

CLEARONE COMMUNICATIONS INC
Form 10-Q
August 15, 2011

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2011

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period _____ to _____

Commission file number: 001-33660

CLEARONE COMMUNICATIONS, INC.

(Exact name of registrant as specified in its charter)

Utah

87-0398877

(State or other jurisdiction of incorporation or organization)

(I.R.S. employer identification number)

5225 Wiley Post Way, Suite 500, Salt Lake City, Utah

84116

(Address of principal executive offices)

(Zip Code)

(801) 975-7200

(Registrant's telephone number, including area code)

Indicate by check whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

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See the definition of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Larger Accelerated Filer

Accelerated Filer

Non-Accelerated Filer (Do not check if a smaller reporting company)

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. 9,058,258 shares issued and outstanding as of August 12, 2011.

CLEARONE COMMUNICATIONS, INC.

FORM 10-Q

FOR THE QUARTER ENDED JUNE 30, 2011

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PART I FINANCIAL INFORMATION

Item 1. FINANCIAL STATEMENTS

CLEARONE COMMUNICATIONS, INC.

CONSOLIDATED BALANCE SHEETS

(Dollars in thousands, except par value)

Unaudited

Audited

As of June 30, 2011

As of December 31, 2010

ASSETS

Current assets:

Cash and cash equivalents

\$ 12,396

\$ 11,431

Receivables, net of allowance for doubtful accounts of \$157 and \$206, respectively

8,924

9,951

Inventories

10,212

8,780

Deferred income taxes

2,975

3,389

Prepaid expenses and other assets

	699
	446
Total current assets	
	35,206
	33,997
Long-term inventories, net	
	2,025
	2,617
Property and equipment, net	
	2,755
	2,965
Intangibles, net	

	2,569
	2,745
Goodwill	
	726
	726
Deferred income taxes	
	1,062
	913
Other assets	
	18
	18
Total assets	
\$	
	44,361
\$	
	43,981

LIABILITIES AND SHAREHOLDERS' EQUITY

Current liabilities:

Accounts payable

2,248

2,362

Accrued liabilities

2,702

4,573

Deferred product revenue

	3,753
	4,306
Total current liabilities	
	8,703
	11,241
Deferred rent	
	534
	584
Other long-term liabilities	
	456
	421
Total liabilities	
	9,693

12,246

Shareholders' equity:

Common stock, par value \$0.001, 50,000,000 shares authorized, 9,058,206 and 8,929,439 shares issued and outstanding, respectively

9

9

Additional paid-in capital

39,873

39,073

Accumulated deficit

(5,214)

	(7,347)
Total shareholders' equity	
	34,668
	31,735
Total liabilities and shareholders' equity	
\$	
	44,361
\$	
	43,981

See accompanying notes

CLEARONE COMMUNICATIONS, INC.

UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share amounts)

Three months ended

Six months ended

June 30, 2011

June 30, 2010

June 30, 2011

June 30, 2010

Revenue

\$

11,890

\$

9,937

\$
22,591

\$
18,293

Cost of goods sold
4,734

4,276

9,133

7,437

Gross profit
7,156

5,661

13,458

10,856

Operating expenses:

Sales and marketing

2,106

2,183

4,089

4,085

Research and product development

	1,816
	1,744
	3,453
	3,648
General and administrative	
	1,361
	1,214
	2,833
	2,146
Total operating expenses	
	5,283
	5,141
	10,375
	9,879

Operating income

1,873

520

3,083

977

Other income (expense), net

7

-

18

(132)

Income before income taxes

1,880

520

3,101

20

	845
Provision for income taxes	
	(559)
	(167)
	(968)
	(275)
Net income	
\$	1,321
\$	353
\$	2,133
\$	570

Basic earnings per common share

\$ 0.15

\$ 0.04

\$ 0.24

\$ 0.06

Diluted earnings per common share

\$ 0.14

\$

0.04

\$

0.23

\$

0.06

Basic weighted average shares outstanding

8,992,500

8,929,281

8,962,171

8,929,277

Diluted weighted average shares outstanding

9,433,650

9,045,866

9,279,800

9,045,718

See accompanying notes

CLEARONE COMMUNICATIONS, INC.

UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

Six months ended

June 30, 2011

June 30, 2010

Cash flows from operating activities:

Net income

\$

2,133

\$

570

Adjustments to reconcile net income to net cash provided by operations:

Depreciation and amortization expense	587
	585
Stock-based compensation	83
	160
Provision for doubtful accounts	53
	88
Write-down of inventory to net realizable value	-
	145
Loss on disposal of assets	

	-
	111
Changes in operating assets and liabilities:	
Accounts receivable	
	792
	(1,946)
Inventories	
	(840)
	2,148
Deferred income taxes	
	265
	(37)
Prepaid expenses and other assets	
	(253)
	27

	410
Accounts payable	
	68
	582
Accrued liabilities	
	(1,874)
	506
Deferred product revenue	
	(553)
	326
Other long-term liabilities	
	35
	(44)
Net cash provided by operating activities	
	496

3,604

Cash flows from investing activities:

Escrow proceeds received pursuant to NetStreams acquisition

-

350

Purchase of property and equipment

(248)

(542)

Net cash used in investing activities

(248)

(192)

Cash flows from financing activities:

Proceeds from the issuance of common stock options

717

-

Principal payments on long-term debt

-

(2,000)

Net cash provided by (used in) financing activities

717

(2,000)

Net increase in cash and cash equivalents

965

1,412

Cash and cash equivalents at the beginning of the period

11,431

9,494

Cash and cash equivalents at the end of the period

\$

12,396

\$

10,906

Supplemental disclosure of cash flow information:

Cash paid for interest

\$

-

\$

61

Cash paid for income taxes

\$

269

\$

3

Supplemental disclosure of non-cash activities:

Exchanged accounts receivable from a vendor with accounts payable to the same vendor

\$ 182

\$ 293

Current liabilities reclassified to deferred rent

\$ -

\$ 176

See accompanying notes

CLEARONE COMMUNICATIONS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited Dollars in thousands)

1. Basis of Presentation

The fiscal year for ClearOne Communications, Inc. and its subsidiaries (collectively, ClearOne or the Company) is the 12 months ending on December 31st. The consolidated financial statements include the accounts of ClearOne and its subsidiaries. All significant intercompany accounts and transactions have been eliminated.

