

CYANOTECH CORP  
Form 10-Q  
February 12, 2015

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For Quarterly Period Ended December 31, 2014**

**Or**

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the Transition Period From                      to**

**Commission File Number 0-14602**

**CYANOTECH CORPORATION**

(Exact name of registrant as specified in its charter)

**NEVADA**

(State or other jurisdiction of incorporation or organization)

**91-1206026**

(IRS Employer Identification Number)

**73-4460 Queen Kaahumanu Hwy. #102, Kailua-Kona, HI 96740**

(Address of principal executive offices)

**(808) 326-1353**

(Registrant's telephone number)

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act of 1934 during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes No

Number of common shares outstanding as of February 10, 2015:

<b>Title of Class</b>	<b>Shares Outstanding</b>
Common stock - \$0.02 par value	5,552,999

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CYANOTECH CORPORATION

FORM 10-Q

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**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements** (Unaudited)

## CYANOTECH CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands except par value and number of shares)

(Unaudited)

	<b>December 31, 2014</b>	<b>March 31, 2014</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$2,541	\$4,312
Accounts receivable, net of allowance for doubtful accounts of \$6 at December 31, 2014 and \$6 at March 31, 2014	3,804	3,347
Inventories, net	6,540	4,876
Deferred tax assets	216	216
Prepaid expenses and other current assets	406	339
Total current assets	13,507	13,090
Equipment and leasehold improvements, net	13,957	11,826
Restricted cash	561	1,368
Deferred tax assets	3,095	3,124
Other assets	805	902
Total assets	\$31,925	\$30,310
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current maturities of long-term debt	\$209	\$204
Customer deposits	46	30
Accounts payable	3,835	3,184
Accrued expenses	1,043	774
Total current liabilities	5,133	4,192
Long-term debt, excluding current maturities	5,103	5,263
Deferred rent	7	8
Total liabilities	10,243	9,463

Commitments and contingencies

Stockholders' equity:

Common stock of \$0.02 par value, shares authorized 50,000,000; 5,552,999 shares issued and outstanding at December 31, 2014 and 5,488,038 shares at March 31, 2014	111	110
Additional paid-in capital	30,646	29,891
Accumulated deficit	(9,075 )	(9,154 )
Total stockholders' equity	21,682	20,847
Total liabilities and stockholders' equity	\$31,925	\$30,310

See accompanying Notes to Condensed Consolidated Financial Statements.

## CYANOTECH CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share amounts)

(Unaudited)

	<b>Three Months Ended December 31, 2014 2013</b>		<b>Nine Months Ended December 31, 2014 2013</b>	
NET SALES	\$ 8, 842	\$7,438	\$24,968	\$21,646
COST OF SALES	4,489	4,293	13,371	12,656
Gross profit	4,353	3,145	11,597	8,990
<b>OPERATING EXPENSES:</b>				
General and administrative	1,829	1,685	6,746	4,502
Sales and marketing	1,473	1,011	4,169	3,195
Research and development	155	108	376	394
Loss on disposal of equipment and leasehold improvements	113	19	126	45
Total operating expenses	3,570	2,823	11,417	8,136
Income from operations	783	322	180	854
Interest expense, net	(23 )	(29 )	(71 )	(90 )
Income before income tax	760	293	109	764
<b>INCOME TAX EXPENSE</b>	456	257	30	592
<b>NET INCOME</b>	<b>\$304</b>	<b>\$36</b>	<b>\$79</b>	<b>\$172</b>
<b>NET INCOME PER SHARE:</b>				
Basic	\$0.05	\$0.01	\$0.01	\$0.03
Diluted	\$0.05	\$0.01	\$0.01	\$0.03
<b>SHARES USED IN CALCULATION OF NET INCOME PER SHARE:</b>				
Basic	5,533	5,486	5,505	5,475
Diluted	5,779	5,659	5,704	5,656

See accompanying Notes to Condensed Consolidated Financial Statements.





## CYANOTECH CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

(Unaudited)

	<b>Nine Months Ended December 31, 2014    2013</b>	
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$79	\$172
Adjustments to reconcile net income to net cash provided by operating activities:		
Loss on disposal of equipment and leasehold improvements	126	46
Depreciation and amortization	925	784
Amortization of debt issue costs and other assets	35	32
Share based compensation expense	584	589
Reduction of inventory reserve	(1 )	(3 )
Deferred income tax provision	29	395
Net (increase) decrease in assets:		
Accounts receivable	(457 )	(736 )
Inventories	(1,663)	(1,539)
Prepaid expenses and other assets	(5 )	(266 )
Net increase (decrease) in liabilities:		
Customer deposits	16	27
Accounts payable	651	585
Accrued expenses	269	(41 )
Deferred rent	(1 )	(3 )
Net cash provided by operating activities	587	42
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Proceeds from restricted cash	807	1,509
Investment in equipment and leasehold improvements	(3,185)	(3,362)
Net cash used in investing activities	(2,378)	(1,853)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Principal payments on long-term debt	(153 )	(78 )
Proceeds from stock options exercised	173	35
Net cash provided by (used in) financing activities	20	(43 )
Net decrease in cash and cash equivalents	(1,771)	(1,854)
Cash and cash equivalents at beginning of period	4,312	4,364

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Cash and cash equivalents at end of period	\$2,541	\$2,510
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SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:

Cash paid during the period for:

Interest	\$221	\$229
Income taxes	\$—	\$118

See accompanying Notes to Condensed Consolidated Financial Statements.

CYANOTECH CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2014

(Unaudited)

**1. BASIS OF PRESENTATION**

The accompanying condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information pursuant to the instructions to Form 10-Q and Regulation S-X of the Securities and Exchange Commission (SEC). These interim condensed consolidated financial statements are unaudited and, in the opinion of management, include all adjustments (consisting of normal recurring adjustments and accruals) necessary to present fairly the Condensed Consolidated Balance Sheets, Condensed Consolidated Statements of Operations, and Condensed Consolidated Statements of Cash Flows for the periods presented in accordance with GAAP. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. The results of operations for the interim periods are not necessarily indicative of the results to be expected for the full fiscal year. The Condensed Consolidated Balance Sheet as of March 31, 2014 was derived from the audited financial statements. These condensed consolidated financial statements and notes should be read in conjunction with the Company’s audited consolidated financial statements for the year ended March 31, 2014, contained in the Company’s annual report on Form 10-K as filed with the SEC on June 27, 2014.

The accompanying condensed consolidated financial statements include the accounts of Cyanotech Corporation and its wholly owned subsidiary, Nutrex Hawaii, Inc. (“Nutrex Hawaii” or “Nutrex”, collectively the “Company”). All significant intercompany balances and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosures of any contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the periods reported. Management reviews these estimates and assumptions periodically and reflects the effect of revisions in the period that they are determined to be necessary. Actual results could differ from those estimates and assumptions.

