BALDWIN TECHNOLOGY CO INC Form 10-Q February 16, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

# **DESCRIPTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 31, 2009

, r	(	)R	
o TRANSITION EXCHANGE	REPORT PURSUANT TO ACT OF 1934	SECTION 13 OR 15(d)	OF THE SECURITIES
For the transition period fro			
		e number 1-9334	
		LOGY COMPANY, INC.	
	(Exact name of registrant	as specified in its charter)	
Delaw	/are	13	-3258160
(State or other jurisdiction organization)	_	(I.R.S. Employ	ver Identification No.)
2 Trap Falls Road, Suite 40	2, Shelton, Connecticut		06484
(Address of principal	executive offices)	(2	Zip Code)
•	203-40	02-1000	•
	(Registrant s telephone r	number, including area code	e)
	N	I/A	
(Former na	me, former address and former	er fiscal year, if changed si	nce last report)
			e filed by Section 13 or 15(d) of
			rter period that the registrant was
required to file such reports), Yes b No o	and (2) has been subject to su	ich filing requirements for	the past 90 days.
-	nether the registrant has subm	itted electronically and nos	sted on its corporate web site, if
			405 of Regulation S-T (232.405
			gistrant was required to submit
and post such files).	ceding 12 months (or for suc	if shorter period that the reg	Sistant was required to sacrific
Yes o No o			
	nether the registrant is a large	accelerated filer, an accele	rated filer, a non-accelerated
filer, or a smaller reporting co			
reporting company in Rule 1			
Large accelerated filer o	Accelerated filer o	Smaller reporting company o	Non-accelerated filer þ
		(do not check if a smaller	
		reporting company)	
Indicate by check mark wh	nether the registrant is a shell	company (as defined in Ru	tle 12b-2 of the Exchange Act).

Yes o No b

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class

Class A Common Stock (\$0.01 par value) Class B Common Stock (\$0.01 par value) Outstanding at January 31, 2010 14,429,003

1,092,555

# BALDWIN TECHNOLOGY COMPANY, INC. INDEX

Part I Financial Information	Page
Item 1 Financial Statements	
Consolidated Balance Sheets at December 31, 2009 (unaudited) and June 30, 2009	1-2
Consolidated Statements of Operation for the three and six months ended December 31, 2009 (unaudited) and 2008 (unaudited)	3
Consolidated Statements of Changes in Shareholders Equity for the six months ended December 31, 2009 (unaudited)	4
Consolidated Statements of Cash Flows for the six months ended December 31, 2009 (unaudited) and 2008 (unaudited)	5-6
Notes to Consolidated Financial Statements (unaudited)	7-14
Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations	14-20
Item 3 Quantitative and Qualitative Disclosures About Market Risk	20
Item 4 Controls and Procedures	21
Part II Other Information	
Item 1A Risk Factors	22
Item 2 Unregistered Sales of Equity Securities and Use of Proceeds	23
Item 4 Submission of Matters to a Vote of Security Holders	23
Item 5 Other Events	23
Item 6 Exhibits	23
<u>Signatures</u> <u>EX-31.01</u> <u>EX-31.02</u> <u>EX-32.01</u> <u>EX-32.02</u> <u>EX-99.1</u>	24

# BALDWIN TECHNOLOGY COMPANY, INC. CONSOLIDATED BALANCE SHEETS (in thousands) ASSETS

	ecember 31, 2009 naudited)	June 30, 2009
CURRENT ASSETS:	4.4.004	<b>4.2</b> 006
Cash and cash equivalents	\$ 14,321	\$ 13,806
Accounts receivable trade, net of allowance for doubtful accounts of \$1,255	22.116	25.520
(\$1,698 at June 30, 2009)	23,116	25,528
Notes receivable, trade	4,012	4,126
Inventories, net	21,735	22,765
Deferred taxes, net	2,988	2,951
Prepaid expenses and other	5,695	6,494
Total current assets	71,867	75,670
MARKETABLE SECURITIES:		
(Cost \$731 at December 31, 2009 and \$690 at June 30, 2009)	476	523
PROPERTY, PLANT AND EQUIPMENT:		
Land and buildings	1,221	1,134
Machinery and equipment	7,456	6,913
Furniture and fixtures	4,786	4,675
Capital leases	116	139
	13,579	12,861
Less: Accumulated depreciation	(8,278)	(7,269)
Less. Accumulated depreciation	(0,270)	(1,209)
Net property, plant and equipment	5,301	5,592
INTANGIBLES, less accumulated amortization of \$10,056 (\$9,397 at June 30,		
2009)	10,828	11,210
GOODWILL, less accumulated amortization of \$1,498 (\$1,462 at June 30, 2009)	20,851	20,708
DEFERRED TAXES, NET	6,578	6,543
OTHER ASSETS	7,555	7,759
	. ,	.,
TOTAL ASSETS	\$ 123,456	\$ 128,005

The accompanying notes to consolidated financial statements are an integral part of these statements.

1

# BALDWIN TECHNOLOGY COMPANY, INC. CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share data) LIABILITIES AND SHAREHOLDERS EQUITY

	ecember 31, 2009 unaudited)	J	une 30, 2009
CURRENT LIABILITIES:			
Loans payable	\$ 4,297	\$	4,153
Current portion of long-term debt	1,467		3,534
Accounts payable, trade	14,257		14,896
Notes payable, trade	4,784		6,917
Accrued salaries, commissions, bonus and profit-sharing	3,838		4,512
Customer deposits	3,883		1,991
Accrued and withheld taxes	1,027		1,277
Income taxes payable  Other accounts payable and account liabilities	2,018		40
Other accounts payable and accrued liabilities	9,386		10,968
Total current liabilities	44,957		48,288
LONG-TERM LIABILITIES:			
Long-term debt, net of current portion	14,247		20,300
Other long-term liabilities	11,778		11,782
	,		,
Total long-term liabilities	26,025		32,082
Total liabilities	70,982		80,370
Commitments and contingencies			
SHAREHOLDERS EQUITY:			
Class A Common Stock, \$.01 par, 45,000,000 shares authorized,			
14,429,003 shares issued at December 31, 2009 and 14,233,244 at June 30,	144		1.40
2009	144		143
Class B Common Stock, \$.01 par, 4,500,000 shares authorized, 1,092,555	1.1		1.1
shares issued at December 31, 2009 and 1,142,555 shares at June 30, 2009	11		11
Capital contributed in excess of par value	47,722		47,308
Accumulated earnings (deficit)	1,624		(1,858)
Accumulated other comprehensive income	2,973		2,031
Total shareholders equity	52,474		47,635
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	\$ 123,456	\$	128,005

The accompanying notes to consolidated financial statements are an integral part of these statements.