The accompanying interim consolidated financial statements for the three and six months ended June 30, 2011 and 2010 respectively have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) and are not audited. Certain information and footnote disclosures, that are usually included in financial statements prepared in accordance with generally accepted accounting principles in the United States (GAAP) have been either condensed or omitted in accordance with SEC rules and regulations. The accompanying consolidated financial statements contain all adjustments, consisting of normal recurring accruals, necessary for a fair presentation of our financial position as of June 30, 2011 and 2010, the results of operations for the three and six months ended June 30, 2011 and 2010, and the statements of cash flows for the six months ended June 30, 2011 and 2010. The results of operations for the three and six months ended June 30, 2011 and 2010 are not necessarily indicative of the results for a full-year period. These interim consolidated financial statements should be read in conjunction with the financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2010 filed with the SEC.

2. Intangibles

Intangibles as of June 30, 2011

**Estimated
useful lives
(Years)**

Amount
Accumulated Amortization
Net
Tradename
7
\$
435
\$
104
\$
331
Patents and Technological Know-how
10
2,070
344

	1,726
Proprietary Software	
	3
	215
	120
	95
In-process Research and Development	
	Indefinite
	400
	-
	400
Other	
	5

	49
	32
	17
Total	
\$	
	3,169
\$	
	600
\$	
	2,569

The following table summarizes the amortization during the three and six months ended June 30, 2011 and 2010:

**Three months
ended**

**Six months
ended**

June 30, 2011

June 30, 2010

June 30, 2011

June 30, 2010

Amortization
of intangibles
with finite
lives

\$
87

\$
88

\$
175

\$
175

CLEARONE COMMUNICATIONS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited Dollars in thousands)

3. Inventories

Inventories, net of reserves, consisted of the following:

As of

June 30, 2011

December 31, 2010

Current:

Raw materials

\$

854

\$

776

Finished goods

9,358

8,004

\$

10,212

\$

8,780

Long-term:

Raw materials

\$

241

\$

569

Finished goods

1,784

2,048

\$

2,025

\$

2,617

Long-term inventory represents inventory held in excess of our current requirements based on our recent sales and forecasted level of sales. We have developed programs to reduce the inventory to normal operating levels in the near future. We expect to sell the above inventory, net of reserves, at or above the stated cost and believe that no loss will be incurred on its sale.

Current finished goods include consigned inventory in the amounts of approximately \$1,393 and \$1,742 as of June 30, 2011 and December 31, 2010, respectively. Consigned inventory represents inventory at distributors and other customers where revenue recognition criteria have not been achieved.

The following table summarizes the losses incurred on valuation of inventory at lower of cost or market value and write-off of obsolete inventory during the three and six months ended June 30, 2011 and 2010 respectively.

**Three months
ended**

**Six months
ended**

June 30, 2011

June 30, 2010

June 30, 2011

June 30, 2010

Losses
incurred on
valuation of
inventory and
write-off of
obsolete
inventory

\$

-

\$

60

\$

-

\$

4. Share-based Compensation

Share-based compensation expense has been allocated as follows:

**Three months
ended**

**Six months
ended**

June 30, 2011

June 30, 2010

June 30, 2011

June 30, 2010

Cost of goods
sold

\$

-

\$

-

\$

-

\$

-

Sales and
marketing

6

13

10

24

Research and
development

4

7

8

14
General and
administrative

34

65

65

122

\$

44

\$

85

\$

83

\$

160

CLEARONE COMMUNICATIONS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited Dollars in thousands)

As of June 30, 2011 the total remaining unrecognized compensation cost related to non-vested stock options, net of forfeitures, was approximately \$196.

During the three and six months ended June 30, 2011, we granted 5,000 stock options. During the three and six months ended June 30, 2010 we granted 90,000 and 141,750 stock options, respectively. We use judgment in determining the fair value of the share-based payments on the date of grant using an option-pricing model with assumptions regarding a number of highly complex and subjective variables. These variables include the risk-free interest rate of the awards, the expected life of the awards, the expected volatility over the term of the awards, the expected dividends of the awards, and an estimate of the amount of awards that are expected to be forfeited. We use the Black-Scholes option pricing model to determine the fair value of share-based payments granted under ASC Topic 718.

