## GLACIER BANCORP INC

Form 10-Q
November 07, 2006

(406) 756-4200

Registrant's telephone number, including area code

Not Applicable
(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No
$\qquad$

Indicate by checkmark whether the registrant is a large accelerated filer, or an accelerated filer, or a non-accelerated filer (as defined in Rule $12 b-2$ of the Exchange Act).

Large Accelerated Filer X Accelerated Filer Non-Accelerated Filer

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No X
The number of shares of Registrant's common stock outstanding on October 27, 2006 was $34,820,433$. No preferred shares are issued or outstanding.

GLACIER BANCORP, INC. QUARTERLY REPORT ON FORM 10-Q

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GLACIER BANCORP, INC. CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

## (Dollars in thousands, except per share data)

| $\begin{gathered} \text { SEPTEMBER } 30, \\ 2006 \end{gathered}$ | $\begin{array}{r} \text { December } 31, \\ 2005 \end{array}$ |
| :---: | :---: |
|  |  |

(UNAUDITED)
\$ 113,268
Cash on hand and in banks
Federal funds sold
Interest bearing cash deposits

Cash and cash equivalents

Investment securities
Loans receivable, net
Loans held for sale
Premises and equipment, net
Real estate and other assets
owned, net ............................ 510
Accrued interest receivable
Core deposit intangible, net ............
Goodwill
Other assets
. . . . . . . . . . . . . . . . . . . . . . . . . .
$\qquad$

Non-interest bearing deposits ..........
Interest bearing deposits
\$ 751,593
2,099,742
Advances from Federal Home Loan
Bank of Seattle $\qquad$
Securities sold under agreements to repurchase
Other borrowed funds
Accrued interest payable

Subordinated debent
Other liabilities

Total liabilities
----------
$3,715,686$

Preferred shares, \$.01 par value
per share. 1,000,000 shares
authorized
None issued or outstanding
377,104

162,400
171,699
10,288
3,266
115,000
24,594

common stock, $\$ .01$ par value per share. 78,125,000 shares authorized 338
Paid-in capital
September 30,
2005
-------------1
(unaudited)

114,781
8,137
16,636

139,554

1,026,966
2,207,249
26, 800
73,579

1, 803
17,515
7,516
72,382
16,516

3,589,880

684,151
1,702,977

654,368

111,196
12,313
5,784
7,644
85,000
21,047
3,284,480
--

313
240,197

| Retained earnings - substantially restricted |  | 97,533 | 69,713 | 60,682 |
| :---: | :---: | :---: | :---: | :---: |
| Accumulated other comprehensive |  |  |  |  |
| income |  | 2,454 | 821 | 4,208 |
| Total stockholders' equity |  | 411,010 | 333,239 | 305,400 |
|  |  | 4,126,696 | 3,706,344 | 3,589,880 |
| Number of shares outstanding |  | 33,844,184 | 32,172,547 | 31,345,769 |
| Book value per share | \$ | 12.14 | 10.36 | 9.74 |

See accompanying notes to condensed consolidated financial statements.

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GLACIER BANCORP, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| (UNAUDITED - dollars in thousands, except per share data) |  | THREE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: | :---: |
|  |  | 2006 | 2005 |
| INTEREST INCOME: |  |  |  |
| Real estate loans | \$ | 13,708 | 8,946 |
| Commercial loans |  | 29,687 | 21,803 |
| Consumer and other loans |  | 10,348 | 7,666 |
| Investment securities and other |  | 10,149 | 11,155 |
| Total interest income |  | 63,892 | 49,570 |
| INTEREST EXPENSE: |  |  |  |
| Deposits |  | 15,351 | 6,914 |
| Federal Home Loan Bank of Seattle advances |  | 5,340 | 5,830 |
| Securities sold under agreements to repurchase |  | 1,804 | 804 |
| Subordinated debentures |  | 1,519 | 1,633 |
| Other borrowed funds |  | 873 | 629 |
| Total interest expense |  | 24,887 | 15,810 |
| NET INTEREST INCOME |  | 39,005 | 33,760 |
| Provision for loan losses |  | 1,320 | 1,607 |
| Net interest income after provision for loan losses |  | 37,685 | 32,153 |
| NON-INTEREST INCOME: |  |  |  |
| Service charges and other fees |  | 7,703 | 6,575 |
| Miscellaneous loan fees and charges |  | 1,700 | 1,806 |
| Gains on sale of loans |  | 2,992 | 3,258 |
| Loss on sale of investments |  | (3) | (1) |

$\qquad$
Total non-interest income
13,762
12,336

| NON-INTEREST EXPENSE: |  |  |  |
| :---: | :---: | :---: | :---: |
| Compensation, employee benefits |  |  |  |
| Occupancy and equipment expense |  | 3,875 | 3,356 |
| Outsourced data processing expense |  | 620 | 615 |
| Core deposit intangibles amortization |  | 411 | 388 |
| Other expenses |  | 6,946 | 6,132 |
| Total non-interest expense |  | 27,844 | 24,176 |
| EARNINGS BEFORE INCOME TAXES |  | 23,603 | 20,313 |
| Federal and state income tax expense |  | 7,797 | 6,738 |
| NET EARNINGS | \$ | 15,806 | 13,575 |
| Basic earnings per share | \$ | 0.48 | 0.43 |
| Diluted earnings per share | \$ | 0.47 | 0.42 |
| Dividends declared per share | \$ | 0.17 | 0.15 |
| Return on average assets (annualized) |  | 1.58\% | 1.52\% |
| Return on average equity (annualized) |  | 16.24\% | $17.88 \%$ |
| Average outstanding shares - basic |  | 135,225 | 31,304,413 |
| Average outstanding shares - diluted |  | 602,209 | 31,960,244 |

See accompanying notes to condensed consolidated financial statements.

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> GLACIER BANCORP, INC.
> CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME
> YEAR ENDED DECEMBER 31, 2005 AND UNAUDITED NINE MONTHS ENDED SEPTEMBER 30, 2006

|  | Common Stock |  | $\begin{aligned} & \text { Paid-in } \\ & \text { capital } \end{aligned}$ | $\begin{aligned} & \text { Retained } \\ & \text { earnings } \\ & \text { substantially } \\ & \text { restricted } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands, except per share data) | Shares | Amount |  |  |
| Balance at December 31, 2004 | 30,686,763 | \$307 | 227,552 | 36,391 |
| Comprehensive income: |  |  |  |  |
| Net earnings | -- | -- | -- | 52,373 |
| Unrealized loss on securities, net of reclassification adjustment and taxes . | -- | -- | -- | -_ |
| Total comprehensive income |  |  |  |  |
| Cash dividends declared (\$.60 per share) | -- | -- | -- | $(19,051)$ |
| Stock options exercised | 397,770 | 4 | 5,154 | -- |
| Stock issued in connection with acquisitions | 1,088,014 | 11 | 28,427 | -- |


| Acquisition of fractional shares | -- |  | (8) | -- |
| :---: | :---: | :---: | :---: | :---: |
| Tax benefit from stock related compensation | -- | -- | 1,258 | -- |
| Balance at December 31, 2005 | 32,172,547 | \$322 | 262,383 | 69,713 |
| Comprehensive income: |  |  |  |  |
| Net earnings | -- | -- | -- | 44,101 |
| Unrealized gain on securities, net of reclassification adjustment and taxes | -- | -- | -- | -- |
| Total comprehensive income |  |  |  |  |
| Cash dividends declared (\$.49 per share) | -- | -- | -- | $(16,281)$ |
| Stock options exercised | 354,201 | 3 | 5,482 | -- |
| Stock issued in connection with acquisition | 317,436 | 3 | 9,996 | -- |
| Public offering of stock issued | 1,000,000 | 10 | 29,423 |  |
| Stock based compensation and tax benefit | -- | -- | 3,401 | -- |
| Balance at September 30, 2006 (unaudited) | 33,844,184 | \$338 | 310,685 | 97,533 |

See accompanying notes to condensed consolidated financial statements.

