | | | | | | | |
| Revenues | \$95,142 | \$88,303 | 8 % | \$193,888 | \$176,291 | 10 % | |
| Expenses | 97,755 | 84,886 | 15 % | 194,053 | 172,403 | 13 % | |
| Operating (Loss) Profit | \$(2,613) | \$3,417 | (176)% | \$(165) | \$3,888 | (104)% | |
| Gain on sale of subsidiary | — | — | N/M | 22,112 | — | N/M | |
| Total (Loss) Profit | \$(2,613) | \$3,417 | N/M | \$21,947 | \$3,888 | N/M | |
| Operating Margin (A) | (3)% | 4 % | | — % | 2 % | | |
| Investment Advisors: | | | | | | | |
| Revenues | \$59,284 | \$49,375 | 20 % | \$114,475 | \$98,843 | 16 % | |
| Expenses | 32,898 | 29,025 | 13 % | 64,523 | 58,326 | 11 % | |
| Operating Profit | \$26,386 | \$20,350 | 30 % | \$49,952 | \$40,517 | 23 % | |
| Operating Margin | 45 % | 41 % | | 44 % | 41 % | | |
| Institutional Investors: | | | | | | | |
| Revenues | \$63,684 | \$55,895 | 14 % | \$126,846 | \$109,212 | 16 % | |
| Expenses | 33,028 | 28,740 | 15 % | 64,537 | 56,840 | 14 % | |
| Operating Profit | \$30,656 | \$27,155 | 13 % | \$62,309 | \$52,372 | 19 % | |
| Operating Margin | 48 % | 49 % | | 49 % | 48 % | | |
| Investment Managers: | | | | | | | |
| Revenues | \$55,456 | \$46,713 | 19 % | \$109,276 | \$92,924 | 18 % | |
| Expenses | 36,507 | 30,163 | 21 % | 71,669 | 60,589 | 18 % | |
| Operating Profit | \$18,949 | \$16,550 | 14 % | \$37,607 | \$32,335 | 16 % | |
| Operating Margin | 34 % | 35 % | | 34 % | 35 % | | |
| Investments in New Businesses: | | | | | | | |
| Revenues | \$1,008 | \$951 | 6 % | \$1,968 | \$1,865 | 6 % | |
| Expenses | 3,890 | 3,684 | 6 % | 7,628 | 7,382 | 3 % | |
| Operating Loss | \$(2,882) | \$(2,733) | N/M | \$(5,660) | \$(5,517) | N/M | |

(A) Percentage for the six months ended June 30, 2013 determined exclusive of gain from sale of subsidiary (See Note 13 to the Consolidated Financial Statements).

For additional information pertaining to our business segments, see Note 10 to the Consolidated Financial Statements.

Private Banks

| | Three Months Ended June | | | Percent Change | Six Months Ended June | | | |
|--|-------------------------|----------|----|-------------------|-----------------------|-----------|-------------------|---|
| | 30, 2013 | 2012 | | | 30, 2013 | 2012 | Percent Change | |
| Revenues: | | | | | | | | |
| Information processing and software servicing fees | \$62,271 | \$56,785 | 10 | % | \$126,338 | \$112,537 | 12 | % |
| Asset management, administration & distribution fees | 25,863 | 25,071 | 3 | % | 52,870 | 50,180 | 5 | % |
| Transaction-based and trade execution fees | 7,008 | 6,447 | 9 | % | 14,680 | 13,574 | 8 | % |
| Total revenues | \$95,142 | \$88,303 | 8 | % | \$193,888 | \$176,291 | 10 | % |

Revenues increased \$6.8 million, or eight percent, in the three month period and increased \$17.6 million, or ten percent, in the six month period ended June 30, 2013 and were primarily affected by:

- Increased recurring investment processing fees from new investment processing clients;

- Increased one-time project revenue from new and existing bank clients;

- Increased fees earned on our mutual fund trading solution due to an increase in assets processed on the system from new and existing clients; and

- Increased investment management fees from existing international clients due to higher average assets under management from improved capital markets during 2012 and in the first six months of 2013, net of the decrease in assets under management from the sale of SEI AK in the first quarter 2013; partially offset by

- Lower recurring investment processing fees due to price reductions provided to existing clients that recontracted for longer periods and client losses.

Operating income decreased by \$6.0 million in the three month period and decreased by \$4.1 million in the six month period and was primarily affected by:

- Increased direct expenses associated with increased investment management fees from existing international clients, mainly distribution fees;

- Increased operational costs, mainly salary, incentive compensation, consulting and outsourcing costs, for servicing new and existing investment processing clients;

- Increased stock-based compensation costs of \$2.2 million primarily due to the change in management's estimate of the timing of the achievement of stock option vesting targets; and

- Increased amortization expense relating to the SEI Wealth Platform; partially offset by

- An increase in revenues.

Investment Advisors

Revenues increased \$9.9 million, or 20 percent, in the three month period and increased by \$15.6 million, or 16 percent, in the six month period ended June 30, 2013 and were primarily affected by:

- Increased investment management fees from existing clients due to higher average assets under management caused by market appreciation during 2012 and the first six months of 2013 and an increase in net cash flows from new and existing advisors; and

- An increase in the average basis points earned on assets due to the increase in average assets under management; partially offset by

- Lower fees earned from our collective trust fund offering due to the closing of the SEI Stable Asset Fund at the end of 2012.