5. Shareholders Equity

The following table summarizes the change in shareholders equity during the three and six months ended June 30, 2011 and 2010 respectively:

**Three months
ended**

**Six months
ended**

June 30, 2011

June 30, 2010

June 30, 2011

June 30, 2010

Balance at the
beginning of
the period

\$

32,607

\$

29,390

\$

31,735

\$

29,098

Net income
during the
period

1,321

353

	2,133
	570
Stock based compensation	
	44
	85
	83
	160
Exercise of stock options	
	696
	-
	717
	-
Balance at end of the period	

\$
34,668

\$
29,828

\$
34,668

\$
29,828

6. Other income (expense), net

The details of other income (expense), net are as follows:

**Three
months
ended**

**Six months
ended**

**June 30,
2011**

**June 30,
2010**

**June 30,
2011**

**June 30,
2010**

Interest
income

\$

5

\$

19

\$

10

\$

27

Interest
expense

-

-

-

(51)

Gain (loss)
on disposal of
property and
equipment

-

-

-

(111)

Other

2

(19)

8

3

\$
7

\$
-

\$
18

\$
(132)

CLEARONE COMMUNICATIONS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited Dollars in thousands)

7. Income Taxes

The total outstanding balance for liabilities related to unrecognized tax benefits at June 30, 2011 was approximately \$456 of which \$21 was associated with interest and penalties. We account for interest expense and penalties for unrecognized tax benefits as part of our income tax provision.

8. Subsequent Events

The Company evaluated its consolidated financial statements as of and for the quarter ended June 30, 2011 for subsequent events through the date the financial statements were issued.

On August 8, 2011, in the litigation related to the theft of ClearOne's intellectual property, the Tenth Circuit Court of Appeals affirmed in ClearOne's favor and against Biamp the federal district court's award of exemplary damages based upon the finding that Biamp's misappropriation was willful and malicious. The amount of ClearOne's judgment against Biamp affirmed by the Tenth Circuit Court is estimated to be \$3.7 million, not including additional amounts that may be awarded for attorney fees. We expect to collect the judgment against Biamp from the approximately \$3.7 million cash bond posted by Biamp. As of the date these financial statements were issued, we have not collected the judgment, and are awaiting any further actions by Biamp.

The Company is not aware of any other subsequent events which would require recognition or disclosure in the financial statements.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act). All statements in this report, other than statements of historical fact, are forward-looking statements for purposes of these provisions, including any projections of earnings, revenues or other financial items, any statements of the plans and objectives of management for future operations, any statements concerning proposed new products or services, any statements regarding future economic conditions or performance, and any statements of assumptions underlying any of the foregoing. All forward-looking statements included in this report are made as of the date hereof and are based on information available to us as of such date. We assume no obligation to update any forward-looking statement. In some cases, forward-looking statements can be identified by the use of terminology such as may, will, expects, plans, anticipates, intends, believes, estimates, potential, or continue, or the negative thereof or other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements contained herein are reasonable, there can be no assurance that any such expectations or any forward-looking statement will prove to be correct. Our actual results will vary, and may vary materially, from those projected or assumed in the forward-looking statements. Future financial condition and results of operations, as well as any forward-looking statements, are subject to inherent risks and uncertainties, including, without limitation, product recalls and product liability claims; infringement of our technology or assertion that our technology infringes the rights of other parties; termination of supplier relationships, or failure of suppliers to perform; inability to successfully manage growth; delays in obtaining regulatory approvals or the failure to maintain such approvals; concentration of our revenue among a few customers, products or procedures; development of new products and technology that could render our products obsolete; market acceptance of new products; introduction of products in a timely fashion; price and product competition, availability of labor and materials, cost increases, and fluctuations in and obsolescence of inventory; volatility of the market price of our common stock; foreign currency fluctuations; changes in key personnel; work stoppage or transportation risks; and other factors referred to in our press releases and reports filed with the SEC, including our Annual Report on Form 10-K for the year ended December 31, 2010. All subsequent forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by these cautionary statements. Additional factors that may have a direct bearing on our operating results are discussed in Part I, Item 1A Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2010.

Business Overview

We are a global communications solutions company that develops and sells conferencing, collaboration, and streaming multimedia systems for audio, video, and web applications. The reliability, flexibility and performance of our advanced and comprehensive solutions enhance the quality of life through better communication, education, and entertainment.

We develop, manufacture, market, and service a comprehensive line of high-quality audio conferencing products for personal use as well as traditional tabletop, mid-tier premium and higher end professional products for both large and small businesses. We occupy the number one global market share position, with nearly 50% market share in the professional audio conferencing market for professional products used by large businesses and organizations such as enterprise, healthcare, education and distance learning, government, legal and finance. Our conferencing solutions save organizations time and money by creating a natural environment for collaboration.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

NetStreams® DigilinX, the ClearOne brand for residential products, and VIEW , the ClearOne brand for commercial products, deliver the ultimate IP A/V experience by streaming high definition audio and video (multimedia) and control over TCP/IP networks. ClearOne's products, designed for commercial and residential use, offer outstanding levels of performance, functionality, simplicity, reliability, and scalability. By combining audio and or video content, meta-data and control signals into one stream, over existing Internet Protocol networks, in harmony with industry standards, ClearOne's newly patented StreamNet® solutions enable the *Power of AV over IP* for burgeoning markets such as digital signage, enterprise multimedia streaming and home entertainment. Also sold under the NetStreams residential brand are non-IP multimedia distribution solutions for economical multimedia residential streaming applications.

NetStreams' technology is used in a wide variety of applications including digital signage, corporate video streaming, network operations centers, distance education, and venues for hospitality, entertainment and casinos.

NetStreams' patented multimedia and control solutions can synchronously stream virtually any number and any type of digital or analog multimedia audio and or video content sources, including high definition, to virtually an unlimited number of networked endpoints on existing IP networks and infrastructure without the need for centralized switching. In addition, through its ability to combine content and control signals into one data stream, ClearOne's new multimedia streaming solutions offer new levels of affordability, simplicity, reliability, and scalability, benefiting both installers and end-users with lower costs for installation, set-up, and support.