2

**Table of Contents** 

# BALDWIN TECHNOLOGY COMPANY, INC. CONSOLIDATED STATEMENTS OF OPERATION (in thousands, except per share data) (Unaudited)

		e three months ended ecember 31, 2008		x months ended tember 31, 2008
Net Sales Cost of goods sold	\$ 38,75 27,093	·		\$ 102,196 70,488
Gross Profit	11,658	3 14,37	73 22,078	31,708
Operating Expenses: General and administrative Selling Engineering and development Restructuring	4,600 3,44 3,500	3 4,11	6,767 62 6,574	10,969 8,379 8,549 681
Total operating expenses	11,55	13,73	34 23,581	28,578
Legal settlement income, net of expenses			9,266	
Operating income	10′	7 63	7,763	3,130
Other (income) expense: Interest expense, net Other (income) expense, net	48: 20 51	6 (84		1,232 (1,249) (17)
Income (loss) before income taxes	(404		40 5,361	3,147
Provision for income taxes	12	2 47	1,879	1,474
Net income (loss)	\$ (410	5) \$ 46	\$ 3,482	\$ 1,673
Net income (loss) per share basic and diluted Income (loss) per share basic Income (loss) per share diluted	\$ (0.00 \$ (0.00	•		\$ 0.11 \$ 0.11
Weighted average shares outstanding: Basic	15,46	1 15,33	32 15,421	15,307
Diluted	15,46	1 15,40	08 15,472	15,435

8

The accompanying notes to consolidated financial statements are an integral part of these statements.

3

# BALDWIN TECHNOLOGY COMPANY, INC. CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY (in thousands, except shares) (Unaudited)

					Capital	AccumuA	ccumulate	ed	_	
					Contribute in	d lated	Other		Compre Income for th	(Loss)
	Class A	A	Class 1	В		Earnin@sd	mprehens Income	ive	Months	
	Common S Shares	Stock Amount	Common Shares		of Par int	(Deficit)		Treasure Stock Shares Amoun	Decem t 2009	ber 31, 2008
Balance at June 30, 2009	14,233,244	\$ 143	1,142,555	\$11	\$47,308	\$ (1,858)	\$ 2,031	0 \$ 0		
Net income for the six months ended December 31, 2009						3,482			\$3,482	\$ 1,673
Translation adjustment							761		761	(2,645)
Pension and other, net of tax							233		233	(247)
Unrealized (loss) on available-for-sale securities, net of tax							(52)		(52)	(174)
Amortization stock based compensation					448					
Comprehensive income (loss)									\$4,424	\$ (1,393)
Shares converted Class B to Class A	50,000		(50,000	)						
Shares issued under stock	176,204	1			11					

option plan

Shares

surrendered as payment of tax

withholding (30,445) 30,445 (45)

Retirement of

treasury stock (45) (30,445) 45

Balance at

December 31,

The accompanying notes to consolidated financial statements are an integral part of these statements.

4

# BALDWIN TECHNOLOGY COMPANY, INC.

# CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (Unaudited)

	For the six months end December 31,	
	2009	2008
Cash flows from operating activities:		
Net income	\$ 3,482	\$ 1,673
Adjustments to reconcile net income to net cash provided (used) by operating		
activities:		
Depreciation and amortization	1,331	1,447
Accrued retirement pay	(150)	281
Provision for losses on accounts receivable	404	55
Gain on legal settlement	(9,266)	
Deferred financing charge	1,183	
Proceeds from legal settlement	9,560	
Restructuring charge		681
Stock based compensation	448	626
Deferred income taxes	(68)	(299)
Changes in assets and liabilities:		
Accounts and notes receivable	2,918	4,719
Inventories	1,666	2,429
Prepaid expenses and other	664	461
Other assets	248	(16)
Customer deposits	1,764	2,045
Accrued compensation	(858)	(2,859)
Payment of restructuring charges	(1,621)	(624)
Payment of integration costs		(165)
Accounts and notes payable, trade	(3,585)	(8,177)
Income taxes payable	1,890	350
Accrued and withheld taxes	(250)	(578)
Other accounts payable and accrued liabilities	(226)	(2,030)
Net cash provided by operating activities	9,534	19
Cash flows from investing activities:		
Additions of property, plant and equipment	(227)	(548)
Additions to patents and trademarks	(93)	(629)
Additions to patents and addemarks	(55)	(02))
Net cash (used for) investing activities	(320)	(1,177)
Cash flows from financing activities:	<b>-</b>	45.00
Long-term and short-term debt borrowings	726	16,881
Long-term and short-term debt repayments	(9,209)	(10,948)

Edgar Filing: BALDWIN TECHNOLOGY CO INC - Form 10-Q

Payment of debt financing costs	(685)	
Repurchase of common stock	(45)	(183)
Principal payments under capital lease obligations	(81)	(75)
Proceeds of stock option exercises	12	
Other long-term liabilities	104	43
Net cash provided (used) by financing activities	(9,178)	5,717
Effects of exchange rate changes	479	141
Net increase in cash and cash equivalents	515	4,701
Cash and cash equivalents at beginning of period	13,806	9,333
Cash and cash equivalents at end of period	\$ 14,321	\$ 14,034

The accompanying notes to consolidated financial statements are an integral part of these statements.

5

# BALDWIN TECHNOLOGY COMPANY, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands) (Unaudited)

Supplemental disclosures of cash flow information:

	_	For the sinded Dec		
	2	009	2	8008
Cash paid during the period for:				
Interest	\$	750	\$	960
Income taxes	\$	76	\$	548
The accompanying notes to consolidated financial statements				
are an integral part of these statements.				
6				

# BALDWIN TECHNOLOGY COMPANY, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

(in thousands, except share and per share data)

#### Note 1 Organization and Basis of Presentation:

Baldwin Technology Company, Inc. and its subsidiaries (Baldwin or the Company) are engaged primarily in the development, manufacture and sale of print automation equipment and related parts and consumables for the printing industry.

The accompanying unaudited consolidated financial statements include the accounts of Baldwin and have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in compliance with the rules and regulations of the Securities and Exchange Commission (SEC). These financial statements reflect all adjustments of a normal recurring nature, which are in the opinion of management, necessary to present fairly the financial position and the results for the interim periods. These financial statements should be read in conjunction with the consolidated financial statements and related notes included in the Company s latest Annual Report on Form 10-K for the fiscal year ended June 30, 2009.

The results of operations for the interim periods presented are not necessarily indicative of trends or of results to be expected for the entire fiscal year ending June 30, 2010.

# **Note 2** Recently Issued Accounting Standards:

In October 2009, the FASB issued ASC Update No. 2009-13, Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements. The consensus in Update No. 2009-13 supersedes certain guidance in Topic 605 (formerly EITF Issue No. 00-21, Multiple-Element Arrangements) and requires an entity to allocate arrangement consideration at the inception of an arrangement to all of its deliverables based on their relative selling prices. The consensus eliminates the use of the residual method of allocation and requires the use of the relative-selling-price method in all circumstances in which an entity recognizes revenue for an arrangement with multiple deliverables subject to ASC 605-25. The Company is required to adopt Update No. 2009-13 as of July 1, 2010 and is in the process of determining the impact that the adoption of Update No. 2009-13 will have on our future results of operations and financial position.

