

TRANSCAT INC  
Form 10-Q  
February 08, 2010

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended: December 26, 2009**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 000-03905**

**TRANSCAT, INC.**

(Exact name of registrant as specified in its charter)

**Ohio**

(State or other jurisdiction of  
incorporation or organization)

**16-0874418**

(I.R.S. Employer Identification No.)

**35 Vantage Point Drive, Rochester, New York 14624**

(Address of principal executive offices) (Zip Code)

**(585) 352-7777**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of Common Stock, par value \$0.50 per share, of the registrant outstanding as of February 4, 2010 was 7,276,973.

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(In Thousands, Except Per Share Amounts)

|   | (Unaudited)         |           | (Unaudited)       |           |
|---|---------------------|-----------|-------------------|-----------|
|   | Third Quarter Ended |           | Nine Months Ended |           |
|   | December            | December  | December          | December  |
|   | 26,                 | 27,       | 26,               | 27,       |
|   | 2009                | 2008      | 2009              | 2008      |
| Product Sales                             | \$ 15,186           | \$ 13,995 | \$ 38,424         | \$ 39,265 |
| Service Revenue                           | 6,637               | 5,997     | 19,102            | 17,190    |
| Net Revenue                               | 21,823              | 19,992    | 57,526            | 56,455    |
| Cost of Products Sold                     | 11,845              | 10,586    | 29,775            | 29,129    |
| Cost of Services Sold                     | 5,214               | 4,760     | 15,014            | 13,620    |
| Total Cost of Products and Services Sold  | 17,059              | 15,346    | 44,789            | 42,749    |
| Gross Profit                              | 4,764               | 4,646     | 12,737            | 13,706    |
| Selling, Marketing and Warehouse Expenses | 2,585               | 2,666     | 7,593             | 7,409     |
| Administrative Expenses                   | 1,388               | 1,358     | 4,133             | 4,548     |
| Total Operating Expenses                  | 3,973               | 4,024     | 11,726            | 11,957    |
| Operating Income                          | 791                 | 622       | 1,011             | 1,749     |
| Interest Expense                          | 9                   | 43        | 34                | 70        |
| Other Expense, net                        | 7                   | 56        | 39                | 68        |
| Total Other Expense                       | 16                  | 99        | 73                | 138       |
| Income Before Income Taxes                | 775                 | 523       | 938               | 1,611     |
| Provision for Income Taxes                | 292                 | 181       | 356               | 611       |
| Net Income                                | 483                 | 342       | 582               | 1,000     |
| Other Comprehensive Income (Loss)         | 26                  | (89)      | 98                | (92)      |

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|                            |         |         |         |         |
|----------------------------|---------|---------|---------|---------|
| Comprehensive Income       | \$ 509  | \$ 253  | \$ 680  | \$ 908  |
| Basic Earnings Per Share   | \$ 0.07 | \$ 0.05 | \$ 0.08 | \$ 0.14 |
| Average Shares Outstanding | 7,343   | 7,373   | 7,373   | 7,280   |
| Diluted Earnings Per Share | \$ 0.06 | \$ 0.05 | \$ 0.08 | \$ 0.13 |
| Average Shares Outstanding | 7,560   | 7,599   | 7,602   | 7,486   |

See accompanying notes to consolidated financial statements.

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**TRANSCAT, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(In Thousands, Except Share and Per Share Amounts)

