

WESTWOOD HOLDINGS GROUP INC  
Form SC 13D/A  
June 23, 2014

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 13D

Under the Securities Exchange Act of 1934 (Amendment No. 17)

Westwood Holdings Group, Inc.  
(Name of Issuer)

Common Stock  
(Title of Class of Securities)

(CUSIP Number) 961765104

David Goldman  
GAMCO Investors, Inc.  
One Corporate Center  
Rye, New York 10580-1435  
(914) 921-5000  
(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

June 20, 2014  
(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§ 240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box .

CUSIP No. 961765104

Names of reporting persons  
 I.R.S. identification nos. of above persons  
 (entities only)  
 1 GAMCO Asset Management  
 Inc.  
 I.D. No. 13-4044521  
 Check the appropriate box if a member of a  
 group (SEE INSTRUCTIONS) (a)

2  
 (b)

3 Sec use only

4 Source of funds (SEE INSTRUCTIONS)  
 00-Funds of investment advisory clients

5 Check box if disclosure of legal proceedings is  
 required pursuant to items 2 (d) or 2 (e)

6 Citizenship or place of organization  
 New York

Number Of :7 Sole voting power

Shares : 2,000 (Item 5)

Beneficially :8 Shared voting power

Owned : None

By Each :9 Sole dispositive power

Reporting : 2,000 (Item 5)

Person :10 Shared dispositive power

With : None

11 Aggregate amount beneficially owned by each  
 reporting person

2,000 (Item 5)

12 Check box if the aggregate amount in row (11)  
 excludes certain shares  
 (SEE INSTRUCTIONS)

13 Percent of class represented by amount in row  
(11)

0.02%

14 Type of reporting person (SEE  
INSTRUCTIONS)  
IA, CO

2

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CUSIP No. 961765104

Names of reporting persons  
 I.R.S. identification nos. of above  
 persons (entities only)

1 GAMCO Investors,  
 Inc.  
 I.D. No. 13-4007862  
 Check the appropriate box if a  
 member of a group (SEE  
 INSTRUCTIONS) (a)

2  
 (b)

3 Sec use only

4 Source of funds (SEE  
 INSTRUCTIONS)  
 WC

5 Check box if disclosure of legal  
 proceedings is required pursuant  
 to items 2 (d) or 2 (e)

6 Citizenship or place of  
 organization  
 New York

Number Of :<sup>7</sup> Sole voting power

Shares : 655,335 (Item 5)

Beneficially :<sup>8</sup> Shared voting power

Owned : None

By Each :<sup>9</sup> Sole dispositive power

Reporting : 655,335 (Item 5)

Person :<sup>10</sup> Shared dispositive power

With : None

11 Aggregate amount beneficially  
 owned by each reporting person

655,335 (Item 5)

12 Check box if the aggregate  
 amount in row (11) excludes

certain shares  
(SEE INSTRUCTIONS)

13

Percent of class represented by  
amount in row (11)

7.95%

14

Type of reporting person (SEE  
INSTRUCTIONS)  
HC, CO

3

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CUSIP No. 961765104

1 Names of reporting persons  
I.R.S. identification nos. of  
above persons (entities only)  
GGCP, Inc.

2 I.D. No. 13-3056041  
Check the appropriate box if  
a member of a group (SEE  
INSTRUCTIONS)  
(a)

(b)

3 Sec use only

4 Source of funds (SEE  
INSTRUCTIONS)  
None

5 Check box if disclosure of  
legal proceedings is required  
pursuant to items 2 (d) or 2  
(e)

6 Citizenship or place of  
organization  
Wyoming

Number Of :7 Sole voting power

Shares : None

Beneficially :8 Shared voting power

Owned : None

By Each :9 Sole dispositive power

Reporting : None

Person :10 Shared dispositive power

With : None

11 Aggregate amount  
beneficially owned by each  
reporting person

None

12 Check box if the aggregate  
amount in row (11) excludes  
certain shares  
(SEE INSTRUCTIONS)

13 Percent of class represented  
by amount in row (11)

0.00%

14 Type of reporting person  
(SEE INSTRUCTIONS)  
HC, CO

4

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CUSIP No. 961765104

1 Names of reporting persons  
I.R.S. identification nos. of  
above persons (entities only)  
Mario J. Gabelli

2 Check the appropriate box if  
a member of a group (SEE  
INSTRUCTIONS)

(a)

