

STERLING CONSTRUCTION CO INC

Form 10-Q/A

November 16, 2005

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington D.C. 20549  
FORM 10-Q/A**

**☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended: March 31, 2005**

**OR**

**○ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number: 0-19450**

**STERLING CONSTRUCTION COMPANY, INC.**

**(Exact name of registrant as specified in its charter)**

**DELAWARE**

**25-1655321**

(State of Incorporation)

(I.R.S. Employer Identification No.)

2751 CENTERVILLE ROAD SUITE 3131 WILMINGTON, DELAWARE  
19803

(Address of principal executive offices)

(Zip Code)

**(281) 821-9091**

(Registrant's telephone number, including area code)

(Former name, former address, and former fiscal year, if changed from last report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such report(s), and (2) has been subject to such filing requirements for the past 90 days.  
Yes ☐ No ○

Indicate by check mark whether the Registrant is an accelerated filer (as described in Rule 12b-2 of the Exchange Act). Yes ○ No ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 126-2 of the Exchange Act).  
Yes ○ No ☐

As of May 1, 2005, 7,717,342 shares of the Registrant's Common Stock, \$0.01 par value per share were issued and outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

None

---

**EXPLANATORY NOTE**

This Amendment No. 1 to the company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2005 is being filed to clarify certain changes in cash flow, to present a discussion of changes in interest and tax expense, and describe a change in internal controls.

**PART I. FINANCIAL INFORMATION**

Item 1. Financial Statements

Condensed Consolidated Balance Sheets at March 31, 2005 (unaudited) and December 31, 2004 3

Condensed Consolidated Statements of Operations for the three months ended March 31, 2005 (unaudited) and March 31, 2004 (unaudited) 4

Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2005 (unaudited) and March 31, 2004 (unaudited) 5

Notes to Condensed Consolidated Financial Statements (unaudited) 6

Item 2. Management's Discussion and Analysis Of Financial Condition and Results of Operations

Item 3. Quantitative and Qualitative disclosure about Market Risk

Item 4. Controls and Procedures

**PART II. OTHER INFORMATION**

Item 1. Legal Proceedings

Item 2. Changes in Securities and Use of Proceeds

Item 3. Defaults Upon Senior Securities

Item 4. Submission of Matters to a Vote of Security Holders

Item 5. Other Information

Item 6. Exhibits

(a) Exhibits

**SIGNATURES**

Certification of the Chief Executive Officer

Certification of the Chief Financial Officer

Certification of the Chief Executive Officer and Chief Financial Officer

**Table of Contents**

**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Dollar amounts in thousands, except per share data)

	March 31, 2005 (Unaudited)	December 31, 2004
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 1,005	\$ 3,518
Contracts receivable	31,002	26,250
Costs and estimated earnings in excess of billings	5,756	5,884
Trade accounts receivable, less allowance of \$1,045 and \$1,015, respectively	4,145	2,361
Inventories	6,572	4,525
Deferred tax asset	3,947	3,986
Other	1,453	1,554
Total current assets	53,880	48,078
Property and equipment, net	23,020	21,227
Goodwill	12,863	12,863
Deferred tax asset	6,114	6,493
Other assets	781	883
	19,758	20,239
Total assets	\$ 96,658	\$ 89,544

**LIABILITIES AND STOCKHOLDERS EQUITY**

Current liabilities:		
Accounts payable	27,012	18,189
Billings in excess of cost and estimated earnings	7,088	4,477
Short-term debt	4,333	3,625
Short-term debt, related parties	2,139	3,593
Current maturities of long term obligations	156	149
Other accrued expenses	3,790	2,291
Total current liabilities	44,518	32,324
Long-term obligations:		
Long-term debt	6,668	13,329
Long-term debt, related parties	7,921	7,755
Other long-term obligations	947	928
	15,536	22,012
Commitments and contingencies		
Stockholders equity:		

Edgar Filing: STERLING CONSTRUCTION CO INC - Form 10-Q/A

Preferred stock, par value \$0.01 per share; authorized 1,000,000 shares, none issued		
Common stock, par value \$0.01 per share; authorized 14,000,000 shares, 7,717,342 and 7,378,681 shares issued	77	74
Additional paid-in capital	81,201	80,688
Deferred compensation expense	(108)	(161)
Accumulated deficit	(44,565)	(45,392)
Treasury stock, at cost, 207 common shares	(1)	(1)
Total stockholders' equity	36,604	35,208
	\$ 96,658	\$ 89,544