The combination of NetStreams' IP networked multimedia and control streaming products and ClearOne's portfolio of conferencing and collaboration products presents a great fit for bringing complementary products, markets, and sales channels from both organizations, enabling us to provide a comprehensive high definition audio and video solution to better realize the true promise of audiovisual (AV) and information technology (IT) convergence.

Our business goals are to:

.

Maintain our global market share leadership of professional audio conferencing products for large businesses and organizations;

.

Focus on the small and medium business (SMB) market with scaled, lower cost and less complex products and solutions;

·

Capitalize on the growing adoption of unified communications and introduce new products through entering Information Technology channels;

·

Partner with large enterprise communications providers worldwide to bring value added products to their solution portfolios and channels; and

·

Capitalize on the convergence of AV over IP by integrating NetStreams and ClearOne core technologies to provide new solutions that reach deeper into the enterprise infrastructure and bring clear, differentiated value to both the practitioner and the customer.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

We will continue to improve our existing high-quality products and develop new products for the burgeoning conferencing and collaboration, and multimedia streaming markets and focus on the following strategic initiatives:

.

Provide a superior conferencing and collaboration experience;

.

Provide significant impact on how multimedia and control are distributed;

.

Offer greater value to our customers and partners;

.

Leverage and extend ClearOne technology leadership and innovation;

.

Expand and strengthen sales channels;

.

Broaden our product offerings;

.

Develop strategic partnerships; and

.

Strengthen existing customer and partner relationships through dedicated support

Our revenues were \$11.9 million and \$22.6 million during the three and six months ended June 30, 2011 compared to \$9.9 million and \$18.3 million during the three and six months ended June 30, 2010. Revenues increased by 20% and 23% during the three and six months ended June 30, 2011 respectively over the comparable periods of 2010. Our gross profit increased by \$1.5 million and \$2.6 million during the three and six months ended June 30, 2011

respectively compared to the three and six months ended June 30, 2010. Net income also increased by \$968,000 and \$1.6 million during the three and six months ended June 30, 2011 respectively compared to the three and six months ended June 30, 2010.

The increase in revenues and profits in the three and six months ended June 30, 2011 were the result of an increase in demand for our professional and premium products, especially in North America and Asia. We expect to continue year over year growth in both revenues and profits in the near future. However, we will monitor closely the effects of any potential adverse global economic events and continue our existing measures to control costs and invest in strategic products and initiatives.

A detailed discussion of our results of operations follows below.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Analysis of Results of Operations

Results of Operations for the quarters ended June 30, 2011, and 2010, and six months ended June 30, 2011, and 2010

The following table sets forth certain items from our unaudited condensed consolidated statements of operations (dollars in thousands) for the quarters ended June 30, 2011 and 2010 respectively, and the six months ended June 30, 2011 and 2010 respectively, together with the percentage of total revenue which each such item represents:

**Three months
ended June
30,**

**Six months
ended June
30,**

2011

% of Revenue

2010

% of Revenue

Change

2011

% of Revenue

2010

% of Revenue

Change

Revenue

\$

11,890

100%

\$

9,937

100%

20%

63

\$

22,591

100%

\$

18,293

100%

23%

Cost of goods
sold

4,734

40%

4,276

43%

-11%

9,133

	40%
	7,437
	41%
	-23%
Gross profit	
	7,156
	60%
	5,661
	57%
	26%
	13,458
	60%
	10,856
	65

59%

24%

Sales and
marketing

2,106

18%

2,183

22%

4%

4,089

18%

4,085

22%

0%

Research and
product

development

1,816

15%

1,744

18%

-4%

3,453

15%

3,648

20%

5%

General and
administrative

1,361

11%

1,214

12%

-12%

2,833

13%

2,146

12%

-32%

Operating
income

1,873

16%

520

68

5%

260%

3,083

14%

977

5%

216%

Other income
(expense), net

7

0%

-

0%

¤

18

0%

(132)

-1%

-114%

Income before
income taxes

1,880

16%

520

5%

262%

3,101

14%

70

845

5%

267%

Provision for
income taxes

(559)

-5%

(167)

-2%

235%

(968)

-4%

(275)

-2%

71

252%

Net income

\$

1,321

11%

\$

353

4%

274%

\$

2,133

9%

\$

570

3%

274%

72

⌘ Not Meaningful

Revenue

Revenue for the quarter ended June 30, 2011 (2011 Q2) increased by approximately 20% over the quarter ended June 30, 2010 (2010 Q2). The increase was caused by an increase in revenue from our professional and premium conferencing products and NetStreams products in North America and Asia due to continued strength in these economies and higher penetration of our products introduced last year. Revenue from tabletop and personal conferencing products did not change significantly and revenue from media carts declined.

Revenue for the six months ended June 30, 2011 (2011 H1) increased by approximately 23% over the six months ended June 30, 2010 (2010 H1). The increase was caused by an overall increase in revenue from our professional, personal, premium and tabletop conferencing products due to increased demand for our products in all major geographic regions due to the increasing strength in the global economy and higher penetration of our products introduced last year. Revenue from NetStreams products did not change significantly and revenue from media carts declined.

During 2011 Q2 and 2010 Q2, the net change in deferred revenue was net recognition of revenue of \$811,000 and net deferral of \$197,000 respectively. During 2011 H1 and 2010 H1, the net change in deferred revenue was net recognition of revenue of \$553,000 and net deferral of \$326,000 respectively. See Critical Accounting Policies and Estimates under Revenue and Associated Allowance for Revenue Adjustments and Doubtful Accounts below for a detailed discussion of deferred revenue.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Costs of Goods Sold and Gross Profit

Costs of goods sold include expenses associated with finished goods purchased from electronic manufacturing services (EMS) providers, in addition to other operating expenses, which include material and direct labor, our manufacturing and operations organization, property and equipment depreciation, warranty expenses, freight expenses, royalty payments, and the allocation of overhead expenses.