*Recent Accounting Pronouncements*

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers", which will supersede most existing U.S. GAAP revenue recognition guidance. This new standard requires an entity to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods or services. In addition, ASU 2014-09 contains expanded disclosure requirements relating to the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. ASU 2014-09 is effective for fiscal periods beginning after December 15, 2016 and permits the use of either the full retrospective or cumulative effect transition method. Early adoption is not permitted. We have not yet selected a transition method and are evaluating the impact that this new standard will have on our consolidated financial statements.

## 2. INVENTORIES

Inventories are stated at the lower of cost or market. Cost is determined by the first-in, first-out method. Inventories consist of the following:

	<b>December</b>	<b>March</b>
	<b>31,</b>	<b>31,</b>
	<b>2014</b>	<b>2014</b>
	<b>(in thousands)</b>	
Raw materials	\$684	\$1,235
Work in process	1,610	1,407
Finished goods(1)	3,980	1,953
Supplies	266	281
	<b>\$6,540</b>	<b>\$4,876</b>

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(1) Net of reserve for obsolescence of \$5,000 and \$6,000 at December 31, 2014 and March 31, 2014, respectively.

The Company recognizes abnormal production costs, including fixed cost variances from normal production capacity, as an expense in the period incurred. There were \$196,000 of abnormal production costs charged to cost of sales for the three months ended December 31, 2014 and \$277,000 of abnormal production costs charged to cost of sales for the nine months ended December 31, 2014. There were \$44,000 of abnormal production costs charged to cost of sales for the three and nine months ended December 31, 2013.

### 3. EQUIPMENT AND LEASEHOLD IMPROVEMENTS, NET

Equipment and leasehold improvements are stated at cost. Depreciation and amortization are provided using the straight-line method over the estimated useful lives for equipment and furniture and fixtures, or the shorter of the land lease term or estimated useful lives for leasehold improvements as follows:

Equipment (in years)	3 to	10
Furniture and fixtures (in years)	3 to	7
Leasehold improvements (in years)	10 to	25

Equipment and leasehold improvements consist of the following:

	<b>December 31,</b>	<b>March 31,</b>
	<b>2014</b>	<b>2014</b>
	<b>(in thousands)</b>	
Equipment	\$9,629	\$8,840
Leasehold improvements	10,006	9,756
Furniture and fixtures	298	291
	19,933	18,887
Less accumulated depreciation and amortization	(12,232)	(11,393)
Construction-in-progress	6,256	4,332
Equipment and leasehold improvements, net	\$13,957	\$11,826

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of such assets may not be recoverable. Recoverability of these assets is measured by a comparison of the carrying amount to forecasted undiscounted future cash flows expected to be generated by the asset. If the carrying amount exceeds its estimated future cash flows, then an impairment charge is recognized to the extent that the carrying amount exceeds the asset's fair value. Management has determined no asset impairment existed as of December 31, 2014. The Company recognized a loss on disposal of assets in the amount of \$113,000 and \$126,000 for the three and nine months ended December 31, 2014, respectively. The Company recognized a loss on disposal of assets in the amount of \$19,000 and \$45,000 for the three and nine months ended December 31, 2013, respectively.

The Company has capitalized \$58,000 and \$170,000 of interest for the three and nine months ended December 31, 2014, respectively. \$50,000 and \$148,000 of interest was capitalized for the three and nine month period ended December 31, 2013.

**4. ACCRUED EXPENSES**

Accrued expenses consist of the following:

	<b>December</b>	<b>March</b>
	<b>31,</b>	<b>31,</b>
	<b>2014</b>	<b>2014</b>
	<b>(in thousands)</b>	
Wages and profit sharing	\$ 713	\$ 582
Customer rebates	107	55
Other expenses	223	137
	<b>\$ 1,043</b>	<b>\$ 774</b>

**5. LONG-TERM DEBT**

Long-term debt consists of the following:

	<b>December</b>	<b>March</b>
	<b>31,</b>	<b>31,</b>
	<b>2014</b>	<b>2014</b>
	<b>(in thousands)</b>	
Term loans	\$ 5,312	\$ 5,467
Less current maturities	( 209 )	( 204 )
Long-term debt, excluding current maturities	<b>\$ 5,103</b>	<b>\$ 5,263</b>

*Term Loan Agreements*

The Company executed a loan agreement with a lender providing for \$5,500,000 in aggregate credit facilities (the "Loan") secured by substantially all the Company's assets, pursuant to a Term Loan Agreement dated August 14, 2012 (the "Loan Agreement"). The Loan Agreement is evidenced by promissory notes in the amounts of \$2,250,000 and \$3,250,000, the repayment of which is partially guaranteed under the provisions of a United States Department of Agriculture ("USDA") Rural Development Guarantee program (the "Guarantees"). The proceeds of the Loan will be used to acquire new processing equipment and leasehold improvements at its Kona, Hawaii facility.

The provisions of the Loan require the payment of interest only for the first 12 months of the term; thereafter, and until its maturity on August 14, 2032, the obligation fully amortizes over nineteen (19) years. Interest on the Loan accrues on the outstanding principal balance at an annual variable rate equal to the published Wall Street Journal prime rate (3.25% at December 31, 2014) plus 1.0% and is adjustable on the first day of each calendar quarter and fixed for that quarter. At no time shall the annual interest rate be less than 5.50%. The Loan has a prepayment penalty of 5% for any prepayment made prior to the first anniversary of the date of the Loan Agreement, which penalty is reduced by 1% each year thereafter until the fifth anniversary of such date, after which there is no prepayment penalty. The balance under this Loan was \$5,283,000 at December 31, 2014. Proceeds from the Loan are classified as restricted cash until drawn upon to acquire new processing equipment and leasehold improvements.

The Loan includes a one-time origination and guaranty fee totaling \$214,500 and an annual renewal fee payable in the amount of 0.25% of the USDA guaranteed portion of the outstanding principal balance as of December 31 of each year, beginning December 31, 2012. The USDA has guaranteed 80% of all amounts owing under the Loan. The Company is subject to financial covenants and customary affirmative and negative covenants. The Company was in compliance with these financial covenants at December 31, 2014.

The Company has three equipment loans with John Deere credit providing for \$103,000 in equipment financing; these loans are payable in 48 equal monthly principal payments. At December 31, 2014 and March 31, 2014, the total outstanding combined balance was approximately \$22,000 and \$42,000, respectively. The equipment loans mature at various dates between May 2015 and June 2016. The loans are at a 0% rate of interest and are net of unamortized discount of \$1,000 and \$1,000 at December 31, 2014 and March 31, 2014, respectively.