*The accompanying notes are an integral part of these condensed consolidated financial statements*

**Table of Contents****STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Dollar amounts in thousands, except share and per share data)****(Unaudited)**

	Three months ended March 31, 2005	Three months ended March 31, 2004
Contract revenues	\$ 39,413	\$ 25,586
Distribution revenues	6,536	6,723
	45,949	32,309
Cost of contract revenues earned	36,056	22,908
Cost of goods sold, including occupancy, buying and warehouse expenses	5,563	5,776
Selling and administrative expenses, net	2,525	2,468
Provision for doubtful accounts	30	8
Interest expense, net of interest income	547	519
	44,721	31,679
Income before minority interest and income taxes	1,228	630
Minority interest	0	167
Income before income taxes	1,228	463
Income taxes:		
State income tax (benefit) expense	(17)	6
Current income tax expense	0	0
Deferred income tax expense	418	189
Total income tax expense	401	195
Net income	\$ 827	\$ 268
Basic net income per share	\$ 0.11	\$ 0.05
Weighted average number of shares outstanding used in computing basic per share amounts	7,389,499	5,172,458
Diluted net income per share	\$ 0.09	\$ 0.04
	9,283,485	7,266,573

Weighted average number of shares outstanding used in computing diluted  
per share amounts

*The accompanying notes are an integral part of these condensed consolidated financial statements*

4

---

**Table of Contents**

**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Dollar amounts in thousands)  
(Unaudited)

	Three months ended March 31, 2005	Three months ended March 31, 2004
Cash flows from operating activities:		
Income from operations	\$ 827	\$ 268
Adjustments to reconcile income from operations to net cash provided by (used in) operating activities:		
Depreciation and amortization	1,255	1,181
Bad debt expense	29	8
(Gain) loss on sale of property and equipment	(131)	5
Deferred tax expense	418	189
Deferred compensation expense	53	215
Accretion on zero coupon notes		150
Minority interest in net earnings of subsidiary		167
Other changes in operating assets and liabilities:		
Increase in accounts receivable	(1,813)	(2,184)
Increase in contracts receivable	(4,752)	(55)
Increase in inventories	(2,047)	(547)
Decrease (increase) in costs and estimated earnings in excess of billings on uncompleted contracts	128	(960)
Decrease in prepaid expense and other assets	189	147
Increase in trade payables	8,823	3,225
Increase (decrease) in billings in excess of costs and estimated earnings on uncompleted contracts	2,611	(2,229)
Increase (decrease) in accrued compensation and other liabilities	1,500	(414)
Net cash provided by (used in) operating activities	7,090	(834)
Cash flows from investing activities:		
Additions to property and equipment	(3,000)	(531)
Proceeds from sale of property and equipment	164	91
Net cash used in investing activities	(2,836)	(440)
Cash flows from financing activities:		
Cumulative daily drawdowns    revolvers	32,523	24,749
Cumulative daily reductions    revolvers	(38,477)	(22,924)
Repayments under long-term obligations	(1,329)	(723)
Effect of SCPI reverse stock split		(49)
Issuance of common stock, pursuant to options	516	325
Net cash (used in) provided by financing activities:	(6,767)	1,378
Net (decrease) increase in cash and cash equivalents	(2,513)	104
Cash and cash equivalents at beginning of period	3,518	2,765



Cash and cash equivalents at end of period	\$	1,005	\$	2,869
--	----	-------	----	-------

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**Table of Contents**

**STERLING CONSTRUCTION COMPANY, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
THREE MONTHS ENDED MARCH 31, 2005 (UNAUDITED)**

**1. Basis of Presentation**

The condensed consolidated financial statements included herein have been prepared by Sterling Construction Company, Inc. ( Sterling or the Company ), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission and should be read in conjunction with the Company s Annual Report on Form 10-K for the year ended December 31, 2004. The condensed consolidated financial statements reflect, in the opinion of management, all normal recurring adjustments necessary to present fairly the Company s financial position at March 31, 2005 and the results of operations and cash flows for the periods presented.