In July 2009, the Company adopted The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles. The FASB Accounting Standards Codification (Codification or ASC) is the sole source of authoritative GAAP recognized by the FASB for nongovernment entities. Rules and interpretive releases issued by the SEC under federal securities laws are also sources of authoritative GAAP for SEC registrants. The adoption did not have a material effect on the Consolidated Financial Statements.

7

#### **Note 3** Long Term Debt:

	Decemb	ecember 31, 2009 June 30, 2009		)09	
	Current	<b>Long-Term</b>	Current	Lo	ng-Term
		(in thou	sands)		
Revolving Credit Facility due November 21, 2011,					
interest rate one-month LIBOR rate 0.24% plus 4.5%	\$	\$12,100	\$	\$	12,100
Revolving Credit Facility due November 21, 2011,					
interest rate one-month LIBOR rate 0.45% plus 4.5%		2,147			1,403
Term loan payable due November 21, 2011, with					
quarterly payments, interest rate one -month LIBOR rate					
0.45% plus 4.5%	1,467		3,534		6,797
	\$ 1,467	\$ 14,247	\$ 3,534	\$	20,300

The Company's primary source of external financing is the Company's credit agreement and its amendments (the Credit Agreement) with Bank of America (BofA). On July 31, 2009, the Company concluded an amendment to the Credit Agreement, which reduces the total permanent loan commitment under the revolving line of credit from \$35 million to \$25 million, establishes interest and certain fee margins and covenant targets and modifies certain other provisions of the Credit Agreement through November 21, 2011, the original termination date of the Credit Agreement. Interest rates depend on which borrowing option the Company exercises under the Credit Agreement. Borrowings under the Credit Agreement are secured in the U.S. by substantially all domestic assets and in Europe by a pledge of subsidiary stock and assets. The Company was in compliance with covenant targets at December 31, 2009.

The Company incurred cash costs of approximately \$1,224 associated with the July 31, 2009 amendment. Certain of these costs, together with certain legacy deferred financing costs, are required to be charged to expense, and the Company recorded a charge of approximately \$1,183 during the first quarter of fiscal year 2010. The balance of these costs, together with the balance of the legacy deferred financing costs, totaling approximately \$1,279, will be amortized over the remaining term of the amended agreement.

The Company s Credit Agreement dated July 31, 2009 required that net proceeds related to the settlement of the patent infringement lawsuit be used to repay a portion of the Company s long-term obligation. A payment of approximately \$7,700 was made on October 15, 2009.

The Company maintains relationships with both foreign and domestic banks, which on a combined basis have extended short and long-term credit facilities to the Company totaling \$32,913 including \$25,000 under the Credit Agreement revolving credit facility, \$1,467 outstanding under the Credit Agreement term loan and \$6,446 under facilities provided by other banks. The amount available for use under the revolving credit facility is limited to \$25,000 minus \$7,900 by the terms of the July 31, 2009 Credit Agreement Amendment. As of December 31, 2009, the Company had \$21,092 outstanding (including Letters of Credit). The amount available under these credit facilities at December 31, 2009 was \$3,621.

#### Note 4 Net income per share:

Basic net income per share includes no dilution and is computed by dividing net income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted net income per share reflects the potential dilution by securities that could share in the earnings of an entity. The weighted average shares outstanding used to compute diluted net income per share includes potentially dilutive shares

#### **Table of Contents**

of zero and 51,000, respectively, for the three and six months ended December 31, 2009. Due to the losses incurred during the three months ended December 31, 2009, the denominator in the diluted earnings per share calculation does not include the effects of 57,000 options outstanding as their inclusion would be anti-dilutive. Outstanding options to purchase 1,065,000 shares of the Company s common stock for six months ended December 31, 2009, are not included in the above calculation to compute diluted net income per share, as their exercise prices exceeded market value.

The weighted average shares outstanding used to compute diluted net income per share includes potentially dilutive shares of 76,000 and 128,000, respectively, for the three and six months ended December 31, 2008. Outstanding options to purchase 905,000 shares of the Company s common stock for the three and six months ended December 31, 2008, are not included in the above calculation to compute diluted net income per share, as their exercise prices exceeded market value.

### **Note 5** Accumulated Other Comprehensive Income (Loss):

Accumulated Other Comprehensive Income (Loss) ( AOCI ) is comprised of various items, which affect equity that result from recognized transactions and other economic events other than transactions with owners in their capacity as owners. AOCI is included in stockholders equity in the consolidated balance sheets. AOCI consists of the following:

	December		
	31,		
	2009	June	30, 2009
	(in t	thousand	ds)
Cumulative translation adjustments	\$ 3,770	\$	3,009
Unrealized (loss) on investments, net of tax benefit of \$107 (benefit of \$70 at			
June 30, 2009)	(148)		(96)
Pension and other, net of tax benefit of \$349 (benefit of \$577 at June 30, 2009)	(649)		(882)
	\$ 2,973	\$	2,031

#### Note 6 Inventories:

Inventories consist of the following:

	December		
	31,		
	2009	June	e 30, 2009
	(in thou	sanc	ds)
Raw materials	\$ 11,720	\$	10,295
In process	3,332		3,607
Finished goods	6,683		8,863
	\$ 21,735	\$	22,765

Foreign currency translation effects increased inventories by \$637 from June 30, 2009 to December 31, 2009.

)

#### Note 7 Goodwill and Other Intangible Assets:

The changes in the carrying amount of goodwill for the six months ended December 31, 2009 were as follows:

		Gross			
	C	arrying	Acci	umulated	Net
					Book
	A	Amount	Amo	ortization	Value
				(in	
			tho	usands)	
Balance as of June 30, 2009	\$	22,170	\$	1,462	\$ 20,708
Effects of currency translation		179		36	143
Balance as of December 31, 2009	\$	22,349	\$	1,498	\$ 20,851

Intangible assets subject to amortization were comprised of the following:

		As of December 31, 2009 Gross			As of Ju Gross	ne 30,	2009
	Amortization	Carrying	Accum	ulated	Carrying	Acci	umulated
	Period						
Intangible Assets:	(Years)	Amount	Amortization		Amount	Amortization	
		(in thousands)			(in th	ousands)	
Patents and Trademarks	15-20	\$ 11,122	\$	6,882	\$ 10,998	\$	6,830
Customer relationships	2-13	650		181	644		114
Tradename	30	1,533		158	1,508		92
Existing product technology	15	5,288		1,063	5,167		612
Non-compete/solicitation agreements	5	96		57	95		34
Other	5-30	2,195		1,715	2,195		1,715
Total		\$ 20,884	\$ 1	0,056	\$ 20,607	\$	9,397

Amortization expense associated with these intangible assets was \$319 and \$640, respectively, for the three and six months ended December 31, 2009 and \$363 and \$656, respectively, for the three and six months ended December 31, 2008.

