

POLARIS INDUSTRIES INC/MN

Form 10-Q/A

November 14, 2003

Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q/A
Amendment No. 1

(Mark one)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES AND EXCHANGE ACT OF 1934

For the quarterly period ended MARCH 31, 2003

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES AND EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 1-11411

Polaris Industries Inc.

(Exact Name of Registrant as Specified in its Charter)

Minnesota

41-1790959

(State or other jurisdiction of
incorporation or organization)

(IRS Employer
Identification No.)

2100 Highway 55, Medina, MN

55340

(Address of principal executive offices)

(Zip Code)

(763) 542-0500

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Edgar Filing: POLARIS INDUSTRIES INC/MN - Form 10-Q/A

Indicate by check mark whether the registrant is an accelerated filer (as defined in Section 12b-2 of the Exchange Act).

Yes ☒ No ☐

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

As of May 2, 2003, 21,790,821 shares of Common Stock of the issuer were outstanding.

TABLE OF CONTENTS

Explanatory Note

CONSOLIDATED BALANCE SHEETS

CONSOLIDATED STATEMENTS OF INCOME

CONSOLIDATED STATEMENTS OF CASH FLOWS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Item 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Results of Operations

Cash Dividends

Liquidity and Capital Resources

Inflation and Exchange Rates

Significant Accounting Policies

Item 3 QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Note Regarding Forward Looking Statements

Item 4 CONTROLS AND PROCEDURES

PART II OTHER INFORMATION

Item 1 Legal Proceedings

Item 2 Changes in Securities

Item 3 Defaults upon Senior Securities

Item 6 Exhibits and Reports on Form 8-K

SIGNATURES

EX-31(a) Certification of CEO - Section 302

EX-31(b) Certification of CFO - Section 302

EX-32(a) Certification of CEO - Section 906

EX-32(b) Certification of CFO - Section 906

Table of Contents

POLARIS INDUSTRIES INC.
FORM 10-Q
For Quarterly Period Ended March 31, 2003

Table of Contents

	<u>Page</u>
Explanatory Note	
Part I FINANCIAL INFORMATION	
Item 1 Consolidated Financial Statements	
Consolidated Balance Sheets	4
Consolidated Statements of Income	5
Consolidated Statements of Cash Flows	6
Notes to Consolidated Financial Statements	7
Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations	
Results of Operations	13
Cash Dividends	14
Liquidity and Capital Resources	15
Inflation and Exchange Rates	17
Significant Accounting Policies	18
Item 3 Quantitative and Qualitative Disclosures on Market Risk	
Note regarding forward-looking statements	19
Item 4 Controls and Procedures	20
Part II OTHER INFORMATION	21
Item 1 Legal Proceedings	
Item 2 Changes in Securities	
Item 3 Defaults upon Senior Securities	
Item 6 Exhibits and Reports on Form 8-K	
SIGNATURE PAGE	22

Table of Contents

Explanatory Note

In accordance with Rule 12b-15 under the Securities Exchange Act of 1934, as amended, we are filing this Amendment No. 1 on Form 10-Q/A in response to comments received from the Staff of the Securities and Exchange Commission regarding our Quarterly Report on Form 10-Q for the period ended March 31, 2003 that was originally filed on May 13, 2003 (Quarterly Report).

In this Form 10-Q/A we have amended Item 2 of Part I to reflect the change in functional currencies and Item 6 of Part II to reflect the inclusion of updated certifications of certain executive officers. For convenience, we have reprinted our entire disclosure included in the Quarterly Report in this Form 10-Q/A.

This Form 10-Q/A continues to speak as of the original filing date of the Quarterly Report, and has not been updated to reflect events occurring subsequent to that date. All information contained in this and our previous filings is subject to updating and supplementing as provided in our periodic reports filed with the Securities and Exchange Commission.

Table of Contents

POLARIS INDUSTRIES INC.
CONSOLIDATED BALANCE SHEETS
(In Thousands)