In September 2011, the Company executed a Term Loan Agreement with Nissan Motor Acceptance Corporation providing for \$23,000 in equipment financing, secured by the equipment. The Term Loan has a maturity date of September 13, 2016 and is payable in 60 equal monthly principal payments. The interest rate under this Term Loan is 0%. Imputed interest at a rate of 2% (cash discount offered by seller) has been recorded and is being amortized as interest over the term of the loan. The balance outstanding under the Term Loan was \$8,000 and \$12,000 at December 31, 2014 and March 31, 2014, respectively, less the unamortized discount of \$200 and \$300 at December 31, 2014 and March 31, 2014, respectively.

Future principal payments under the term loan and capital lease agreements as of December 31, 2014 are as follows:

<b>Payments Due</b>	<b>(in thousands)</b>
Next 12 Months	\$ 209
Year 2	203
Year 3	207
Year 4	219
Year 5	231
Thereafter	4,243
Total principal payments	\$ 5,312

## **6. LEASES**

The Company leases facilities, equipment and land under operating leases expiring through 2035. The land lease provides for contingent rentals in excess of minimum rental commitments based on a percentage of the Company's sales. Management has accrued for the estimated contingent rent as of December 31, 2014.



Future minimum lease payments under all non-cancelable operating leases at December 31, 2014 are as follows:

<b>Payments Due</b>	<b>(in thousands)</b>
Next 12 Months	\$ 455
Year 2	415
Year 3	406
Year 4	401
Year 5	404
Thereafter	4,823
Total minimum lease payments	\$ 6,904

## 7. COMMITMENTS AND CONTINGENCIES

On September 12, 2012, the Company entered into an agreement with ThyssenKrupp Industrial Solutions (USA), Inc. (“TKIS”), formerly Uhde Corporation of America, for the purchase of supercritical carbon dioxide extraction equipment to be used in the processing of its natural astaxanthin (“Equipment”). Pursuant to the terms of the agreement, TKIS will build, ship and provide assistance in installing the Equipment. The Equipment, which was originally scheduled for delivery approximately 14 months from the date of the agreement, was delivered in the third quarter of this fiscal year. The Company will pay TKIS an aggregate of \$3,222,000 for the equipment and services, of which \$323,000 remains unpaid as of December 31, 2014. Progress payments through December 31, 2014 of \$2,899,000 have been classified in construction in progress in the consolidated balance sheet.

The Company is subject to legal proceedings and claims from time to time in the ordinary course of business. Although management cannot predict with certainty the ultimate resolution of legal proceedings and claims asserted against the Company, management does not believe that any currently pending legal proceeding to which the Company is a party is likely to have a material adverse effect on its business, results of operations, cash flows or financial condition.

We previously disclosed the negative effect of the legal costs of one pending patent lawsuit against the Company and a related administrative proceeding initiated by the Company to challenge the validity of the patent which is the subject of the lawsuit.<sup>1</sup> Our legal costs grew significantly in the first quarter of this fiscal year due to costs related to development of reports by our medical and economic experts, the extension of discovery and deposition deadlines, and costs related to preparation for the oral hearing with the Patent Trial and Appeal Board (“PTAB”) on our *Inter Partes* Review (see *Risk Factors*, pages 14-15, and discussion of increase in *Operating Expenses*, page 16).

Patent litigation and *Inter Partes* Review matters :

On June 29, 2012, U.S.Nutraceuticals LLC, d/b/a Valensa International [“ **Valensa** ”] and The Board of Trustees of the University of Illinois [the “ **Patent Owner** ”] filed a lawsuit against Cyanotech Corporation and Nutrex Hawaii, Inc. in the U.S. District Court for the Middle District of Florida, Ocala Division (the “ **Litigation** ”) primarily alleging infringement of U.S. patent no. 5,527,533 <sup>2</sup> (the “ **'533 Patent** ” or “ **Patent** ”).

In an effort by the Company to accelerate a determination of the invalidity of the '533 Patent, the Company petitioned the **PTAB** of the U. S. Patent and Trademark Office on June 28 and 29, 2013 to conduct an administrative review of the validity of the '533 Patent, as challenged in our Petition; PTAB instituted an *Inter Partes* Review of 18 of the 27 Claims within the '533 Patent on December 19, 2013 (“ **IPR** ”). The Patent Owner is the respondent in the IPR.

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<sup>1</sup>Form 10-K, Item 3 – Legal Proceedings, dated March 31, 2014 (filed June 27, 2014), Form 8-K, Item 8.01 – Other Events, dated June 30, 2013 (filed August 26, 2013); and Forms 10-Q for the quarter ended September 30, 2013 (see Item 2 – Management’s Discussion and Analysis, *Operating Expenses*, page 16); and Form 10-Q/A (filed February 14, 2014) for the quarter ended December 31, 2013 (see Item 2 – Management’s Discussion and Analysis, *Operating Expenses*, page 16).

On December 17, 2014 all existing litigation and administrative proceedings between the Company and U.S. Nutraceuticals LLC d/b/a Valensa International and The Board of Trustees of the University of Illinois were amicably resolved. The tentative resolution was reported on a Form 10-Q/A filed November 13, 2014. In Reports covering periods beginning in Fiscal 2013 the Company had disclosed significant increases in legal expenditures as a component of general and administrative expenses due to pending litigation<sup>2</sup> and administrative proceedings<sup>3</sup>. The Company also stated in those prior Reports that it did not believe that the ultimate resolution of pending legal proceedings was likely to have a material adverse effect on the Company's business, results of operations, cash flows or financial condition. All litigation and related administrative proceedings involving the Company are being, or have already been, dismissed with prejudice or otherwise effectively terminated. [See Form 8-K, Item 801 – Other Events dated December 17, 2014 (filed December 19, 2014)].

## **8. SHARE-BASED COMPENSATION**

The Company accounts for share-based payment arrangements using fair value. If an award vests or becomes exercisable based on the achievement of a condition other than service, such as for meeting certain performance or market conditions, the award is classified as a liability. Liability-classified awards are remeasured to fair value at each balance sheet date until the award is settled. The Company currently has no liability-classified awards. Equity-classified awards, including grants of employee stock options, are measured at the grant-date fair value of the award and are not subsequently remeasured unless an award is modified. The cost of equity-classified awards is recognized in the statement of operations over the period during which an employee is required to provide the service in exchange for the award, or the vesting period. All of the Company's stock options are service-based awards, and because the Company's stock options are "plain vanilla," as defined by the U.S. Securities and Exchange Commission in Staff Accounting Bulletin No. 107, they are reflected only in equity and compensation expense accounts.

As of December 31, 2014, the Company had three equity-based compensation plans: the Independent Director Stock Option and Restricted Stock Grant Plan (the "2014 Directors Plan"); the 2005 Stock Option Plan (the "2005 Plan"); and the 2004 Independent Director Stock Option and Stock Grant Plan (the "2004 Directors Plan"). The Company's equity based compensation plans provide for the awarding of stock options and shares of restricted common stock for eligible employees, certain outside consultants and independent directors.