# Note 8 Pension and other post-retirement benefits:

The following table sets forth the components of net periodic benefit costs for the Company s defined benefit plans for the three and six months ended December 31, 2009 and 2008:

	Pension Benefits		Pension Benefits			its	
	For the three months			For the six months			nths
	ended December 31,			ended December 31.			r 31,
	200	9 2	2008	2	2009	2	800
			(in tho	usands	s)		
Service cost	\$ 1	00 \$	99	\$	200	\$	198
Interest cost		84	56		168		112
Expected return on plan assets		(4)	(5)		(8)		(10)
Amortization of net actuarial gain		(3)	(2)		(6)		(4)
Net periodic benefit cost	\$ 1	77 \$	148	\$	354	\$	296

During the three and six months ended December 31, 2009 and 2008, respectively, the Company made contributions to the plans of \$170 and \$217, respectively.

10

#### **Table of Contents**

#### **Note 9 Customers:**

During the three and six months ended December 31, 2009, one customer accounted for more than 10% of the Company s net sales. Koenig and Bauer Aktiengesellschaft (KBA) accounted for approximately 18% and 16% of the Company s net sales for the three and six months ended December 31, 2009, respectively, and 10% and 15% of the Company s net sales for the three and six months ended December 31, 2008, respectively.

# **Note 10 Warranty Costs:**

The Company s standard contractual warranty provisions are to repair or replace, at the Company s option, product that is proven to be defective. The Company estimates its warranty costs as a percentage of revenues on a product by product basis, based on actual historical experience. Hence, the Company accrues estimated warranty costs reported in other accounts payable and accrued liabilities, at the time of sale. In addition, should the Company become aware of a specific potential warranty claim, a specific charge is recorded and accounted for separately from the percentage of revenue discussed above.

	Warranty	Warranty Amount		
	2009	2008		
	(in thou	ısands)		
Warranty reserve at June 30	\$ 2,626	\$ 5,421		
Additional warranty expense accruals.	1,487	1,428		
Payments against reserve	(1,754)	(2,268)		
Effects of currency rate fluctuations	123	(640)		
Warranty reserve at December 31	\$ 2,482	\$ 3,941		

#### **Note 11 Stock Based Compensation:**

Total share-based compensation for the three and six months ended December 31, 2009 and 2008 are summarized in the following table:

	For the three months ended December 31,		For the six ended Dece					
	2	009	2	800	2	009	2	008
				(in tho	usands	s)		
Share based compensation								
Stock options	\$	48	\$	67	\$	102	\$	153
Restricted stock		151		245		346		473
Performance shares (a)								
Total share-based compensation	\$	199	\$	312	\$	448	\$	626

#### (a) Compensation

expense \$0

based on

assessment of

probability of

achievement

During the quarter ended December 31, 2009 the Company issued restricted stock awards/units, stock option awards and long term performance share awards of its Class A shares under the 2005 Equity Compensation Plan. The Company issued an aggregate of 123,000 restricted stock awards/units with a grant date fair value of \$224 and generally a three year vesting period. The Company issued 123,000 stock option awards with a grant date fair value of

\$103 and generally a four year vesting period. The Company issued 98,000 long

11

# **Table of Contents**

term performance share awards with a grant date fair value of \$178 and a three year vesting period. In addition, the Company issued an aggregate of 50,000 restricted stock units of its Class A shares under the 2005 Equity Compensation Plan during the quarter ended September 30, 2009, with a grant date fair value of \$64 and three year vesting period.

# **Note 12 Restructuring:**

#### October FY 2009 Plan:

On October 29, 2008, the Company committed to the principal features of a plan to restructure and achieve operational efficiencies in its operations in Germany. Actions under the plan commenced during October 2008 and were substantially complete by December 31, 2008. No non-cash charges were contemplated in connection with the plan. Payments made under the plan were completed by September 30, 2009.

		Payments	Balance	Payments	Balance at September
	Initial Reserve	against Reserve	June 30, 2009 (in thousands)	against Reserve	30, 2009
Restructuring costs:					
Employee termination costs	\$ 681	\$ (586)	\$ 95	\$ (95)	\$
Total restructuring costs	\$ 681	\$ (586)	\$ 95	\$ (95)	\$

#### **Quarter 3 FY 2009 Plans:**

In January and March 2009, the Company committed to the principal features of plans to restructure some of its existing operations. These plans included the consolidation of production facilities in Germany, as well as employment reductions in Germany, Sweden, Italy and the U.S. The actions were taken in response to sustained weak market conditions. Actions under the plan commenced during the Company s third quarter of Fiscal 2009; and the Company substantially completed the actions by June 30, 2009. Nearly all the costs associated with the plans are cash costs, payment of which will continue through the third quarter of Fiscal 2010.

	Initial Reserve	Payments against Reserve	Balance at June 30, 2009 (in thousands)	Payments against Reserve	Balance at December 31, 2009
Restructuring costs: Employee termination costs Other	\$ 3,836 \$ 230	\$ (1,802) \$ (101)	\$ 2,034 \$ 129	\$ (1,526) \$	\$ 508 \$ 129
Total restructuring costs	\$ 4,066	\$ (1,903)	\$ 2,163	\$ (1,526)	\$ 637

# **Note 13 Legal Proceedings:**

Baldwin is involved in various legal proceedings from time to time, including actions with respect to commercial, intellectual property and employment matters. The Company believes that it has meritorious defenses against the claims currently asserted against it and intends to defend them vigorously. However, the outcome of litigation is inherently uncertain, and the Company cannot be sure that it will prevail in any of the cases currently in litigation. The Company believes that the ultimate outcome of any such cases will not have a material adverse effect on its results of operations, financial position or cash flows; however, there can be no assurances that an adverse determination would

not have a material adverse effect on the Company.

On November 14, 2002, the Dusseldorf Higher Regional Court ( DHRC ) announced its judgment in favor of Baldwin in a patent infringement dispute against its competitor, technotrans AG ( Technotrans ). Technotrans filed a request to appeal the DHRC ruling with the German Federal Supreme Court. Technotrans also filed to revoke the Company s patent with the Federal Patent Court in Munich, Germany. On July 21, 2004, the German Federal Patent Court upheld the validity of Baldwin s patent. Technotrans appealed that judgment to the German Federal

12

#### **Table of Contents**

Supreme Court. On April 22, 2009 the German Federal Supreme Court rendered a final decision, upholding Baldwin s patent.

On May 18, 2005, Baldwin Germany GmbH of Augsburg, Germany, a subsidiary of the Company, filed suit in the Regional Court of Dusseldorf, Germany against Technotrans, claiming damages of 32,672,592 Euro (approximately \$46,000,000 at the prevailing exchange rate) as a result of the patent infringement described above. The Dusseldorf Court suspended proceedings in the damages claim until a decision was reached by the German Federal Supreme Court on the appeal of the DHRC decision.

On September 24, 2009 the Company and Technotrans agreed to an out-of-court settlement which effectively terminated all of the above proceedings. Under the agreement, Technotrans paid on October 12, 2009 Euro 6.5 million (approximately \$9.6 million) in compensation to Baldwin and Baldwin has declared the proceedings before the Dusseldorf district court settled.