Operating margin increased to 45 percent compared to 41 percent in the three month period and increased to 44 percent compared to 41 percent in the six month period. Operating income increased by \$6.0 million, or 30 percent, in the three month period and increased by \$9.4 million, or 23 percent, in the six month period and was primarily affected by:

- An increase in revenues; partially offset by

- .

Increased amortization expense relating to the SEI Wealth Platform as well as spending associated with building the necessary functionality and infrastructure for servicing financial institutions and investment advisors in the United States;

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Increased sales compensation expense due to new business activity and other personnel costs, mainly salary and incentive compensation; and

Increased stock-based compensation costs of \$1.4 million primarily due to the change in management's estimate of the timing of the achievement of stock option vesting targets.

Institutional Investors

Revenues increased \$7.8 million, or 14 percent, in the three month period and increased by \$17.6 million, or 16 percent, in the six month period ended June 30, 2013 and were primarily affected by:

Increased investment management fees from existing clients due to higher average assets under management caused by improved capital markets during 2012 and the first six months of 2013 as well as additional asset funding from existing clients; and

Asset funding from new sales of our retirement and not-for-profit solutions; partially offset by client losses.

Operating margin decreased to 48 percent compared to 49 percent in the three month period and increased to 49 percent compared to 48 percent in the six month period. Operating income increased \$3.5 million, or 13 percent, in the three month period and increased \$9.9 million, or 19 percent in the six month period and was primarily affected by:

An increase in revenues; partially offset by

Increased personnel costs, mainly salary and incentive compensation;

Increased direct expenses associated with higher investment management fees; and

Increased stock-based compensation costs of \$1.4 million primarily due to the change in management's estimate of the timing of the achievement of stock option vesting targets.

Investment Managers

Revenues increased \$8.7 million, or 19 percent, in the three month period and increased by \$16.4 million, or 18 percent, in the six month period ended June 30, 2013 and were primarily affected by:

Cash flows from new clients; partially offset by client losses;

Net positive cash flows from existing clients due to new funding along with higher valuations from capital market increases in late 2012 through the first six months of 2013; and

Increased accounts from our separately managed account program from new and existing clients.

Operating margin decreased to 34 percent compared to 35 percent in the three and six month periods. Operating income increased \$2.4 million, or 14 percent, in the three month period and increased by \$5.3 million, or 16 percent, in the six month period and was primarily affected by:

An increase in revenues; partially offset by

Increased personnel expenses, technology and other operational costs to service new and existing clients; and

Increased stock-based compensation costs of \$1.5 million primarily due to the change in management's estimate of the timing of the achievement of stock option vesting targets.

Other

Corporate overhead expenses

Corporate overhead expenses primarily consist of general and administrative expenses and other costs not directly attributable to a reportable business segment. Corporate overhead expenses were \$12.5 million and \$11.1 million in the three months ended June 30, 2013 and 2012, respectively, and \$26.3 million and \$22.2 million in the six months ended June 30, 2013 and 2012, respectively. The increase in corporate overhead expenses in the six month period was primarily due to increased stock-based compensation costs, other personnel-related costs and higher costs related to legal and regulatory compliance.

Other income and expense

Other income and expense items on the accompanying Consolidated Statements of Operations consists of:

| | Three Months Ended June 30, 2013 | | Six Months Ended June 30, 2012 | |
|---|----------------------------------|----------|--------------------------------|----------|
| Net (loss) gain from investments | \$(177 |) \$664 | \$103 | \$3,869 |
| Interest and dividend income | 688 | 1,440 | 1,741 | 2,927 |
| Interest expense | (114 |) (113 |) (227 |) (274 |
| Equity in earnings of unconsolidated affiliates | 27,588 | 22,712 | 55,176 | 50,042 |
| Gain on sale of subsidiary | — | — | 22,112 | — |
| Other income | 43,429 | — | 43,429 | — |
| Total other income and expense items, net | \$71,414 | \$24,703 | \$122,334 | \$56,564 |

Net (loss) gain from investments

Net (loss) gain from investments consists of:

| | Three Months Ended June 30, 2013 | | Six Months Ended June 30, 2012 | |
|---|----------------------------------|----------|--------------------------------|---------|
| Net realized and unrealized gains (losses) from marketable securities | \$(279 |) \$(408 |) \$1 | \$211 |
| Gains from SIV securities | — | 1,072 | — | 3,954 |
| Other gains (losses) | 102 | — | 102 | (296 |
| Net (loss) gain from investments | \$(177 |) \$664 | \$103 | \$3,869 |

During the six months ended June 30, 2012, we recognized gains of \$4.0 million from SIV securities, of which \$4.5 million resulted from cash payments received from the SIV securities offset by \$0.5 million which resulted from a decrease in fair value at June 30, 2012. In November 2012, we sold the last remaining SIV security and no longer own any SIV securities.