The accompanying condensed consolidated financial statements include the accounts of subsidiaries in which the Company has a greater than 50% ownership interest, and all intercompany accounts and transactions have been eliminated in consolidation.

Interim results may be subject to significant seasonal variations and the results of operations for the three months ended March 31, 2005 are not necessarily indicative of the results to be expected for the full year.

The Company reports two operating segments, the Construction segment, which consists of the operations of Sterling Houston Holdings ( SHH ), a heavy civil construction company based in Houston, Texas, and the Distribution segment, which consists of the operations of Steel City Products, Inc. ( SCPI ), a wholesale distributor of automotive accessories, non-food pet supplies and lawn and garden products, based in Pittsburgh, Pennsylvania.

**2. Recent Accounting Pronouncement**

In November 2004, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 155, Inventory Costs an amendment of ARB No. 43 ( SFAS No. 151 ), which is the result of its efforts to converge United States accounting standards for inventories with International Accounting Standards. SFAS No. 151 required idle facility expenses, freight, handling costs and wasted material (spoilage) costs to be recognized as current-period charges. It also requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. SFAS No. 151 will be effective for inventory costs incurred during fiscal years beginning after June 15, 2005. The Company does not believe adoption of SFAS No. 151 will have an impact on its consolidated financial statements.

In December 2004, the FASB issued FASB Statement No. 123(R), Share-Based Payment , ( SFAS 123(R) ), which is a revision of FASB Statement No. 123 Accounting for Stock-Based Compensation . SFAS No. 123(R) supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees, ( APB 25 ) and amends FASB Statement No. 95, Statement of Cash Flows . The Company is required to adopt SFAS No. 123(R) beginning January 1, 2006. Pro forma disclosure, as was allowed under APB 25 and SFAS No. 123, will no longer be an alternative. Additionally, SFAS No. 123(R) requires that compensation expense be recorded for all unvested stock options and restricted stock at the beginning of the first quarter of adoption of SFAS No. 123(R) and for all subsequent stock options granted thereafter. Because the Company utilizes a fair value based method of accounting for stock-based compensation costs for all employee stock compensation awards granted, modified or settled since January 1, 2003 and will not have significant unvested awards from periods prior to January 1, 2003 outstanding at January 1, 2006, adoption of SFAS No. 123(R) is not expected to have a material impact on its financial statements.

**Table of Contents**

In March 2005, the FASB issued FASB Interpretation No. 47 Accounting for Conditional Asset Retirement Obligations (FIN 47). Fin 47 clarifies that an entity must record a liability for conditional asset retirement obligation if the fair value of the obligation can be reasonably estimated. The provision must be adopted no later than the end of the fiscal year ending December 31, 2005. The Company does not expect adoption of FIN 47 to have a material impact on its financial position, results of operations or cash flows.

**3. Critical Accounting Policies**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management's estimates, judgments and assumptions are continually evaluated based on available information and experience; however actual amounts could differ from those estimates. The Company's significant accounting policies are described in Note 1 of the Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2004.

**4 Property and Equipment**

(dollars in thousands)	March 31, 2005 (Unaudited)	December 31, 2004
Construction equipment	\$ 28,410	\$ 26,550
Transportation equipment	5,119	4,406
Buildings	1,488	1,488
Leasehold improvements	402	402
Office furniture, warehouse equipment and vehicles	1,541	1,462
Land	182	182
	37,142	34,490
Less accumulated depreciation	(14,122)	(13,263)
	\$ 23,020	\$ 21,227

**5. Goodwill**

The amounts recorded by the Company for goodwill are as follows (dollars in thousands):

	Construction Segment	Distribution Segment	Total
Balance, January 1, 2005	\$ 12,735	\$ 128	\$ 12,863
Goodwill additions			
Impairment losses			
Balance, March 31, 2005	\$ 12,735	\$ 128	\$ 12,863

The Company performed impairment testing under the terms of SFAS No. 142 Goodwill and Other Intangible Assets for its two reporting segments in the fourth quarter of fiscal 2004. The analysis did not indicate impairment of the Company's recorded goodwill for either segment.