On August 28, 2014, the Company's shareholders approved the 2014 Directors Plan. This plan authorizes the Board of Directors to provide additional incentive to the Company's independent directors through equity based compensation in the form of stock options and restricted stock. Awards under the 2014 Directors Plan are limited to the authorized amount of 350,000 shares. As of December 31, 2014, there were 333,439 shares available for grant under the 2014 Directors Plan.

Under the 2005 Plan, eligible employees and certain independent consultants may be granted options to purchase shares of the Company's common stock. The shares issuable under the 2005 Plan will either be shares of the

Company's authorized but previously unissued common stock or shares reacquired by the Company, including shares purchased on the open market. As of December 31, 2014, there were 397,818 options available for grant under the 2005 Plan.

The 2004 Directors Plan was terminated on August 28, 2014. As a result, no additional awards will be issued under this plan

The following table presents shares authorized, available for future grant and outstanding under each of the Company's plans:

	<b>As of December 31, 2014</b>		
	<b>Authorized</b>	<b>Available</b>	<b>Outstanding</b>
2014 Plan	350,000	333,439	—
2005 Plan	2,075,000	397,818	1,434,016
2004 Directors Plan	—	—	12,000
Total	2,425,000	731,257	1,446,016

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<sup>2</sup> See: U.S. District Court for the Middle District of Florida, Case No. 5:12-cv-366 and Case No. 5:12-cv-266, the public files for which are available at [www.pacer.gov](http://www.pacer.gov) by referencing the Middle District of Florida and the specific Case No. 5:12 CV 366 and Case No. 5:12 CV 266; access is subject to government charges for access.

<sup>3</sup> See: PTAB public files for this IPR at <https://ptabtrials.uspto.gov/> by entering "5527533" in the block for "Patent Number" and clicking "Search."

All stock option grants made under equity-based compensation plans were issued at exercise prices no less than the Company's closing stock price on the date of grant. Options under the 2005 Plan and 2014 Directors Plan were determined by the Board of Directors or the Stock Option and Compensation Committee of the Board in accordance with the provisions of the respective plans. The terms of each option grant include vesting, exercise, and other conditions are set forth in a Stock Option Agreement evidencing each grant. No option can have a life in excess of ten (10) years. The Company records compensation expense for employee stock options based on the estimated fair value of the options on the date of grant using the Black-Scholes option-pricing model. The model requires various assumptions, including a risk-free interest rate, the expected term of the options, the expected stock price volatility over the expected term of the options and the expected dividend yield. Compensation expense for employee stock options is recognized ratably over the vesting term. Compensation expense recognized for options issued under the 2005 Plan was \$153,000 and \$506,000 for the three and nine months ended December 31, 2014, respectively. Compensation expense recognized for options issued under the 2005 Plan was \$181,000 and \$535,000 for the three and nine months ended December 31, 2013, respectively. Compensation expense recognized for restricted stock issued under the 2014 Directors Plan was \$0 and \$78,000 for the three and nine months ended December 31, 2014, respectively. Compensation expense recognized for restricted stock and options issued under the 2004 Directors Plan was \$2,000 and \$54,000 for the three and nine months ended December 31, 2013, respectively. All share-based compensation has been classified as general and administrative expense.

A summary of option activity under the Company's stock plans for the nine months ended December 31, 2014 is presented below:

Option Activity	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (in Years)	Aggregate Intrinsic Value
Outstanding at March 31, 2014	1,469,306	\$ 4.04	7.3	\$2,034,303
Granted	45,000	4.72	—	—
Exercised	(48,400 )	3.56	—	109,693
Forfeited or expired	(19,890 )	\$ 4.21	—	17,758
Outstanding at December 31, 2014	1,446,016	\$ 4.08	6.7	\$4,141,848
Exercisable at December 31, 2014	722,600	\$ 3.71	6.3	\$2,330,874

The aggregate intrinsic value as of December 31, 2014 in the table above is before applicable income taxes and represents the excess amount over the exercise price optionees would have received if all options had been exercised on the last business day of the period indicated, based on the Company's closing stock price of \$6.93 for such day.

A summary of the Company's non-vested options for the nine months ended December 31, 2014 is presented below:

<b>Nonvested Options</b>	<b>Shares</b>	<b>Weighted Average Grant-Date Fair Value</b>
Nonvested at March 31, 2014	851,066	\$ 3.22
Granted	45,000	2.73
Vested	(16,080 )	3.14
Forfeited or expired	(156,570)	3.16
Nonvested at December 31, 2014	723,416	\$ 3.20

The following table summarizes the weighted average characteristics of outstanding stock options as of December 31, 2014:

<b>Range of Exercise Prices</b>	<b>Outstanding Options</b>			<b>Exercisable Options</b>	
	<b>Number of Shares</b>	<b>Remaining Life (Years)</b>	<b>Weighted Average Price</b>	<b>Number of Shares</b>	<b>Weighted Average Price</b>
\$1.60 - 3.70	400,880	5.7	\$ 2.93	400,880	\$ 2.93
\$3.71 - 4.42	701,136	6.7	3.82	189,220	3.82
\$4.43 - 5.40	117,500	8.3	4.96	41,000	5.18
\$5.41 - 7.08	226,500	7.6	6.41	91,500	6.23
Total stock options	1,446,016	6.7	\$ 4.08	722,600	\$ 3.71

There were no stock options or restricted shares granted during the three months ended December 31, 2014. There were 45,000 stock options and 16,561 restricted shares granted during the nine months ended December 31, 2014. There were 6,000 stock options and 9,000 restricted shares granted during the three and nine months ended December 31, 2013. The value assumptions related to options granted during the nine months ended December 31, 2014 were as follows:

	<b>2014</b>
Exercise Price:	\$4.72
Volatility:	63.98%
Risk Free Rate:	1.74%
Vesting Period (in years):	3
Forfeiture Rate:	4.51%
Expected Life (in years):	5.73
Dividend Rate:	0%

As of December 31, 2014, total unrecognized share-based compensation expense related to all unvested stock options was \$1,649,000 which is expected to be expensed over a weighted average period of 3.0 years.

## **9. INCOME TAXES**

We utilize our estimated annual effective tax rate to determine our provision (benefit) for income taxes for interim periods. The income tax provision (benefit) is computed by taking the estimated annual effective tax rate and multiplying it by the year to date pre-tax book income (loss). We recorded income tax expense of \$456,000 and \$257,000 for the three months ended December 31, 2014 and 2013, respectively. Our effective tax rate was 60.0% and 87.7% for the quarters ended December 31, 2014 and 2013, respectively. We recorded an income tax expense of \$30,000 and \$592,000 for the nine months ended December 31, 2014 and 2013, respectively. Our effective tax rate was 27.5% and 77.5% for the nine months ended December 31, 2014 and 2013, respectively.