Equity in earnings of unconsolidated affiliates

Equity in earnings of unconsolidated affiliates primarily includes our less than 50 percent ownership in LSV. In March 2009, certain partners of LSV, including SEI, agreed to designate a portion of their partnership interest for the purpose of providing an interest in the partnership to a select group of key LSV employees. In April 2013, these contributing partners agreed to provide certain key LSV employees an interest in LSV thereby reducing our interest in LSV from approximately 39.8 percent to approximately 39.3 percent.

Our proportionate share in the earnings of LSV was \$27.8 million in second quarter 2013 as compared to \$22.7 million in second quarter 2012, an increase of 22 percent. In the six months ended June 30, 2013, our proportionate share in the earnings of LSV was \$55.6 million as compared to \$50.0 million in the six months ended June 30, 2012, an increase of 11 percent. The increase in our earnings was primarily due to increased assets under management of LSV from existing clients due to improved capital markets. LSV's average assets under management increased \$7.8 billion to \$65.4 billion during the six months ended June 30, 2013 as compared to \$57.6 billion during the six months ended June 30, 2012, an increase of 14 percent. Our earnings from LSV; however, were negatively impacted by the decrease in our ownership interest which occurred in April 2013.

Gain on sale of subsidiary

On March 28, 2013, the sale of all of our ownership interests in SEI AK was completed. We recorded a gain from the sale of \$22.1 million during the six months ended June 30, 2013 which is included in Gain on sale of subsidiary on the accompanying Consolidated Statement of Operations (See Note 13 to the Consolidated Financial Statements for more information).

Other income

On April 24, 2013, we entered into a Settlement Agreement with respect to litigation captioned Abu Dhabi Commercial Bank, et. al. v. Morgan Stanley & Co., Incorporated, et. al., related to the purchase of Cheyne Finance LLC, a SIV security. In accordance with the Settlement Agreement, we received a cash settlement payment after fees and expenses of \$43.4 million in the second quarter 2013 which is included in Other income on the accompanying Consolidated Statement of Operations (See Note 14 to the Consolidated Financial Statements for more information).

Income Taxes

Our effective tax rates were 35.5 percent and 36.6 percent for the three months ended June 30, 2013 and 2012, respectively. For the six months ended June 30, 2013 and 2012, our effective tax rates were 35.2 percent and 36.9 percent, respectively. The 2013 tax rate benefited from the reinstatement of the research and development tax credit. The tax credit was reinstated retroactively from January 1, 2012 through December 31, 2013 through The American Taxpayer Relief Act of 2012 (the Act), signed into law on January 2, 2013. The accounting rules require the determination of current and deferred taxes be based upon the provisions of the enacted tax law as of the balance sheet date. Since the Act was not signed into law until January 2, 2013, the effect was not reflected in the tax provision for 2012. The effect of the 2012 research and development tax credit was therefore reflected in our effective tax rate in the first quarter 2013. The 2013 tax rate was also benefited by the approval of the Joint Tax Committee on certain refund requests. Our tax rate in 2013 was negatively impacted by additional foreign taxes resulting from the sale of SEI AK (See Note 13 to the Consolidated Financial Statements for more information).

Stock-Based Compensation

During the six months ended June 30, 2013, we revised our estimate made as of December 31, 2012 of when certain vesting targets are expected to be achieved. This change in management's estimate resulted in an increase of \$6.9 million in stock-based compensation expense in the six months ended June 30, 2013. The change in our estimate resulted from the positive earnings impacts from the cash payment received for the litigation settlement and the sale of SEI AK during 2013.

Based upon our current view of how many options will vest and when they will vest, we estimate that stock-based compensation expense will be recognized according to the following schedule:

| | Stock-Based Compensation Expense |
|-------------------|--|
| Remainder of 2013 | \$21,033 |
| 2014 | 4,603 |
| 2015 | 4,603 |
| 2016 | 4,603 |
| 2017 | 3,592 |
| | \$38,434 |

We expect to recognize stock-based compensation expense spread equally over the remainder of 2013 in the business segments as follows:

| | Stock-Based Compensation Expense |
|-------------------------------|--|
| Private Banks | \$6,345 |
| Investment Advisors | 3,663 |
| Institutional Investors | 3,356 |
| Investment Managers | 3,876 |
| Investments in New Businesses | 485 |
| Corporate overhead | 3,308 |
| | \$21,033 |

Fair Value Measurements

The fair value of our financial assets and liabilities is determined in accordance with the fair value hierarchy. The fair value of most of our financial assets are determined using Level 1 or Level 2 inputs and consist mainly of investments in equity or fixed-income mutual funds that are quoted daily and Government National Mortgage Association (GNMA) and other U.S. government agency securities that are single issuer pools that are valued based on current market data of similar assets (See Note 5 to the Notes to Consolidated Financial Statements).

Regulatory Matters

Like many firms operating within the financial services industry, we are experiencing a difficult regulatory environment across our markets. Our current scale and reach as a provider to the financial services industry; the introduction and implementation of new solutions for our financial services industry clients; the increased regulatory oversight of the financial services industry

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generally; new laws and regulations affecting the financial services industry and ever-changing regulatory interpretations of existing laws and regulations; and a greater propensity of regulators to pursue enforcement actions and other sanctions against regulated entities, have made this an increasingly challenging and costly regulatory environment in which to operate.