	<u>March 31, 2003</u>	<u>December 31, 2002</u>
	<u>(Unaudited)</u>	
Assets		
Current Assets:		
Cash and cash equivalents	\$ 17,950	\$ 81,193
Trade receivables	56,442	51,001
Inventories	227,424	155,858
Prepaid expenses and other	11,595	10,136
Deferred tax assets	48,246	45,471
	<u> </u>	<u> </u>
Total current assets	361,657	343,659
Net property and equipment	171,341	169,596
Investments in finance affiliate and retail credit deposit	64,470	65,185
Deferred tax assets	2,440	2,427
Goodwill, net	23,484	24,267
Intangible and other assets, net	3,464	3,512
	<u> </u>	<u> </u>
Total Assets	626,856	608,646
	<u> </u>	<u> </u>
Liabilities and Shareholders' Equity		
Current Liabilities:		
Accounts payable	\$ 114,621	\$ 88,462
Accrued expenses	165,868	204,624
Income taxes payable	21,794	20,427
	<u> </u>	<u> </u>
Total current liabilities	302,283	313,513
Borrowings under credit agreement	75,024	18,027
	<u> </u>	<u> </u>
Total Liabilities	\$ 377,307	\$ 331,540
Shareholders' Equity:		
Preferred stock \$0.01 par value, 20,000 shares authorized, no shares issued and outstanding		
Common stock \$0.01 par value, 80,000 shares authorized, 21,671 and 22,300 shares issued and outstanding	217	223
Additional paid-in capital		
Retained earnings	263,700	289,656
Deferred compensation	(10,412)	(12,106)
Accumulated other comprehensive loss	(3,956)	(667)
	<u> </u>	<u> </u>
Total shareholders' equity	249,549	277,106
	<u> </u>	<u> </u>
Total Liabilities and Shareholders' Equity	\$ 626,856	\$ 608,646
	<u> </u>	<u> </u>

The accompanying footnotes are an integral part of these consolidated statements.

Table of Contents

POLARIS INDUSTRIES INC.
CONSOLIDATED STATEMENTS OF INCOME
(In Thousands, Except Per Share Data)
UNAUDITED

	First Quarter Ended	
	March 31, 2003	March 31, 2002
Sales	\$ 313,925	\$ 299,169
Cost of sales	249,318	241,409
Gross profit	64,607	57,760
Operating expenses		
Selling and marketing	25,261	20,691
Research and development	11,315	9,486
General and administrative	15,854	13,273
Total operating expenses	52,430	43,450
Income from financial services	4,373	3,192
Operating income	16,550	17,502
Non-operating expense (income):		
Interest expense	597	682
Other income, net	(2,461)	(673)
Income before income taxes	18,414	17,493
Provision for income taxes	5,985	5,860
Net Income	\$ 12,429	\$ 11,633
Net income per share		
Basic	\$ 0.57	\$ 0.52
Diluted	\$ 0.55	\$ 0.49
Weighted average shares outstanding:		
Basic	21,655	22,442
Diluted	22,490	23,850

The accompanying footnotes are an integral part of these consolidated statements.

Table of Contents

POLARIS INDUSTRIES INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In Thousands)
Unaudited

	First Quarter Ended March 31, 2003	March 31, 2002
Operating Activities:		
Net income	\$ 12,429	\$ 11,633
Adjustments to reconcile net income to net cash used for operating activities		
Depreciation and amortization	13,159	12,803
Noncash compensation	3,564	3,632
Noncash income from financial services	(2,753)	(2,030)
Deferred income taxes	(2,788)	4,690
Changes in current operating items		
Trade receivables	(5,441)	18,381
Inventories	(71,566)	(26,590)
Accounts payable	26,159	11,420
Accrued expenses	(38,756)	(45,195)
Income taxes payable	1,367	(1,416)
Prepaid expenses and others, net	(4,410)	1,441
Net cash used for operating activities	(69,036)	(11,231)
Investing Activities:		
Purchase of property and equipment	(14,071)	(14,105)
Investments in finance affiliate and retail credit deposit, net	3,468	7,620
Acquisition of business		(661)
Net cash used for investing activities	(10,603)	(7,146)
Financing Activities:		
Borrowings under credit agreement	115,000	133,000
Repayments under credit agreement	(58,003)	(100,003)
Repurchase and retirement of common shares	(34,048)	(12,317)
Cash dividends to shareholders	(6,756)	(6,297)
Proceeds from the exercise of stock options	203	5,254
Net cash provided from financing activities	16,396	19,637
Net (decrease) increase in cash and cash equivalents	(63,243)	1,260
Cash and cash equivalents at beginning of period	81,193	40,530
Cash and cash equivalents at end of period	\$ 17,950	\$ 41,790

The accompanying footnotes are an integral part of these consolidated statements.

Table of Contents

POLARIS INDUSTRIES INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1. Significant Accounting Policies*Basis of Presentation*

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial statements and, therefore, do not include all information and disclosures of results of operations, financial position and changes in cash flow in conformity with accounting principles generally accepted in the United States for complete financial statements. Accordingly, such statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2002, previously filed with the Securities and Exchange Commission. In the opinion of management, such statements reflect all adjustments (which include only normal recurring adjustments) necessary for a fair presentation of the financial position, results of operations, and cash flows for the periods presented. Due to the seasonality of the snowmobile, all terrain vehicle (ATV), personal watercraft (PWC), motorcycle and the parts, garments and accessories (PG&A) business, and to certain changes in production and shipping cycles, results of such periods are not necessarily indicative of the results to be expected for the complete year.