|   | (Unaudited)<br><b>December<br/>26,<br/>2009</b> | <b>March 28,<br/>2009</b> |
|---|---|---------------------------|
| <b>ASSETS</b>   |   |                           |
| Current Assets:   |   |                           |
| Cash  | \$ 25   | \$ 59                     |
| Accounts Receivable, less allowance for doubtful accounts of \$94 and \$75 as of December 26, 2009 and March 28, 2009, respectively   | 9,997   | 8,981                     |
| Other Receivables   | 262   | 119                       |
| Inventory, net  | 5,598   | 4,887                     |
| Prepaid Expenses and Other Current Assets   | 1,160   | 774                       |
| Deferred Tax Asset  | 520   | 380                       |
| <br>  |   |                           |
| Total Current Assets  | 17,562  | 15,200                    |
| Property and Equipment, net   | 4,171   | 4,174                     |
| Goodwill  | 9,016   | 7,923                     |
| Intangible Asset, net   | 945   | 1,091                     |
| Deferred Tax Asset  | 585   | 635                       |
| Other Assets  | 381   | 368                       |
| <br>  |   |                           |
| Total Assets  | \$ 32,660                                       | \$ 29,391                 |
| <br>  |   |                           |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>  |   |                           |
| Current Liabilities:  |   |                           |
| Accounts Payable  | \$ 8,274  | \$ 4,748                  |
| Accrued Compensation and Other Liabilities  | 2,291   | 1,757                     |
| Income Taxes Payable  | 105   | 215                       |
| <br>  |   |                           |
| Total Current Liabilities   | 10,670  | 6,720                     |
| Long-Term Debt  | 2,040   | 3,559                     |
| Other Liabilities   | 590   | 493                       |
| <br>  |   |                           |
| Total Liabilities   | 13,300  | 10,772                    |
| <br>  |   |                           |
| Shareholders Equity:  |   |                           |
| Common Stock, par value \$0.50 per share, 30,000,000 shares authorized; 7,693,830 and 7,656,358 shares issued as of December 26, 2009 and March 28, 2009, respectively; 7,275,048 and 7,380,576 shares outstanding as of December 26, 2009 and March 28, 2009, respectively | 3,847   | 3,828                     |
| Capital in Excess of Par Value  | 9,295   | 8,606                     |
| Accumulated Other Comprehensive Income  | 418   | 320                       |
| Retained Earnings   | 7,435   | 6,853                     |

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|  |           |           |
|--|-----------|-----------|
| Less: Treasury Stock, at cost, 418,782 and 275,782 shares as of December 26, 2009 and March 28, 2009, respectively | (1,635)   | (988)     |
| Total Shareholders' Equity   | 19,360    | 18,619    |
| Total Liabilities and Shareholders' Equity   | \$ 32,660 | \$ 29,391 |

See accompanying notes to consolidated financial statements.

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**TRANSCAT, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In Thousands)

|   | (Unaudited)              |                 |
|---|--------------------------|-----------------|
|   | <b>Nine Months Ended</b> |                 |
|   | <b>December</b>          | <b>December</b> |
|   | <b>26,</b>               | <b>27,</b>      |
|   | <b>2009</b>              | <b>2008</b>     |
| Cash Flows from Operating Activities:   |                          |                 |
| Net Income  | \$ 582                   | \$ 1,000        |
| Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities: |                          |                 |
| Deferred Income Taxes   | (86)                     | 168             |
| Depreciation and Amortization   | 1,524                    | 1,365           |
| Provision for Accounts Receivable and Inventory Reserves                          | 52                       | 111             |
| Stock-Based Compensation Expense  | 530                      | 476             |
| Changes in Assets and Liabilities:  |                          |                 |
| Accounts Receivable and Other Receivables   | (1,143)                  | 1,050           |
| Inventory   | (706)                    | 308             |
| Prepaid Expenses and Other Assets   | (833)                    | (792)           |
| Accounts Payable  | 3,526                    | (1,568)         |
| Accrued Compensation and Other Liabilities  | 645                      | (522)           |
| Income Taxes Payable  | (119)                    | (251)           |
| Net Cash Provided by Operating Activities   | 3,972                    | 1,345           |
| Cash Flows from Investing Activities:   |                          |                 |
| Purchase of Property and Equipment  | (941)                    | (1,038)         |
| Payments of Contingent Consideration  | (1,093)                  |                 |
| Purchase of Westcon, Inc., net of cash acquired                                   |                          | (5,641)         |
| Net Cash Used in Investing Activities   | (2,034)                  | (6,679)         |
| Cash Flows from Financing Activities:   |                          |                 |
| Revolving Line of Credit, net   | (1,499)                  | 4,945           |
| Payments on Other Debt Obligations  | (20)                     | (4)             |
| Issuance of Common Stock  | 169                      | 202             |
| Repurchase of Common Stock  | (647)                    |                 |
| Excess Tax Benefits Related to Stock-Based Compensation                           | 9                        | 41              |
| Net Cash (Used in) Provided by Financing Activities                               | (1,988)                  | 5,184           |
| Effect of Exchange Rate Changes on Cash   | 16                       | 20              |