(b)

3 Sec use only

4 Source of funds (SEE  
INSTRUCTIONS)  
None

5 Check box if disclosure of  
legal proceedings is required  
pursuant to items 2 (d) or 2  
(e)

6 Citizenship or place of  
organization  
USA

Number Of : 7 Sole voting power

Shares : None

Beneficially : 8 Shared voting power

Owned : None

By Each : 9 Sole dispositive power

Reporting : None

Person : 10 Shared dispositive power

With : None

11 Aggregate amount  
beneficially owned by each  
reporting person

None



12 Check box if the aggregate  
amount in row (11) excludes  
certain shares  
(SEE INSTRUCTIONS)

13 Percent of class represented  
by amount in row (11)

0.00%

14 Type of reporting person  
(SEE INSTRUCTIONS)  
IN

5

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Item 1. Security and Issuer

This Amendment No. 17 to Schedule 13D on the Common Stock of Westwood Holdings Group, Inc. (the "Issuer") is being filed on behalf of the undersigned to amend the Schedule 13D, as amended (the "Schedule 13D") which was originally filed on August 28, 2003. Unless otherwise indicated, all capitalized terms used herein but not defined herein shall have the same meaning as set forth in the Schedule 13D.

Item 2. Identity and Background

Item 2 to Schedule 13D is amended, in pertinent part, as follows:

This statement is being filed by Mario J. Gabelli ("Mario Gabelli") and various entities which he directly or indirectly controls or for which he acts as chief investment officer. These entities engage in various aspects of the securities business, primarily as investment adviser to various institutional and individual clients, including registered investment companies and pension plans, and as general partner or the equivalent of various private investment partnerships or private funds. Certain of these entities may also make investments for their own accounts. The foregoing persons in the aggregate often own beneficially more than 5% of a class of equity securities of a particular issuer. Although several of the foregoing persons are treated as institutional investors for purposes of reporting their beneficial ownership on the short-form Schedule 13G, the holdings of those who do not qualify as institutional investors may exceed the 1% threshold presented for filing on Schedule 13G or implementation of their investment philosophy may from time to time require action which could be viewed as not completely passive. In order to avoid any question as to whether their beneficial ownership is being reported on the proper form and in order to provide greater investment flexibility and administrative uniformity, these persons have decided to file their beneficial ownership reports on the more detailed Schedule 13D form rather than on the short-form Schedule 13G and thereby to provide more expansive disclosure than may be necessary.

(a), (b) and (c) - This statement is being filed by one or more of the following persons: GGCP, Inc. ("GGCP"), GGCP Holdings LLC ("GGCP Holdings"), GAMCO Investors, Inc. ("GBL"), Gabelli Funds, LLC ("Gabelli Funds"), GAMCO Asset Management Inc. ("GAMCO"), Teton Advisors, Inc. ("Teton Advisors"), Gabelli Securities, Inc. ("GSI"), G.research, Inc. ("G.research"), MJG Associates, Inc. ("MJG Associates"), Gabelli Foundation, Inc. ("Foundation"), MJG-IV Limited Partnership ("MJG-IV"), and Mario Gabelli. Those of the foregoing persons signing this Schedule 13D are hereinafter referred to as the "Reporting Persons".

GGCP makes investments for its own account and is the manager and a member of GGCP Holdings which is the controlling shareholder of GBL. GBL, a public company listed on the New York Stock Exchange, is the parent company for a variety of companies engaged in the securities business, including those named below.

GAMCO, a wholly-owned subsidiary of GBL, is an investment adviser registered under the Investment Advisers Act of 1940, as amended ("Advisers Act"). GAMCO is an investment manager providing discretionary managed account services for employee benefit plans, private investors, endowments, foundations and others.