#### **Note 14** Income Taxes:

The Company s effective tax rate is impacted by having significant operations outside the United States. The tax rate is impacted by (i) foreign income tax at rates different than the U.S. statutory rate, (ii) no tax benefit recognized for losses incurred in certain countries as realization of such benefits is not more likely than not, and (iii) impact of foreign and domestic permanent items.

#### **Note 15** Fair Value Measurements:

ASC Topic 820, Fair Value Measurements and Disclosures, requires the use of valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Observable inputs consist of market data obtained from independent sources while unobservable inputs reflect the Company s own market assumptions. These inputs create the following fair value hierarchy:

Level 1 Quoted prices in active markets for identical assets or liabilities

Level 2 Valuations based on quoted prices in markets that are not active, quoted prices for similar assets or liabilities or all other inputs that are observable

Level 3 Unobservable inputs for which there is little or no market data which require the Company to develop its own assumptions

If the inputs used to measure the fair value of a financial instrument fall within different levels of the hierarchy, the financial instrument is categorized based upon the lowest level input that is significant to the fair value measurement.

Whenever possible, the Company uses quoted market prices to determine fair value. In the absence of quoted market prices, the Company uses independent sources and data to determine fair value.

At December 31, 2009, the Company s financial assets and financial liabilities that are measured at fair value on a recurring basis, consistent with the fair value hierarchy provision and valued as Level 1 are comprised of Marketable Securities. At December 31, 2009, the

13

#### **Table of Contents**

Company did not have any assets or liabilities recorded at fair values on a recurring basis using significant unobservable inputs (Level 3) in the Consolidated Financial Statements.

There has been no change in the Company s valuation technique during the quarter ended December 31, 2009.

#### **Note 16 Subsequent Event:**

The Company evaluated subsequent events through the time of filing this Quarterly Report on Form 10-Q on February 16, 2010. No significant events occurred subsequent to the balance sheet date but prior to the filing of this report that would have a material impact on the Consolidated Financial Statements.

# ITEM 2: MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (IN THOUSANDS)

The following is management s discussion and analysis of certain factors, which have affected the consolidated financial statements of Baldwin.

#### **Forward-looking Statements**

Except for the historical information contained herein, certain statements contained herein are based on current expectations. Similarly, the press releases issued by the Company and other public statements made by the Company from time to time may contain language that is forward-looking. These forward-looking statements may be identified by the use of forward-looking words or phrases such as forecast, believe. expect. intend. anticipate. estimate, and potential, among others. Such statements are forward-looking statements that involve a number of risks and uncertainties. The Company cautions investors that any such forward-looking statements made by the Company are not guarantees of future performance, and that actual results may differ materially from those in the forward-looking statements. Some of the factors that could cause actual results to differ materially include, but are not limited to the following: (i) the ability of the Company to comply with requirements of credit agreements; the availability of funding under said agreements; and the ability of the Company to maintain adequate liquidity in declining and challenging economic conditions impacting the Company as well as customers, (ii) general economic conditions, either in the U.S. or foreign countries, (iii) the ability of the Company to obtain, maintain and defend challenges against valid patent protection on certain technology, primarily as it relates to the Company s cleaning systems and other products, (iv) material changes in foreign currency exchange rates versus the U.S. Dollar, (v) changes in the Company s mix of products and services comprising revenues, (vi) a decline in the rate of growth of the installed base of printing press units and the timing of new press orders, (vii) the ultimate realization of certain trade receivables and the status of ongoing business levels with the Company s large OEM customers, and (viii) competitive market influences. Additional factors are set forth in Item 1A Risk Factors in the Company s Annual Report or Form 10-K for the fiscal year ended June 30, 2009, which should be read in conjunction herewith.

#### **Critical Accounting Policies and Estimates**

For further information regarding the Company s critical accounting policies, please refer to the Management s Discussion and Analysis section of the Company s Annual Report on Form

1/1

# **Table of Contents**

10-K for the fiscal year ended June 30, 2009. There have been no material changes during the six months ended December 31, 2009

#### Overview

Baldwin Technology Company, Inc. is a leading global supplier of print automation equipment and related parts and consumables for the printing and publishing industries. Baldwin offers its customers a broad range of market-leading technologies, products and systems that enhance the quality of printed products and improve the economic and environmental efficiency of printing presses. Headquartered in Shelton, CT, the Company has sales and service centers and product development and production facilities in the Americas, Asia and Europe. Baldwin s technology and products include cleaning systems and related consumables, fluid management and ink control systems, web press protection systems and drying systems.

The Company manages its business as one reportable business segment built around its core competency in process automation and related consumables.

The market for printing equipment continues to face significant challenges. The Company s largest customers (major OEM press manufacturers) continue to report weakness in orders and sales, particularly for commercial presses. These events have translated into a lower level of business activity for the Company and have been reflected in lower order intake and reduced shipment levels of the Company s equipment. As a result of the slowing global economy, the Company has implemented cost reduction and restructuring programs designed to mitigate the impact of the continuing weak market for printing equipment.

#### Highlights for Six and Three Months Ended December 31, 2009

Revenues, excluding currency effects, declined 29% and 22% for the six and three months ended respectively, versus the year ago comparable periods.

Backlog of \$33,367 at December 31, 2009, a decrease 16% compared to June 30, 2009.

For the three and six month periods, order intake was down 13% and 31%, respectively, versus the comparable year ago period.

In July 2009, the Company successfully concluded an amendment to its credit agreement with its lenders covering the period through November 21, 2011.

The Company agreed to an out of court settlement related to a patent infringement case and recorded a gain of \$9,266 in the quarter ended September 30, 2009. Cash proceeds of \$9,560 were received in October 2009, and \$7,700 of the proceeds was used to repay a portion of the Company s long term debt obligation.

See discussion below related to the Company s consolidated results of operations, liquidity and capital resources.

<u>Six Months Ended December 31, 2009 vs. Six Months Ended December 31, 2008</u> Consolidated Results

15

#### **Table of Contents**

#### **Net Sales**

Net sales for the six months ended December 31, 2009 decreased by \$27,271, or 27%, to \$74,925 from \$102,196 for the six months ended December 31, 2008. Currency rate fluctuations attributable to the Company s overseas operations increased net sales by \$2,398 in the current period.

Net sales reflects decreased sales in Europe of \$13,303, including \$532 of favorable effects from exchange rate fluctuations. The decrease is attributable to reduced demand for the Company s products as a result of the global economic contraction and lack of available financing sources for equipment purchases. OEM press manufacturers in Germany experienced reduced orders and sales, and printers and publishers deferred purchased until final demand and liquidity return to the market.

Net Sales in the Americas decreased \$5,836, primarily reflecting lower demand in the U.S. market for cleaning systems.

In Asia, net sales decreased \$8,132, including \$1,866 of favorable effects from exchange rate fluctuations. The decrease reflects the impact of the slowing Asian economies in the commercial and newspaper markets for the Company s cleaning equipment.