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|                             |       |       |
|-----------------------------|-------|-------|
| Net Decrease in Cash        | (34)  | (130) |
| Cash at Beginning of Period | 59    | 208   |
| Cash at End of Period       | \$ 25 | \$ 78 |

Supplemental Disclosures of Cash Flow Activity:

Cash paid during the period for:

|                   |        |        |
|-------------------|--------|--------|
| Interest          | \$ 49  | \$ 42  |
| Income Taxes, net | \$ 559 | \$ 729 |

Supplemental Disclosures of Non-Cash Investing and Financing Activities:

|  |    |          |
|--|----|----------|
| Stock Issued in Connection with Business Acquisition | \$ | \$ 1,113 |
| Capital Lease Obligation                             | \$ | \$ 49    |

See accompanying notes to consolidated financial statements.

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**TRANSCAT, INC.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY**

(In Thousands)

(Unaudited)

|  | <b>Common Stock</b>     |               | <b>Capital</b>                |   |                          | <b>Treasury Stock</b> |               |              |
|--|-------------------------|---------------|-------------------------------|---|--------------------------|-----------------------|---------------|--------------|
|  | <b>Issued</b>           | <b>Amount</b> | <b>In Excess of Par Value</b> | <b>Accumulated Other Comprehensive Income</b> | <b>Retained Earnings</b> | <b>Shares</b>         | <b>Amount</b> | <b>Total</b> |
|  | <b>\$0.50 Par Value</b> |               |                               |   |                          |                       |               |              |
|  | <b>Shares</b>           | <b>Amount</b> | <b>Value</b>                  | <b>Value</b>                                  | <b>Value</b>             | <b>at Cost</b>        |               |              |
| Balance as of March 28, 2009                   | 7,656                   | \$ 3,828      | \$ 8,606                      | \$ 320  | \$ 6,853                 | 276                   | \$ (988)      | \$ 18,619    |
| Issuance (Repurchase) of<br>Common Stock       | 38                      | 19            | 150                           |   |                          | 143                   | (647)         | (478)        |
| Stock-Based Compensation                       |                         |               | 530                           |   |                          |                       |               | 530          |
| Tax Benefit from Stock- Based<br>Compensation  |                         |               | 9                             |   |                          |                       |               | 9            |
| Comprehensive Income:                          |                         |               |                               |   |                          |                       |               |              |
| Currency Translation Adjustment                |                         |               |                               | 89  |                          |                       |               | 89           |
| Unrecognized Prior Service Cost,<br>net of tax |                         |               |                               | 9   |                          |                       |               | 9            |
| Net Income                                     |                         |               |                               |   | 582                      |                       |               | 582          |
| <br>   |                         |               |                               |   |                          |                       |               |              |
| Balance as of December 26, 2009                | 7,694                   | \$ 3,847      | \$ 9,295                      | \$ 418  | \$ 7,435                 | 419                   | \$ (1,635)    | \$ 19,360    |

See accompanying notes to consolidated financial statements.

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**TRANSCAT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(In Thousands, Except Per Share Amounts)  
(Unaudited)

**NOTE 1 GENERAL**

**Description of Business:** Transcat, Inc. ( Transcat or the Company ) is a leading global distributor of professional grade handheld test and measurement instruments and accredited provider of calibration, repair services, parts inspection and production model engineering primarily for the pharmaceutical and FDA-regulated, industrial manufacturing, energy and utilities, chemical process, and other industries.