GSI, a majority-owned subsidiary of GBL, is an investment adviser registered under the Advisers Act and serves as a general partner or investment manager to limited partnerships and offshore investment companies and other accounts. As a part of its business, GSI may purchase or sell securities for its own account. GSI is a general partner or investment manager of a number of funds or partnerships, including Gabelli Associates Fund, L.P., Gabelli Associates Fund II, L.P., Gabelli Associates Limited, Gabelli Associates Limited II E, ALCE Partners, L.P., Gabelli Capital Structure Arbitrage Fund LP, Gabelli Capital Structure Arbitrage Fund Limited, Gabelli Intermediate Credit Fund L.P., Gabelli Japanese Value Partners L.P., GAMA Select Energy + L.P., GAMCO Medical Opportunities L.P., GAMCO Long/Short Equity Fund, L.P., Gabelli Multimedia Partners, L.P., Gabelli International Gold Fund Limited and Gabelli Green Long/Short Fund, L.P.

G.research, a wholly-owned subsidiary of GSI, is a broker-dealer registered under the Securities Exchange Act of 1934, as amended ("1934 Act"), which as a part of its business regularly purchases and sells securities for its own account.

Gabelli Funds, a wholly owned subsidiary of GBL, is a limited liability company. Gabelli Funds is an investment adviser registered under the Advisers Act which provides advisory services for The Gabelli Equity Trust Inc., The Gabelli Asset Fund, The GAMCO Growth Fund, The Gabelli Convertible and Income Securities Fund Inc., The Gabelli Value 25 Fund Inc., The Gabelli Small Cap Growth Fund, The Gabelli Equity Income Fund, The Gabelli ABC Fund, The GAMCO Global Telecommunications Fund, The Gabelli Gold Fund, Inc., The Gabelli Multimedia Trust

Inc., The Gabelli Global Rising Income & Dividend Fund, The Gabelli Capital Asset Fund, The GAMCO International Growth Fund, Inc., The GAMCO Global Growth Fund, The Gabelli Utility Trust, The GAMCO Global Opportunity Fund, The Gabelli Utilities Fund, The Gabelli Dividend Growth Fund, The GAMCO Mathers Fund, The Gabelli Focus Five Fund, The Comstock Capital Value Fund, The Gabelli Dividend and Income Trust, The Gabelli Global Utility & Income Trust, The GAMCO Global Gold, Natural Resources, & Income Trust by Gabelli, The GAMCO Natural Resources Gold & Income Trust by Gabelli, The GDL Fund, Gabelli Enterprise Mergers & Acquisitions Fund, The Gabelli SRI Fund, Inc., and The Gabelli Healthcare & Wellness<sup>Rx</sup> Trust, (collectively, the "Funds"), which are registered investment companies. Gabelli Funds is also the investment adviser to The GAMCO International SICAV (sub-funds GAMCO Strategic Value and GAMCO Merger Arbitrage), a UCITS III vehicle. Teton Advisors, an investment adviser registered under the Advisers Act, provides discretionary advisory services to The TETON Westwood Mighty Mites<sup>sm</sup> Fund, The TETON Westwood Income Fund, The TETON Westwood SmallCap Equity Fund, and The TETON Westwood Mid-Cap Equity Fund.

MJG Associates provides advisory services to private investment partnerships and offshore funds. Mario Gabelli is the sole shareholder, director and employee of MJG Associates. MJG Associates is the Investment Manager of Gabelli International Limited and Gabelli Fund, LDC. Mario J. Gabelli is the general partner of Gabelli Performance Partnership, LP.

The Foundation is a private foundation. Mario Gabelli is the Chairman, a Trustee and the Investment Manager of the Foundation. Elisa M. Wilson is the President of the Foundation.

Mario Gabelli is the controlling stockholder, Chief Executive Officer and a director of GGCP and Chairman and Chief Executive Officer of GBL. Mario Gabelli is also a member of GGCP Holdings. Mario Gabelli is the controlling shareholder of Teton.

MJG-IV is a family partnership in which Mario Gabelli is the general partner. Mario Gabelli has less than a 100% interest in MJG-IV. MJG-IV makes investments for its own account. Mario Gabelli disclaims ownership of the securities held by MJG-IV beyond his pecuniary interest.

The Reporting Persons do not admit that they constitute a group.