SEI and some of our regulated subsidiaries have undergone or been scheduled to undergo a range of periodic or thematic reviews, examinations or investigations by more than eight regulatory authorities around the world, including the Office of the Comptroller of the Currency, the Board of Governors of the Federal Reserve System, the Securities and Exchange Commission, the Financial Industry Regulatory Authority, the Financial Conduct Authority of the United Kingdom (formerly the Financial Services Authority), the Central Bank of Ireland and others. In a number of instances, these are the first recurring examinations by these regulatory authorities. These regulatory activities typically result in the identification of matters or practices to be addressed by us or our subsidiaries and, in certain circumstances, the regulatory authorities could require remediation activities or pursue enforcement proceedings against us or our subsidiaries. As described under the caption "Regulatory Considerations" in our Annual Report on Form 10-K, the range of possible sanctions that are available to regulatory authorities include limitations on our ability to engage in business for specified periods of time, the revocation of registration, censures and fines. The direct and indirect costs of responding to these regulatory activities and of complying with new or modified regulations, as well as the potential financial costs and potential reputational impact against us of any enforcement proceedings that might result, is uncertain but could have a material adverse impact on our operating results or financial position.

Liquidity and Capital Resources

| | Six Months Ended June 30, | |
|--|---------------------------|------------|
| | 2013 | 2012 |
| Net cash provided by operating activities | \$ 123,314 | \$ 75,113 |
| Net cash used in investing activities | (14,015 |) (28,198 |
| Net cash used in financing activities | (74,487 |) (120,407 |
| Net increase (decrease) in cash and cash equivalents | 34,812 | (73,492 |
| Cash and cash equivalents, beginning of period | 452,247 | 420,986 |
| Cash and cash equivalents, end of period | \$ 487,059 | \$ 347,494 |

Cash requirements and liquidity needs are primarily funded through our cash flow from operations and our capacity for additional borrowing. At June 30, 2013, our unused sources of liquidity consisted of cash and cash equivalents and the amount available under our credit facility.

Our credit facility provides for borrowings of up to \$300.0 million and is scheduled to expire in February 2017 (See Note 7 to the Consolidated Financial Statements). The availability of the credit facility is subject to the compliance with certain covenants set forth in the agreement. The credit facility contains covenants which restrict our ability to engage in mergers, consolidations, asset sales, investments, transactions with affiliates, or to incur liens, as defined in the agreement. In the event of a default under the credit facility, we would also be restricted from paying dividends on, or repurchasing, our common stock. Currently, our ability to borrow from the credit facility is not limited by any covenant of the agreement. We currently have no borrowings under our credit facility.

The majority of our excess cash reserves are primarily placed in accounts located in the United States that invest entirely in SEI-sponsored money market mutual funds denominated in the U.S. dollar. We also utilize demand deposit accounts or money market accounts at several well-established financial institutions located in the United States.

Accounts used to manage these excess cash reserves do not impose any restrictions or limitations that would prevent us from being able to access such cash amounts immediately. As of July 24, 2013, the amount of cash and cash equivalents considered free and immediately accessible for other general corporate purposes was \$383.9 million.

Our cash and cash equivalents include accounts managed by our subsidiaries and minority-owned subsidiaries that are used in their operations or to cover specific business and regulatory requirements. The availability of this cash for other purposes beyond the operations of these subsidiaries may be limited. Also, some of our foreign subsidiaries may have excess cash reserves which are considered to be undistributed earnings and indefinitely reinvested. Upon distribution of these earnings, in the form of dividends or otherwise, we would be immediately subject to both U.S.

and foreign withholding taxes which would reduce the amount we would ultimately realize. We do not include accounts of our foreign subsidiaries in our calculation of free and immediately accessible cash for other general corporate purposes.

Cash flows from operations increased \$48.2 million in the first six months of 2013 compared to the first six months of 2012 due to the increase in net income, the cash payment for the litigation settlement, a higher quarterly partnership distribution payment received from LSV and the net change in our working capital accounts. The increase in our net income during the first

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six months of 2013 was significantly impacted by the cash payment of \$43.4 million received pertaining to a litigation settlement (See Note 14 to the Consolidated Financial Statements).

Cash flows from investing activities increased \$14.2 million in the first six months of 2013 compared to the first six months of 2012. Net cash used in investing activities includes:

Purchases, sales and maturities of marketable securities. We had cash outflows of \$15.5 million for the purchase of marketable securities in the first six months of 2013 as compared to \$13.8 million in the first six months of 2012.

Marketable securities purchased in 2013 consisted of additional GNMA securities to satisfy applicable regulatory requirements of SPTC and investments in short-term U.S. government agency and commercial paper securities by SIDCO. Marketable securities purchased in 2012 consisted of investments for the start-up of new investment products and investments in short-term U.S. government agency and commercial paper securities by SIDCO. We had cash inflows of \$23.8 million from marketable securities in the first six months of 2013 as compared to \$22.9 million in the first six months of 2012. Cash inflows in 2013 and 2012 primarily consisted of maturities and prepayments.