**6. Earnings Per Share**

Basic net income per share is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted net income per common share is computed giving effect to all potential dilutive common stock and warrants using the treasury stock method. The following table reconciles the numerators and

denominators of the basic and

**Table of Contents**

diluted per common share computations for net income for the three months ended March 31, 2005 and March 31, 2004 (in thousands, except share and per share data):

	Three months ended March 31, 2005	Three months ended March 31, 2004
Numerator:		
Net income	\$ 827	\$ 268
Add back interest on convertible debt, net of tax		11
Net income before interest on convertible debt	\$ 827	\$ 279
Denominator:		
Weighted average common shares outstanding basic	7,389	5,172
Shares for convertible debt		224
Shares for dilutive stock options and warrants	1,894	1,871
Weighted average common shares outstanding and assumed conversions diluted	9,283	7,267
Basic income per common share:	\$ 0.11	\$ 0.05
Diluted income per common share:	\$ 0.09	\$ 0.04

**7. Stock-Based Compensation**

The Company accounts for its stock based compensation under the provisions of SFAS No. 148 Accounting for Stock-Based Compensation Transition and Disclosure, which amended SFAS No. 123 to provide alternative methods of transition for a voluntary change to the fair value based method. The Company adopted SFAS No. 148 effective January 1, 2003 utilizing the prospective method for options granted after that date and uses a Black-Scholes option pricing model for calculations of the fair value of options granted after January 1, 2003.

The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of FASB Statement No. 123, Accounting for Stock-Based Compensation, to stock-based employee compensation prior to January 1, 2003 (dollars in thousands, except per share data).

	Three months ended March 31, 2005	Three months ended March 31, 2004
Net income, as reported	\$ 827	\$ 268
Add: Stock-based employee compensation expense included in reported net income, net of related tax effects	53	215
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(44)	(21)
Pro forma net income	\$ 836	\$ 462
Basic and diluted net income per share:		
Basic, as reported	\$ 0.11	\$ 0.05
Diluted, as reported	\$ 0.09	\$ 0.04

Edgar Filing: STERLING CONSTRUCTION CO INC - Form 10-Q/A

Pro forma, basic		\$	0.11	\$	0.09
Pro forma, diluted		\$	0.09	\$	0.06

8

---

**Table of Contents****8. Segment Information**

Each of the Construction Segment and the Distribution Segment is managed by its own decision makers and comprises different customers, suppliers and employees. The operating profitability of the Construction Segment is reviewed by its Treasurer, Joseph P. Harper, who is also the Company's President and Chief Operating Officer. To determine the financial needs of the Distribution Segment, Terry Allan, Chief Executive Officer of SCPI and Maarten Hemsley, the Company's Chief Financial Officer, review the segment's operating profitability and working capital needs to allocate financial resources. Allocation of resources among the Company's operating segments is determined by Messrs. Harper and Hemsley. (dollars in thousands)

	Construction	Distribution	Corporate	Consolidated Total
Three months ended 3/31/2005 Segments				
Revenues	\$ 39,413	\$ 6,536		\$ 45,949
Operating profit (loss)	1,621	397	(243)	\$ 1,775
Interest income (expense), net	102	(72)	(577)	\$ (547)
Pre-tax income				\$ 1,228
Segment assets	\$ 62,448	\$ 11,960	\$ 22,250	\$ 96,658
Three months ended 3/31/2004 Segments				Consolidated Total
Revenues	\$ 25,586	\$ 6,723		\$ 32,309
Operating profit (loss)	1,249	340	(440)	\$ 1,149
Interest expense, net	(42)	(24)	(453)	\$ (519)
Minority interest			(167)	\$ (167)
Pre-tax income				\$ 463
Segment assets	\$ 54,588	\$ 10,653	\$ 13,097	\$ 78,388

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations****Overview**

The Company operates primarily as a heavy civil construction company through its subsidiary Sterling Houston Holdings in Houston, Texas under the trade name Texas Sterling Construction ( SHH or the Construction Segment ). The Company's distribution business is conducted in Pittsburgh, Pennsylvania under the name Steel City Products ( SCPI or the Distribution Segment ).