Income from financial services which was previously reported as non-operating income is now reported as a component of operating income to better reflect income from ongoing operations of which financial services has a significant impact. This change has no impact on previously reported net income.

Product Warranties

Polaris provides a limited warranty for ATVs for a period of six months and for a period of one year for its snowmobiles, motorcycles and PWC products. Polaris provides longer warranties in certain non-U.S. geographical markets as determined by local regulations and market conditions. Polaris' standard warranties require the Company or its dealers to repair or replace defective product during such warranty period at no cost to the consumer. The warranty reserve is established at the time of sale to the dealer or distributor based on management's best estimate using historical rates and trends. Adjustments to the warranty reserve are made from time to time as actual claims become known in order to properly estimate the amounts necessary to settle future and existing claims on products sold as of the balance sheet date. The change in Polaris' accrued warranty reserve for the first quarter 2003 is as follows (in thousands):

Accrued warranty reserve, December 31, 2002	\$30,936
Warranty provision	5,093
Payments made	(9,096)
Accrued warranty reserve, March 31, 2003	\$26,933

Table of Contents

Stock Based Employee Compensation

Polaris accounts for all stock based compensation plans in accordance with the provision of APB Opinion No. 25. Had compensation costs for these plans been recorded at fair value consistent with the methodology prescribed by SFAS No. 123 Accounting for Stock-Based Compensation, Polaris net income and net income per share would have been reduced to the following:

	First Quarter ended March 31	
	2003	2002
Net income (in thousands):		
As reported	\$ 12,429	\$ 11,633
Additional compensation expense, net of tax	1,244	1,236
Pro forma	\$ 11,185	\$ 10,397
Net income per share (diluted):		
As reported	\$ 0.55	\$ 0.49
Pro forma	0.50	0.44

The fair value of each award under the Option Plan is estimated on the date of grant using the Black-Scholes option-pricing model.

	March 31, 2003	December 31, 2002
Raw materials and purchased components	\$ 37,073	\$ 24,499
Parts, Garments and Accessories	58,782	55,157
Finished Goods	131,569	76,202
	\$ 227,424	\$ 155,858

Table of Contents

NOTE 4. Investments in Finance Affiliate and Retail Credit Deposit

In 1996, a wholly owned subsidiary of Polaris entered into a partnership agreement with a wholly owned subsidiary of Transamerica Distribution Finance (TDF) to form Polaris Acceptance. Polaris Acceptance provides floor plan financing to Polaris dealers in the United States. Polaris subsidiary has a 50 percent equity interest in Polaris Acceptance. The receivable portfolio is recorded on Polaris Acceptance's books, which is consolidated onto TDF's books and is funded 85 percent through a loan from an affiliate of TDF and 15 percent by cash investments shared equally between the two partners. Polaris has not guaranteed the outstanding indebtedness of Polaris Acceptance. Substantially all of Polaris U.S. sales are financed through Polaris Acceptance whereby Polaris receives payment within a few days of shipment of the product. The amount financed for dealers under this arrangement at March 31, 2003 was approximately \$524,000,000.

Polaris investment in Polaris Acceptance is accounted for under the equity method, and is recorded as a component of Investments in finance affiliate and retail credit deposit in the accompanying consolidated balance sheets. The partnership agreement provides that all income and losses of the floor plan portfolio are shared 50 percent by Polaris wholly owned subsidiary and 50 percent by TDF's wholly owned subsidiary. Polaris allocable share of the income of Polaris Acceptance has been included as a component of Income from financial services in the accompanying consolidated statements of income.

In October 2001, a wholly owned subsidiary of Polaris entered into an agreement with Household Bank, N.A. (Household) to provide private label retail credit financing to Polaris consumers through Polaris dealers in the United States. The receivable portfolio is owned and managed by Household and is funded 85 percent with Household debt and 15 percent cash deposit shared equally between the two parties. The amount financed by consumers under this arrangement at March 31, 2003 was approximately \$375,000,000. Polaris deposit in the retail credit portfolio was reflected as a component of Investments in finance affiliate and retail credit deposit in the accompanying consolidated balance sheets. The income sharing agreement with Household provides that all income and losses of the retail credit portfolio are shared 50 percent to Polaris and 50 percent to Household. Polaris allocable share of the income from the retail credit portfolio has been included as a component of Income from financial services in the accompanying consolidated statements of operations. Under the terms of the agreement, either party has the right to terminate the agreement if profitability of the portfolio falls below certain minimum levels. Polaris financial exposure under this agreement is limited to its deposit plus an aggregate amount of not more than \$15,000,000.