#### **Gross Profit**

Gross profit for the six months ended December 31, 2009 of \$22,078 (29.5% of net sales) compared to \$31,708 (31.0% of net sales) for the six months ended December 31, 2008, a decrease of \$9,630 or 30%. Currency rate fluctuations increased gross profit in the current period \$670.

Gross profit as a percentage of net sales decreased as a result of continued pricing pressures from OEM and end users, unfavorable overhead absorption related to the reduced volumes and higher material costs. Gross margins include benefits associated with the announced restructuring and cost saving initiatives.

### Selling, General and Administrative Expenses

Selling, general and administrative expenses (SG&A) amounted to \$17,007 (22.7% of net sales) for the six months ended December 31, 2009 compared to \$19,348 (18.9% of net sales) for the same period in the prior fiscal year, a decrease of \$2,341 or 12%. Currency rate fluctuations increased SG&A \$396 during the six month period. Selling expenses decreased \$1,612 while general and administrative expenses decreased approximately \$729. These decreases primarily reflect the benefits from restructuring and other cost savings resulting in lower salary and fringe benefit expenses, lower subcontractor, consultant, travel, insurance and other SG&A costs. These reductions were partially offset by approximately \$900 of costs related to the costs of a special investigation into violation of the Company s internal control procedures, and an increase in the provision for bad debts of approximately \$420.

#### **Engineering and Development Expenses**

Engineering and development expenses amounted to \$6,574 (8.8% of net sales) for the six months ended December 31, 2009, compared to \$8,549 (8.4% of net sales) for the same period in the prior fiscal year, a decrease of \$1,975 or 23%. Currency rate fluctuations increased expenses \$258 for the current period. The decrease relates primarily to lower salaries, benefits and other employee related costs associated with lower headcount.

#### Restructuring

The Company recorded \$0 of restructuring costs during the six months ended December 31, 2009 versus \$681 in the comparable prior year period. The restructuring plans in FY 2009 were designed to achieve operational efficiencies in Germany and consisted entirely of employee terminations.

16

# **Table of Contents**

#### **Legal Settlement**

During the six months ended December 31, 2009, the Company recorded a gain on the settlement of a patent infringement lawsuit of \$9,266.

#### **Interest and Other**

Interest expense, net, for the six months ended December 31, 2009 was \$2,200 compared to \$1,232 for the six months ended December 31, 2008. Currency rate fluctuations had no impact on interest expense in the current period. During the quarter ended September 30, 2009, the Company concluded an amendment to its credit agreement with Bank of America. Certain costs associated with the amendment, together with legacy deferred financing costs totaling approximately \$1,183, were charged to expense during the quarter ended September 30, 2009; otherwise, interest expense decreased \$215 and reflects lower average debt and lower interest rates in the current period versus the period ended December 31, 2009.

Other (income) expense, net was an expense of \$202 for the six months ended December 31, 2009 compared to income of \$1,249 for the six months ended December 31, 2008. These amounts are primarily comprised of net foreign exchange gains in fiscal year 2009 and losses in fiscal year 2010.

#### **Income Taxes**

The Company recorded an income tax provision of \$1,879, an effective tax rate of 35%, for the six months ended December 31, 2009, compared to \$1,474, an effective tax rate of 46.8%, for the six months ended December 31, 2008. The effective tax rates for fiscal 2010 and 2009, respectively, differ from the statutory rate and reflect (a) foreign income taxed at rates different than the U.S. statutory rate, (b) no benefits recognized for losses incurred in certain countries, as the realization of such benefits is not more likely than not, and (c) impact of foreign and domestic permanent items. The Company continues to assess the need for its deferred tax asset valuation allowance in the jurisdictions in which it operates. Any adjustments to the deferred tax asset valuation allowance would be recorded in the income statement for the period that the adjustment was determined to be required.

#### **Net Income**

The Company s net income was \$3,482 for the six months ended December 31, 2009, compared to net income of \$1,673 for the six months ended December 31, 2008. Net income per basic and diluted share was \$0.23 for the six months ended December 31, 2009, compared to net income of \$0.11 per basic and diluted share for the six months ended December 31, 2008.

# Three Months Ended December 31, 2009 vs. Three Months Ended December 31, 2008 Consolidated Results

#### **Net Sales**

Net sales for the three months ended December 31, 2009 decreased by \$7,508, or 16%, to \$38,751 from \$46,259 for the three months ended December 31, 2008. Currency rate fluctuations attributable to the Company s overseas operations increased net sales by \$2,855 in the current period; otherwise, net sales decreased \$10,363 or 22% versus the comparable three month period ended December 31, 2008.

Net sales reflects decreased sales in Europe of \$1,068, including \$1,996 of favorable effects from exchange rate fluctuations. The decrease was attributable to continued weakening

17

#### **Table of Contents**

of global demand for the Company s equipment reflecting reduced order and sales activity by OEM press manufacturers for new printing equipment.

In Asia, net sales decreased \$3,423, including \$859 of favorable effects from exchange rate fluctuations. The decrease reflects the impact of the slowing economy in the commercial and newspaper markets for the Company s cleaning equipment. Net Sales in the Americas decreased \$3,017 which primarily reflects lower demand in the commercial market for cleaning systems.

18

#### **Table of Contents**

#### **Gross Profit**

Gross profit for the three months ended December 31, 2009 was \$11,658 (30.1% of net sales), compared to \$14,373 (31.1% of net sales) for the three months ended December 31, 2008, a decrease of \$2,715 or 19%. Currency rate fluctuations increased gross profit by \$956 in the current period.

Gross profit as a percentage of net sales decreased as a result of continued pricing pressures from OEM and end user customers, and unfavorable overhead absorption related to the reduced volumes. Gross margins include benefits associated with the announced restructuring and cost saving initiatives.

# Selling, General and Administrative Expenses

Selling, general and administrative expenses (SG&A) were \$8,048 (20.8% of net sales) for the three months ended December 31, 2009, compared to \$9,191 (19.9% of net sales) for the same period in the prior fiscal year, a decrease of \$1,143 or 12.4%. Foreign currency translations increased SG&A \$495. The decrease primarily reflects the benefit from restructuring and other cost savings resulting in lower salary and fringe benefit expense and lower subcontractor, consultant, travel, trade show, advertising and other SG&A costs. These reductions were partially offset by an increase in the provision for bad debts approximately \$245.

# **Engineering and Development Expenses**

Engineering and development expenses were \$3,503 (9.0% of net sales) for the three months ended December 31, 2009, compared to \$3,862 (8.3% of net sales) for the same period in the prior fiscal year, a decrease of \$359 or 9.3%. Currency rate fluctuations of \$309 increased engineering and development expenses; otherwise, engineering and development would have decreased \$668 and primarily reflects lower salaries and benefits associated with lower headcount.