The capitalization of costs incurred in developing computer software. We will continue the development of the SEI Wealth Platform through a series of releases to expand the functionality of the platform. We capitalized \$22.2 million of software development costs in the first six months of 2013 as compared to \$18.2 million in the first six months of 2012. Included in the amount for 2013 is a one-time contractual payment of \$8.8 million to exercise a conversion option in lieu of periodic fee payments pertaining to a software license for the platform.

Capital expenditures. Our capital expenditures in the first six months of 2013 were \$3.6 million as compared to \$16.3 million in the first six months of 2012. Our expenditures in 2013 and 2012 primarily include purchased software. Our expenditures in 2012 include a purchase of \$10.0 million for specific front office client management technology.

During the second half of 2013, we intend to begin construction of an additional building at our corporate headquarters. The total cost of the expansion is estimated to be at least \$10.8 million and is expected to be completed in the second quarter of 2014.

The sale of our subsidiary. The sale of SEI AK was completed during the first three months of 2013. Prior to the transaction, cash and cash equivalents held in the accounts of SEI AK were not considered free and immediately available. As a result of the sale, the net cash proceeds received significantly increased our amount of cash considered free and immediately accessible for other general corporate purposes. The net effect of the cash received from the sale of SEI AK and the transfer of cash balances to the owners is reflected in Sale of subsidiary, net of cash transferred.

Additional information pertaining to the sale is presented in Note 13 to the Consolidated Financial Statements.

Cash flows from financing activities increased \$45.9 million in the first six months of 2013 compared to the first six months of 2012. Net cash used in financing activities includes:

The repurchase of our common stock. Our Board of Directors has authorized the repurchase of our common stock through multiple authorizations. Currently, there is no expiration date for our common stock repurchase program. We spent approximately \$86.4 million during the first six months of 2013 and \$80.9 million during the first six months of 2012 for the repurchase of our common stock.

Proceeds from the issuance of our common stock. We received \$39.6 million in proceeds from the issuance of our common stock during the first six months of 2013 as compared to \$14.8 million during the first six months of 2012.

The increase in proceeds is primarily attributable to a higher level of stock option exercises in 2013.

Dividend payments. Cash dividends paid were \$34.4 million or \$0.20 per share in the first six months of 2013 and \$52.6 million or \$.30 per share in the first six months of 2012. The decrease in dividends paid in 2013 was due to the payment date of the December 2012 dividend occurring in the calendar year as compared to the payment date of the dividend declared in December 2011 which occurred in January 2012.

We believe our operating cash flow, available borrowing capacity, and existing cash and cash equivalents should provide adequate funds for ongoing operations; continued investment in new products and equipment; our common stock repurchase program, expansion of our corporate campus and future dividend payments.

Off Balance Sheet Arrangement

On October 1, 2012, we provided an unsecured guaranty of the obligations of LSV Employee Group III to The PrivateBank and Trust Company and certain other lenders. We entered into this agreement in order to facilitate the acquisition of certain partnership interests of LSV by LSV Employee Group III. Additional information pertaining to

the agreement is presented in Note 2 to the Consolidated Financial Statements.

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Forward-Looking Information and Risk Factors

The Private Securities Litigation Reform Act of 1995 provides a “safe harbor” for forward-looking statements. Certain information contained in this discussion is or may be considered forward-looking. Forward-looking statements relate to future operations, strategies, financial results or other developments. Forward-looking statements are based upon estimates and assumptions that involve certain risks and uncertainties, many of which are beyond our control or are subject to change. Although we believe our assumptions are reasonable, they could be inaccurate. Our actual future revenues and income could differ materially from our expected results. We have no obligation to publicly update or revise any forward-looking statements.

Among the risks and uncertainties which may affect our future operations, strategies, financial results or other developments are those risks described in our latest Annual Report on Form 10-K in Part I, Item 1A. These risks include the following:

- changes in capital markets that may affect our revenues and earnings;
- product development risk;
- consolidation within our target markets, including consolidations between banks and other financial institutions;
- risk of failure by a third-party service provider;
- the performance of the funds we manage;
- the affect on our earnings from the performance of LSV Asset Management;
- the affect of extensive governmental regulation;
- litigation and regulatory examinations and investigations;
- systems and technology risks;
- data security risks;
- third party approval of our investment products with advisors affiliated with independent broker-dealers or other networks;
- operational risks associated with the processing of investment transactions;
- financial and non-financial covenants which may restrict our ability to manage liquidity needs;
- changes in, or interpretation of, accounting principles or tax rules and regulations;
- fluctuations in foreign currency exchange rates; and
- retention of senior management personnel.

SEI is a savings and loan holding company subject to supervision and regulation by the Federal Reserve. SEI is not subject to specific statutory capital requirements. However, SEI is required to maintain capital that is sufficient to support the holding company and its subsidiaries’ business activities, and the risks inherent in those activities. In June 2012, the Federal Reserve issued three notices of proposed rulemaking (NPR) which would establish an integrated regulatory capital framework that addresses shortcomings in regulatory capital requirements that became apparent during the recent financial crisis. We are currently evaluating the impact on SEI from these proposed rules; however, we do not anticipate the impact from the application of the proposed rules to have a significant impact on the operations or business of SEI.