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GLACIER BANCORP, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED - dollars in thousands)

OPERATING ACTIVITIES:
NET CASH PROVIDED BY OPERATING ACTIVITIES

INVESTING ACTIVITIES:
Proceeds from sales, maturities and prepayments of investments available-for-sale

Purchases of investments available-for-sale
Principal collected on installment and commercial loans
Installment and commercial loans originated or acquired
Principal collections on mortgage loans
Mortgage loans originated or acquired
Net purchase of FHLB and FRB stock
Net funds received on acquisition of banks and branches
Funds in escrow for Citizens Development Company acquisition
Net addition of premises and equipment

NET CASH USED IN INVESTING ACTIVITIES

FINANCING ACTIVITIES:
Net increase in deposits

NINE MONTHS ENDED SEPT.
\$ $\quad 51,825$
$(40,792)-(109,211$
(
823,031 549,964
$(1,068,141) \quad(839,240$
266,591 329,59
$(395,999) \quad(385,97$
(455)

17,176
47,176)
$(16,400) \quad(12,721$
$(291,480) \quad(174,798$
-------


See accompanying notes to condensed consolidated financial statements.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1) Basis of Presentation

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of Glacier Bancorp Inc.'s (the "Company") financial condition as of September 30, 2006, and September 30, 2005, stockholders' equity for the nine months ended September 30, 2006, the results of operations for the three and nine months ended September 30, 2006 and 2005, and cash flows for the nine months ended September 30, 2006 and 2005. The condensed consolidated statement of financial condition and statement of stockholders' equity and comprehensive income of the Company as of December 31, 2005 have been derived from the audited consolidated statements of the Company as of that date.

The accompanying condensed consolidated financial statements do not include
all of the information and footnotes required by the accounting principals generally accepted in the United States of America for complete financial statements. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2005. Operating results for the nine months ended September 30, 2006 are not necessarily indicative of the results anticipated for the year ending December 31, 2006. Certain reclassifications have been made to the 2005 financial statements to conform to the 2006 presentation.
2) Organizational Structure

The Company, headquartered in Kalispell, Montana, is a Montana corporation incorporated in 2004 as a successor corporation to the Delaware corporation incorporated in 1990. The Company is the parent company for ten wholly owned banking subsidiaries: Glacier Bank ("Glacier"), First Security Bank of Missoula ("First Security"), Western Security Bank ("Western"), Big Sky Western Bank ("Big Sky"), Valley Bank of Helena ("Valley"), and Glacier Bank of Whitefish ("Whitefish"), all located in Montana, Mountain West Bank ("Mountain West") which is located in Idaho, Utah, and Washington, Citizens Community Bank ("Citizens") located in Idaho, 1st Bank ("1st Bank", formerly known as "First National Bank") located in Wyoming, and First National Bank of Morgan ("Morgan") located in Utah. In addition, the Company owns four subsidiaries, Glacier Capital Trust II ("Glacier Trust II"), Glacier Capital Trust III ("Glacier Trust III"), Glacier Capital Trust IV ("Glacier Trust IV"), and Citizens (ID) Statutory Trust I ("Citizens Trust I") for the purpose of issuing trust preferred securities and in accordance with Financial Accounting Standards Board Interpretation $46(R)$ the subsidiaries are not consolidated into the Company's financial statements. The Company does not have any off-balance sheet entities.

On February 1, 2006, Glacier Capital Trust I, whose common equity was wholly owned by the Company, had 1,400,000 shares of trust preferred securities redeemed and the Subordinated Debentures of $\$ 35,000,000$ paid. The Subordinated Debentures were replaced by Glacier Trust III.

On January 31, 2006 , 35,000 shares of trust preferred shares were issued by Glacier Trust III whose common equity is wholly owned by the Company. The Trust Preferred Securities bear a cumulative fixed interest rate of $6.078 \%$ for the first five years and then converts to a three month LIBOR plus $1.29 \%$ rate adjustable quarterly for the remaining term until maturity on April 7, 2036. Interest distributions are payable quarterly. The Trust Preferred Securities are subject to mandatory redemption upon repayment of the Subordinated Debentures of $\$ 35,000,000$ at their stated maturity date or their
earlier redemption in an amount equal to their liquidation amount plus accumulated and unpaid distributions to the date of redemption.

On August $22,2006,30,000$ shares of trust preferred shares were issued by Glacier Trust IV whose common equity is wholly owned by the Company. The Trust Preferred Securities bear a cumulative fixed interest rate of $7.235 \%$ for the first five years and then converts to a three month LIBOR plus $1.57 \%$ rate adjustable quarterly for the remaining term until maturity on September 15, 2036. Interest distributions are payable quarterly. The Trust Preferred Securities are subject to mandatory redemption upon repayment of
the Subordinated Debentures of $\$ 30,000,000$ at their stated maturity date or their earlier redemption in an amount equal to their liquidation amount plus accumulated and unpaid distributions to the date of redemption.

The following abbreviated organizational chart illustrates the various relationships:

3) Ratios

Returns on average assets and average equity were calculated based on daily averages.
4) Dividends Declared

On September 27, 2006, the Board of Directors declared a $\$ .17$ per share quarterly cash dividend payable on October 19, 2006 to stockholders of record on October 10, 2006.
5) Computation of Earnings Per Share

Basic earnings per common share is computed by dividing net earnings by the weighted average number of shares of common stock outstanding during the period presented. Diluted earnings per share is computed by including the net increase in shares as if dilutive outstanding stock options were exercised, using the treasury stock method.

The following schedule contains the data used in the calculation of basic and diluted earnings per share:

Three months ended

Three months ended

Nine months ended

|  | Sept 30, 2006 | Sept 30, 2005 | Sept 30, 2006 | Sept |
| :---: | :---: | :---: | :---: | :---: |
| Net earnings available to common stockholders ........................ | \$15, 806,000 | 13,575,000 | $44,101,000$ | 38,185 |
| Average outstanding shares - basic | 33,135,225 | 31,304,413 | 32,586,646 | 31,100 |
| Add: Dilutive stock options | 466,984 | 655,831 | 498,225 | 572 |
| Average outstanding shares - diluted | 33,602,209 | 31,960,244 | 33,084,871 | 31,673 |
| Basic earnings per share | \$ 0.48 | 0.43 | 1.35 |  |
| Diluted earnings per share | \$ 0.47 | 0.42 | 1.33 |  |

There were approximately 538,433 and 197,209 average shares excluded from the nine months ended diluted share calculation as of September 30, 2006, and 2005, respectively, due to the option exercise price exceeding the market price.

## 6) Stock Based Compensation

The Company has three stock based compensation plans outstanding. The Directors 1994 Stock Option Plan was approved to provide for the grant of options to outside Directors of the Company. The Employees 1995 Stock Option Plan was approved to provide the grant of options to certain full-time employees of the Company. The Employees 1995 Stock Option Plan expired in April 2005 and has granted but unexpired options outstanding. The 2005 Stock Incentive Plan was approved by shareholders on April 27, 2005 which provides awards to certain full-time employees of the Company. The 2005 Stock Incentive Plan permits the granting of options, share appreciation rights, restricted shares, restricted share units, and unrestricted shares, deferred share units, and performance awards. Upon exercise of the stock options the shares are obtained from the authorized and unissued stock.

The Company adopted SFAS No. 123 (Revised) Share-Based Payment, as of January 1, 2006 and, accordingly, has determined compensation cost based on the fair value of the option at the grant date. The Company adopted the modified prospective transition method in reporting financial statement results in the current and for future reporting periods. Under the modified prospective method, SFAS No. 123 (Revised) applies to new awards and to awards modified, repurchased, or cancelled after the effective date; accordingly the prior interim and annual periods do not reflect restated amounts. Additionally, the compensation cost for the portion of awards outstanding for which the requisite service has not been rendered that are outstanding as of the required effective date are recognized as the requisite service is rendered on or after the required effective date. For the nine months ended September 30, 2006, the compensation cost for the stock option plans was $\$ 2,410,000$, with a corresponding income tax benefit of $\$ 707,000$, resulting in a net earnings and cash flow from operations reduction of $\$ 1,703,000$, or a decrease of $\$ .05$ per share for both basic and diluted earnings per share. For the three months ended September 30, 2006, the compensation cost for the stock option plans was $\$ 726,000$, with a corresponding income tax benefit of $\$ 207,000$, resulting in a net earnings and cash flow from operations reduction of $\$ 519,000$, or a decrease of $\$ .02$ per share for both basic and diluted earnings per share. Additionally, in the cash flow statement, the excess tax benefit from stock options
decreased the net cash provided from operating activities and increased the net cash provided by financing activities by $\$ 990,000$ and $\$ 319,000$ for the nine and three months ended September 30, 2006,


#### Abstract

respectively. Total unrecognized compensation cost, net of income tax benefit, related to non-vested awards which are expected to be recognized over the next weighted period of 1 year was $\$ 1,570,000$ as of September 30 , 2006. The total fair value of shares vested during the nine months ended September 30,2006 and 2005 was $\$ 1,245,000$ and $\$ 920,000$, respectively. The total fair value of shares vested during the three months ended September 30,2006 and 2005 was $\$ 709,000$ and $\$ 368,000$, respectively.