#### Restructuring

The Company recorded \$0 of restructuring costs during the three months ended December 31, 2009 versus \$681 in the comparable prior year period. The restructuring plan was designed to achieve operational efficiencies in Germany and consists entirely of employee terminations.

#### **Interest and Other**

Interest expense, net for the three months ended December 31, 2009 was \$485 compared to \$545 for the three months ended December 31, 2008. Currency rate fluctuations increased interest expense by \$22 in the current period. The decrease reflects lower debt levels and interest rates versus the comparable period ended December 31, 2008.

Other (income) expense, net, amounted to expense of \$26 for the three months ended December 31, 2009 compared to income of \$846 for the three months ended December 31, 2008. Other income (expense), net, primarily includes net foreign currency transaction gains for the three months ended December 31, 2009 and 2008.

#### **Income Taxes**

The Company recorded an income tax provision of \$12 on loss before tax of \$404 for the three months ended December 31, 2009, compared to \$477 for the three months ended December 31, 2008 on profit before tax of \$940. The effective tax rates for the three months ended December 31, 2009 and 2008, respectively, differ from the statutory rate and reflect a) foreign income taxed at rates different than the U.S. statutory rate, (b) no benefits being

19

# **Table of Contents**

recognized for losses incurred in certain countries, as the realization of such benefits is not more likely than not, and (c) the impact of foreign and domestic permanent items. The Company continues to assess the need for its deferred tax asset valuation allowance in the jurisdictions in which it operates. Any adjustments to the deferred tax asset valuation allowance would be recorded in the income statement of the period that the adjustment was determined to be required.

#### **Net Income**

The Company s net loss was \$416 for the three months ended December 31, 2009, compared to income of \$463 for the three months ended December 31, 2008. Net income (loss) per basic and diluted share amounted to \$(0.03) for the three months ended December 31, 2009, compared to \$0.03 per basic and diluted share for the three months ended December 31, 2008.

# Liquidity and Capital Resources at December 31, 2009

The following table summarizes cash flows from operating, investing and financing activities, as reflected in the Consolidated Statement of Cash Flows for the six months ended December 31, 2009 and 2008:

Cash provided by (used for):	2009	2008
Operating activities	\$ 9,534	\$ 19
Investing activities	(320)	(1,177)
Financing activities	(9,178)	5,717
Effect of exchange rate changes on cash	479	141
Net increase (decrease) in cash and cash Equivalents	\$ 515	\$ 4.701

Cash provided by operating activities increased \$9,515 during the six months ended December 31, 2009 versus the comparable prior year period. The increase in cash provided reflects receipt of the proceeds from the legal settlement with a German competitor combined with lower compensation payments associated with management incentives. In addition the timing of payments for trade accounts and notes payable increased cash from operations. Partially offsetting these improvements were higher restructuring payments and lower benefits from inventory and accounts receivable.

Cash utilized for investing during the six months ending December 31, 2009 and 2008 includes additions to property, plant and equipment and patents and trademarks of \$320 and \$1,177, respectively.

During the quarter ended September 30, 2009, the Company agreed to an out-of-court settlement agreement with a German competitor related to a long-standing patent infringement case. As a result, the Company received settlement funds of euro 6.5 million (\$9.6 million) in October 2009. Cash (used) by financing activities of \$9,718 for the period ended December 31, 2009 reflects the use of the net cash proceeds from the gain on the legal settlement of approximately \$7,700 to repay the term loan in accordance with the provisions of the July 31, 2009 Credit Agreement amendment. In addition cash used for financing activities reflects the scheduled term loan payment of approx \$1,500 and payment of debt financing costs of \$685. These payments were partially offset by borrowings under the revolving Credit Agreement of \$726. Cash provided by financing activities for the period ended December 31, 2008 reflected net borrowings in excess of debt repayments.

20

#### **Table of Contents**

On July 31, 2009, the Company concluded an amendment to its Credit Agreement with Bank of America. The amendment modified the Credit Agreement as follows: (i) all borrowings bear interest at LIBOR plus 4.50%, or in the case of loans denominated in U.S. dollars, at the Company s option, at the prime rate plus 3.00%, (ii) reduced the amount of the revolving credit commitment from \$35,000 to \$25,000, provided that the aggregate of all revolving loans outstanding plus \$7,900 does not exceed \$25,000 and (iii) increased the collateral as security for the agreement. The term of the permanent facility remained at five years under the July 31, 2009 amendment, maturing on November 21, 2011. Borrowings under the Credit Agreement are secured in the U.S. by substantially all of the Company s domestic assets (approximately \$20,000) and in Europe by a pledge of the Company s European assets and the stock of the Company s European subsidiaries and the stock of certain Asian subsidiaries.

The Company incurred cash costs of approximately \$1,224 associated with the July 31, 2009 amendment (\$405 in fiscal year 2009). Certain of these costs, together with certain legacy deferred financing costs, are required to be charged to expense, and the Company recorded a charge of approximately \$1,183 during the first quarter of fiscal year 2010. The balance of these costs, together with the legacy deferred financing costs, aggregating approximately \$1,279, will be amortized over the remaining term of the amended agreement.

The Company maintains relationships with both foreign and domestic banks, which on a combined basis have extended short and long-term credit facilities to the Company totaling \$32,913 including \$25,000 under the Credit Agreement revolving credit facility, \$1,467 outstanding under the Credit Agreement term loan and \$6,446 under facilities provided by other banks. The amount available for use under the revolving credit facility is limited to \$25,000 minus \$7,900 by the terms of the July 31, 2009 Credit Agreement Amendment. As of December 31, 2009, the Company had \$21,092 outstanding (including Letters of Credit). The amount available under these credit facilities at December 31, 2009 was \$3,621.

The Company believes that its cash flows from operations, together with the available bank lines of credit are sufficient to finance its working capital and other capital requirements through the term of the Credit Agreement.

At December 31, 2009 and June 30, 2008, the Company did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance entities, special purpose entities or variable interest entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As such, the Company is not exposed to any financing, liquidity, market or credit risk that could arise if the Company had engaged in such relationships.

The following summarizes the Company s contractual obligations at December 31, 2009 and the effect such obligations are expected to have on its liquidity and cash flow in future periods (in thousands):

		Fiscal Years Ending June 30,						
	Total at							
	December						2015 and	
	31,							
	2009	2010 *	2011	2012	2013	2014	thereafter	
Contractual obligations:								
Loans payable	\$ 4,297	\$ 4,297	\$	\$	\$	\$	\$	
Capital lease obligations	162	70	89	3				
Long-term debt	15,714	1,467		14,247				
Non-cancelable								
operating lease								
obligations	25,537	3,525	5,340	4,008	3,432	2,237	6,995	
Purchase commitments								
(materials)	10,219	8,828	1,390					
Supplemental								
compensation	8,566	825	973	735	943	756	4,334	
Restructuring payments	637	637						
Interest expense (1)	1,340	376	681	283				

Total contractual ca	ash
obligations	

\$66,472 \$20,025 \$8,473 \$19,276 \$4,375 \$2,993 \$11,329

\* Includes only the remaining six months of the fiscal year ending June 30, 2010.

interest reflects interest rates at December 31, 2009.