Our principal, regulated wholly-owned subsidiaries are SEI Investments Distribution Co., or SIDCO, SEI Investments Management Corporation, or SIMC, SEI Private Trust Company, or SPTC, SEI Trust Company, or STC, and SEI Investments (Europe) Limited, or SIEL. SIDCO is a broker-dealer registered with the SEC under the Securities and Exchange Act of 1934 and is a member of the Financial Industry Regulatory Authority, Inc. (FINRA). SIMC is an investment advisor registered with the SEC under the Investment Advisers Act of 1940. SPTC is a limited purpose federal thrift chartered and regulated by the Office of the Comptroller of the Currency. STC is a Pennsylvania trust company, regulated by the Pennsylvania Department of Banking. SIEL is an investment manager and financial institution subject to regulation by the Financial Conduct Authority of the United Kingdom. In addition, various SEI subsidiaries are subject to the jurisdiction of regulatory authorities in Canada, the Republic of Ireland and other foreign countries. The Company has a minority ownership interest in LSV, which is also an investment advisor registered with the SEC.

The Company, its regulated subsidiaries, their regulated services and solutions and their customers are all subject to extensive legislation, regulation and supervision that recently has been subject to, and continues to experience,

significant change and increased regulatory activity. These changes and regulatory activities could have a material adverse affect on us and our clients.

The various governmental agencies and self-regulatory authorities that regulate or supervise the Company and various of its subsidiaries have broad administrative powers. In the event of a failure to comply with laws, regulations and requirements of these agencies and authorities, the possible sanctions that may be imposed include the suspension of individual employees, limitations on our ability to engage in business for specified periods of time, the revocation of applicable registration as a broker-dealer, investment advisor or other regulated entity, and, as the case may be, censures and fines. Additionally, certain

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securities and banking laws applicable to us and our subsidiaries provide for certain private rights of action that could give rise to civil litigation. Any litigation could have significant financial and non-financial consequences including monetary judgments and the requirement to take action or limit activities that could ultimately affect our business. Governmental scrutiny from regulators, legislative bodies and law enforcement agencies with respect to matters relating to our regulated subsidiaries and their activities, services and solutions, our business practices, our past actions and other matters has increased dramatically in the past several years. Responding to these examinations, investigations, actions and lawsuits, regardless of the ultimate outcome of the proceeding, is time consuming and expensive and can divert the time and effort of our senior management from our business. Penalties and fines sought by regulatory authorities have increased substantially over the last several years, and certain regulators have been more likely in recent years to commence enforcement actions or to advance or support legislation targeted at the financial services industry. Governmental scrutiny and legal and enforcement proceedings can also have a negative impact on our reputation and on the morale and performance of our employees, which could adversely affect our businesses and results of operations.

We are subject to the USA PATRIOT Act of 2001, which contains anti-money laundering and financial transparency laws and requires implementation of regulations applicable to financial services companies, including standards for verifying client identification and monitoring client transactions and detecting and reporting suspicious activities.

Anti-money laundering laws outside the United States contain similar requirements.

We offer investment and banking solutions that also are subject to regulation by the federal and state securities and banking authorities, as well as foreign regulatory authorities, where applicable. Existing or future regulations that affect these solutions could lead to a reduction in sales of these solutions or require modifications of these solutions. Compliance with existing and future regulations and responding to and complying with recent increased regulatory activity affecting broker-dealers, investment advisors, investment companies, financial institutions and their service providers could have a significant impact on us. We periodically undergo regulatory examinations and respond to regulatory inquiries and document requests. In addition, recent legislative activity in the United States (including the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 and attendant rule making activities) and in other jurisdictions (including the European Union and the United Kingdom) have made and continue to make, extensive changes to the laws regulating financial services firms. As a result of these examinations, inquiries and requests, as a result of increased civil litigation activity, and as a result of these new laws and regulations, we engage legal counsel, review our compliance procedures, solution and service offerings, and business operations, and make changes as we deem necessary. These additional activities and required changes may result in increased expense or may reduce revenues.

Our bank clients are subject to supervision by federal and state banking authorities concerning the manner in which such clients purchase and receive our products and services. Our plan sponsor clients and our subsidiaries providing services to those clients are subject to supervision by the Department of Labor and compliance with employee benefit regulations. Investment advisor and broker-dealer clients are regulated by the SEC, state securities authorities, or FINRA. Existing or future regulations applicable to our clients may affect our clients' purchase of our products and services.

In addition, see the discussion of governmental regulations in Item 1A "Risk Factors" in our latest Annual Report on Form 10-K for a description of the risks that proposed regulatory changes may present for our business.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

None.

Item 4. Controls and Procedures.