Our gross profit margin (GPM), which is gross profit as a percentage of revenue, was 60% and 57% in 2011 Q2 and 2010 Q2, respectively. GPM for 2011 H1 was 60% compared to 59% during 2010 H1.

The increase in GPM in 2011 was primarily due to the increase in proportion of high margin products, especially professional products in the mix of products sold.

Operating Expenses

2011 Q2 operating expenses were approximately \$5.3 million, an increase of approximately \$142,000 from \$5.1 million in 2010 Q2 or an increase of 3%. Operating expenses during 2011 H1 were \$10.4 million compared to \$9.9 million during 2010 H1, or an increase of 5% over 2010 H1 expenses.

Sales and Marketing (S&M) Expenses. S&M expenses include selling, customer service, and marketing expenses such as employee-related costs, allocations of overhead expenses, trade shows, and other advertising and selling expenses.

S&M expenses during 2011 Q2 decreased by approximately \$77,000, or 4%, when compared to 2010 Q2. The decrease in S&M expenses during 2011 Q2 was primarily due to reduction in employee-related costs and tradeshow costs partially offset by increases in consulting expenses and commissions to independent sales agents.

S&M expenses during 2011 H1 were \$4.1 million which was the same as it was in 2010 H1.

Research and Development (R&D) Expenses. R&D expenses include research and development and product line management, including employee-related costs, outside services, expensed materials and depreciation, and an allocation of overhead expenses.

R&D expenses during 2011 Q2 increased by \$72,000 or 4% compared to R&D expenses during 2010 Q2. The increase was primarily due to increases in employee-related costs and project related costs, partially offset by decreases in facilities and information technology charges and reallocation of an officer's compensation to G&A.

R&D expenses during 2011 H1 decreased by \$195,000 or 5% compared to R&D expenses during 2010 H1. The decrease was primarily due to decreases in facilities and information technology charges and reallocation of an officer's compensation to G&A, partially offset by increases in project related costs and patenting expenses.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

General and Administrative (G&A) Expenses. G&A expenses include employee-related costs, professional service fees, allocations of overhead expenses, litigation costs, and corporate administrative costs, including finance, information technology and human resources.

G&A expenses during 2011 Q2 increased by \$147,000 or 12% compared to expenses during 2010 Q2. G&A expenses increased in 2011 H1 by \$687,000 or 32% compared to 2010 H1. The increase was primarily due to increased legal expenses, recruitment expenses and executive bonus and reallocation of officers' compensation to G&A, partially offset by decreases in audit and accounting fees, facilities and information technology charges and share-based compensation.

We continue to incur high legal expenses due to litigation to protect our intellectual property and to defend ourselves from indemnification claims made by former officers.

Other income (expense), net

Other income (expense), net, includes interest income, interest expense, gain (loss) on the disposal of assets, and currency gain (loss).

Other expense, net during 2010 H1 included a loss of approximately \$111,000 incurred on disposal of fixed assets and interest expense of approximately \$51,000 contributing to the variance between other income, net in 2011 H1 and other expense, net in 2010 H1.

Provision for income taxes

Effective tax rates for 2011 Q2 and 2011 H1 were similar to the effective tax rates for 2010 Q2 and 2010 H1. Income taxes are based on the estimated effective federal, state and foreign income tax rates.

Liquidity and Capital Resources

As of June 30, 2011, our cash and cash equivalents were approximately \$12.4 million, an increase of \$1.0 million compared to cash and cash equivalents of approximately \$11.4 million as of December 31, 2010.

Net cash provided by operating activities was \$496,000 in 2011 H1, a decrease of approximately \$3.1 million from 2010 H1. The decrease was primarily due to payment of accrued liabilities and increase in deferred revenue partially offset by increased profits.

Net cash used in investing activities in 2011 H1 was approximately \$248,000, which consisted of purchases of equipment. Net cash used in investing activities in 2010 H1 consisted of the purchase of equipment of approximately \$542,000 offset by the receipt of \$350,000 towards the final working capital adjustment from the sellers of NetStreams.

Net cash provided by financing activities during 2011 H1 was approximately \$717,000, consisting of proceeds received from issuance of stock upon exercise of stock options. During 2010 H1, \$2 million of debt assumed in the acquisition of NetStreams was fully paid, representing the cash used in financing activities for such period.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

In May 2011, we terminated the Joinder to the Loan and Security Agreement with Square 1 Bank (the Bank), and the related Loan and Security Agreement dated November 12, 2008, as amended (the Loan Agreement), by and between the Bank, and NetStreams, Inc. and NetStreams, LLC (collectively, NetStreams), under which we were named as an additional borrower. We had previously repaid the \$2,000,000 liability of NetStreams under the Loan Agreement in March 2010. In connection with the termination, we repaid all remaining outstanding obligations, which consisted solely of the Bank's expenses in connection with the restructuring of the loan facility and amending and restating the Loan Agreement, and termination of all security interests and liens held by the Bank under the Loan Agreement. In connection with our repayment of the remaining outstanding obligations, all of our indebtedness and obligations to the Bank were discharged in full and the Bank terminated all security interests and other liens held as security under the Loan Agreement.

As of June 30, 2011 our working capital was \$26.5 million as compared to \$22.8 million as of December 31, 2010.