The effective tax rate for the three and nine months ended December 31, 2014 differs from the statutory rate of 34% as a result of the state taxes (net of federal benefit) and permanent differences.

The Company is subject to taxation in the United States and two state jurisdictions. The preparation of tax returns requires management to interpret the applicable tax laws and regulations in effect in such jurisdictions, which could affect the amount of tax paid by the Company. Management, in consultation with its tax advisors, files its tax returns based on interpretations that are believed to be reasonable under the circumstances. The income tax returns, however, are subject to routine reviews by the various taxing authorities. As part of these reviews, a taxing authority may disagree with respect to the tax positions taken by management (“uncertain tax positions”) and therefore may require the

Company to pay additional taxes. Management evaluates the requirement for additional tax accruals, including interest and penalties, which the Company could incur as a result of the ultimate resolution of its uncertain tax positions. Management reviews and updates the accrual for uncertain tax positions as more definitive information becomes available from taxing authorities, completion of tax audits, expiration of statute of limitations, or upon occurrence of other events.

As of December 31, 2014, there was no liability for income tax associated with unrecognized tax benefits. The Company recognizes accrued interest related to unrecognized tax benefits as well as any related penalties in interest income or expense in its consolidated condensed statements of operations, which is consistent with the recognition of these items in prior reporting periods.

With few exceptions, the Company is no longer subject to U.S. federal, state, local, and non-U.S. income tax examination by tax authorities for tax years before 2009.

## **10. EARNINGS PER SHARE**

Basic earnings per share is computed on the basis of the weighted average number of common shares outstanding. Diluted earnings per share is computed on the basis of the weighted average number of common shares outstanding plus the potentially dilutive effect of outstanding stock options using the “treasury stock” method.



Reconciliations between the numerator and the denominator of the basic and diluted earnings per share computations for the three months ended December 31, 2014 and 2013 are as follows:

	<b>Three Months Ended December 31, 2014</b>		
	<b>Net Income</b>	<b>Shares</b>	<b>Per Share</b>
	<b>(Numerator)</b>		<b>Amount</b>
	<b>(in thousands)</b>		
Basic income per share	\$304	5,533	\$ 0.05
Effect of dilutive securities—Common stock options	—	246	—
Diluted income per share	\$304	5,779	\$ 0.05

	<b>Three Months Ended December 31, 2013</b>		
	<b>Net Income</b>	<b>Shares</b>	<b>Per Share</b>
	<b>(Numerator)</b>		<b>Amount</b>
	<b>(in thousands)</b>		
Basic income per share	\$36	5,486	\$ 0.01
Effect of dilutive securities — Common stock options	—	173	—
Diluted income per share	\$36	5,659	\$ 0.01

Reconciliations between the numerator and the denominator of the basic and diluted earnings per share computations for the nine months ended December 31, 2014 and 2013 are as follows:

	<b>Nine Months Ended December 31, 2014</b>		
	<b>Net Income</b>	<b>Shares</b>	<b>Per Share</b>
	<b>(Numerator)</b>		<b>Amount</b>
	<b>(in thousands)</b>		
Basic income per share	\$79	5,505	\$ 0.01
Effect of dilutive securities—Common stock options	—	199	—
Diluted income per share	\$79	5,704	\$ 0.01

	<b>Nine Months Ended December 31, 2013</b>		
	<b>Net Income</b>	<b>Shares</b>	<b>Per Share</b>

	<b>(Numerator)</b>		<b>Amount</b>
	<b>(in thousands)</b>		
Basic income per share	\$172	5,475	\$ 0.03
Effect of dilutive securities — Common stock options	—	181	—
Diluted income per share	\$172	5,656	\$ 0.03

Basic and diluted loss per share are the same in periods of a net loss, because common share equivalents are anti-dilutive when a net loss is recorded. Diluted earnings per share does not include the impact of common stock options totaling 636,416 and 680,142 for the three months ended December 31, 2014 and 2013, respectively, and 565,416 and 725,142 for the nine months ended December 31, 2014 and 2013, respectively, as the effect of their inclusion would be anti-dilutive.

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

### FORWARD-LOOKING STATEMENTS

This Report and other presentations made by Cyanotech Corporation (“CYAN”) and its subsidiary contain “forward-looking statements,” which include statements that are predictive in nature, depend upon or refer to future events or conditions, and usually include words such as “expects,” “anticipates,” “intends,” “plan,” “believes,” “predicts”, “estimates” or similar expressions. In addition, any statement concerning future financial performance, ongoing business strategies or prospects and possible future actions are also forward-looking statements. Forward-looking statements are based upon current expectations and projections about future events and are subject to risks, uncertainties and the accuracy of assumptions concerning CYAN and its subsidiary (collectively, the “Company”), the performance of the industry in which CYAN does business, and economic and market factors, among other things. **These forward-looking statements are not guarantees of future performance. You should not place undue reliance on forward-looking statements.**

Forward-looking statements speak only as of the date of the Report, presentation or filing in which they are made. Except to the extent required by the Federal Securities Laws, we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Our forward-looking statements in this Report include, but are not limited to:

Statements relating to our business strategy;

Statements relating to our business objectives; and

Expectations concerning future operations, profitability, liquidity and financial resources.

These forward-looking statements are subject to risk, uncertainties and assumptions about us and our operations that are subject to change based on various important factors, some of which are beyond our control. The following factors, among others, could cause our financial performance to differ significantly from the goals, plans, objectives, intentions and expectations expressed in our forward-looking statements:

Environmental restrictions, soil and water conditions, levels of sunlight and seasonal weather patterns, particularly heavy rain, wind and other hazards;

Consumer perception of our products due to adverse scientific research or findings, publicity regarding nutritional supplements, litigation, regulatory investigations or other events, conditions and circumstances involving the Company which receive national media coverage;

The effects of competition, including tactics and locations of competitors and operating and market competition;

Demand for our products, the quantities and qualities thereof available for sale and levels of customer satisfaction, including significant unforeseen fluctuations in global demand for products similar to our products;

Our dependence on the experience, continuity and competence of our executive officers and other key employees;

The added risks associated with the current local, national and world economic crises, including but not limited to, the volatility of crude oil prices, inflation and currency fluctuations;

Changes in domestic and/or foreign laws, regulations or standards, affecting nutraceutical products or our methods of operation;

Access to available and reasonable financing on a timely basis;

Changes in laws, corporate governance requirements and tax rates, regulations, accounting standards and the application to us or the nutritional products industry of new decisions by courts, regulators or other government authorities;

The risk associated with the geographic concentration of our business;

Acts of war, terrorist incidents or natural disasters; and

Other risks or uncertainties described elsewhere in this Report and in other periodic reports previously and subsequently filed by us with the Securities and Exchange Commission.