Polaris also provides extended service contracts to consumers and certain insurance contracts to dealers and consumers through various third-party suppliers. Polaris does not retain any warranty, insurance or financial risk in any of these arrangements. Polaris service fee income generated from these arrangements has been included as a component of Income from financial services in the accompanying consolidated statements of income.

Polaris has reviewed the pending implementation of FASB Interpretation No. 46 pertaining to the consolidation of variable interest entities and has determined that no changes are required to the consolidation procedures currently followed by the Company.

Table of Contents**NOTE 5.** Investment In Manufacturing Affiliate

Polaris is a partner with Fuji Heavy Industries Ltd. in Robin Manufacturing, U.S.A. (Robin). Polaris has a 40 percent ownership interest in Robin, which builds engines in the United States for recreational and industrial products. Polaris investment in Robin is accounted for under the equity method, and is recorded as a component of intangible and other assets in the accompanying consolidated balance sheets. Polaris allocable share of the income of Robin has been included as a component of other (income) expense in the accompanying consolidated statements of income.

NOTE 6. Shareholders Equity

During the first quarter of 2003, Polaris paid \$34,048,000 to repurchase and retire 690,000 shares of its common stock. As of March 31, 2003 Polaris has approximately 800,000 remaining shares available to repurchase under its current Board of Directors authorization.

Polaris paid a regular cash dividend of \$0.31 per share on February 17, 2003 to holders of record on February 3, 2003.

The Polaris Board of Directors declared a regular cash dividend of \$0.31 per share payable on or about May 15, 2003 to holders of record on May 1, 2003.

Net Income per Share

Basic net income per share is computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during each period, including shares earned under the non-qualified deferred compensation plan for the Board of Directors (Director Plan) and the Employee Stock Ownership Plan (ESOP). Diluted net income per share is computed under the treasury stock method and is calculated to reflect the dilutive effect of the stock options outstanding and certain shares issued under the restricted stock plan. A reconciliation of these amounts is as follows (in thousands):

	For Three Months Ended March 31,	
	2003	2002
Weighted average number of common shares outstanding	21,461	22,248
Director Plan	24	24
ESOP	170	170
Weighted average shares outstanding - basic	21,655	22,442
Net effect of dilutive stock options and restricted stock	835	1,408
Weighted average shares outstanding - diluted	22,490	23,850

Table of Contents*Comprehensive Income*

Comprehensive income represents net income adjusted for foreign currency translation adjustments and the deferred gain (loss) on derivative instruments utilized to hedge Polaris interest and foreign exchange exposures. Comprehensive income is as follows (in thousands):

	For Three Months Ended March 31,	
	2003	2002
Net income	\$ 12,429	\$ 11,633
Other comprehensive income:		
Initial impact of changes in functional currencies of Canadian, Australian and New Zealand entities	(869)	
Foreign currency translation adjustment	735	(128)
Unrealized (loss) gain on derivative instruments	(3,155)	1,121
Comprehensive income	\$ 9,140	\$ 12,626

NOTE 7. Commitments and Contingencies

Polaris is subject to product liability claims in the normal course of business. Polaris is currently self insured for all product liability claims. The estimated costs resulting from any losses are charged to operating expenses when it is probable a loss has been incurred and the amount of the loss is reasonably determinable. The Company utilizes historical trends and actuarial analysis tools to assist in determining the appropriate loss reserve levels.

Polaris is a defendant in lawsuits and subject to claims arising in the normal course of business. In the opinion of management, it is not probable that any legal proceedings pending against or involving Polaris will have a material adverse effect on Polaris financial position or results of operations.

NOTE 8. Accounting for Derivative Instruments and Hedging Activities

Accounting and reporting standards require that every derivative instrument, including certain derivative instruments embedded in other contracts be recorded in the balance sheet as either an asset or liability measured at its fair value. Changes in the derivative's fair value should be recognized currently in earnings unless specific hedge criteria are met and companies must formally document, designate and assess the effectiveness of transactions that receive hedge accounting.

Table of Contents

Interest Rate Swap Agreements

Polaris has an interest rate swap agreement expiring in 2007 related to \$18,000,000 of debt that has been designated and meets the criteria, as a cash flow hedge. At March 31, 2003, the unrealized loss pertaining to the swap agreement was \$3,301,000 which is recorded, net of tax, as a component of other comprehensive loss in shareholders' equity.