**Forward Looking Statements**

From time to time the information provided by the Company or statements made by its employees may fall within the definition of forward-looking statements under the Private Securities Litigation Reform Act of 1995. In particular, statements contained in this Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations, which

**Table of Contents**

are not historical facts (including, but not limited to, statements concerning anticipated sales, contracts, EBITDA and profit levels, customers, backlog and cash flows) are forward-looking statements. Any such statements are subject to risks and uncertainties, including overall economic and market conditions, competitors' and customers' actions, weather conditions and other risks identified in the Company's filings with the Securities and Exchange Commission, any of which could cause actual results to differ materially from those anticipated. Accordingly, such statements should be considered in light of these risks. The Company's actual future results may differ significantly from those stated in any forward-looking statements due to the factors discussed above, as well as the accuracy of the Company's internal estimates of revenue and expense levels. These factors and others are discussed from time to time in the Company's Securities and Exchange Commission filings. Any prediction by the Company of future financial results or other events is only a statement of management's belief at the time the prediction is made. There can be no assurance that any prediction once made will continue thereafter to reflect management's belief, and the Company does not undertake to update predictions.

**Liquidity and Capital Resources**

At SHH, the level of working capital varies principally as a result of changes in the levels of cost and estimated earnings in excess of billings, of billings in excess of cost and estimated earnings, of customer receivables and contract retentions and creditor liabilities, and of the use of the revolving line of credit to finance operations and capital expenditures

At SCPI, the level of working capital needs varies primarily with the amounts of inventory carried, the size and timeliness of payment of receivables from customers and the amount of credit extended by suppliers, all of which can fluctuate seasonally. SCPI's working capital needs not financed by supplier credit have been financed from cash flow and borrowings under its line of credit.

**Financing**

The following is a summary of the Company's long-term debt and lines of credit and should be read in conjunction with Footnote 5 to the Company's Consolidated Financial Statements included in the Annual Report on Form 10-K:

(in thousands)	March 31, 2005	December 31, 2004
Line of credit with a commercial financial corporation under a revolving credit line, maturing May 2007, secured by the equipment at SHH, interest payable monthly at the lender's prime rate, subject to achievement of certain financial targets (5.75% and 5.25%, at March 31, 2005 and December 31, 2004, respectively)	\$ 6,668	\$ 13,329
Line of credit with a commercial financial corporation under a revolving credit line, maturing May 2006, secured by the receivables, inventory and other assets of SCPI, interest payable monthly at the lender's prime rate plus 1%, (6.75% and 6.25%, at March 31, 2005 and December 31, 2004, respectively)	\$ 4,333	\$ 3,625
Management/director notes, maturing December 2009, interest at 12% payable quarterly, along with quarterly principal payments. Principal payments were deferred until June 2005, due to an agreement with NASCIT (see below)	\$ 9,683	\$ 9,693



**Table of Contents**

(in thousands)	March 31, 2005	December 31, 2004
NASCIT note, maturing December 2009, principal and interest at 12% payable quarterly beginning March 31, 2005. Pursuant to an agreement with management/director noteholders (above), and through NASCIT's exercise of its warrants providing proceeds to the Company of approximately \$484,000, NASCIT will receive payment of its entire note in June 2005.	\$ 377	\$ 1,405
Short-term related party note, interest payable monthly at 12%, paid in three installments, January and February, 2005		\$ 250
Mortgage on SHH headquarters, maturing June 2016, principal and interest (at 7.75%) payable monthly	\$ 832	\$ 843
Mortgage on SHH land and facilities, maturing May 2008, principal and interest (at 9.3%) payable monthly	\$ 162	\$ 175
Capital leases for equipment at SCPI, maturities from December 2005 to December 2009	\$ 109	\$ 58
Total	\$ 22,164	\$ 29,379
Less current maturities	(\$ 6,628)	(\$ 6,243)
Long-term debt	\$ 15,536	\$ 23,136

**Cash Flows**

(in thousands)	March 31, 2005	March 31, 2004
Cash and cash equivalents	\$ 1,005	\$ 2,869
Net cash provided by (used in):		
Operating activities	7,090	(834)
Investing activities	(2,836)	(440)
Financing activities	(6,767)	1,378
Capital expenditures	(3,000)	(531)
Working capital	9,362	12,948

For the quarter ended March 31, 2005, the Company's consolidated operations provided cash of \$7.1 million, due to higher levels of trade payables and billings in excess of costs and estimated earnings on uncompleted contracts, due to mobilization payments received on certain large contracts. This was offset by higher levels of contract receivables and accounts receivable and inventories. At the Construction Segment, higher revenues in the first quarter led to an increase in contract receivables. At Distribution, trade receivables were higher due to dating on orders placed at the annual trade show, and there were increases in inventories due to anticipated price increases. In the prior year period, operations used \$834,000 in cash, principally reflecting increases in contracts and accounts receivable, inventories,

and costs and estimated earnings in excess of billings on uncompleted contracts, due to timing adjustments related to certain contracts.