GAMCO and G.research are New York corporations and GBL, GSI, and Teton Advisors are Delaware corporations, each having its principal business office at One Corporate Center, Rye, New York 10580. GGCP is a Wyoming corporation having its principal business office at 140 Greenwich Avenue, Greenwich, CT 06830. GGCP Holdings is a Delaware limited liability corporation having its principal business office at 140 Greenwich Avenue, Greenwich, CT 06830. Gabelli Funds is a New York limited liability company having its principal business office at One Corporate Center, Rye, New York 10580. MJG Associates is a Connecticut corporation having its principal business office at 140 Greenwich Avenue, Greenwich, CT 06830. The Foundation is a Nevada corporation having its principal offices at 165 West Liberty Street, Reno, Nevada 89501.

For information required by instruction C to Schedule 13D with respect to the executive officers and directors of the foregoing entities and other related persons (collectively, "Covered Persons"), reference is made to Schedule I annexed hereto and incorporated herein by reference.

(d) – Not applicable.

(e) – Not applicable.

(f) – Reference is made to Schedule I hereto.

Item 5. Interest In Securities Of The Issuer

Item 5 to Schedule 13D is amended, in pertinent part, as follows:

(a) The aggregate number of Securities to which this Schedule 13D relates is 657,335 shares, representing 7.98% of the 8,240,958 shares outstanding as reported in the Issuer's most recent Form 10-Q for the quarterly period ended March 31, 2014. The Reporting Persons beneficially own those Securities as follows:

| Name  | Shares of<br>Common Stock | % of Class of<br>Common |
|-------|---------------------------|-------------------------|
| GBL   | 655,335                   | 7.95%                   |
| GAMCO | 2,000                     | 0.02%                   |

Mario Gabelli is deemed to have beneficial ownership of the Securities owned beneficially by each of the foregoing persons. GSI is deemed to have beneficial ownership of the Securities owned beneficially by G.reserach. GBL and GGCP are deemed to have beneficial ownership of the Securities owned beneficially by each of the foregoing persons other than Mario Gabelli and the Foundation.

(b) Each of the Reporting Persons and Covered Persons has the sole power to vote or direct the vote and sole power to dispose or to direct the disposition of the Securities reported for it, either for its own benefit or for the benefit of its investment clients or its partners, as the case may be, except that (i) Gabelli Funds has sole dispositive and voting power with respect to the shares of the Issuer held by the Funds so long as the aggregate voting interest of all joint filers does not exceed 25% of their total voting interest in the Issuer and, in that event, the Proxy Voting Committee of each Fund shall respectively vote that Fund's shares, (ii) at any time, the Proxy Voting Committee of each such Fund may take and exercise in its sole discretion the entire voting power with respect to the shares held by such fund under special circumstances such as regulatory considerations, and (iii) the power of Mario Gabelli, GBL, and GGCP is indirect with respect to Securities beneficially owned directly by other Reporting Persons.

(c) Information with respect to all transactions in the Securities which were effected during the past sixty days or since the most recent filing on Schedule 13D, whichever is less, by each of the Reporting Persons and Covered Persons is set forth on Schedule II annexed hereto and incorporated herein by reference.

(e) Not applicable.

Signature

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: June 23, 2014

GGCP, INC.  
MARIO J. GABELLI

By: /s/ Douglas R. Jamieson  
Douglas R. Jamieson

GAMCO ASSET MANAGEMENT INC.  
GAMCO INVESTORS, INC.

By: /s/ Douglas R. Jamieson  
Douglas R. Jamieson  
President & Chief Operating Officer – GAMCO Investors, Inc.  
President – GAMCO Asset Management Inc.

## SCHEDULE I

### Information with Respect to Executive Officers and Directors of the Undersigned

Schedule I to Schedule 13D is amended, in pertinent part, as follows:

The following sets forth as to each of the executive officers and directors of the undersigned: his name; his business address; his present principal occupation or employment and the name, principal business and address of any corporation or other organization in which such employment is conducted. Unless otherwise specified, the principal employer of each such individual is GAMCO Asset Management Inc., Gabelli Funds, LLC, Gabelli Securities, Inc., G.research, Inc., Teton Advisors, Inc., or GAMCO Investors, Inc., the business address of each of which is One Corporate Center, Rye, New York 10580, and each such individual identified below is a citizen of the United States. To the knowledge of the undersigned, during the last five years, no such person has been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors), and no such person was a party to a civil proceeding of a judicial or administrative body of competent jurisdiction as a result of which he was or is subject to a judgment, decree or final order enjoining future violations of, or prohibiting or mandating activities subject to, federal or state securities law or finding any violation with respect to such laws except as reported in Item 2(d) and (e) of this Schedule 13D.