We believe that future income from operations and effective management of working capital will provide the liquidity needed to meet our short-term and long-term operating requirements and finance our growth plans. We also believe that our strong financial position and solid business model will help us raise additional capital when needed to meet our short and long-term financing needs. In addition to capital expenditures, we may use cash in the near future for selective investments in technological, marketing or product manufacturing capabilities to broaden our product offerings, and acquisitions that may strategically fit our business and are accretive to our business performance. However, no assurance can be given that changes will not occur that would consume available capital resources at a rate more rapidly than anticipated and we may need or want to raise additional capital through debt or equity financing to fund our operations within this period of time.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our discussion and analysis of our results of operations and financial position are based upon our consolidated financial statements, which have been prepared in conformity with U.S. generally accepted accounting principles. We review the accounting policies used in reporting our financial results on a regular basis. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. We evaluate our assumptions and estimates on an ongoing basis and may employ outside experts to assist in our evaluations. We believe that the estimates we use are reasonable; however, actual results could differ from those estimates.

Our significant accounting policies are described in Note 2 to the Notes to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2010. We believe the policies described below identify our most critical accounting policies, which are the policies that are both important to the representation of our financial condition and results and require our most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Revenue and Associated Allowances for Revenue Adjustments and Doubtful Accounts

Included in continuing operations is product revenue, primarily from product sales to distributors, dealers, and end-users. Product revenue is recognized when (i) the products are shipped and any right of return expires, (ii) persuasive evidence of an arrangement exists, (iii) the price is fixed and determinable, and (iv) collection is reasonably assured.

We provide a right of return on product sales to major distributors under a product rotation program. Under this seldom used program, a distributor is allowed to return, once a quarter, products purchased during the prior 180 days for a total value generally not exceeding 15% of the distributor's net purchases during the preceding quarter. The distributor is, however, required to place a new purchase order for an amount not less than the value of products returned under the stock rotation program. When products are returned, the associated revenue, cost of goods sold, inventory and accounts receivable originally recorded are reversed. When the new order is placed, the revenue, associated cost of goods sold, inventory and accounts receivable are recorded and the product revenue is subject to deferral analysis as described below. In a small number of cases, the distributors are also permitted to return the products for other business reasons.

Revenue from product sales to distributors is not recognized until the return privilege has expired or it can be determined with reasonable certainty that the return privilege has expired, which approximates when product is sold-through to customers of our distributors (dealers, system integrators, value-added resellers, and end-users) rather than when the product is initially shipped to a distributor. We evaluate, at each quarter-end, the inventory in the channel through information provided by our distributors. The level of inventory in the channel will fluctuate up or down, each quarter, based upon our distributors' individual operations. Accordingly, each quarter-end deferral of revenue and associated cost of goods sold is calculated and recorded based upon the actual channel inventory reported at quarter-end. Further, with respect to distributors and other channel partners not reporting channel inventory, the revenue and associated cost of goods sold are deferred until we receive payment for the product sales made to such distributors or channel partners.

The accuracy of the deferred revenue and costs depend to a large extent on the accuracy of the inventory reports provided by our distributors and other resellers and any material error in those reports would affect our revenue deferral. However, we believe that the controls we have in place including periodic physical inventory verifications and analytical reviews would help us identify and prevent any material errors in such reports.

The amounts of deferred cost of goods sold were included in consigned inventory. The following table details the amount of deferred revenue, cost of goods sold, and gross profit:

	As of
	June 30, 2011
	December 31, 2010
Deferred Revenue	
\$	
	3,753
\$	
	4,306
Deferred Cost of Goods Sold	
	1,393
	1,742
Deferred Gross Profit	

\$

2,360

\$

2,564

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

We offer rebates and market development funds to certain of our distributors, dealers/resellers, and end-users based upon volume of product purchased by them. We record rebates as a reduction of revenue in accordance with GAAP.

We offer credit terms on the sale of our products to a majority of our customers and perform ongoing credit evaluations of our customers' financial condition. We maintain an allowance for doubtful accounts for estimated losses resulting from the inability or unwillingness of our customers to make required payments based upon our historical collection experience and expected collectability of all accounts receivable. Our actual bad debts in future periods may differ from our current estimates and the differences may be material, which may have an adverse impact on our future accounts receivable and cash position.

Impairment of Goodwill and Intangible Assets

We allocated the purchase price of our acquisition of NetStreams, Inc. on the basis of well established valuation techniques performed by qualified experts. Goodwill is measured as the excess of the cost of acquisition over the sum of the amounts assigned to tangible and identifiable intangible assets acquired less liabilities assumed. We intend to perform impairment tests of goodwill and intangible assets with an indefinite useful life, on an annual basis in the fourth fiscal quarter, or sooner if a triggering event occurs suggesting possible impairment of the values of these assets. As of June 30, 2011, \$726,000 and \$400,000 have been recorded as goodwill and intangible assets with an indefinite useful life, respectively.

In response to changes in industry, technology and competitive circumstances we might be required to exit or dispose of the business acquired through NetStreams, Inc., which could result in an impairment of goodwill and intangible assets.

Impairment of Long-Lived Assets

We assess the impairment of long-lived assets, such as property and equipment and definite-lived intangibles subject to amortization, annually or whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset or asset group to estimated future undiscounted net cash flows of the related asset or group of assets over their remaining lives. If the carrying amount of an asset exceeds its estimated future undiscounted cash flows, an impairment charge is recognized for the amount by which the carrying amount exceeds the estimated fair value of the asset. Impairment of long-lived assets is assessed at the lowest levels for which there are identifiable cash flows that are independent of other groups of assets. The impairment of long-lived assets requires judgments and

estimates. If circumstances change, such estimates could also change. Assets held for sale are reported at the lower of the carrying amount or fair value, less the estimated costs to sell.