21

#### **Table of Contents**

#### ITEM 3: Quantitative and Qualitative Disclosures About Market Risk:

A discussion of market risk exposures is included in Part II Item 7A, Quantitative and Qualitative Disclosures About Market Risk of the Company s Annual Report on Form 10-K for the fiscal year ended June 30, 2009. There has been no material changes during the six months ended December 31, 2009.

#### **ITEM 4: Controls and Procedures:**

#### Evaluation of Disclosure Controls and Procedures:

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in reports it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms, and that such information is accumulated and communicated to its management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

Under the supervision and with the participation of the Company s management, including the Chief Executive Officer and Chief Financial Officer, the Company conducted an evaluation of its disclosure controls and procedures, as such term is defined under Rules 13a-15(e) and Rule 15d-15(e) promulgated under the Exchange Act, as of the end of the period covered by this Report. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company s controls and procedures were effective as of the end of the period covered by this report.

# Changes in Internal Control Over Financial Reporting:

As previously disclosed on September 28, 2009 in management s Report on Internal Control Over Financial Reporting set forth in Item 9A of the Company s Form 10-K for the fiscal year ended June 30, 2009, Company management had identified, as of June 30, 2009, material weaknesses in the Company s internal control over financial reporting and, as a result, had concluded that the Company s internal control over financial reporting was not effective as of June 30, 2009. The material weaknesses related to an ineffective control environment in the Company s operations in Lenexa, Kansas, as more fully described in the Item 9A disclosure contained in the Company s Form 10-K.

During the quarter ended December 31, 2009, the Company has taken actions to remediate these material weaknesses. The Company hired experienced, qualified executives to assume the responsibilities of general manager and controller at its Lenexa, Kansas operation as permanent replacements for the persons who performed these functions.

Additionally, in January 2010, the Company hired an internal auditor to regularly review the observance of the Company's policies, procedures and internal controls globally. Management has continued the process that began during first quarter ended September 30, 2009, providing additional training with respect to the Company's ethics and whistleblower policies, as well as the Company's operating policies and procedures and internal controls, primarily in the areas related to revenue.

The Company continues to review, document and test its internal control over financial reporting, and may from time to time make changes to improve the effectiveness of its internal controls and to ensure that its systems evolve with the Company s business.

These efforts will lead to various changes in internal control over financial reporting, which management believes will, when fully implemented during the current fiscal year, be

22

#### **Table of Contents**

effective in remediating the material weaknesses identified in Management s Report on Internal Control Over Financial Reporting set forth in Item 9A of the Company s Annual Report on Form 10-K. During the quarter ended December 31, 2009, other than those referenced above, the Company has not made changes in the internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

#### Part II: Other Information

# ITEM 1A. Risk Factors

The following is an update to Item 1A Risk Factors contained in the Company s Annual Report on Form 10-K for its Fiscal Year ended June 30, 2009. For additional risk factors that could cause actual results to differ materially from those anticipated, please refer to the Company s Form 10-K.

### Risks associated with indebtedness.

The Company has indebtedness. As of December 31, 2009, the Company s total indebtedness was \$20,011, including \$15,714 under its secured credit facility. Borrowings under the Company s Credit Agreement are secured by the assets of the Company. Under the terms of the Credit Agreement, the Company is required to satisfy certain financial covenants. At December 31, 2009, the Company was in compliance with the financial covenants contained in its Credit Agreement.

A decline in the Company s financial performance could have a material adverse effect on the Company, including the Company s ability to retain its existing financing or obtain additional financing; or any such financing may not be available on terms favorable to the Company. The Company s ability to make expected repayments of borrowings under its Credit Agreement and to meet its other debt or contractual obligations (including compliance with applicable financial covenants) will depend upon the Company s future performance and its cash flows from operations, both of which are subject to prevailing economic conditions and financial, business, and other known and unknown risks and uncertainties, certain of which are beyond the Company s control.

# Current economic conditions and market disruptions adversely affect the Company s business and results of operations.

A substantial portion of the Company s business depends on customers demands for its products and services, the overall economic health of current and prospective customers, and general economic conditions. The general economic downturn has and will continue to adversely impact the Company s business and financial condition in a number of ways, including having an impact beyond those impacts typically associated with previous economic contractions in the U.S. and other locations. The economic slowdown is leading to reduced capital spending by OEM and end users, which has already adversely affected and will continue to adversely affect the Company s product sales. The slowdown could necessitate further testing for impairment of goodwill, other intangible assets, and long-lived assets and may negatively impact the valuation allowance with respect to deferred tax assets. In addition, further cost reduction actions may be necessary which would lead to additional restructuring charges. Tight credit in the financial markets has and will continue to adversely affect the ability of the Company s customers and suppliers to obtain financing for significant purchases. Tight credit has resulted in a reduction in order activity and some cancellations of orders for the Company s products and services. The Company s ability to collect its accounts receivable on a timely basis could result in additional reserves for uncollectible accounts receivable being

23

#### **Table of Contents**

required, and in the event of continued contraction in the Company s sales, could lead to dated inventory and require additional reserves for obsolescence.

The Company is unable to predict the duration and severity of the current economic downturn and disruption in financial markets or their effects on the Company s business and results of operations; but the consequences may be materially adverse and more severe than other recent economic slowdowns.

# ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

There has been no activity under the Company s stock repurchase program for the quarter ended December 31, 2009.

#### ITEM 4. Submission of Matters to a Vote of Security Holders

- (a) The Annual Meeting of Stockholders was held on November 10, 2009.
- (b) A brief description of matters voted upon and the result of the voting follow.

Proposal 1 To elect two Class I Directors to serve for three-year terms or until their respective successors are elected and qualified.

SCHEDULE OF VOTES
CAST FOR EACH
DIRECTOR

DIRECTOR Total Vote for Each Director
Samuel B. Fortenbaugh III 22,480,579 1,825,598
Rolf Bergstrom 22,514,629 1,791,548

#### **ITEM 5. Other Events**

On February 10, 2010, the Company reported its results of operations for the three and six month periods ended December 31, 2009. Details of this announcement are contained in the press release of the Company dated February 10, 2010, and furnished with this quarterly report on Form 10-Q as Exhibit 99.1.

#### ITEM 6. Exhibits

- 31.01 Certification of the Principal Executive Officer pursuant to Exchange Act Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
- 31.02 Certification of the Principal Financial Officer pursuant to Exchange Act Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
- 32.01 Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 (filed herewith).

24

# **Table of Contents**

- 32.02 Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 (filed herewith).
- 99.1 Company Press Release entitled Baldwin announces Q2 FY 2010 Results dated February 10, 2010 (filed herewith).

25

#### **Table of Contents**

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BALDWIN TECHNOLOGY COMPANY, INC.

BY /s/ John P. Jordan John P. Jordan Vice President, Chief Financial Officer and Treasurer

Dated: February 16, 2010

26