In the quarter ended March 31, 2005, cash used in investing activities increased by \$2.4 million compared with the prior year period, due to higher capital expenditures for construction equipment reflecting the Segment's enlarged contract backlog.

**Table of Contents**

Cash used in financing activities was approximately \$6.8 million in the first quarter due principally to borrowings under SHH's revolving line of credit being \$6.7 million lower at quarter-end than at the beginning of the quarter. This reflected the timing of accounts payable, which were \$8.8 million higher than at the start of the period.

The decrease of \$3.5 million in the level of working capital at the end of the first quarter, compared with such level at the end of the prior year period is primarily the result of the lower level of borrowings under SHH's available line of credit at the end of the quarter.

***Inflation***

Management does not believe that inflation has had a material negative impact on the Company's operations or financial results during recent years. However, increases in oil prices may have an adverse effect on the Construction Segment and recent fluctuations in the price of steel have affected the prices at which the Construction Segment has bid certain contracts, and potential gross profits on contracts. Inflation may also affect prices of products purchased by the Distribution Segment and the prices which it can charge to its customers. In times of increasing inflation, SCPI may increase inventory levels of affected items to help protect its gross margin. This occurred to some degree in the first quarter of 2005.

***Risk Factors***

SHH measures its performance within the construction industry through the bidding process and the number, size and expected profitability of contracts obtained throughout the year. The Company is subject to various risks and uncertainties. Many factors affect the bidding climate, including, but not limited to, fluctuations in the Texas economy, the amount of local, state and federal government funds available for infrastructure upgrade and new construction, as well as the number of bidders in the market and the prices at which they are prepared to bid, which are in turn affected by such bidders' profitability and contract backlogs. Factors outside the bidding climate include: (a) weather conditions, such as precipitation and temperature, which can result in significant variability in quarterly revenues and earnings, particularly in the first and fourth quarters; (b) the availability of bonding, the absence of which would adversely affect the Company's ability to obtain new contracts (although the level of SHH's bonding capacity has not constrained its business in many years); (c) the price of oil products; (d) the price and availability of steel, cement and other construction materials (including, for example, recent market shortages of aggregates and cement), which can significantly fluctuate and impact operating expense; (e) the availability of heavy construction equipment, and (f) the availability of qualified field and supervisory personnel.

The distribution industry has been adversely affected by suppliers that offer products directly to retailers, sidestepping the need for a distributor. SCPI has been able to maintain its presence in the distribution industry by offering new product lines and by competing through product selection, distribution services, order fill rates, short turnaround times and breadth of merchandise offered, but it may not be able to continue to do so.

***Material Changes in Financial Condition***

At March 31, 2005, there had been no material changes in the Company's financial condition since December 31, 2004, as discussed in Item 7 of the Company's Annual Report on Form 10-K for the year ended December 31, 2004.

**Table of Contents**

**Results of Operations**

**Three months ended March 31, 2005 compared with three months ended March 31, 2004**

The Company reported consolidated revenues of \$45.9 million, a 42% increase compared with the first quarter of fiscal 2004. The Company measures segment performance at the operating profit level and certain incentive compensation is measured by the levels of Earnings Before Interest, Taxes, Depreciation and Amortization ( EBITDA ), among other factors. EBITDA for the first quarter was \$3.0 million, an increase of approximately \$0.9 million from fiscal 2004. Results for the Construction Segment and the Distribution Segment are discussed below.