**Basis of Presentation:** Transcat's unaudited Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States ( GAAP ) for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission ( SEC ). Accordingly, the Consolidated Financial Statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of the Company's management, all adjustments considered necessary for a fair presentation (consisting of normal recurring adjustments) have been included. The results for the interim periods are not necessarily indicative of the results to be expected for the fiscal year. The accompanying Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements as of and for the fiscal year ended March 28, 2009 ( fiscal year 2009 ) contained in the Company's 2009 Annual Report on Form 10-K filed with the SEC.

During the second quarter of the fiscal year ending March 27, 2010 ( fiscal year 2010 ), the Company adopted Statement of Financial Accounting Standards No. 168, The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles. This statement, now codified as Accounting Standards Codification Topic 105, Generally Accepted Accounting Principles, did not change GAAP, but established the Accounting Standards Codification as the single source of authoritative accounting principles recognized by the Financial Accounting Standards Board. The adoption of this statement did not have an impact on the Company's Consolidated Financial Statements.

**Fair Value of Financial Instruments:** Transcat has determined the fair value of debt and other financial instruments using available market information and appropriate valuation methodologies. The carrying amount of debt on the Consolidated Balance Sheets approximates fair value due to variable interest rate pricing, and the carrying amounts for cash, accounts receivable, accounts payable and accrued liabilities approximate fair value due to their short-term nature.

**Stock-Based Compensation:** The Company measures the cost of services received in exchange for all equity awards granted, including stock options, warrants and restricted stock, based on the fair market value of the award as of the grant date. The Company records compensation cost related to unvested stock awards by recognizing, on a straight-line basis, the unamortized grant date fair value over the remaining service period of each award. Excess tax benefits from the exercise of stock awards are presented in the Consolidated Statements of Cash Flows as a financing activity. Excess tax benefits are realized benefits from tax deductions for exercised awards in excess of the deferred tax asset attributable to stock-based compensation costs for such awards. The Company did not capitalize any stock-based compensation costs as part of an asset. The Company estimates forfeiture rates based on its historical experience. During the first nine months of fiscal years 2010 and 2009, the Company recorded non-cash stock-based compensation cost in the amount of \$0.5 million in the Consolidated Statement of Operations and Comprehensive Income.

**Foreign Currency Translation and Transactions:** The accounts of Transmation (Canada) Inc., the Company's wholly-owned subsidiary, are maintained in the local currency and have been translated to U.S. dollars. Accordingly, the amounts representing assets and liabilities have been translated at the period-end rates of exchange and related revenue and expense accounts have been translated at average rates of exchange during the period. Gains and losses arising from translation of Transmation (Canada) Inc.'s balance sheets into U.S. dollars are recorded directly to the accumulated other comprehensive income component of shareholders' equity.

Transcat records foreign currency gains and losses on Canadian business transactions. The net foreign currency loss was less than \$0.1 million in the first nine months of fiscal years 2010 and 2009. The Company utilizes foreign exchange forward contracts to reduce the risk that future earnings would be adversely affected by changes in currency exchange rates. The Company does not apply hedge accounting and therefore, the change in the fair value of the contracts, which totaled less than \$0.1 million during the first nine months of fiscal years 2010 and 2009, was recognized as a component of other expense in the Consolidated Statements of Operations and Comprehensive Income. The change in the fair value of the contracts is offset by the change in fair value on the underlying accounts receivables denominated in Canadian dollars being hedged. On December 26, 2009, the Company had a foreign exchange forward contract, set to mature in January 2010, outstanding in the

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notional amount of \$0.4 million. A loss on the outstanding contract, totaling less than \$0.1 million, was included in the Consolidated Balance Sheet as of December 26, 2009. The Company does not use hedging arrangements for speculative purposes.