Foreign Exchange Contracts

Polaris enters into foreign exchange contracts to manage currency exposures of certain of its purchase commitments denominated in foreign currencies and transfers of funds from its foreign subsidiaries. Polaris does not use any financial contracts for trading purposes. These contracts have been designated as and meet the criteria for cash flow hedges or fair value hedges.

At March 31, 2003, Polaris had open Japanese yen foreign exchange contracts with notional amounts totaling U.S. \$41,820,000, and an unrealized gain of \$1,178,000 and open Canadian dollar contracts with notional amounts totaling U.S. \$113,187,000 and an unrealized loss of \$4,117,000. These contracts met the criteria for cash flow hedges and the net unrealized losses, after tax, are recorded as a component of other comprehensive loss in shareholders' equity. In addition, Polaris had open Euro foreign exchange contracts with the notional amounts totaling \$5,141,000. The Euro contracts met the criteria for fair market hedges and are marked to market with the resulting unrealized loss included as a component of other expense in the statement of income.

Table of Contents

Item 2

MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion pertains to the results of operations and financial position of Polaris Industries Inc., a Minnesota corporation (Polaris or the Company) for the quarterly periods ended March 31, 2003 and 2002. Due to the seasonality of the snowmobile, all terrain vehicle (ATV), personal watercraft (PWC), parts, garments and accessories (PG&A) and motorcycle business, and to certain changes in production and shipping cycles, results of such periods are not necessarily indicative of the results to be expected for the complete year.

Results of Operations

Sales were \$313.9 million in the first quarter of 2003, representing a five percent increase from \$299.2 million in sales for the same period in 2002.

Sales of ATVs were \$231.1 million in the first quarter of 2003, up seven percent from first quarter 2002 sales of \$215.5 million. Sales benefited from the introduction of several new products, including the Sportsman 600 Twin, and the Predator 500 along with higher international sales of ATVs during the quarter. Polaris Professional Series sales were \$4.8 million in the first quarter 2003. The average per unit sales price for the first quarter 2003 was higher than last year's first quarter due primarily to a mix change as more of the new higher priced Sportsman 600 and 700, *RANGERS*, and Professional Series models were sold during the current quarter.

Sales of snowmobiles were \$8.1 million for the first quarter of 2003, an increase of 47 percent from sales of \$5.5 million for the comparable period in 2002. Changes in the timing of shipments to international dealers accounted for the increase as the international operations in Sweden and Norway transitioned from distributor-based relationships in 2002 to selling direct to Scandinavian dealers in 2003. The average per unit sales price for the first quarter 2003 was higher than last year's first quarter due primarily to the change from distributors to dealers in Sweden and Norway.

Sales of PWC were \$11.6 million for the first quarter of 2003, a decrease of 49 percent from first quarter 2002 sales of \$22.6 million. The decrease was primarily attributed to the timing of shipments of new products, particularly the new MSX models, which are occurring later in the season than in prior years as Polaris transitions to an all new high performance line of personal watercraft, including cleaner and quieter engine technology and a new hull design. The average per unit sales price for PWC increased during the first quarter 2003 when compared to the prior year period due to a mix change as more of the larger PWC were sold during the quarter, which command a higher price.

Sales of Victory motorcycles were \$14.9 million for the first quarter 2003, a 17 percent increase from \$12.7 million for the comparable period in 2002. The increase is primarily attributable to the continued market place acceptance of new product introductions including the all new Vegas which the Company began shipping to dealers in the first quarter 2003. The average per unit sales price for Victory motorcycles increased during the first quarter 2003 when compared to the prior year period due to fewer shipments of discounted non-current model year motorcycles.

Table of Contents

PG&A sales were \$48.2 million for the first quarter 2003, an increase of 12 percent from \$42.9 million for the first quarter of 2002. The PG&A business was positively impacted by the significant snowfall received in the eastern region of North America late in the riding season. Additionally, sales of ATV related PG&A items continued strong during the quarter.

Gross profit for the first quarter 2003 was \$64.6 million or 20.6 percent of sales compared to \$57.7 million or 19.3 percent of sales for the first quarter 2002. The continued improvement in the gross profit margin for the quarter resulted from a number of initiatives, including efficiency gains from the Roseau facility redesign; changes in the sales mix resulting from the new products introduced over the past several quarters and an increase in higher margin PG&A sales; savings from various cost reduction initiatives; higher margin international sales from transitioning to a dealer direct distribution model in Great Britain, Sweden and Norway and the positive impact of currency fluctuations. These improvements were offset somewhat by a higher level of ATV promotional expenses incurred during the first quarter 2003 compared to the first quarter 2002.