The Company measures its performance principally through its operating profit. In addition to the Company's audited consolidated financial statements presented in accordance with generally accepted accounting principles ( GAAP ), management sometimes uses non-GAAP measures, including Earnings Before Interest, Taxes, Depreciation and Amortization ( EBITDA ) that it believes are appropriate to enhance an overall understanding of the Company's financial performance and future prospects. Non-GAAP measures, which are adjusted to exclude certain costs from the comparable GAAP measures of net income, are considered among the indicators management uses as a basis of evaluating financial performance as well as for forecasting future periods. In addition, the Put price was determined as a multiple of EBITDA, and certain management bonuses are calculated according to EBITDA. For these reasons, management believes the non-GAAP measure of EBITDA can be useful to investors, potential investors and others. Although EBITDA is not a recognized measurement under GAAP, management believes that the presentation of EBITDA is useful to investors because it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in the construction industry. In addition, management believes that EBITDA is useful in evaluating operating performance compared to that of other companies in the industry because the calculation of EBITDA generally eliminates the effects of financings, income taxes and the accounting effects of acquisitions, items that may vary for different companies for reasons unrelated to overall operating performance. EBITDA, as adjusted, has certain material limitations associated with its use as compared to net income. These limitations are primarily due to the exclusion of certain amounts that are material to the Company's consolidated results of operations, as follows:

EBITDA, does not include interest expense. Because the Company has borrowed money in order to finance its operations, interest expense is a necessary element of costs and the Company's ability to generate revenue. Therefore any measure that excludes interest expense or operating lease expense has this material limitation.

EBITDA, does not include income tax expense. Because the payment of taxes is a necessary element of the Company's operations, any measure that excludes income tax expense has this material limitation.

EBITDA, does not include depreciation and amortization expense. Because the Company uses capital assets, depreciation is a necessary element of costs and the Company's ability to generate revenue. Therefore any measure that excludes depreciation and amortization expense has this material limitation.

EBITDA, may differ from the EBITDA calculations of other companies in its industry, limiting its usefulness as a comparative measure, and therefore has this material limitation.

**Table of Contents**

Because of these limitations, EBITDA should not be considered a measure of discretionary cash available to the Company to invest in the growth of its business. We compensate for these limitations by relying primarily on our GAAP results and using EBITDA only supplementally. The presentation of this additional information is not meant to be considered in isolation or as a substitute for financial statements prepared in accordance with GAAP.

	March 31, 2005	March 31, 2004
Consolidated results (in thousands):		
Revenues	\$ 45,949	\$ 32,309
Operating profit	1,776	1,149
Net income	\$ 827	\$ 268
Add back:		
Taxes	401	195
Interest	547	519
Depreciation and amortization	1,255	1,181
EBITDA	\$ 3,030	\$ 2,163

**Construction**

Contract revenues in the first quarter of fiscal 2005 increased compared with the same period in fiscal 2004 by approximately 54%. In the current year, more projects were in progress. In addition, despite higher than average rainfall in January and February, the weather position improved significantly in March so that weather had less of an adverse impact than in the prior year.

Construction Segment gross profit for the quarter was \$3.4 million, or 8.5% of contract revenues, compared with gross profit in the first quarter last year of \$2.7 million, or 10.5% of contract revenues. Certain contracts in progress during the current year period were bid at lower margins in 2003 and 2004 when there was an aggressive bidding climate, and there were losses in the first quarter this year on some small contracts in the Dallas/Fort Worth market.

Operating profit at the Construction Segment increased by approximately \$372,000 principally due to the higher revenues and related gross profits in the first quarter of the current year.

*Distribution*

The sales decrease of \$187,000 at the Distribution Segment was due primarily to lower sales of winter products such as antifreeze, ice melters and snow shovels, as the winter in Distribution's primary markets was unseasonably mild.

Gross profit for Distribution was \$973,000, or 14.9% of sales, compared with gross profit in the prior year of \$947,000, or 14.1% of sales. The increase was due to a higher margin product mix, and to lower sales of lower margin winter products.

The Distribution Segment reported an operating profit of \$397,000 in the first quarter, compared with an operating profit of \$340,000 in the first quarter of the prior year. The increase of \$57,000 was primarily related to the higher gross margins.

*Corporate*

Operating expenses at the corporate level decreased by approximately \$197,000 due primarily to an expense of \$207,000 in the prior year related to variable option expense for option

## **Table of Contents**

grants after June 2000 and before adoption of SFAS 123 in January 2003. In March 2004, the Company discontinued variable option plans.

### *Interest and Taxes*

Interest expense for the quarter ended March 31, 2005 increased by \$28,000 compared with the first quarter of the prior year, due to the debt issued in December 2004 in connection with the purchase of the minority interest of SHH.