**Overview:**

We are a world leader in the production of high value natural products derived from microalgae. Incorporated in 1983, we are guided by the principle of providing beneficial, quality microalgal products for health and human nutrition in a sustainable, reliable and environmentally sensitive operation. We are GMP (Good Manufacturing Practices) certified by the Natural Products Association™, reinforcing our commitment to quality in our products, quality in our relationships (with our customers, suppliers, co-workers and the communities we live in), and quality of the environment in which we work. Our products include:

Hawaiian *Spirulina Pacifica*® - a nutrient-rich dietary supplement used for extra energy, a strengthened immune system, cardiovascular benefits and as a source of antioxidant carotenoids; and

Hawaiian *BioAstin*® natural astaxanthin - a powerful dietary antioxidant shown to support and maintain the body's natural inflammatory response, to enhance skin, and to support eye and joint health. It has expanding applications as a human nutraceutical and functional food ingredient

Microalgae are a diverse group of microscopic plants that have a wide range of physiological and biochemical characteristics and contain, among other things, high levels of natural protein, amino acids, vitamins, pigments and enzymes. Microalgae have the following properties that make commercial production attractive: (1) microalgae grow much faster than land grown plants, often up to 100 times faster; (2) microalgae have uniform cell structures with no bark, stems, branches or leaves, permitting easier extraction of products and higher utilization of the microalgae cells; and (3) the cellular uniformity of microalgae makes it practical to control the growing environment in order to optimize a particular cell characteristic. Efficient and effective cultivation of microalgae requires consistent light, warm temperatures, low rainfall and proper chemical balance in a very nutrient-rich environment, free of environmental contaminants and unwanted organisms. This is a challenge that has motivated us to design, develop and implement proprietary production and harvesting technologies, systems and processes in order to provide human nutritional products derived from microalgae.

Our production of these products at the 90-acre facility on the Kona Coast of the island of Hawaii provides several benefits. We selected the Keahole Point location in order to take advantage of relatively consistent warm temperatures, sunshine and low levels of rainfall needed for optimal cultivation of microalgae. This location also offers us access to cold deep ocean water, drawn from an offshore depth of 2,000 feet, which we use in our *Ocean-Chill Drying* system to eliminate the oxidative damage caused by standard drying techniques and as a source of trace nutrients for microalgal cultures. The area is also designated a Biosecure Zone, free of pesticides and herbicides. We believe that our technology, systems, processes and favorable growing location generally permit year-round harvest of our microalgal products in a cost-effective manner.

**Results of Operations**

The following tables present selected consolidated financial data for each of the periods indicated (\$ in thousands):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>			
	<b>December</b>		<b>December</b>		<b>December</b>	
	<b>31,</b>	<b>31,</b>	<b>31,</b>	<b>31,</b>		
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>		
Net sales	\$8,842	\$ 7,438	\$24,968	\$ 21,646		
Net sales increase	18.9 %		15.3 %			
Gross profit	\$4,353	\$ 3,145	\$11,597	\$ 8,990		
Gross profit as % of net sales	49.2 %	42.3 %	46.4 %	41.5 %		
Operating expenses	\$3,570	\$ 2,823	\$11,417	\$ 8,136		
Operating expenses as % of net sales	40.4 %	38.0 %	45.7 %	37.3 %		
Operating income	\$783	\$ 322	\$180	\$ 854		
Operating income as % of net sales	8.9 %	4.3 %	0.7 %	3.8 %		
Income tax expense	\$456	\$ 257	\$30	\$ 592		
Net income	\$304	\$ 36	\$79	\$ 172		
Net sales by product						
Packaged sales						
Spirulina packaged	\$1,730	\$ 1,201	\$5,247	\$ 4,120		
Spirulina packaged sales increase	44.0 %		27.4 %			
Astaxanthin packaged	\$4,806	\$ 3,099	\$13,400	\$ 8,385		
Astaxanthin packaged sales increase	55.1 %		59.8 %			
Total Packaged sales	\$6,536	\$ 4,300	\$18,647	\$ 12,505		
Total Packaged sales increase	52.0 %		49.1 %			
Bulk sales						
Spirulina bulk	\$553	\$ 778	\$3,109	\$ 2,642		
Spirulina bulk sales increase (decrease)	(28.9)%		17.7 %			
Astaxanthin bulk	\$1,753	\$ 2,360	\$3,212	\$ 6,499		
Astaxanthin bulk sales decrease	(25.7)%		(50.6)%			
Total Bulk sales	\$2,306	\$ 3,138	\$6,321	\$ 9,141		
Total Bulk sales (decrease)	(26.5)%		(30.9)%			

### **Comparison of the Three Months Ended December 31, 2014 and 2013**

**Net Sales** The net sales growth of 19% for the quarter was driven by a 52% increase in our packaged products. Within this growth, sales of packaged spirulina increased 44% and sales of packaged astaxanthin increased 55%. Sales of our bulk products decreased 27%, comprised of a 29% decrease in sales of bulk spirulina and a 26% decrease in sales of bulk astaxanthin. The decrease in bulk astaxanthin sales is a result of higher demand for our packaged products. International sales represented 30% of net sales for the three months ended December 31, 2014 compared to 40% for the same period last year. There were no customers with sales equaling or exceeding 10% of our total net sales for the three months ended December 31, 2014 and 2013, respectively.

**Gross Profit** Our gross profit percent of net sales increased by 6.9 points in the current quarter. Gross profit improved compared to the prior year due to improved product and channel mix, as well as higher than normal extraction yields and vendor cost reductions.

**Operating Expenses** Operating expenses increased by \$747,000 for the third quarter compared to the same period in last year. Included in this is an increase in general and administrative expenses of \$144,000, or 9%, due to an increase in legal costs of \$144,000 driven by activities related primarily to preparation of expert depositions. Sales and marketing expenses increased \$462,000, or 46%, due to an increase in brand development costs, advertising programs for our packaged products and the full year impact of staffing added last year.

**Income Taxes** We recorded income tax expense of \$456,000 in the current quarter compared to \$257,000 for the same period last year. Our effective tax rate was 60.0% for the current quarter and 87.7% for the same period last year. The effective tax rate in the current year differs from the federal statutory rate of 34% as a result of state taxes (net of federal benefit) and permanent differences, primarily employee stock option expenses that are not deductible for tax purposes.

### **Comparison of the Nine Months Ended December 31, 2014 and 2013**

**Net Sales** The net sales growth of 15% for the first nine months of this year was driven by a 49% increase in our packaged products. Within this growth, sales of packaged spirulina increased 27% and sales of packaged astaxanthin increased 60%. Sales of our bulk products decreased 31%, comprised of an 18% increase in sales of bulk spirulina and a 51% decrease in sales of bulk astaxanthin. The decrease in bulk astaxanthin sales is a result of the lower production in the fourth quarter of last year, coupled with higher demand for our packaged products. International sales represented 28% of net sales for the nine months ended December 31, 2014 compared to 40% for the same period last year. There were no customers with sales equaling or exceeding 10% of our total net sales for the nine months ended December 31, 2014 and 2013, respectively.