**Earnings Per Share:** Basic earnings per share of common stock are computed based on the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share of common stock reflect the assumed conversion of stock options, warrants, and unvested restricted stock awards using the treasury stock method in periods in which they have a dilutive effect. In computing the per share effect of assumed conversion, funds which would have been received from the exercise of options, warrants, and unvested restricted stock and the related tax benefits are considered to have been used to purchase shares of common stock at the average market prices during the period, and the resulting net additional shares of common stock are included in the calculation of average shares of common stock outstanding.

The average shares outstanding used to compute basic and diluted earnings per share are as follows:

|   | Third Quarter Ended     |                         | Nine Months Ended       |                         |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
|   | December<br>26,<br>2009 | December<br>27,<br>2008 | December<br>26,<br>2009 | December<br>27,<br>2008 |
| Average Shares Outstanding Basic            | 7,343                   | 7,373                   | 7,373                   | 7,280                   |
| Effect of Dilutive Common Stock Equivalents | 217                     | 226                     | 229                     | 206                     |
| Average Shares Outstanding Diluted          | 7,560                   | 7,599                   | 7,602                   | 7,486                   |
| Anti-dilutive Common Stock Equivalents      | 623                     | 557                     | 612                     | 577                     |

**Shareholders Equity:** In November 2009, the Company repurchased 0.1 million shares of its common stock for \$0.6 million from beneficiaries of the estate of a former member of its Board of Directors and assigned the shares into treasury.

**Income Taxes:** During the second quarter of fiscal year 2010, the Internal Revenue Service (the IRS) commenced an examination of the Company's U.S. federal income tax return for the tax year ended March 29, 2008. To date, the IRS has not proposed any adjustments to the tax return under examination.

**Subsequent Events:** On January 27, 2010, Transcat acquired United Scale & Engineering Corp., a regional supplier and servicer of industrial scales and weighing systems to customers located primarily in Wisconsin, Illinois and Michigan.

The Company has evaluated all other events and transactions that occurred between December 26, 2009 and February 8, 2010, the date the financial statements were issued.

**Reclassification of Amounts:** Certain reclassifications of financial information for the prior fiscal year have been made to conform to the presentation for the current fiscal year.

**NOTE 2 DEBT**

**Description.** Transcat, through a credit agreement (the Credit Agreement) with JPMorgan Chase Bank, N.A. maturing in August 2011, has a revolving credit facility in the amount of \$15 million (the Revolving Credit Facility). As of December 26, 2009, \$12.9 million was available under the Credit Agreement, subject to the maximum borrowing restriction based on a 2.75 multiple of earnings before income taxes, depreciation and amortization for the preceding four consecutive fiscal quarters, of which \$2.0 million was outstanding and included in long-term debt on the Consolidated Balance Sheet.

**Interest and Commitment Fees.** Interest on the Revolving Credit Facility accrues, at Transcat's election, at either a base rate (defined as the highest of prime, a three month certificate of deposit plus 1%, or the federal funds rate plus 1/2 of 1%) (the Base Rate) or the London Interbank Offered Rate (LIBOR), in each case, plus a margin. Commitment fees accrue based on the average daily amount of unused credit available on the Revolving Credit Facility. Interest and commitment fees are adjusted on a quarterly basis based upon the Company's calculated leverage ratio, as defined in

the Credit Agreement. The Base Rate and the LIBOR rates as of December 26, 2009 were 3.3% and 0.2%, respectively. The Company's interest rate for the first nine months of fiscal year 2010 ranged from 1.1% to 2.8%. **Covenants.** The Credit Agreement has certain covenants with which the Company has to comply, including a fixed charge ratio covenant and a leverage ratio covenant. The Company was in compliance with all loan covenants and requirements throughout the first nine months of fiscal year 2010.

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**Other Terms.** The Company has pledged all of its U.S. tangible and intangible personal property and the common stock of its wholly-owned subsidiaries, Transmation (Canada) Inc. and Westcon, Inc. ( Westcon ), as collateral security for the loans made under the Revolving Credit Facility.