GGCP, Inc.

Directors:

Mario J. Gabelli

Chief Executive  
Officer of GGCP,  
Inc., and  
Chairman &  
Chief Executive  
Officer of  
GAMCO  
Investors, Inc.;  
Director/Trustee  
of all registered  
investment  
companies  
advised by  
Gabelli Funds,  
LLC.

Marc J. Gabelli

Chairman of The  
LGL Group, Inc.  
2525 Shader  
Road  
Orlando, FL  
32804

Matthew R. Gabelli

Vice President –  
Trading  
G.research, Inc.  
One Corporate  
Center  
Rye, NY 10580

Charles C. Baum

Secretary &  
Treasurer  
United Holdings  
Co., Inc.  
2545 Wilkens  
Avenue

Baltimore, MD  
21223

Fredric V. Salerno  
Chairman;  
Former Vice  
Chairman and  
Chief Financial  
Officer  
Verizon  
Communications

Officers:

Mario J. Gabelli  
Chief Executive  
Officer and Chief  
Investment  
Officer

Marc J. Gabelli  
President  
Vice President,  
Assistant  
Secretary and  
Controller

Silvio A. Berni

GGCP Holdings LLC

Members:

GGCP, Inc.  
Manager and  
Member

Mario J. Gabelli  
Member

GAMCO Investors, Inc.

Directors:

Edwin L. Artzt  
Former Chairman  
and Chief  
Executive Officer  
Procter &  
Gamble  
Company  
900 Adams  
Crossing  
Cincinnati, OH  
45202

Raymond C. Avansino

Richard L. Bready  
Chairman &  
Chief Executive  
Officer  
E.L. Wiegand  
Foundation



165 West Liberty  
Street  
Reno, NV 89501

Former Chairman  
and Chief  
Executive Officer  
Nortek, Inc.  
50 Kennedy  
Plaza  
Providence, RI  
02903

See above

Mario J. Gabelli

Director  
c/o GAMCO  
Investors, Inc.  
One Corporate  
Center  
Rye, NY 10580

Elisa M. Wilson

Eugene R. McGrath

Former Chairman  
and Chief  
Executive Officer  
Consolidated  
Edison, Inc.  
4 Irving Place  
New York, NY  
10003

Robert S. Prather

President &  
Chief Executive  
Officer  
Heartland Media,  
LLC  
1843 West  
Wesley Road  
Atlanta, GA  
30327

Officers:

Mario J. Gabelli

Chairman and  
Chief Executive  
Officer

Douglas R. Jamieson

President and  
Chief Operating  
Officer

Henry G. Van der Eb

Bruce N. Alpert

|                   |  |
|-------------------|--|
| Agnes Mullady     | Senior Vice<br>President   |
| Robert S. Zuccaro | Senior Vice<br>President   |
| Kevin Handwerker  | Senior Vice<br>President   |
|                   | Executive Vice<br>President and<br>Chief Financial<br>Officer    |
|                   | Executive Vice<br>President,<br>General Counsel<br>and Secretary |

GAMCO Asset Management Inc.  
Directors:

Douglas R. Jamieson  
Regina M. Pitaro  
William S. Selby

Officers:

|                  |   |
|------------------|---|
| Mario J. Gabelli | Chief Executive<br>Officer and Chief<br>Investment<br>Officer – Value<br>Portfolios |
|------------------|---|

|                     |   |
|---------------------|---|
| Douglas R. Jamieson | President, Chief<br>Operating Officer<br>and Managing<br>Director |
|---------------------|---|

|                   |                            |
|-------------------|----------------------------|
| Robert S. Zuccaro | Chief Financial<br>Officer |
|-------------------|----------------------------|

|               |   |
|---------------|---|
| David Goldman | General Counsel,<br>Secretary &<br>Chief<br>Compliance<br>Officer |
|---------------|---|