Prior to the adoption of SFAS No. 123 (Revised), the Company utilized the intrinsic value method and compensation cost was the excess of the market price of the stock at the grant date over the amount an employee must pay to acquire the stock. The exercise price of all stock options granted has been equal to the fair market value of the underlying stock at the date of grant and, accordingly, the intrinsic value has been $\$ 0$ and no compensation cost was recognized prior to the adoption of SFAS No. 123 (Revised). The Company did not modify any outstanding options prior to the adoption of the standard. If the Company had determined compensation cost based on fair value of the options at the grant date under SFAS 123 (Revised) prior to the date of adoption, the Company's net income would have been reduced to the pro forma amounts indicated below:


|  |  | September 30, 2005 Three months ended | September 30, 2005 Nine months ended |
| :---: | :---: | :---: | :---: |
| Net earnings (in thousands) : | As reported Compensation cost | $\begin{array}{r} \$ 13,575 \\ (207) \end{array}$ | $\begin{array}{r} 38,185 \\ (622) \end{array}$ |
|  | Pro forma | 13,368 | 37,563 |
| Basic earnings per share: | As reported Compensation cost | 0.43 -- | $\begin{gathered} 1.23 \\ (0.02) \end{gathered}$ |
|  | Pro forma | 0.43 | 1.21 |
| Diluted earnings per share: | As reported Compensation cost | 0.42 -- | $\begin{gathered} 1.21 \\ (0.02) \end{gathered}$ |
|  | Pro forma | 0.42 | 1.19 |

The per share weighted-average fair value of stock options granted during 2006 and 2005 was $\$ 6.47$ and $\$ 3.52$, respectively, on the date of grant using the Black Scholes option-pricing model with the following assumptions: 2006 -- expected dividend yield 2.23\%, risk-free interest rate of $4.35 \%$, volatility ratio of $27 \%$, and expected life of 3.3 years: 2005 - expected dividend yield 2.23\%, risk-free interest rate of $3.44 \%$ volatility ratio of $18 \%$, and expected life of 3.4 years. Expected volatilities are based on

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historical volatility and other factors. The Company uses historical data to estimate option exercise and termination with the valuation model. Employee and director awards, which have dissimilar historical exercise behavior, are considered separately for valuation purposes. The risk-free rate for periods within the contractual life of the option is based on the U.S. Treasury yield in effect at the time of the grant. The option awards generally vest upon six month or two years of service for directors and employees, respectively, and generally expire in five years.

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Change in shares granted for stock options for the nine months ended September 30, 2006 and the year ended December 31, 2005, are summarized as follows:

|  | Option | outstanding | Option | exercisable |
| :---: | :---: | :---: | :---: | :---: |
|  | Shares | ```Weighted average exercise price``` | Shares | Weighted average exercise price |
| Balance, December 31, 2004 | 1,510,631 | 14.65 | 703,015 | 11.61 |
| Canceled | $(29,882)$ | 21.05 | $(4,974)$ | 9.77 |
| Granted | 587,761 | 25.03 |  |  |
| Became exercisable |  |  | 525,759 | 16.31 |
| Exercised | $(398,110)$ | 12.95 | $(398,110)$ | 12.95 |
| Balance, December 31, 2005 | 1,670,400 | 18.58 | 825,690 | 14.25 |
| Canceled | $(59,907)$ | 25.00 | $(14,565)$ | 17.52 |
| Granted | 650,792 | 31.44 |  |  |
| Became exercisable |  |  | 494,041 | 22.62 |
| Exercised | $(354,177)$ | 15.49 | $(354,177)$ | 15.49 |
| Balance, September 30, 2006 | 1,907,108 | 23.34 | 950,989 | 18.08 |
|  | = = = = = = = = $=$ |  | ======== |  |

The range of exercise prices on options outstanding and exercisable at September 30, 2006 is as follows:

|  |  |  | Weighted | Option | xercisable |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Weighted | average |  |  |
|  |  | average | remaining |  | Weighted |
|  | Options | exercise | contractual | Options | average |
| Price range | Outstanding | price | life of options | Exercisable | exercise price |
| ------------1 | ----------- | -------- | --------------- | -------- |  |
| \$5.19-\$6.99 | 97,706 | \$ 6.38 | 1.2 years | 97,706 | \$6.38 |
| \$8.96-\$10.18 | 20,702 | 9.51 | 1.8 years | 20,702 | 9.51 |
| \$12.17 - \$13.20 | 90,994 | 12.66 | . 3 years | 90,994 | 12.66 |
| \$14.09 - \$17.45 | 234,110 | 14.30 | 1.4 years | 234,110 | 14.30 |
| \$20.04 - \$21.24 | 305,245 | 20.07 | 2.3 years | 305,245 | 20.07 |
| \$24.99 - \$28.35 | 524,831 | 25.05 | 3.4 years | 94,732 | 25.01 |


| 633,520 | 31.44 |
| ---: | ---: |
| $--9,907,108$ | 23.34 |

4.3 years
3.3 years

107,500
31.44

1,907,108
23.34
3.3 years

950,989
18.08

Investments

A comparison of the amortized cost and estimated fair value of the Company's investment securities, available-for-sale and other investments, is as follows:

INVESTMENTS AS OF SEPTEMBER 30, 2006

| (Dollars in thousands) |  | Amortized Cost | Gross Unrealized |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Weighted Yield |  | Gains | Losses |
| AVAILABLE-FOR-SALE: |  |  |  |  |
| U.S. GOVERNMENT AND FEDERAL AGENCIES: maturing within one year ........................... | 4.08\% | \$ 2,487 | -- | (18) |
| maturing within five years | $5.02 \%$ | 2,140 | -- | (7) |
| maturing five years through ten years | $7.73 \%$ | 334 | 4 | -- |
| maturing after ten years | $4.71 \%$ | 179 | 1 | -- |
|  | $4.73 \%$ | 5,140 | 5 | (25) |
| STATE AND LOCAL GOVERNMENTS AND OTHER ISSUES: |  |  |  |  |
| maturing one year through five years | $4.82 \%$ | 4,773 | 44 | (19) |
| maturing five years through ten years | 4.91\% | 14,331 | 766 | (15) |
| maturing after ten years | 5.13\% | 279,120 | 12,432 | (65) |
|  | 5.11\% | 300,507 | 13,245 | (101) |
| MORTGAGE-BACKED SECURITIES | $4.74 \%$ | 54,918 | 159 | $(1,523)$ |
| REAL ESTATE MORTGAGE INVESTMENT CONDUITS | $4.20 \%$ | 415,757 | 57 | $(7,628)$ |
| FHLMC AND FNMA STOCK | $5.74 \%$ | 7,593 | -- | (139) |
| OTHER INVESTMENTS: |  |  |  |  |
| CERTIFICATES OF DEPOSITS WITH OVER 90 DAY MATURITY | 4.84\% | 3,160 | - | -- |
| FHLB AND FRB STOCK, AT COST | $0.93 \%$ | 54,179 | -- | -- |
| TOTAL INVESTMENTS | $4.37 \%$ | \$841,254 | 13,466 | $(9,416)$ |



[^0]8) Loans

The following table summarizes the Company's loan portfolio:

(1) This is the amount of interest that would have been recorded on loans accounted for on a non-accrual basis for the nine months ended September 30,2006 and 2005 and the year ended December 31, 2005 , if such loans had been current for the entire period.