**NOTE 3 STOCK-BASED COMPENSATION**

The Transcat, Inc. 2003 Incentive Plan, as amended (the 2003 Plan ), provides for, among other awards, grants of restricted stock and stock options to directors, officers and key employees to purchase common stock at no less than the fair market value at the date of grant. At December 26, 2009, the number of shares available for future grant under the 2003 Plan totaled 0.2 million.

In addition, Transcat maintains a warrant plan for directors (the Directors Warrant Plan ). Under the Directors Warrant Plan, as amended, warrants have been granted to non-employee directors to purchase common stock at the fair market value at the date of grant. All warrants authorized for issuance pursuant to the Directors Warrant Plan have been granted and were fully vested as of August 2009.

**Restricted Stock:** During the first quarter of fiscal years 2010 and 2009, the Company granted performance-based restricted stock awards in place of options as a primary component of executive compensation. The performance-based restricted stock awards will vest after three years subject to certain cumulative diluted earnings per share growth targets over the eligible three-year period. The weighted average fair value of the awards granted in fiscal years 2010 and 2009 was \$5.00 per share and \$6.80 per share, respectively.

Compensation cost ultimately recognized for these performance-based restricted stock awards will equal the grant date fair market value of the award that coincides with the actual outcome of the performance conditions. On an interim basis, the Company records compensation cost based on an assessment of the probability of achieving the performance conditions. At December 26, 2009, the Company estimated the probability of achievement for the performance-based awards granted in fiscal years 2010 and 2009 to be 100% and 50%, respectively, of the target levels. Total expense relating to performance-based restricted stock awards, based on grant date fair value and the estimated probability of achievement, was \$0.1 million in the first nine months of fiscal year 2010 and less than \$0.1 million in the first nine months of fiscal year 2009. Unearned compensation totaled \$0.4 million as of December 26, 2009.

**Stock Options:** Options vest over a period of up to four years, using either a graded schedule or on a straight-line basis, and expire ten years from the date of grant. The expense relating to options is recognized on a straight-line basis over the requisite service period for the entire award. Total expense relating to options was \$0.4 million in the first nine months of fiscal years 2010 and 2009.

The following table summarizes options as of and for the nine months ended December 26, 2009:

|                                     | Number<br>Of<br>Shares | Weighted<br>Average<br>Exercise<br>Price<br>Per<br>Share | Weighted<br>Average<br>Remaining<br>Contractual<br>Term (in<br>years) | Aggregate<br>Intrinsic<br>Value |
|-------------------------------------|------------------------|--|---|---------------------------------|
| Outstanding as of March 28, 2009    | 665                    | \$ 5.70  |   |                                 |
| Granted                             |                        |  |   |                                 |
| Exercised                           |                        |  |   |                                 |
| Cancelled/Forfeited                 | (1)                    | 2.89   |   |                                 |
| Outstanding as of December 26, 2009 | 664                    | 5.71   | 7   | \$ 745                          |
| Exercisable as of December 26, 2009 | 412                    | 4.83   | 6   | 706                             |

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the Company's closing stock price on the last trading day of the third quarter of fiscal year 2010 and the exercise price, multiplied by the number of in-the-money stock options) that would have been received by the option holders had all holders exercised their options on December 26, 2009. The amount of aggregate intrinsic value will change based on the fair market value of the Company's stock. Total unrecognized compensation cost related to non-vested stock options as of December 26, 2009 was \$0.6 million, which is expected to be recognized over a weighted average period of two years.