Operating expenses in the first quarter of 2003 increased 21 percent to \$52.4 million from \$43.5 million in the comparable 2002 period. As a percentage of sales, operating expenses increased to 16.7 percent for the first quarter of 2003 compared to 14.5 percent for the same period in 2002. This increase was primarily due to initiatives taken to accelerate the design and introduction of new products and improve the dealer channel along with higher operating expenses associated with establishing the new international subsidiaries. Research and development expenses increased 19 percent for the quarter as the Company moved to accelerate the time it takes to design, develop and introduce new products as well as to increase the success rate of new product introductions. Sales and marketing expenses increased 22 percent as the Company accelerates market introductions of new products and continued execution on a plan designed to upgrade the distribution network of approximately 2,000 dealers in North America in areas of sales, service, and merchandising.

Income from financial services increased 37 percent to \$4.4 million in the first quarter 2003 from \$3.2 million in the first quarter 2002. The increase in income during the quarter is primarily the result of increases in the retail credit portfolio as the penetration rate of vehicles financed by consumers increased to approximately 34 percent in the first quarter 2003 compared to approximately 14 percent in the first quarter 2002. Even though the economy has slowed, there has not been any significant change in the trend of credit losses or delinquency rates of the wholesale or retail credit portfolio.

Non-operating other income increased \$1.8 million in the first quarter 2003 when compared to the first quarter 2002 primarily due to the weak U.S. dollar and the resulting positive impact of currency rate fluctuations.

The effective tax rate for the first quarter 2003 was 32.5 percent and reflects a reduction from 33.5 percent in the first quarter of 2002. The lower rate is the result of additional benefits received from the continued implementation of tax planning strategies.

Cash Dividends

Polaris paid a \$0.31 per share dividend on February 17, 2003 to shareholders of record on February 3, 2003. In April, the Board of Directors declared a \$0.31 per share dividend payable on or about May 15, 2003 to shareholders of record on May 1, 2003.

Table of Contents

Liquidity and Capital Resources

Net cash used for operating activities totaled \$69.0 million for the first quarter 2003 compared to a net use of cash for operating activities totaling \$11.2 million in the first quarter of 2002. Increases in inventories and accounts receivable were the primary reasons for the increase in net cash used for operating activities. Inventories increased as a result of the ramping up of operations in Great Britain, Sweden and Norway as we transition to a dealer direct distributor model, and new products recently introduced awaiting shipment to dealers at quarter end. Receivables were higher due to the new international operations and from higher PG&A sales during the quarter. Net cash used for investing activities was \$10.6 million during the first quarter of 2003 and primarily represents the purchase of property and equipment offset somewhat by a seasonal reduction of the investment in finance affiliate and retail credit deposit. Net cash provided from financing activities was \$16.4 million during the first quarter ended March 31, 2003, which primarily represents a seasonal increase in borrowings partially offset by dividends paid to shareholders and the repurchase of common shares. Cash and cash equivalents totaled \$18.0 million at March 31, 2003.

The seasonality of production and shipments causes working capital requirements to fluctuate during the year. Polaris has unsecured bank line of credit arrangements with maximum available borrowings of \$250.0 million. Interest is charged at rates based on LIBOR or prime (effective rate was 2.11 percent at March 31, 2003). As of March 31, 2003, total borrowings under these credit arrangements were \$75.0 million and have been classified as long-term in the accompanying consolidated balance sheets. The Company's debt to total capital ratio was 23 percent at March 31, 2003 compared to 17 percent at March 31, 2002.

In the past, Polaris has entered into interest rate swap agreements to manage exposures to fluctuations in interest rates. Currently the Company has one agreement in place. The effect of the agreement is to fix the interest rate at 7.21 percent for \$18.0 million of borrowings under the credit line until June 2007.

During the first quarter of 2003, Polaris paid \$34.0 million to repurchase and retire 690,000 shares of its common stock compared to 205,050 shares repurchased in the first quarter of 2002. The shares repurchased in the first quarter 2003 had a positive impact on earnings per share of approximately \$0.02 per share. In April 2003 the Board of Directors authorized the Company to repurchase up to 2.0 million shares of the Company's common stock on a discretionary basis. The new share repurchase authorization, together with approximately 700,000 shares available as of April, 2003 for repurchase under the previous authorization, represents approximately twelve percent of the shares of Polaris common stock currently outstanding.

Management believes that existing cash balances and bank borrowings, cash flow to be generated from operating activities and available borrowing capacity under the line of credit arrangements will be sufficient to fund operations, regular dividends, share repurchases, and capital requirements for the foreseeable future. At this time, management is not aware of any factors that would have a material impact on cash flow.