**Gross Profit** Our gross profit percent of net sales increased by 4.9 points in the first nine months of this year. Gross profit improved compared to the prior year due to improved product mix and cost reductions from improved astaxanthin production, higher than normal extraction yields and vendor cost reductions.

**Operating Expenses** Operating expenses increased by \$3,281,000 for the nine months ended December 31, 2014, compared to the same period last year. Included in this is an increase in general and administrative expenses of \$2,244,000, or 50%, including an increase in legal costs of \$2,101,000 driven by activities related primarily to depositions, preparation of experts' reports and the rebuttal of plaintiff's experts' reports. Additionally, legal expenses in the first quarter of last year were net of insurance proceeds. Sales and marketing expenses increased \$974,000, or 30%, due to an increase in brand development costs, advertising programs for our packaged products and the full year impact of management level staffing added last year.

**Income Taxes** We recorded income tax expense of \$30,000 for the first nine months of this year compared to an expense of \$592,000 for the same period last year. Our effective tax rate was 27.5% for the first nine months compared to 77.5% for the same period last year. The effective tax rate in the current year differs from the federal statutory rate of 34% as a result of state taxes (net of federal benefit) and permanent differences, primarily employee stock option expenses that are not deductible for tax purposes.



## Variability of Results

We have experienced significant quarterly fluctuations in operating results and such fluctuations could occur in future periods. We have, during our history, experienced fluctuations in operating results due to the following: changes in sales levels to our customers; competition including pricing, new products and shifts in market trends; production difficulties from environmental influences; increased production costs and variable production results due to inclement weather; and startup costs associated with new product introductions, new facilities and expansion into new markets. In addition, future operating results may fluctuate as a result of factors beyond our control such as foreign exchange fluctuations, changes in government regulations, and economic changes in the regions we have customers. A portion of our operating expenses are relatively fixed and the timing of increases in expense levels is based in large part on forecasts of future sales. Therefore, if net sales are below expectations in any given period, the adverse impact on results of operations may be magnified by our inability to effectively adjust spending in certain areas, or to adjust spending in a timely manner, as in personnel and administrative costs. We may also choose to reduce prices or increase spending in response to market conditions, and these decisions may have a material adverse effect on financial condition and results of operations.

## Liquidity and Capital Resources

**Cash Flows** The following table summarizes our cash flows for the periods indicated (\$ in thousands):

	<b>Nine months ended</b>	
	<b>December 31</b>	
	<b>2014</b>	<b>2013</b>
Total cash (used in) provided by:		
Operating activities	\$587	\$42
Investing activities	(2,378)	(1,853)
Financing activities	20	(43 )
Decrease in cash and cash equivalents	\$(1,771)	\$(1,854)

Cash provided by operating activities increased \$545,000 compared to the same period last year due primarily to higher depreciation, payables and accrued liabilities. The increase in payables is a function of increased levels of inventory in packaged products to support the higher sales, as well as increased use of our corporate procurement card program for vendor payment.

Cash used in investing activities in the current period includes capital expenditures of \$3,185,000 for leasehold improvements and equipment acquisitions at our Kona facility compared to \$3,362,000 during the same period last year. In the current year, \$807,000 was funded by restricted cash compared to \$1,509,000 last year. Restricted cash is provided from loan proceeds that can only be used to acquire certain new processing equipment and leasehold improvements.

Cash provided by financing activities in the period consists of proceeds from stock options exercised and principal payments on debt in the normal course of business.

### *Sources and Uses of Capital*

At December 31, 2014, our working capital was \$8,374,000, a decrease of \$524,000 compared to March 31, 2014. The decrease is due to a lower cash balance as a result of investments in equipment and leasehold improvements. Cash and cash equivalents at December 31, 2014 totaled \$2,541,000, a decrease of \$1,771,000 compared to March 31, 2014.

On September 7, 2012, the Company completed a Term Loan Agreement with a lender providing for \$5,500,000 in aggregate credit facilities pursuant to a Term Loan Agreement dated August 14, 2012. The Term Loan Agreement is evidenced by promissory notes in the amounts of \$2,250,000 and \$3,250,000, and was secured under the provisions of a United States Department of Agriculture (“USDA”) Rural Development Guarantee program. The proceeds of the Term Loan can only be used for specific new processing equipment and leasehold improvements at its Kona, Hawaii facility. Until their disbursement for approved projects, the funds advanced are classified as restricted cash. As of December 31, 2014 we have \$561,000 in restricted cash set aside for capital projects currently in progress.

Our results of operations and financial condition can be affected by numerous factors, many of which are beyond our control and could cause future results of operations to fluctuate materially as it has in the past. Future operating results may fluctuate as a result of changes in sales volumes to our largest customers, weather patterns, increased competition, increased materials, nutrient and energy costs, government regulations and other factors beyond our control.

A significant portion of our expense levels are relatively fixed, so the timing of increases in expenses is based in large part on forecasts of future sales. If net sales are below expectations in any given period, the adverse impact on results of operations may be magnified by our inability to adjust spending quickly enough to compensate for the sales shortfall. We may also choose to reduce prices or increase spending in response to market conditions, which may have a material adverse effect on financial condition and results of operations.

Based upon our current operating plan, analysis of our consolidated financial position and projected future results of operations, we believe that our operating cash flows, cash balances, and working capital will be sufficient to finance current operating requirements, debt service requirements, and routine planned capital expenditures, for the next twelve (12) months. We expect liquidity in the remainder of fiscal 2015 to be generated from operating cash flows.

## **Outlook**

*This outlook section contains a number of forward-looking statements, all of which are based on current expectations. Actual results may differ materially.*

Our strategic direction has been to position the Company as a world leader in the production and marketing of high-value natural products from microalgae. We are vertically aligned, producing raw materials in the form of microalgae processed at our 90-acre facility in Hawaii, and integrating those raw materials into finished products. In fiscal 2015, our primary focus has been to put a scalable foundation in place, improving our processes, systems, facilities and organization. We will continue putting increased emphasis on our Nutrex Hawaii consumer products to introduce them to a broader consumer market than in prior years. Our focus going forward will continue to be to leverage our experience and reputation for quality, building nutritional brands which promote health and well-being. The foundation of our nutritional products is naturally cultivated Hawaiian Spirulina Pacifica® in powder and tablet form; and BioAstin® Hawaiian Astaxanthin™ antioxidant in extract, soft gel caplet and micro-encapsulated beadlet form. Information about our Company and our products can be viewed at [www.cyanotech.com](http://www.cyanotech.com) and [www.nutrex-hawaii.com](http://www.nutrex-hawaii.com). Consumer products can also be purchased online at [www.nutrex-hawaii.com](http://www.nutrex-hawaii.com).