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The following table illustrates the loan loss experience:

ALLOWANCE FOR LOAN LOSS

| (Dollars in thousands) | Nine months ended September 30, 2006 | Year ended December 31, 2005 | Nine months ended September 30, 2005 |
| :---: | :---: | :---: | :---: |
| Balance at beginning of period | \$38,655 | 26,492 | 26,492 |
| Charge offs: |  |  |  |
| Real estate loans | (12) | (115) | (109) |
| Commercial loans | (405) | (744) | (631) |
| Consumer and other loans | (304) | (539) | (421) |
| Total charge-offs | \$ (721) | $(1,398)$ | $(1,161)$ |
| Recoveries: |  |  |  |
| Real estate loans | 309 | 82 | 76 |
| Commercial loans | 135 | 414 | 333 |
| Consumer and other loans | 235 | 415 | 283 |
| Total recoveries | \$ 679 | 911 | 692 |
| Net recoveries (charge-offs) | (42) | (487) | (469) |
| Acquisition (1) | 763 | 6,627 | 3,834 |
| Provision | 3,840 | 6,023 | 4,649 |
| Balance at end of period | \$43,216 | 38,655 | 34,506 |
| Ratio of net charge-offs to average |  |  |  |
| loans outstanding during the period | 0.00\% | 0.02\% | 0.02\% |

(1) Acquisition of First National Bank of Morgan, First State Bank, 1st Bank, Citizens Community Bank, and Bonner's Ferry branch

The following table summarizes the allocation of the allowance for loan losses:


| Real estate loans | \$ 5,328 | 26.6\% | 4,318 | 25.0\% | 3,668 | 23.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial real estate loans | 15,583 | 30.3\% | 14,370 | 32.0\% | 11,635 | 29.7\% |
| Other commercial loans | 14,090 | 24.3\% | 12,566 | 23.7\% | 12,819 | 26.8\% |
| Consumer and other loans | 8,215 | 18.8\% | 7,401 | 19.3\% | 6,384 | 19.7\% |
| Totals | \$43,216 | 100.0\% | 38,655 | 100.0\% | 34,506 | 100.0\% |

9) Intangible Assets

The following table sets forth information regarding the Company's core deposit intangibles and mortgage servicing rights as of September 30, 2006:
(Dollars in thousands)

Gross carrying value
Accumulated Amortization

Net carrying value
WEIGHTED-AVERAGE AMORTIZATION PERIOD
(Period in years)

Core Deposit
Intangible

Mortgage
Servicing Rights (1) Total

$$
\$ 15,712
$$

$$
(8,032)
$$

--------

$$
\begin{array}{lll}
\$ 7,680 & 1,150 & 8,830
\end{array}
$$

$$
=======
$$

AGGREGATE AMORTIZATION EXPENSE
For the three months ended September 30, 2006 \$ 411 \$ 1,231
10.0
9.6
9.9

For the nine months ended September 30, 2006
ESTIMATED AMORTIZATION EXPENSE
For the year ended December 31, 2006
For the year ended December 31, 2007
\$ 1,666167
1,666
For the year ended December 31, 2008 1,554
For the year ended December 31, 2009 1,404
For the year ended December 31, 2010
(1) The mortgage servicing rights are included in other assets and the gross carrying value and accumulated amortization are not readily available.

On September 1, 2006, the Company acquired First National Bank of Morgan which resulted in additional core deposit intangible of $\$ 896,000$ and additional goodwill of $\$ 10,715,000$.
10) Deposits

The following table illustrates the amounts outstanding for deposits greater than $\$ 100,000$ at September 30,2006 , according to the time remaining to maturity. Included in the three month $C D$ maturities are brokered CD's in the amount of $\$ 230,000,000$.

| (Dollars in thousands) | Certificates of Deposit | Non-Maturity Deposits | Totals |
| :---: | :---: | :---: | :---: |
| Within three months | \$324, 211 | 1,067,502 | 1,391,713 |
| Three to six months | 61,659 | - -- | 61,659 |
| Seven to twelve months | 55,760 | -- | 55,760 |
| Over twelve months | 31,258 | -- | 31,258 |
| Totals | \$472,888 | 1,067,502 | 1,540,390 |

## 11) Advances and Other Borrowings

The following chart illustrates the average balances and the maximum outstanding month-end balances for Federal Home Loan Bank of Seattle (FHLB) advances and repurchase agreements:
As of and
for the nine
months ended
September 30,2006
As of and
for the
year ended
December 31, 2005

As of for the months September

FHLB Advances:

| Amount outstanding at end of period | \$377, 104 | 402,191 | 654,36 |
| :---: | :---: | :---: | :---: |
| Average balance | \$484,396 | 673,904 | 725,35 |
| Maximum outstanding at any month-end | \$572,954 | 804,047 | 858,96 |
| Weighted average interest rate | 4.01\% | 3.19\% | 3.1 |
| purchase Agreements: |  |  |  |
| Amount outstanding at end of period | \$162,400 | 129,530 | 111,19 |
| Average balance | \$145,741 | 103,522 | 93,57 |
| Maximum outstanding at any month-end | \$163,498 | 132,534 | 111,19 |
| Weighted average interest rate | 4.19\% | $2.85 \%$ | 2.5 |

12) Stockholders' Equity

The Federal Reserve Board has adopted capital adequacy guidelines that are used to assess the adequacy of capital in supervising a bank holding company. The following table illustrates the Federal Reserve Board's capital adequacy guidelines and the Company's compliance with those guidelines as of September 30, 2006.
CONSOLIDATED

| (Dollars in thousands) |
| :--- | | Tier 1 |
| :---: | :---: | :---: | :---: | ---: |
| (Core) |
| Capital | | Tier 2 |
| :---: |
| (Total) |
| Capital |$\quad$| Leverage |
| ---: |
| Capital |


| Less: Goodwill and intangibles | $(97,494)$ | $(97,494)$ | $(97,494)$ |
| :---: | :---: | :---: | :---: |
| Accumulated other comprehensive Unrealized gain on AFS securities .. | $(2,454)$ | $(2,454)$ | $(2,454)$ |
| Other adjustments | (139) | (139) | (139) |
| Plus: Allowance for loan losses | -- | 40,363 | -- |
| Subordinated debentures | 115,000 | 115,000 | 115,000 |
| Regulatory capital computed | \$ 425,923 | 466,286 | 425,923 |
| Risk weighted assets | \$3,229,078 | 3,229,078 |  |
| Total average assets |  |  | ,966,251 |
| Capital as \% of defined assets | 13.19\% | $14.44 \%$ | $10.74 \%$ |
| Regulatory "well capitalized" requirement | $6.00 \%$ | $10.00 \%$ | $5.00 \%$ |
| Excess over "well capitalized" requirement | $7.19 \%$ | 4.44\% | $5.74 \%$ |

On August 9, 2006, the Company completed the settlement of the offering of $1,000,000$ shares, generating net proceeds of $\$ 29,433,000$. The proceeds were used to fund a portion of the cash merger consideration payable in connection with the acquisition of Citizens Development Company which was completed on October 1, 2006.

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13) Comprehensive Income

The Company's only component of comprehensive income other than net earnings is the unrealized gains and losses on available-for-sale securities.


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14) Segment Information

The Company evaluates segment performance internally based on individual bank charters, and thus the operating segments are so defined. The following schedule provides selected financial data for the Company's operating segments. Centrally provided services to the Banks are allocated based on estimated usage of those services. The operating segment identified as "Other" includes the Parent, non-bank units, and eliminations of transactions between segments.

Nine months ended and as of September 30, 2006
(Dollars in thousands)
Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
$\quad$ Net Earnings
Total Assets

| Glacier | Mountain West | $\begin{gathered} \text { First } \\ \text { Security } \end{gathered}$ | Western | 1st Bank | Big |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 39,944 | 53,018 | 38,506 | 21,962 | 13,780 | 15, |
| 778 | 25 | 179 | 62 | 461 |  |
| $(30,956)$ | $(43,609)$ | $(29,213)$ | $(17,152)$ | $(11,608)$ | (11, |
| -- | -- | -- | -- | -- |  |
| \$ 9,766 | 9,434 | 9,472 | 4,872 | 2,633 | 3 , |
| \$814,126 | 893,260 | 792,063 | 438,175 | 293,021 | 275, |

Tot

| Valley | Whitefish | Citizens | Morgan | Other | Consoli |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 14,032 | 9,626 | 10,458 | 424 | 376 | 217, |
| 100 | 8 | -- | 22 | 54,251 | 55, |
| (11, 081) | $(7,549)$ | $(8,863)$ | (338) | $(1,233)$ | (173, |
| -- | -- | -- | -- | $(55,978)$ | (55, |
| \$ 3,051 | 2,085 | 1,595 | 108 | $(2,584)$ | 44, |
| \$285,180 | 193,301 | 170,354 | 89,038 | $(116,867)$ | 4,126, |

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Nine months ended and as of September 30, 2005


Net Earnings

Total Assets

| \$ 8,736 | 8,577 | 8,122 | 4,552 | 1,911 | 3,493 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$684,732 | 754,504 | 607,975 | 439,614 | 271,856 | 273,724 |

Total

| Valley | Whitefish | Citizens | Other | Consolidated |
| :---: | :---: | :---: | :---: | :---: |
| \$ 12,001 | 8,348 | 5,523 | (115) | 169,579 |
| 103 | -- | -- | 48,078 | 48,920 |
| $(9,166)$ | $(5,992)$ | $(4,467)$ | $(2,599)$ | $(131,394)$ |
| -- | -- | -- | $(48,920)$ | $(48,920)$ |
| \$ 2,938 | 2,356 | 1,056 | $(3,556)$ | 38,185 |
| ====== | = = = = = = = | ====== | = ====== | $========$ |
| \$251, 187 | 172,563 | 142,642 | $(8,917)$ | 3,589,880 |
| ======= | $======$ | ===== | $======$ | $========$ |