Accounting for Income Taxes

We are subject to income taxes in both the United States and in certain non-U.S. jurisdictions. We estimate our current tax position together with our future tax consequences attributable to temporary differences resulting from differing treatment of items, such as deferred revenue, depreciation, and other reserves for tax and accounting purposes. These temporary differences result in deferred tax assets and liabilities. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income, prior year carryback, or future reversals of existing taxable temporary differences. To the extent we believe that recovery is not more likely than not, we establish a valuation allowance against these deferred tax assets. Significant judgment is required in determining our provision for income taxes, our deferred tax assets and liabilities, and any valuation allowance recorded against our deferred tax assets. To the extent we establish a valuation allowance in a period we must include and expense the allowance within the tax provision in the consolidated statement of operations. Our valuation allowance at June 30, 2011 is \$1.0 million.

CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Lower-of-Cost or Market Adjustments and Reserves for Excess and Obsolete Inventory

We account for our inventory on a first-in, first-out basis, and make appropriate adjustments on a quarterly basis to write-down the value of inventory to the lower-of-cost or market. In addition to the price of the product purchased, the cost of inventory includes our internal manufacturing costs including warehousing, material purchasing, quality and product planning expenses.

We perform a quarterly analysis of obsolete and slow-moving inventory to determine if any inventory needs to be written down. In general, we write-down our excess and obsolete inventory by an amount that is equal to the difference between the cost of the inventory and its estimated market value if market value is less than cost, based upon assumptions about future product life-cycles, product demand, shelf life of the product, inter-changeability of the product and market conditions. Those items that are found to have a supply in excess of our estimated current demand are considered to be slow-moving or obsolete and classified as long-term. An appropriate reserve is made to write-down the value of that inventory to its expected realizable value. These charges are recorded in cost of goods sold. The reserve against slow-moving or obsolete inventory is established based on several factors which among other things require us to make an estimate of a product's life-cycle, potential demand and our ability to sell these products at estimated price levels. While we make considerable efforts to calculate reasonable estimates of these variables, actual results may vary. If there were to be a sudden and significant decrease in demand for our products, or if there were a higher incidence of inventory obsolescence because of changing technology and customer requirements, we could be required to increase our inventory allowances, and our gross profit could be adversely affected.

Share-Based Payment

Prior to June 30, 2005 and as permitted under the then existing FASB guidelines under SFAS No. 123, *Accounting for Stock-Based Compensation*, we accounted for our share-based payments following the recognition and measurement principles of Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, as interpreted. Accordingly, no share-based compensation expense had been reflected in our statements of operations for unmodified option grants since (1) the exercise price equaled the market value of the underlying common stock on the grant date and (2) the related number of shares to be granted upon exercise of the stock option was fixed on the grant date.

In December 2004, the FASB issued guidelines now contained under FASB ASC Topic 718, *Compensation - Stock Compensation*. ASC Topic 718 establishes standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services. Primarily, this Topic focuses on accounting for transactions in which an entity obtains employee services in share-based payment transactions. It also addresses transactions in which an entity incurs liabilities in exchange for goods or services that are based on the fair value of the entity's equity instruments or that may be settled by the issuance of those equity instruments. Under ASC Topic 718, we measure the cost of employee services received in exchange for an award of equity instruments based on the grant date fair value of the award (with limited exceptions). That cost will be recognized over the period during which an employee is required to provide service in exchange for the awards - the requisite service period (usually the vesting period). No compensation cost is recognized for equity instruments for which employees do not render the requisite service. Therefore, if an employee does not ultimately render the requisite service, the costs associated with the unvested options will not be

recognized cumulatively.

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CLEARONE COMMUNICATIONS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Effective July 1, 2005, we adopted the guidelines contained in ASC Topic 718 and its fair value recognition provisions using the modified prospective transition method. Under this transition method, stock-based compensation cost recognized after July 1, 2005 includes the straight-line basis compensation cost for (a) all share-based payments granted prior to July 1, 2005, but not yet vested, based on the grant date fair values used for the pro-forma disclosures under the original SFAS No. 123 and (b) all share-based payments granted or modified on or after July 1, 2005, in accordance with the provisions of ASC Topic 718.

Under ASC Topic 718, we recognize compensation cost net of an anticipated forfeiture rate and recognize the associated compensation cost for those awards expected to vest on a straight-line basis over the requisite service period. We use judgment in determining the fair value of the share-based payments on the date of grant using an option-pricing model with assumptions regarding a number of highly complex and subjective variables. These variables include, but are not limited to, the risk-free interest rate of the awards, the expected life of the awards, the expected volatility over the term of the awards, the expected dividends of the awards, and an estimate of the amount of awards that are expected to be forfeited. If assumptions change in the application of ASC Topic 718 and its fair value recognition provisions in future periods, the stock-based compensation cost ultimately recorded under the guidelines of ASC Topic 718 may differ significantly from what was recorded in the current period.

CLEARONE COMMUNICATIONS, INC.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

Item 4. CONTROLS AND PROCEDURES

An evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of June 30, 2011 was performed under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer. Based on this evaluation, our management, including our Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures are effective as of June 30, 2011 to ensure that information required to be disclosed by us in reports we file or submit under the Exchange Act is recorded, processed, summarized and reported as specified in the SEC's rules and forms.