Table of Contents

In 1996, a wholly owned subsidiary of Polaris entered into a partnership agreement with a wholly owned subsidiary of Transamerica Distribution Finance (TDF) to form Polaris Acceptance. Polaris Acceptance provides floor plan financing to Polaris dealers in the United States. Polaris subsidiary has a 50 percent equity interest in Polaris Acceptance. The receivable portfolio is recorded on Polaris Acceptance's books, which is consolidated onto TDF's books and is funded 85 percent with a loan from an affiliate of TDF and 15 percent by cash investment shared equally between the two partners. Polaris has not guaranteed the outstanding indebtedness of Polaris Acceptance. Substantially all of Polaris U.S. sales are financed through Polaris Acceptance whereby Polaris receives payment within a few days of shipment of the product.

Polaris investment in Polaris Acceptance is accounted for under the equity method, and is recorded as a component of Investments in finance affiliate and retail credit deposit in the accompanying consolidated balance sheets. The partnership agreement provides that all income and losses of the floor plan portfolio are shared 50 percent by Polaris wholly owned subsidiary and 50 percent by TDF's wholly owned subsidiary. Polaris allocable share of the income of Polaris Acceptance has been included as a component of Income from financial services in the accompanying consolidated statements of income.

In October 2001, a wholly owned subsidiary of Polaris entered into agreements with Household and an affiliate of Household to provide private label retail credit financing through installment and revolving loans to Polaris consumers through Polaris dealers in the United States. The receivable portfolio is owned and managed by Household and its affiliate and is funded by Household and its affiliate except to the extent of a cash deposit by Polaris subsidiary equal to seven and one-half percent of the revolving credit portfolio balance. Polaris deposit with Household is reflected as a component of Investments in finance affiliate and retail credit deposit in the accompanying consolidated balance sheets. Polaris subsidiary participates in 50 percent of the profits or losses of the revolving credit portfolio. Polaris allocable share of the income from the retail credit portfolio has been included as a component of Income from financial services in the accompanying consolidated statements of income. Under the terms of the agreements, either party has the right to terminate the agreements if profitability of the portfolio falls below certain minimum levels. Polaris financial exposure under this agreement is limited to its deposit plus an aggregate amount of not more than \$15.0 million.

As of March 31, 2003, the wholesale portfolio for dealers in the United States was approximately \$524.0 million, a five percent increase from \$500.0 million at March 31, 2002. Credit losses in this portfolio have been modest, averaging less than one percent of the portfolio over the seven-year life of the partnership. The Household retail credit portfolio balance as of March 31, 2003, was approximately \$375.0 million, up from \$168.0 million at March 31, 2002. Credit losses have averaged about three percent of the portfolio balance over the life of this portfolio, in line with industry norms.

Table of Contents

Inflation and Exchange Rates

Polaris does not believe that inflation has had a material impact on the results of its recent operations. However, the changing relationships of the U.S. dollar to the Japanese yen, Canadian dollar and Euro have had a material impact from time to time.

During calendar 2002, purchases totaling 10 percent of Polaris' cost of sales were from yen-denominated suppliers. Polaris' cost of sales in the first quarter ended March 31, 2003 was not materially impacted by the Japanese yen-U.S. dollar exchange rate fluctuation when compared to the same period in 2002. In view of the foreign exchange hedging contracts currently in place, Polaris anticipates that the Japanese yen-U.S. dollar exchange rate will not have a material impact on cost of sales during the remainder of 2003 when compared to the same period in 2002.

Polaris operates in Canada through a wholly owned subsidiary. The strengthening of the Canadian dollar in relationship to the U.S. dollar has resulted in higher gross margin levels on a comparable basis in the first quarter 2003 when compared to the same period in 2002. In view of the foreign exchange hedging contracts currently in place, Polaris anticipates that the Canadian dollar-U.S. dollar exchange rate will continue to have a positive impact on net income during the remainder of 2003 when compared to the same periods in 2002.

Polaris operates in various countries in Europe through wholly owned subsidiaries and sells to distributors in other countries directly from its U.S. operations in Euro denominated transactions. The weakening of the U.S. dollar in relationship to the Euro has resulted in higher gross margin levels on a comparable basis in the first quarter 2003 when compared to the same period in 2002. In view of the foreign exchange hedging contracts currently in place, Polaris anticipates that the Euro-U.S. dollar exchange rate will continue to have a positive impact on net income during the remainder of 2003 when compared to the same periods in 2002.