Three months ended and as of September 30, 2006
(Dollars in thousands)

Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
Net Earnings
Total Assets

Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations

Net Earnings

Total Assets
Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
Net Earnings
Total Assets

Three months ended and as of September 30, 2005

| (Dollars in thousands) |  | lacier | Mountain West | $\begin{gathered} \text { First } \\ \text { Security } \end{gathered}$ | Western | 1st Bank | Big Sky |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | \$ | 11,678 | 14,993 | 9,687 | 6,850 | 3,973 | 4,926 |
| Intersegment revenues |  | 110 | 15 | 54 | -- | 36 | -- |
| Expenses |  | $(8,644)$ | (11, 891) | (7,037) | $(5,315)$ | $(3,147)$ | $(3,684)$ |
| Intercompany eliminations |  | - -- | -- | --- | -- | -- | -- |
| Net Earnings | \$ | 3,144 | 3,117 | 2,704 | 1,535 | 862 | 1,242 |
| Total Assets |  | 84,732 | 754,504 | 607,975 | 439,614 | 271,856 | 273,724 |


|  | Valley |  | Whitefish | Citizens | Other | Total Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | \$ | 4,102 | 2,755 | 2,836 | 106 | 61,906 |
| Intersegment revenues |  | 35 | -- | -- | 16,897 | 17,147 |
| Expenses |  | 193) | (2,044) | $(2,361)$ | $(1,015)$ | $(48,331)$ |
| Intercompany eliminations |  | -- | -- | -- | $(17,147)$ | $(17,147)$ |
| Net Earnings | \$ | 944 | 711 | 475 | $(1,159)$ | 13,575 |
| Total Assets |  | 1,187 | 172,563 | 142,642 | $(8,917)$ | 3,589,880 |

15) Rate/Volume Analysis

Net interest income can be evaluated from the perspective of relative dollars of change in each period. Interest income and interest expense, which are the components of net interest income, are shown in the following table on the basis of the amount of any increases (or decreases) attributable to changes in the dollar levels of the Company's interest-earning assets and interest-bearing liabilities ("Volume") and the yields earned and rates paid on such assets and liabilities ("Rate"). The change in interest income and interest expense attributable to changes in both volume and rates has been allocated proportionately to the change due to volume and the change due to rate.
(Dollars in thousands)


| Residential real estate loans | \$ 9,984 | 3,297 | 13,281 |
| :---: | :---: | :---: | :---: |
| Commercial loans | 15,468 | 9,308 | 24,776 |
| Consumer and other loans | 4,916 | 3,544 | 8,460 |
| Investment securities and other | $(5,049)$ | 1,687 | $(3,362)$ |
| Total Interest Income | 25,319 | 17,836 | 43,155 |
| INTEREST EXPENSE |  |  |  |
| NOW accounts | 107 | 1,174 | 1,281 |
| Savings accounts | 109 | 749 | 858 |
| Money market accounts | 770 | 6,115 | 6,885 |
| Certificates of deposit | 6,667 | 8,147 | 14,814 |
| FHLB advances | $(5,594)$ | 3,304 | $(2,290)$ |
| Other borrowings and repurchase agreements | 1,389 | 1,582 | 2,971 |
| Total Interest Expense | 3,448 | 21,071 | 24,519 |
| NET INTEREST INCOME | \$21, 871 | $(3,235)$ | 18,636 |

16) Average Balance Sheet

The following schedule provides (i) the total dollar amount of interest and dividend income of the Company for earning assets and the resultant average yield; (ii) the total dollar amount of interest expense on interest-bearing liabilities and the resultant average rate; (iii) net interest and dividend income; (iv) interest rate spread; and (v) net interest margin. Non-accrual loans are included in the average balance of the loans.

| AVERAGE BALANCE SHEET <br> (Dollars in thousands) | For the Thre | months end | 9-30-0 | For the Nine |
| :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest and Dividends | Average Yield/ Rate | Average <br> Balance |
| ASSETS |  |  |  |  |
| Residential Real Estate Loans Commercial Loans | \$ 726,299 | 13,708 | $7.55 \%$ | \$ 672,448 |
|  | 1,513,258 | 29,687 | $7.78 \%$ | 1,457,040 |
| Consumer and Other Loans | 522,143 | 10,348 | $7.86 \%$ | 502,827 |
| Total Loans | 2,761,700 | 53,743 | $7.72 \%$ | 2,632,315 |
| Tax -Exempt Investment Securities (1) | 281,787 | 3,481 | 4.94\% | 282,807 |
| Other Investment Securities | 625,273 | 6,668 | $4.27 \%$ | 661,686 |
| Total Earning Assets | 3,668,760 | 63,892 | $6.97 \%$ | 3,576,808 |
| Goodwill and Core Deposit Intangible Other Non-Earning Assets | 89,811 |  |  | 87,991 |
|  | 193,102 |  |  | 190,508 |
| TOTAL ASSETS | \$3, 951, 673 |  |  | \$3, 855,307 |
|  | ========== |  |  | ========= |


| LIABILITIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| AND STOCKHOLDERS' EQUITY |  |  |  |  |
| NOW Accounts | \$ | 360,802 | 651 | $0.72 \%$ |
| Savings Accounts |  | 219,617 | 456 | $0.82 \%$ |
| Money Market Accounts |  | 607,185 | 5,221 | 3.41\% |
| Certificates of Deposit |  | 842,722 | 9,023 | 4.25\% |
| FHLB Advances |  | 481,741 | 5,340 | $4.40 \%$ |
| Repurchase Agreements |  |  |  |  |
| and Other Borrowed Funds |  | 323,413 | 4,196 | 5.15\% |
| Total Interest Bearing Liabilities |  | 835,480 | 24,887 | 3.48\% |
| Non-interest Bearing Deposits |  | 703,737 |  |  |
| Other Liabilities |  | 26,362 |  |  |
| Total Liabilities |  | 565,579 |  |  |
| Common Stock |  | 332 |  |  |
| Paid-In Capital |  | 290,190 |  |  |
| Retained Earnings |  | 97,864 |  |  |
| Accumulated Other |  |  |  |  |
| Comprehensive Income |  | $(2,292)$ |  |  |
| Total Stockholders' Equity |  | 386,094 |  |  |
| TOTAL LIABILITIES AND |  |  |  |  |
| STOCKHOLDERS' EQUITY |  | 951,673 |  |  |
| Net Interest Income | \$39,005 |  |  |  |
| Net Interest Spread |  |  |  | 3.49\% |
| Net Interest Margin |  |  |  |  |
| on Average Earning Assets |  |  |  | $4.22 \%$ |
| Return on Average Assets (annualized) |  |  |  | 1.58\% |
| Return on Average Equity (annualized) |  |  |  | $16.24 \%$ |

(1) Excludes tax effect on non-taxable investment security income
17) Recent Acquisitions

On September 1, 2006, the Company completed the acquisition of First National Bank of Morgan with total assets of $\$ 89$ million, loans of $\$ 41$ million, and deposits of $\$ 67$ million. The bank is a national banking association with its main office in Morgan, Utah and one branch office in Mountain Green, Utah. First National Bank of Morgan became the Company's tenth subsidiary bank and the first whole-bank acquisition in Utah, expanding Glacier's focused community bank strategy in Utah and complementing its two existing Utah branches. A portion of the purchase price was allocated to core deposit intangible of $\$ 896,000$ and goodwill of \$10,715,000.

On October 1, 2006, the acquisition of Citizens Development Company was completed. Citizens Development Company is a Billings, Montana-based bank holding company that owns five community banks located throughout Montana,

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with principal banking offices in Billings, Lewistown, Hamilton, Columbia Falls and Chinook. At September 30, 2006, Citizens had total assets of $\$ 411$ million, net loans of $\$ 308$ million, total deposits of $\$ 361$ million, and stockholders' equity of $\$ 37$ million. A portion of the purchase price will be allocated to core deposit intangible and goodwill. As a condition to closing imposed by the bank regulators, the Company has entered into a definitive agreement with the Bank of the Rockies to divest of the Lewistown branch of its subsidiary, Western Security Bank. The Lewistown branch has approximately $\$ 19$ million in loans and $\$ 26$ million in deposits.