We are focused on sustainability of production levels in order to promote growth in our astaxanthin and spirulina product lines. We will continue to improve and expand this line to meet the demand of consumers. We will continue to promote the nutritional superiority of Hawaiian grown spirulina and astaxanthin to maintain and expand market share. Significant sales variability between periods and even across several periods can be expected based on historical results.

Rising crude oil prices in prior years resulted in increased nutrient, utility and transportation costs which reflect and respond to oil prices. We feel that these conditions are likely to continue and/or reoccur from time to time in the

future, and consequently, we are putting greater focus on prudent cost controls and expense avoidance.

Gross profit margin percentages going forward will be impacted by production volumes and continued pressure on input costs and greater competition in the market place. This could cause margins to decline in future periods. We will continue to focus on higher margin consumer products that promote health and well-being. We are dedicated to continuous improvements in process and production methods to stabilize and increase production levels for the future.

Producing the highest quality microalgae is a complex biological process which requires balancing numerous factors including microalgal strain variation, temperature, acidity, nutrient and other environmental considerations, some of which are not within our control. An imbalance or unexpected event can occur resulting in production levels below normal capacity. The allocation of fixed production overheads (such as depreciation, rent and general insurance) to inventories is determined based on normal production capacity. When our production volumes are below normal capacity limits, certain fixed production overhead costs cannot be inventoried and are recorded immediately in cost of sales. In addition, when production costs exceed historical averages, we evaluate whether such costs are one-time-period charges or an ongoing component of inventory cost.

To manage our cash resources effectively, we will continue to balance production in light of sales demand, minimizing the cost associated with build-ups in inventory when appropriate. We could experience unplanned cash outflows and may need to utilize other cash resources to meet working capital needs. A prolonged downturn in sales could impair our ability to generate sufficient cash for operations and minimize our ability to attract additional capital investment which could become necessary in order to expand facilities, enter into new markets or maintain optimal production levels.

Our future results of operations and the other forward-looking statements contained in this Outlook, in particular the statements regarding revenues, gross margin and capital spending, involve a number of risks and uncertainties. In addition to the factors discussed above, any of the following could cause actual results to differ materially: business conditions and growth in the natural products industry and in the general economy; changes in customer order patterns; changes in demand for natural products in general; changes in weather conditions; competitive factors, such as increased production capacity from competing spirulina and astaxanthin producers and the resulting impact, if any, on world market prices for these products; government actions and increased regulations both domestic and foreign; shortage of manufacturing capacity; and other factors beyond our control. Risk factors are discussed in detail in Item 1A in our Form 10-K report for the year ended March 31, 2014.

We believe that our technology, systems, processes and favorable growing location generally permit year-round harvest of our microalgal products in a cost-effective manner. However, previously experienced imbalances in the highly complex biological production systems, together with volatile energy costs and rapidly changing world markets, suggest a need for continuing caution with respect to variables beyond our reasonable control. Therefore, we cannot, and do not attempt to, provide any definitive assurance with regard to our technology, systems, processes, location, or cost-effectiveness.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We do not enter into any transactions using derivative financial instruments or derivative commodity instruments and believe that our exposure to market risk associated with other financial instruments is not material.

### **Item 4. Controls and Procedures**

#### **(a) Disclosure Controls and Procedures**

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15 (d)-15(e) under the Exchange Act that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Security and Exchange Commission's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure. Our management, with the participation of the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the fiscal period covered by this Quarterly Report on Form 10-Q. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that, as of such date, our disclosure controls and procedures were effective to meet the objective for which they were designed and operate at the reasonable assurance level.

This Form 10-Q should be read in conjunction with Item 9A "Controls and Procedures" of the Company's Form 10-K for the fiscal year ended March 31, 2014, filed June 27, 2014.

#### **(b) Changes to Internal Control Over Financial Reporting**

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the quarterly period ended December 31, 2014 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

We are subject to legal proceedings and claims from time to time in the ordinary course of business. Although we cannot predict with certainty the ultimate resolution of legal proceedings and claims asserted against us, we do not believe that any currently pending legal proceeding to which we are a party is likely to have a material adverse effect on our business, results of operations, cash flows or financial condition.

On December 17, 2014 all existing litigation and administrative proceedings between the Company and U.S. Nutraceuticals LLC d/b/a Valensa International and The Board of Trustees of the University of Illinois were amicably resolved. The tentative resolution was reported on a Form 10-Q/A filed November 13, 2014. In Reports covering the periods beginning in Fiscal 2013, the Company had disclosed significant increases in legal expenditures as a component of general and administrative expenses due to pending litigation<sup>4</sup> and administrative proceedings<sup>5</sup>. The Company also stated in those prior Reports that it did not believe that the ultimate resolution of pending legal proceedings was likely to have a material adverse effect on the Company's business, results of operations, cash flows or financial condition. All litigation and related administrative proceedings involving the Company are being, or have already been, dismissed with prejudice or otherwise effectively terminated. [See Form 8-K, Item 801 – Other Events dated December 17, 2014 (filed December 19, 2014)].

### **Item 6. Exhibits**

a) The following exhibits are furnished with this report:

31.1 Certifications of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed as of February 12, 2015.

31.2 Certifications of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed as of February 12, 2015.

32 Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed as of February 12, 2015.

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The following financial statements from Cyanotech Corporation's Quarterly Report on Form 10-Q for the quarter ended December 31, 2014, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) Notes to Condensed Consolidated Financial Statements.

<sup>4</sup> See: U.S. District Court for the Middle District of Florida, Case No. 5:12-cv-366 and Case No. 5:12-cv-266, the public files for which are available at [www.pacer.gov](http://www.pacer.gov) by referencing the Middle District of Florida and the specific Case No. 5:12 CV 366 and Case No. 5:12 CV 266; access is subject to government charges for access.

<sup>5</sup> See: PTAB public files for this IPR at <https://ptabtrials.uspto.gov/> by entering "5527533" in the block for "Patent Number" and clicking "Search."



## SIGNATURES

In accordance with the requirements of the Securities Exchange Act of 1934, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CYANOTECH CORPORATION  
(Registrant)

February 12, 2015 By: /s/ Brent D. Bailey  
(Date) Brent D. Bailey  
*President and Chief Executive Officer and Director*

February 12, 2015 By: /s/ Jole Deal  
(Date) Jole Deal  
*Vice President — Finance & Administration and CFO  
(Principal Financial and Accounting Officer)*

## EXHIBIT INDEX

### Exhibit Number Description

- |      |  |
|------|--|
| 31.1 | Certifications of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed as of February 12, 2015.  |
| 31.2 | Certifications of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed as of February 12, 2015.  |
| 32   | Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed as of February 12, 2015.  |
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