(a) Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on

that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report are effective in ensuring that information required to be disclosed by us in reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. A controls system, no

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matter how well designed and operated, cannot provide absolute assurance that the objectives of the controls systems are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

(b) Change in Internal Control over Financial Reporting

No change in our internal control over financial reporting occurred during the quarter ended June 30, 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

One of SEI's principal subsidiaries, SIDCO, has been named as a defendant in certain putative class action complaints (the Complaints) related to leveraged exchange traded funds (ETFs) advised by ProShares Advisors, LLC. The first complaint was filed on August 5, 2009 and the subsequent cases were all consolidated in the Southern District of New York. The Complaints are purportedly made on behalf of all persons that purchased or otherwise acquired shares in various ProShares leveraged ETFs pursuant or traceable to allegedly false and misleading registration statements, prospectuses and statements of additional information. The Complaints name as defendants ProShares Advisors, LLC; ProShares Trust; ProShares Trust II, SIDCO, and various officers and trustees to ProShares Advisors, LLC; ProShares Trust and ProShares Trust II. The Complaints allege that SIDCO was the distributor and principal underwriter for the various ProShares leveraged ETFs that were distributed to authorized participants and ultimately shareholders. The Complaints allege that the registration statements for the ProShares ETFs were materially false and misleading because they failed adequately to describe the nature and risks of the investments and claim that SIDCO is liable for these purportedly material misstatements and omissions under Section 11 of the Securities Act of 1933. On September 7, 2012, the District Court for the Southern District of New York issued an opinion dismissing with prejudice the plaintiffs' amended complaint. Plaintiffs filed with the Second Circuit Court of Appeals a notice of appeal of the District Court's decision and on July 22, 2013, the Second Circuit Court of Appeals issued an opinion affirming the decision of the District Court dismissing the amended complaint. While the outcome of this litigation is uncertain given its early phase, SEI believes that it has valid defenses to plaintiffs' claims and intends to defend the lawsuits vigorously.

SEI has been named in six lawsuits filed in Louisiana. Five lawsuits were filed in the 19th Judicial District Court for the Parish of East Baton Rouge, State of Louisiana. One of the five actions purports to set forth claims on behalf of a class and also names SPTC as a defendant and, as described below, was certified as a class in December 2012. Two of the other actions also name SPTC as a defendant. All five actions name various defendants in addition to SEI, and, in all five actions, the plaintiffs purport to bring a cause of action against SEI and SPTC under the Louisiana Securities Act. The putative class action originally included a claim against SEI and SPTC for an alleged violation of the Louisiana Unfair Trade Practices Act. Two of the other five actions include claims for violations of the Louisiana Racketeering Act and possibly conspiracy. In addition, another group of plaintiffs have filed a lawsuit in the 23rd Judicial District Court for the Parish of Ascension, State of Louisiana, against SEI and SPTC and other defendants asserting claims of negligence, breach of contract, breach of fiduciary duty, violations of the uniform fiduciaries law, negligent misrepresentation, detrimental reliance, violations of the Louisiana Securities Act and Louisiana Racketeering Act and conspiracy. The underlying allegations in all the actions are purportedly related to the role of SPTC in providing back-office services to Stanford Trust Company. The petitions allege that SEI and SPTC aided and abetted or otherwise participated in the sale of "certificates of deposit" issued by Stanford International Bank. Two of the five actions filed in East Baton Rouge were removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to United States District Court for the Northern District of Texas. On August 31, 2011, the United States District Court for the Northern District of Texas issued an order and judgment that the causes of action alleged against SEI in the two removed actions were preempted by federal law and the court dismissed these cases with prejudice. Plaintiffs appealed this ruling, and on March 19, 2012, a panel of the Court of Appeals for the Fifth Circuit reversed the decision of the United States District Court and remanded the actions for further proceedings. On July 18, 2012, SEI filed a petition for certiorari in the United States Supreme Court, seeking review of the decision by the United States Court of Appeals in the Eleventh Circuit to permit the claims against SEI to proceed. SEI believes that the trial correctly concluded that the claims against SEI were barred by the federal Securities Litigation Uniform Standards Act and is requesting that the Supreme Court reinstate that dismissal. On January 18, 2013, the Supreme Court granted the petition for certiorari. The case has not yet been scheduled for oral argument, but is likely to be heard in early fall 2013.

The case filed in Ascension was also removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to the Northern District of Texas. The schedule for responding to that complaint has not yet been

established. The plaintiffs in the remaining two cases in East Baton Rouge have granted SEI and SPTC an extension to respond to the filings. SEI and SPTC filed exceptions in the class action pending in East Baton Rouge, which the Court granted in part and dismissed the claims under the Louisiana Unfair Trade Practices Act and denied in part as to the other exceptions.

SEI and SPTC filed an answer to the East Baton Rouge class action, plaintiffs filed a motion for class certification; and SEI and SPTC also filed a motion for summary judgment against certain named plaintiffs which the Court stated will not be set for hearing until after the hearing on the class certification motion. The Court in the East Baton Rouge action held a hearing on class certification on September 20, 2012. By oral decision on December 5, 2012 and later entered in a judgment signed on December 17, 2012 that was subsequently amended, the Court in East Baton Rouge certified a class to be composed of persons who purchased any Stanford International Bank certificates of deposit (SIB CDs) in Louisiana between January 1, 2007 and