Acquisitions are accounted for under the purchase method of accounting. Accordingly, the assets and liabilities of the acquired banks are recorded by the Company at their respective fair values at the date of the acquisition and the results of operations are included with those of the Company since the date of acquisition. The excess of the Company's purchase price over the net fair value of the assets acquired and liabilities assumed, including identifiable intangible assets, is recorded as goodwill.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Impact of Recently Issued Accounting Standards

The Company adopted SFAS No. 123 (Revised) Share-Based Payment, as of January 1, 2006 and, accordingly, has determined compensation cost based on the fair value of the option at the grant date. Net earnings was reduced as a result of the adoption of SFAS $123(R)$ Share-based Payment beginning January 1, 2006, which requires recording the estimated fair value of stock options as compensation expense. For additional information regarding the standard see Note 6 to the Consolidated Financial Statements. The following table illustrates the affect of the adoption of SFAS $123(R)$ if it would not have been adopted in 2006.

IMPACT OF SFAS 123 (R)
(UNAUDITED \$ in thousands, except per share data)
---------------------------------------

Net earnings
Stock option compensation cost

Pro forma net operating earnings

Diluted earnings per share
Stock option compensation cost
Pro forma net operating earnings

| Three months ended Sept. 30, |  | Nine months nded Sept. 30, |  |
| :---: | :---: | :---: | :---: |
| 2006 | 2005 | 2006 | 2005 |
| \$15,806 | 13,575 | 44,101 | 38,185 |
| 519 | -- | 1,703 | -- |
| \$16,325 | 13,575 | 45,804 | 38,185 |
| \$ 0.47 | 0.42 | 1.33 | 1.21 |
| 0.02 | -- | 0.05 |  |
| \$ 0.49 | 0.42 | 1.38 | 1.21 |

## Recent Acquisitions

On September 1, 2006 the Company completed the acquisition of First National Bank of Morgan ("Morgan"), accordingly, results of operations and financial condition include Morgan from that date forward. The following table provides
information on selected classification of assets and liabilities acquired:

| (UNAUDITED - \$ IN THOUSANDS) | First National Bank of Morgan |
| :---: | :---: |
| Acquisition Date | September 1, 2006 |
| Total assets | 88,519 |
| Investments | 5,713 |
| Net loans | 40,944 |
| Non-interest bearing deposits | 14,144 |
| Interest bearing deposits | 53,028 |

Financial Condition

This section discusses the changes in the Statement of Financial Condition items from September 30, 2005 and December 31, 2005, to September 30, 2006.

| ASSETS (\$ IN THOUSANDS) | $\begin{gathered} \text { September } 30, \\ 2006 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { December } 31, \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September } 30, \\ 2005 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { \$ change from } \\ \text { December } 31, \\ 2005 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | \$ 113,268 | 111,418 | 114,781 | 1,850 |
| Investment securities, interest bearing deposits, FHLB stock, FRB stock, and fed funds | 915,858 | 991,246 | 1,051,739 | $(75,388)$ |
| Loans: |  |  |  |  |
| Real estate | 757,470 | 607,627 | 538,339 | 149,843 |
| Commercial | 1,560,433 | 1,357,051 | 1,282,978 | 203,382 |
| Consumer and other | 540,362 | 471,164 | 447,238 | 69,198 |
| Total loans | 2,858,265 | $2,435,842$ | 2,268,555 | 422,423 |
| Allowance for loan losses | $(43,216)$ | $(38,655)$ | $(34,506)$ | $(4,561)$ |
| Total loans net of allowance for loan losses | 2,815,049 | 2,397,187 | $2,234,049$ | 417,862 |
| Other assets | 282,521 | 206,493 | 189,311 | 76,028 |
| Total Assets | \$4,126,696 | 3,706,344 | 3,589,880 | 420,352 |
|  | = = = = = = = = = | = = = = = = = = | ========= | = = = = = = |

At September 30,2006 total assets were $\$ 4.127$ billion, which is $\$ 420$ million, or 11 percent, greater than the December 31, 2005 assets of $\$ 3.706$ billion. Without the acquisition of Morgan total assets increased $\$ 331$ million, or 9 percent, from year end 2005 . Of the $\$ 537$ million increase in total assets since September 30,2005 , $\$ 296$ million, or 8 percent, was from internal growth.

Total loans have increased $\$ 422$ million from December 31, 2005, or 17 percent, with the growth occurring in all loan categories. The Morgan acquisition accounted for $\$ 42$ million, or 2 percent of the increase. Including loans acquired, commercial loans have increased $\$ 203$ million, or 15 percent, real estate loans gained $\$ 150$ million, or 25 percent, and consumer loans grew by $\$ 69$ million, or 15 percent. Total loans have increased $\$ 590$ million, or 26 percent,
with internal loan growth of $\$ 436$ million, from September 30, 2005, with all loan categories showing increases. Including loans acquired, commercial loans increased the most, $\$ 277$ million, or 22 percent, followed by real estate loans which increased $\$ 219$ million, or 41 percent, which was the largest percentage gain, and consumer loans, which are primarily comprised of home equity loans, increasing by $\$ 93$ million, or 21 percent.

Investment securities, including interest bearing deposits in other financial institutions, and federal funds sold have decreased $\$ 75$ million from December 31, 2005 , or 8 percent, and have declined $\$ 136$ million, or 13 percent, from

September 30, 2005. Investment securities, without interest bearing deposits and federal funds sold, have decreased $\$ 125$ million from December 31, 2005, and \$182 million from September 30, 2005. Investments, including interest bearing deposits and federal funds sold, at September 30, 2006 represented $22 \%$ of total assets versus $29 \%$ the prior year, which is a result of the continued use of investment cash flow to fund loan growth.

The Company typically sells a majority of long-term mortgage loans originated, retaining servicing only on loans sold to certain lenders. The sale of loans in the secondary mortgage market reduces the Company's risk of holding long-term, fixed rate loans in the loan portfolio. Mortgage loans sold for the nine months ended September 30, 2006 and 2005 were $\$ 329$ million and $\$ 331$ million, respectively, and for the three months ended September 30, 2006 and 2005 were $\$ 119$ million and $\$ 156$ million, respectively. The Company has also been active in generating commercial SBA loans. A portion of some of those loans is sold to other investors. The amount of loans sold and serviced for others at September 30, 2006 was approximately $\$ 170$ million.

LIABILITIES (\$ IN THOUSANDS)

Non-interest bearing deposits
Interest bearing deposits
Advances from Federal Home Loan Bank
Securities sold under agreements to
repurchase and other borrowed funds
Other liabilities
Subordinated debentures

Total liabilities

| September 30, 2006 (unaudited) | $\begin{gathered} \text { December 31, } \\ 2005 \end{gathered}$ | September 30 2005 (unaudited) |
| :---: | :---: | :---: |
| \$ 751,593 | 667,008 | 684,151 |
| 2,099,742 | 1,867,704 | 1,702,977 |
| 377,104 | 402,191 | 654,368 |
| 334,099 | 317,222 | 123,509 |
| 38,148 | 33,980 | 34,475 |
| 115,000 | 85,000 | 85,000 |
| \$3,715,686 | 3,373,105 | 3,284,480 |

\$ change December 2005

Non-interest bearing deposits have increased $\$ 85$ million, or 13 percent, since December 31, 2005, and by $\$ 67$ million, or 10 percent, since September 30, 2005. Acquisitions accounted for $\$ 14$ million of the 2006 increase and $\$ 36$ million of the increase from September 30, 2005. This low cost of funding continues to be a primary focus of each of our banks. Interest bearing deposits have increased $\$ 232$ million since December 31, 2005, with Brokered and National Market CD's adding $\$ 68$ million, and the Morgan acquisition adding $\$ 53$ million to the total. Since September 30, 2005 interest bearing deposits have increased $\$ 397$ million, or 23 percent, with $\$ 127$ million of that amount from broker and Internet
sources, and $\$ 140$ million from acquisitions. Federal Home Loan Bank (FHLB) advances decreased $\$ 25$ million, and repurchase agreements and other borrowed funds increased $\$ 17$ million from December 31, 2005. FHLB advances are $\$ 277$ million less than the September 30,2005 balances due primarily to the above described increases in deposits and other funding sources including $\$ 163$ million in U.S. Treasury Tax and Loan Term Auction funds, and $\$ 30$ million additional subordinated debentures.