There was no change in our internal control over financial reporting during the quarter ended June 30, 2011 that materially affected, or that we believe is reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

The following is an update to the status of the legal proceedings and commitments and contingencies reported in our Form 10-K for the year ended December 31, 2010 under Part I, Item 3. Legal Proceedings and Note - 9 Commitments and Contingencies of the Notes to Consolidated Financial Statements (Part II, Item 8), as supplemented in our Form 10-Q for the period ended March 31, 2011 under Part II, Item 1. Legal Proceedings.

Former Officer Indemnification. Flood: On November 29, 2010, ClearOne filed a motion in the United States District Court for the District of Utah seeking a turn-over of \$248,000 ClearOne previously paid into the court's escrow account and for restitution from Flood's attorneys \$373,000 paid to them by ClearOne as compelled by the U.S. District Court's January 2009 preliminary injunction order which was subsequently vacated by the United States Court

of Appeals for the Tenth Circuit on August 30, 2010. ClearOne's motion for a turn-over of the escrow money and for restitution of the amount paid to Flood's attorneys remains pending.

Strohm: On June 8, 2011, the Utah State court entered a judgment in Strohm's indemnification case against ClearOne in the amount of \$2.2 million for fees and expenses incurred in connection with Strohm's criminal case defending herself and civil case against ClearOne, and interest. ClearOne has paid to Strohm's counsel, under protest, the outstanding criminal case fees and expenses of \$973,000, and the balance of the judgment has been paid to the Third Judicial District Court in Salt Lake City, Utah as a cash bond. Both ClearOne and Strohm's counsel have appealed the judgment and ClearOne requested that the Utah Supreme Court retain jurisdiction to hear and resolve the appeal. On August 4, 2011, the highest court in the state of Utah, the Utah Supreme Court, decided to retain the appeal on its docket and vacated its prior order transferring the appeal to the Utah Court of Appeals.

CLEARONE COMMUNICATIONS, INC.

ARS Special Arbitration. In January 2010, we filed an arbitration proceeding against UBS Financial Services, Inc. (UBS) with the Financial Industry Regulatory Authority (FINRA) pursuant to the Auction Rate Securities (ARS) Special Arbitration Procedures established by FINRA for securities firms who entered into settlement agreements with the SEC regarding the firms' sales of auction rate securities. We also filed a separate FINRA arbitration proceeding against Morgan Stanley & Co., Inc. (Morgan Stanley) pursuant to the ARS Special Arbitration Proceedings established for securities firms that entered into settlement agreements with the Office of the New York State Attorney General. At the relevant time we held an aggregate of \$12.2 million in ARS from UBS and Morgan Stanley, which turned out to be illiquid. In October 2008, we accepted offers to repurchase our \$12.2 million of ARS, at par value, from these two investment banks that sold them to us pursuant to the settlement agreements, but did not waive any claims for consequential damages. In both arbitration proceedings, we are seeking consequential damages as a result of our inability to access funds invested in ARS that UBS and Morgan Stanley sold to us, including losses with respect to a planned strategic business acquisition and related due diligence costs. The arbitration against Morgan Stanley is currently set for hearing in Salt Lake City, Utah beginning in October 2011, and the arbitration against UBS is currently set for hearing in Salt Lake City, Utah in January 2012. We cannot predict the outcome of these proceedings.

Theft of Intellectual Property and Related Cases. Oral argument was held on the appeals on May 10, 2011. On June 27, 2011, the Tenth Circuit affirmed in all respects the verdict and related rulings against the WideBand Defendants. On July 8, 2011, the Tenth Circuit affirmed the contempt orders against Donald Bowers and the other contempt defendants. On August 8, 2011, the Tenth Circuit affirmed Biamp's liability, including the federal district court's award of exemplary damages based upon the finding that Biamp's misappropriation was willful and malicious, but made two reductions in the amount of damages. The amount of ClearOne's judgment against Biamp is estimated to be \$3.7 million, not including additional amounts that may be awarded for attorney fees. This amount reflects reductions by the Tenth Circuit Court of Appeals of approximately \$1.1 million from the federal district court's previous judgment of about \$4.8 million. On August 9, 2011, the Tenth Circuit denied ClearOne's appeal requesting additional pre-judgment interest.

We expect to collect the judgment against Biamp from the approximately \$3.7 million cash bond posted by Biamp. As of the issuance date of this filing, we have not collected this judgment and are awaiting any further action by Biamp. As to the balance of the awards against the other defendants, while we intend to vigorously pursue collection of the damage awards, there can be no assurance that we will ultimately collect on all or a portion of these award.

Item 1A. RISK FACTORS

Not applicable.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Not applicable.

Item 3. DEFAULTS UPON SENIOR SECURITIES

Not applicable.

CLEARONE COMMUNICATIONS, INC.

Item 4. REMOVED AND RESERVED.

Not applicable.

Item 5. OTHER INFORMATION

Not applicable.

Item 6. EXHIBITS

Exhibit No.

Title of Document

31.1

Section 302 Certification of Chief Executive Officer

31.2

Section 302 Certification of Principal Financial Officer

32.1

Section 906 Certification of Chief Executive Officer

32.2

Section 906 Certification of Principal Financial Officer

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Interactive Data Files pursuant to Rule 405 of Regulation
S-T*

* To be filed by an amendment to this Quarterly Reports on Form 10-Q within 30 days in accordance with Rule 405(a)(2) of Regulation S-T.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ClearOne
Communications, Inc.,

(Registrant)

August 15, 2011

By:

/s/ Zeynep Hakimoglu

Zeynep Hakimoglu

Chief Executive Officer

*(Principal Executive
Officer)*

August 15, 2011

By:

/s/ Narsi Narayanan

Narsi Narayanan

Vice President of Finance

*(Principal Financial and
Accounting Officer)*