During the first quarter ended March 31, 2003, the Company completed a review of the functional currency for each of its foreign entities. It was determined the economic facts and circumstances had changed such that the functional currencies in the Canadian, Australian and New Zealand entities should become their local currencies. Previously the U.S. dollar had been their functional currency. Effective January 1, 2003 the functional currency in the Canadian, Australian and New Zealand entities were changed to the Canadian dollar, Australian dollar, and the New Zealand dollar, respectively. The initial implementation of this change in functional currency had the effect of reducing the U.S. dollar value of the combined net assets of Canada, Australia and New Zealand by \$869,000 and increasing the accumulated other comprehensive loss by \$869,000. The impact of the change in functional currencies was to record \$1,114,000 of income for the quarter ended March 31, 2003 to accumulated other comprehensive loss in the shareholders' equity section of the consolidated balance sheet that would have previously been recorded in the statement of income. Polaris entities in France, Great Britain, Sweden and Norway had been using their local currency as their functional currency and will continue to do so.

The assets and liabilities in all Polaris foreign entities are translated at the foreign exchange rate in effect at the balance sheet date. Translation gains and losses are reflected as a component of other comprehensive income (loss) in the equity section of the accompanying consolidated balance sheets.

Table of Contents

In the past, Polaris has been a party to, and in the future may enter into, foreign exchange hedging contracts for each of the Japanese yen, Euro, Taiwan dollar and Canadian dollar to minimize the impact of exchange rate fluctuations within each year. At March 31, 2003, Polaris had open Japanese yen, Canadian dollar and Euro foreign exchange hedging contracts with notional amounts totaling \$41.8 million, \$113.2 million and \$5.1 million U.S. dollars, respectively, which mature at various times throughout the remainder of 2003.

Significant Accounting Policies

There have been no material changes in the Company's significant accounting policies as disclosed in its Annual Report to Shareholders incorporated by reference in the Company's Form 10-K for the year ended December 31, 2002.

Table of Contents

Item 3

QUANTITATIVE AND QUALITATIVE DISCLOSURES
ABOUT MARKET RISK

Refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2002 for a complete discussion on the Company's market risk. There have been no material changes to the market risk information included in the Company's 2002 Annual Report on Form 10-K.

Note Regarding Forward Looking Statements

Certain matters discussed in this report are forward-looking statements intended to qualify for the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements can generally be identified as such because the context of the statement will include words such as the Company or management believes, anticipates, expects, estimates or words of similar import. Similarly, statements that describe the Company's future plans, objectives or goals are also forward-looking. Shareholders, potential investors and others are cautioned that all forward-looking statements involve risks and uncertainty that could cause results in future periods to differ materially from those anticipated by some of the statements made in this report. In addition to the factors discussed above, among the other factors that could cause actual results to differ materially are the following: product offerings, promotional activities and pricing strategies by competitors; future conduct of litigation processes; warranty expenses; foreign currency exchange rate fluctuations; environmental and product safety regulatory activity; effects of weather; uninsured product liability claims; and overall economic conditions, including inflation and consumer confidence and spending.

Table of Contents

Item 4

CONTROLS AND PROCEDURES

Within 90 days prior to the date of this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's President and Chief Executive Officer and its Vice President-Finance and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-14. Based upon that evaluation, the Company's President and Chief Executive Officer along with the Company's Vice President-Finance and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company (including its consolidated subsidiaries) required to be included in the Company's periodic SEC filings. There have been no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date the Company carried out its evaluation.

20

Table of Contents

PART II. OTHER INFORMATION

Item 1 Legal Proceedings
None

Item 2 Changes in Securities
None

Item 3 Defaults upon Senior Securities
None

Item 6-Exhibits and Reports on Form 8-K

(a) Exhibits

Exhibit 31(a) Certification of Chief Executive Officer Section 302

Exhibit 31(b) Certification of Chief Financial Officer Section 302

Exhibit 32(a) Certification of Chief Executive Officer Section 906

Exhibit 32(b) Certification of Chief Financial Officer Section 906

(b) Reports on Form 8-K

During the quarter ended March 31, 2003, the Company:

1. On January 31, 2003, furnished to the Securities and Exchange Commission its Current Report on Form 8-K including its press release regarding its fourth quarter and year-end financial results for the reporting period ending December 31, 2002 and additional pertinent data.
2. On March 4, 2003, furnished to the Securities and Exchange Commission its Current Report on Form 8-K regarding materials to be used by executives of the Company in presentations to investors and others.

Table of Contents

Polaris Industries Inc.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 14, 2003

POLARIS INDUSTRIES INC.
(Registrant)

/s/ Thomas C. Tiller

Thomas C. Tiller
President and Chief Executive Officer

Date: November 14, 2003

/s/ Michael W. Malone

Michael W. Malone
Vice President, Finance, Chief
Financial Officer, and Secretary
(Principal Financial and Chief
Accounting Officer)