Liquidity and Capital Resources

The objective of liquidity management is to maintain cash flows adequate to meet current and future needs for credit demand, deposit withdrawals, maturing liabilities and corporate operating expenses. The principal source of the Company's cash revenues is the dividends received from the Company's banking subsidiaries. The payment of dividends is subject to government regulation, in that regulatory authorities may prohibit banks and bank holding companies from paying dividends which would constitute an unsafe or unsound banking practice. The subsidiaries source of funds is generated by deposits, principal and interest payments on loans, sale of loans and securities, short and long-term borrowings, and net earnings. In addition, all of the banking subsidiaries are members of the FHLB. As of September 30, 2006 , the Company had $\$ 928$ million of available FHLB borrowing line of which $\$ 377$ million was utilized. Accordingly, management of the Company has a wide range of versatility in managing the liquidity and asset/liability mix for each individual institution as well as the Company as a whole.

## Lending Commitments

In the normal course of business, there are various outstanding commitments to extend credit, such as letters of credit and un-advanced loan commitments, which are not reflected in the accompanying condensed consolidated financial statements. Management does not anticipate any material losses as a result of these transactions.


Total equity and book value per share amounts have increased $\$ 77.771$ million and $\$ 1.78$ per share, respectively, from December 31, 2005, the result of the secondary offering of 1 million shares on August 9, 2006, and 317,436 shares issued for the Morgan acquisition, earnings retention, stock options exercised, and an increase in other comprehensive income. Accumulated other comprehensive income, representing net unrealized gains on securities available for sale, decreased $\$ 1.754$ million from September 30, 2005 and increased $\$ 1.633$ million from year end, primarily a function of interest rate changes.

| CREDIT QUALITY INFORMATION (\$ IN THOUSANDS) | $\begin{gathered} \text { September } 30, \\ 2006 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { December } 31, \\ 2005 \end{gathered}$ | September 30, 2005 (unaudited) |
| :---: | :---: | :---: | :---: |
| Allowance for loan losses | \$43,216 | \$38,655 | \$34,506 |
| Non-performing assets | \$ 9,505 | 10,089 | 7,862 |
| Allowance as a percentage of non performing assets | 455\% | 383\% | 439\% |
| Non-performing assets as a percentage of total bank assets | 0.22\% | 0.26\% | 0.22\% |
| Allowance as a percentage of total loans | 1.51\% | 1.59\% | 1.52\% |
| Net charge-offs as a percentage of loans | 0.00\% | 0.02\% | 0.02\% |

Allowance for Loan Loss and Non-Performing Assets
Non-performing assets as a percentage of total bank assets at September 30, 2006 were at . 22 percent, the same percentage as at September 30, 2005, but decreasing slightly from . 26 percent at December 31, 2005. The Company ratios compare favorably to the Federal Reserve Bank Peer Group average of . 43 percent at June 30, 2006, the most recent information available. The allowance for loan losses was 455 percent of non-performing assets at September 30, 2006, up from 439 percent a year ago. The allowance, including $\$ 3.555$ million from acquisitions, has increased $\$ 8.710$ million, or 25 percent, from a year ago. The allowance of $\$ 43.216$ million, is 1.51 percent of September 30,2006 total loans outstanding, down slightly from the 1.52 percent a year ago. The
provision for loan losses expense was $\$ 3.840$ million for the first nine months of 2006, a decrease of $\$ 809,000$, or 17 percent, from the same period in 2005 . Net charged off loans was $\$ 42$ thousand, or $.001 \%$ of loans, for the nine months ended September 30, 2006. Loan growth, average loan size, and credit quality considerations will determine the level of additional provision expense.

RESULTS OF OPERATIONS -- THE THREE MONTHS ENDED SEPTEMBER 30, 2006 COMPARED TO THE THREE MONTHS ENDED SEPTEMBER 30, 2005.

The Company reported net quarterly earnings of $\$ 15.806$ million, an increase of $\$ 2.231$ million, or 16 percent, over the $\$ 13.575$ million for the third quarter of 2005. Net quarterly earnings were reduced by $\$ 519,000$, or $\$ 0.02$ per share, due to the January 1, 2006 adoption of SFAS $123(\mathrm{R})$ Share-based Payment which requires recording the estimated fair value of stock options as compensation expense. Diluted earnings per share for the quarter of $\$ 0.47$ is an increase of 12 percent over the per share earnings of $\$ 0.42$ for the same quarter of 2005 . Excluding the affects of SFAS $123(\mathrm{R})$, diluted earnings per share would have been

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$\$ 0.49$, or an increase of 17 percent over the prior year quarter. Annualized return on average assets and return on average equity for the quarter were 1.58 percent and 16.24 percent, respectively, which compares with prior year returns for the third quarter of 1.52 percent and 17.88 percent.


## Net Interest Income

Net interest income for the quarter increased $\$ 5.245$ million, or 16 percent, over the same period in 2005 , and $\$ 1.379$ million from the second quarter of 2006. Total interest income increased $\$ 14.322$ million from the prior year's quarter, or 29 percent, while total interest expense increased $\$ 9.077$ million, or 57 percent. The increase in interest expense is primarily attributable to the volume increase in interest bearing deposits, and increases in short term interest rates during 2005 continuing into 2006 . The net interest margin as a percentage of earning assets for the quarter, on a tax equivalent basis, was 4.28 percent which was 4 basis points higher than the 4.24 percent result for the third quarter of 2005. The margin for the third quarter of 2006 decreased 6 basis points from the second quarter of 2006 margin of 4.34 percent, primarily a result of the continued increase in funding costs. Issuing the $\$ 30$ million subordinated debentures in advance of acquisitions also reduced net interest income by approximately $\$ 62,000$ in the third quarter of 2006 .

## Non-interest Income

Fee income increased $\$ 1.022$ million, or 12 percent, over the same period last year, driven primarily by an increased number of loan and deposit accounts from internal growth and acquisitions. Gain on sale of loans decreased $\$ 266$ thousand, or 8 percent, from the third quarter of last year. Loan origination volume in our markets
for housing construction continues to remain very active by historical standards and the recent decline was expected with the slow down from unprecedented activity last year and as interest rates increased. Other income rose $\$ 672,000$
of which $\$ 543,000$ was non-recurring bank owned life insurance proceeds.

NON-INTEREST EXPENSE SUMMARY (UNAUDITED - \$ IN THOUSANDS)

Compensation and employee benefits Occupancy and equipment expense Outsourced data processing
Core deposit intangibles amortization Other expenses

Total non-interest expense

Three months ended September 30,

| 2006 | 2005 | \$ change | \% change |
| :---: | :---: | :---: | :---: |
| \$15,992 | \$13,685 | \$2,307 | 17\% |
| 3,875 | 3,356 | 519 | 15\% |
| 620 | 615 | 5 | 1\% |
| 411 | 388 | 23 | 6\% |
| 6,946 | 6,132 | 814 | 13\% |
| \$27,844 | \$24,176 | \$3,668 | 15\% |

## Non-interest Expense

Non-interest expense increased by $\$ 3.668$ million, or 15 percent, from the same quarter of 2005. Compensation and benefit expense increased $\$ 2.307$ million, or 17 percent. Excluding SFAS $123(R)$ compensation cost of $\$ 726$ thousand the increase would have been 12 percent. The remaining increase in compensation and benefit expense was primarily attributed to four acquisitions during 2005 and normal compensation increases for job performance and increased costs for benefits. The number of full-time-equivalent employees has increased from 1,052 to 1,200, an 14 percent increase, since September 30, 2005. Occupancy and equipment expense increased $\$ 519$ thousand, or 15 percent, reflecting the bank acquisitions, cost of additional branch locations and facility upgrades. Other expenses increased $\$ 814$ thousand, or 13 percent, primarily from acquisitions, additional marketing expenses, and costs associated with new branch offices. The efficiency ratio (non-interest expense/net interest income + non-interest income) was 53 percent for the 2006 quarter, up from 52 percent for the 2005 quarter.

OPERATING RESULTS FOR NINE MONTHS ENDED SEPTEMBER 30, 2006 COMPARED TO SEPTEMBER 30, 2005

Net earnings for the nine months ended September 30, 2006 were $\$ 44.101$ million, which is an increase of $\$ 5.916$ million, or 15 percent over the prior year. Diluted earnings per share of $\$ 1.33$ is an increase of 10 percent over the $\$ 1.21$ earned in the first nine months of 2005. Excluding SFAS 123 (R) compensation costs of $\$ 1.703$ million, diluted earnings per share increased 14 percent for the first nine months of 2006 . The 2006 nine month annualized return on average assets and return on average equity was 1.53 percent and 16.42 percent, respectively, which compares with prior year nine month returns of 1.51 percent and 17.67 percent.