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February 13, 2009; persons who renewed any SIB CD in Louisiana between January 1, 2007 and February 13, 2009; or any person for whom the Stanford Trust Company purchased SIB CDs in Louisiana between January 1, 2007 and February 13, 2009. On January 30, 2013, SEI and SPTC filed motions for appeal from the judgments that stated SEI's and SPTC's intention to move to stay the litigation. On February 1, 2013, plaintiffs filed a motion for Leave to File First Amended and Restated Class Action Petition in which they ask the Court to allow them the petition in this case to add additional facts that were developed during discovery and adding claims against certain of SEI's insurance carriers. On February 5, 2013, the Court granted two of the motions for appeal and the motion for leave to amend. On February 15, 2013, SEI filed a motion for new trial, or, in the alternative, for reconsideration of the Court's order allowing amendment. On February 22, 2013, SEI filed a motion to stay proceedings in view of the pending Supreme Court case. On February 28, 2013, SEI responded to the First Amended and Restated Class Action Petition by filing an exception. On March 11, 2013, the insurance carrier defendants filed a notice of removal removing the case to the Middle District of Louisiana and on March 18, 2013, the insurance carrier defendants filed answers. On March 13, 2013, SEI notified the Judicial Panel on Multidistrict Litigation (MDL) of this case as a potential tag-along action. On March 18, 2013, the insurance carrier defendants filed answers. On March 19, 2013, plaintiffs filed a motion to remand, a motion for expedited briefing schedule, expedited status conference and expedited consideration of their motion to remand, a motion for leave to file under seal and a motion for order pursuant to 28 U.S.C. 1447(b) requiring removing defendants to supplement federal court record with certified copy of state court record. These motions are now fully briefed. On March 25, 2013, SEI filed a motion that the court decline to adopt the state court's order regarding class certification, which the court dismissed without prejudice to renew upon a determination of removal jurisdiction in an April 12, 2013 order that also dismissed without prejudice a motion to dismiss for lack of jurisdiction and improper venue filed on April 9, 2013 by one of the insurers. On April 1, 2013, the Louisiana Office of Financial Institutions (OFI) filed a motion to remand and sever claims and a response to that motion by the insurers and opposition to that motion by the plaintiffs were filed on April 22, 2013. Along with the briefing in the Middle District of Louisiana, on March 13, 2013, SEI notified the Judicial Panel on Multidistrict Litigation (MDL) of this case as a potential tag-along action. On March 19, 2013, plaintiffs notified the MDL that they had filed a motion to remand and asking the panel to decline to issue a conditional transfer order. On March 29, 2013, the MDL issued a conditional transfer order (CTO). On April 18, 2013, OFI filed a motion to vacate the CTO or, in the alternative, stay any ruling to transfer the matter until after the Middle District of Louisiana rules on OFI's motion to remand and sever. Plaintiffs filed a motion to vacate the CTO on April 19, 2013. SEI's responses to those motions were filed on May 9, 2013. On June 12, 2013, the MDL Panel issued an order notifying the parties that on July 25, 2013, it would consider, without oral argument, Plaintiffs' and OFI's motions to vacate the CTO.

While the outcome of this litigation is uncertain given its early phase, SEI and SPTC believe that they have valid defenses to plaintiffs' claims and intend to defend the lawsuits vigorously. Because of the uncertainty of the make-up of the classes, the outcome of the proceeding in the United States Supreme Court, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the lack of discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the foregoing lawsuits.

Item 1A. Risk Factors.

Information regarding risk factors appears in Part I – Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2012. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K for 2012.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

(e) Our Board of Directors has authorized the repurchase of up to \$2.178 billion worth of our common stock through multiple authorizations. Currently, there is no expiration date for our common stock repurchase program.

Information regarding the repurchase of common stock during the three months ended June 30, 2013 is as follows:

| Period | Total Number | Average | Total Number of | Approximate Dollar |
|--------|--------------|---------|-----------------|--------------------|
|--------|--------------|---------|-----------------|--------------------|

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| | of Shares Purchased | Price Paid per Share | Shares Purchased as Part of Publicly Announced Program | Value of Shares that May Yet Be Purchased Under the Program |
|--------------------|------------------------|-------------------------|--|--|
| April 1 – 30, 2013 | — | \$— | — | \$ 54,831,000 |
| May 1 – 31, 2013 | 700,000 | 29.44 | 700,000 | 134,221,000 |
| June 1 – 30, 2013 | 1,025,000 | 29.13 | 1,025,000 | 104,362,000 |
| Total | 1,725,000 | 29.26 | 1,725,000 | |

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Item 6. Exhibits.

The following is a list of exhibits filed as part of the Form 10-Q.

31.1 Rule 13a-15(e)/15d-15(e) Certification of Chief Executive Officer.

31.2 Rule 13a-15(e)/15d-15(e) Certification of Chief Financial Officer.

32 Section 1350 Certifications.

101.INS XBRL Instance Document

101.SCH XBRL Taxonomy Extension Schema Document

101.CAL XBRL Taxonomy Extension Calculation Linkbase Document

101.DEF XBRL Taxonomy Extension Definition Linkbase Document

101.LAB XBRL Taxonomy Extension Label Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SEI INVESTMENTS COMPANY

Date: July 26, 2013

By: /s/ Dennis J. McGonigle
Dennis J. McGonigle
Chief Financial Officer

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