The Company's federal income taxes are largely sheltered through the use of net operating loss carryforwards. Income tax expense is recorded at the expected rate of 34% and increased by \$206,000 in the first quarter of fiscal 2005 compared with the prior year due to the increased profits.

### **Company Website**

The Company maintains a website at [www.sterlingconstructionco.com](http://www.sterlingconstructionco.com). The Company makes available free of charge on or through its website, access to its latest Annual Report on Form 10-K, recent Quarterly Reports on Form 10-Q, any amendments to those filings, recent press releases, its Code of Ethics and Audit Committee Charter, together with other filings related to shareholdings.

### **Item 3. Qualitative and Quantitative Disclosure about Market Risk**

The Company is exposed to certain market risks from transactions that are entered into during the normal course of business. Sterling's primary market risk exposure is related to changes in interest rates. The Company manages its interest rate risk by balancing in part its exposure to fixed and variable interest rates while attempting to minimize its interest costs.

Financial derivatives are used as part of the overall risk management strategy. These instruments are used to manage risk related to changes in interest rates. The Company's portfolio of derivative financial instruments consists of interest rate swap agreements, which are used to convert variable interest rate obligations to fixed interest rate obligations, thereby reducing the exposure to increases in interest rates. Amounts paid or received under interest rate swap agreements are accrued as interest rates fluctuate with the offset recorded in interest expense.

An increase of 1% in the market rate of interest would have increased the Company's interest expense for the three months ended March 31, 2005 by approximately \$11,000.

The Company applies SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities* pursuant to which the Company's interest rate swaps have not been designated as hedging instruments; therefore changes in fair value are recognized in current earnings.

Because the Company derives no revenues from foreign countries and has no obligations in foreign currency, it experiences no direct foreign currency exchange rate risk. However, prices of certain raw materials and consumables, such as oil and steel, may be affected by currency fluctuations.

### **Item 4. Controls and Procedures**

#### *Evaluation of Disclosure Controls and Procedures*

The Company maintains disclosure controls and procedures, as that phrase is defined in Rules 13a-14 and 15d-14 of the Securities Exchange Act of 1934 (the Exchange Act), that

**Table of Contents**

are designed to ensure that information required to be disclosed in the Company's reports, filed pursuant to the Exchange Act, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer, its President and its Chief Financial Officer, as appropriate, to allow timely decisions regarding the required disclosures. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and management necessarily is required to apply its judgment in evaluating the cost benefit relationship of possible controls and procedures.

The Company's Chief Executive Officer and Chief Financial Officer (its principal executive officer and principal financial officer, respectively) have evaluated the effectiveness of the Company's disclosure controls and procedures as of March 31, 2005. Based on their evaluation, the principal executive officer and principal financial officer concluded that the Company's controls and procedures are effective.

*Changes in Internal Controls*

The Company reviewed its internal controls in the first quarter of fiscal 2005 to implement a formal loan review process to ensure that debt is properly classified in the financial statements.

**PART II OTHER INFORMATION**

Item 1. Legal Proceedings

There are no material legal proceedings outstanding against the Company.

Item 2. Changes in Securities and Use of Proceeds

None

Item 3. Defaults upon Senior Securities

None

Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders during the quarter for which this report is filed.

Item 5. Other Information

None

Item 6. Exhibits

(a) Exhibits

\*31.1 Certification of Patrick T. Manning, Chief Executive Officer pursuant to Exchange Act Rule 13a-14(a)

\*31.2 Certification of Maarten D. Hemsley, Chief Financial Officer, pursuant to Exchange Act Rule 13a-14(a)

\*32.0 Certification of Patrick T. Manning, Chief Executive Officer and Maarten D. Hemsley, Chief Financial Officer pursuant to 18 U.S.C. Section 1350 (Section 906 of the Sarbanes-Oxley Act of 2002)

\* filed herewith

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**STERLING CONSTRUCTION COMPANY,  
INC.**

Date: November 16, 2005

By: /s/ Patrick T. Manning.

Patrick T. Manning.  
Chief Executive Officer

Date: November 16, 2005

By: /s/ Maarten D. Hemsley

Maarten D. Hemsley  
Chief Financial Officer