REVENUE SUMMARY

```
(UNAUDITED - $ IN THOUSANDS)
```

Net interest income
Non-interest income
Service charges, loan fees, and other fees
Gain on sale of loans

| 2006 |  | 2005 | \$ change | \% change |
| :---: | :---: | :---: | :---: | :---: |
| \$112,939 | \$ | 94,303 | \$18,636 | 20\% |
| 26,969 |  | 22,713 | 4,256 | 19\% |
| 7,952 |  | 8,234 | (282) | -3\% |


| Loss on sale of investments | (3) | (138) | 135 | -98\% |
| :---: | :---: | :---: | :---: | :---: |
| Other income | 2,898 | 2,148 | 750 | 35\% |
| Total non-interest income | 37,816 | 32,957 | 4,859 | 15\% |
|  | \$150,755 | \$127,260 | \$23,495 | 18\% |
| Tax equivalent net interest margin | 4.33\% | 4.17\% |  |  |

Net Interest Income
Net interest income for the nine months increased $\$ 18.636$ million, or 20 percent, over the same period in 2005. Total interest income increased $\$ 43.155$ million, or 32 percent, while total interest expense increased $\$ 24.519$ million, or 58 percent. The increase in interest expense is primarily attributable to the volume increase in interest bearing deposits, and increases in short term interest rates during 2005 and continuing in 2006 . The net interest margin as a percentage of earning assets, on a tax equivalent basis, was 4.33 percent which was 16 basis points higher than the 4.17 percent result for 2005 .

Non-interest Income
Total non-interest income increased $\$ 4.859$ million, or 15 percent in 2006 . Fee income increased $\$ 4.256$ million, or 19 percent, over last year, driven primarily by an increased number of loan and deposit accounts, acquisitions, and additional customer products and services offered. Gain on sale of loans decreased $\$ 282$ thousand, or 3 percent, from the first nine months of last year. Loan origination volume in our markets for housing continues to remain very active by historical standards and the recent decline was expected with the slow down from unprecedented activity last year. Other income increased $\$ 750,000$ of which $\$ 543,000$ was non-recurring bank owned life insurance proceeds.

NON-INTEREST EXPENSE SUMMARY

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(UNAUDITED - $ IN THOUSANDS)
```

| 2006 | 2005 | \$ change | \% change |
| :---: | :---: | :---: | :---: |
| \$47,042 | \$37,103 | \$ 9,939 | 27\% |
| 10,797 | 9,363 | 1,434 | 15\% |
| 2,022 | 1,270 | 752 | 59\% |
| 1,231 | 1,055 | 176 | 17\% |
| 19,529 | 16,935 | 2,594 | 15\% |
| \$80,621 | \$65,726 | \$14,895 | 23\% |

## Non-interest Expense

Non-interest expense increased by $\$ 14.895$ million, or 23 percent, from the same nine months of 2005. Compensation and benefit expense increased $\$ 9.939$ million, or 27 percent. Excluding SFAS $123(R)$ compensation cost of $\$ 2.410$ million the

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increase would have been 20 percent. The remaining increase in compensation and benefit expense was primarily attributed to four acquisitions during 2005 , the addition of five new bank branches in 2006, and normal compensation increases for job performance and increased costs for benefits. Occupancy and equipment expense increased \$1.434 million, or 15 percent, reflecting the acquisitions, cost of additional locations and facility upgrades. Other expenses increased $\$ 2.594$ million, or 15 percent, primarily from acquisitions, additional marketing expenses, and costs associated with new branch offices. The efficiency ratio (non-interest expense/net interest income + non-interest income) increased to 53 percent from 52 percent for the first nine months of 2005 largely a result of the recent acquisitions and branch openings.

Critical Accounting Policies

Companies apply certain critical accounting policies requiring management to make subjective or complex judgments, often as a result of the need to estimate the effect of matters that are inherently uncertain. The Company considers its only critical accounting policy to be the allowance for loan losses. The allowance for loan losses is established through a provision for loan losses charged against earnings. The balance of allowance for loan loss is maintained at the amount management believes will be adequate to absorb known and inherent losses in the loan portfolio. The appropriate balance of allowance for loan losses is determined by applying estimated loss factors to the credit exposure from outstanding loans. Estimated loss factors are based on subjective measurements including management's assessment of the internal risk classifications, changes in the nature of the loan portfolio, industry concentrations and the impact of current local, regional and national
economic factors on the quality of the loan portfolio. Changes in these estimates and assumptions are reasonably possible and may have a material impact on the Company's consolidated financial statements, results of operations and liquidity.

Effect of inflation and changing prices

Generally accepted accounting principles require the measurement of financial position and operating results in terms of historical dollars, without consideration for change in relative purchasing power over time due to inflation. Virtually all assets of a financial institution are monetary in nature; therefore, interest rates generally have a more significant impact on a company's performance than does the effect of inflation.

Forward Looking Statements

This Form 10-Q includes forward looking statements, which describe management's expectations regarding future events and developments such as future operating results, growth in loans and deposits, continued success of the Company's style of banking and the strength of the local economies in which it operates. Future events are difficult to predict, and the expectations described above are necessarily subject to risk and uncertainty that may cause actual results to differ materially and adversely. In addition to discussions about risks and uncertainties set forth from time to time in the Company's public filings, factors that may cause actual results to differ materially from those contemplated by such forward looking statements include, among others, the following possibilities: (1) local, national and international economic conditions are less favorable than expected or have a more direct and pronounced effect on the Company than expected and adversely affect the company's ability

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to continue its internal growth at historical rates and maintain the quality of its earning assets; (2) changes in interest rates reduce interest margins more than expected and negatively affect funding sources; (3) projected business increases following strategic expansion or opening or acquiring new banks and/or branches are lower than expected; (4) costs or difficulties related to the integration of acquisitions are greater than expected; (5) competitive pressure among financial institutions increases significantly; (6) legislation or regulatory requirements or changes adversely affect the businesses in which the Company is engaged.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company believes that there have not been any material changes in information about the Company's market risk than was provided in the Form $10-\mathrm{K}$ report for the year ended December 31, 2005.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

The Company's Chief Executive Officer and Chief Financial Officer have reviewed and evaluated the effectiveness of our disclosure controls and procedures (as required by Exchange Act Rules $240.13 \mathrm{a}-15(\mathrm{~b})$ and $15 \mathrm{~d}-14(\mathrm{c})$ ) as of the date of this quarterly report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's current disclosure controls and procedures are effective and timely, providing them with material information relating to the Company required to be disclosed in the reports we file or submit under the Exchange Act.

Changes in Internal Controls

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15 (f) and 15d-15 (f) under the Exchange Act) during the third quarter 2006 , to which this report relates that have materially affected, or are reasonably likely to materially affect the Company's internal controls over financial reporting.

## PART II -- OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

There are no pending material legal proceedings to which the registrant or its subsidiaries are a party.

ITEM 1A. RISK FACTORS

There have not been any material changes to the Company's risk factors during the third quarter 2006.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
(a) Not Applicable
(b) Not Applicable
(c) Not Applicable

ITEM 3. DEFAULTS UPON SENIOR SECURITIES
(a) Not Applicable
(b) Not Applicable

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITIES HOLDERS
(a) None
(b) Not Applicable
(c) None
(d) None

ITEM 5. OTHER INFORMATION
(a) Not Applicable
(b) Not Applicable

ITEM 6. EXHIBITS

| Exhibit $31.1--$ | Certification of Chief Executive Officer pursuant to |
| ---: | :--- |
|  | Section 302 of the Sarbanes -- Oxley Act of 2002 |

Exhibit 32 -- Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes -Oxley Act of 2002

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GLACIER BANCORP, INC.

November 6, 2006
/s/ Michael J. Blodnick
Michael J. Blodnick
President/CEO

November 6, 2006
/s/ James H. Strosahl

James H. Strosahl
Executive Vice President/CFO


[^0]:    Interest income includes tax-exempt interest for the nine months ended September 30,2006 and 2005 of $\$ 10,428,000$ and $\$ 10,382,000$, respectively, and for the three months ended September 30,2006 and 2005 of $\$ 3,481,000$ and $\$ 3,450,000$, respectively.

    Gross proceeds from sales of investment securities for the nine months ended September 30, 2006 and 2005 were $\$ 488,000$ and $\$ 116,129,000$ respectively, resulting in gross gains of approximately $\$ 0$ and $\$ 471,000$ and gross losses of approximately $\$ 3,000$ and $\$ 609,000$ respectively. The cost of any investment sold is determined by specific identification.