Gabelli Funds, LLC  
Officers:

|                   |  |
|-------------------|--|
| Mario J. Gabelli  | Chief Investment<br>Officer – Value<br>Portfolios<br>Executive Vice<br>President and<br>Chief Operating<br>Officer |
| Bruce N. Alpert   |  |
| Agnes Mullady     | President and<br>Chief Operating<br>Officer – Open<br>End Fund<br>Division   |
| Robert S. Zuccaro | Chief Financial<br>Officer   |
| David Goldman     | General Counsel  |

Teton Advisors, Inc.  
Directors:

|                       |   |
|-----------------------|---|
| Howard F. Ward        | Chairman of the<br>Board                    |
| Nicholas F. Galluccio |   |
| Vincent J. Amabile    | Chief Executive<br>Officer and<br>President |
| John Tesoro           |   |

Officers:

|                       |                            |
|-----------------------|----------------------------|
| Howard F. Ward        | See above                  |
| Nicholas F. Galluccio | See above                  |
| Robert S. Zuccaro     | Chief Financial<br>Officer |
| David Goldman         | General Counsel            |
| Tiffany Hayden        | Secretary                  |

Gabelli Securities, Inc.

Directors:

|                 |   |
|-----------------|---|
| Robert W. Blake | President of W.<br>R. Blake & Sons,<br>Inc. |
|-----------------|---|

196-20 Northern  
Boulevard  
Flushing, NY  
11358

Douglas G. DeVivo      DeVivo Asset  
Management  
Company LLC  
P.O. Box 2048  
Menlo Park, CA  
94027

Douglas R. Jamieson      President

Daniel R. Lee      Managing  
Partner of  
Creative Casinos,  
LLC  
10801 W.  
Charleston Blvd.,  
Suite 420  
Las Vegas, NV  
89135

William C. Mattison, Jr.

Officers:

Douglas R. Jamieson      See above  
Robert S. Zuccaro      Chief Financial Officer  
Diane M. LaPointe      Controller  
David M. Goldman      General Counsel and Secretary  
Joel Torrance      Chief Compliance Officer

G.research, Inc.  
Directors:

Irene Smolicz      Senior Trader – G.research, Inc.  
Daniel M. Miller      Chairman

Officers:

Daniel M. Miller      See above  
Cornelius V. McGinity      President  
Bruce N. Alpert      Vice President

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Diane M. LaPointe     Controller and Financial & Operations Principal

Douglas R. Jamieson     Secretary

David M. Goldman     Assistant Secretary

Josephine D. LaFauci     Chief Compliance Officer

Gabelli Foundation, Inc.

Officers:

Mario J. Gabelli     Chairman, Trustee & Chief Investment Officer

Elisa M. Wilson     President

Marc J. Gabelli     Trustee

Matthew R. Gabelli     Trustee

Michael Gabelli     Trustee

MJG-IV Limited Partnership

Officers:

Mario J. Gabelli     General Partner

SCHEDULE II  
INFORMATION WITH RESPECT TO  
TRANSACTIONS EFFECTED DURING THE PAST SIXTY DAYS OR  
SINCE THE MOST RECENT FILING ON SCHEDULE 13D (1)

| DATE | SHARES PURCHASED<br>SOLD(-) | AVERAGE<br>PRICE(2) |
|------|-----------------------------|---------------------|
|------|-----------------------------|---------------------|

COMMON STOCK - WESTWOOD HOLDINGS GROUP, INC.

GABELLI ASSET MANAGEMENT INC.

|         |        |         |
|---------|--------|---------|
| 6/20/14 | 510-   | 61.5280 |
| 6/19/14 | 2,000- | 60.8004 |
| 6/13/14 | 1,000- | *DO     |
| 6/11/14 | 875-   | *DO     |
| 5/20/14 | 730-   | *DO     |
| 4/28/14 | 850-   | *DO     |
| 4/23/14 | 200-   | 63.1000 |

(1) UNLESS OTHERWISE INDICATED, ALL TRANSACTIONS WERE EFFECTED  
ON THE NYSE.

(2) PRICE EXCLUDES COMMISSION.

(\*) RESULTS IN CHANGE OF DISPOSITIVE POWER AND BENEFICIAL OWNERSHIP.