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**Warrants:** The warrants expire in five years from the date of grant. The following table summarizes warrants as of and for the nine months ended December 26, 2009:

|                                     | Number<br>Of<br>Shares | Weighted<br>Average<br>Exercise<br>Price<br>Per<br>Share | Weighted<br>Average<br>Remaining<br>Contractual<br>Term (in<br>years) | Aggregate<br>Intrinsic<br>Value |
|-------------------------------------|------------------------|--|---|---------------------------------|
| Outstanding as of March 28, 2009    | 63                     | \$ 4.28  |   |                                 |
| Granted                             |                        |  |   |                                 |
| Exercised                           | (18)                   | 3.19   |   |                                 |
| Cancelled/Forfeited                 | (4)                    | 2.88   |   |                                 |
| Outstanding as of December 26, 2009 | 41                     | 4.89   | 1   | \$ 55                           |
| Exercisable as of December 26, 2009 | 41                     | 4.89   | 1   | 55                              |

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the Company's closing stock price on the last trading day of the third quarter of fiscal year 2010 and the exercise price, multiplied by the number of in-the-money warrants) that would have been received by the warrant holders had all holders exercised their warrants on December 26, 2009. The amount of aggregate intrinsic value will change based on the fair market value of the Company's stock. The aggregate intrinsic value of and the cash received from warrants exercised in the first nine months of fiscal year 2010 were less than \$0.1 million.

**NOTE 4 SEGMENT INFORMATION**

Transcat has two reportable segments: Distribution Products ( Product ) and Calibration Services ( Service ). The Company has no inter-segment sales. The following table presents segment information for the third quarter and the nine months ended December 26, 2009 and December 27, 2008:

|                 | Third Quarter Ended     |                         | Nine Months Ended       |                         |
|-----------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                 | December<br>26,<br>2009 | December<br>27,<br>2008 | December<br>26,<br>2009 | December<br>27,<br>2008 |
| Net Revenue:    |                         |                         |                         |                         |
| Product Sales   | \$ 15,186               | \$ 13,995               | \$ 38,424               | \$ 39,265               |
| Service Revenue | 6,637                   | 5,997                   | 19,102                  | 17,190                  |
| Total           | 21,823                  | 19,992                  | 57,526                  | 56,455                  |
| Gross Profit:   |                         |                         |                         |                         |
| Product         | 3,341                   | 3,409                   | 8,649                   | 10,136                  |
| Service         | 1,423                   | 1,237                   | 4,088                   | 3,570                   |
| Total           | 4,764                   | 4,646                   | 12,737                  | 13,706                  |

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|                            |        |        |        |          |
|----------------------------|--------|--------|--------|----------|
| Operating Expenses:        |        |        |        |          |
| Product (1)                | 2,454  | 2,483  | 7,102  | 7,191    |
| Service (1)                | 1,519  | 1,541  | 4,624  | 4,766    |
| Total                      | 3,973  | 4,024  | 11,726 | 11,957   |
|                            |        |        |        |          |
| Operating Income           | 791    | 622    | 1,011  | 1,749    |
|                            |        |        |        |          |
| Unallocated Amounts:       |        |        |        |          |
| Total Other Expense, net   | 16     | 99     | 73     | 138      |
| Provision for Income Taxes | 292    | 181    | 356    | 611      |
| Total                      | 308    | 280    | 429    | 749      |
|                            |        |        |        |          |
| Net Income                 | \$ 483 | \$ 342 | \$ 582 | \$ 1,000 |

(1) Operating expense allocations between segments were based on actual amounts, a percentage of revenues, headcount, and management's estimates.

**Table of Contents****NOTE 5 ACQUISITION**

On August 14, 2008, Transcat acquired Westcon. Under the terms of the Agreement and Plan of Merger (the Merger Agreement), a contingent payment of up to \$1.4 million was subject to holdback restrictions to secure the obligations of Westcon and its sole shareholder for post-closing adjustments, retention of business, reimbursement and indemnification. During the second quarter of fiscal year 2010, the Company paid \$1.1 million to the sole shareholder in full satisfaction of this contingency and recorded the payment as additional goodwill on the Company's Consolidated Balance Sheet.

In addition, Transcat and the sole shareholder entered into an Earn Out Agreement dated as of the closing of the merger. This agreement provides that the sole shareholder may be entitled to certain contingent earn out payments subject to continued employment and achieving certain post-closing gross profit and revenue targets. During the first nine months of fiscal year 2010, payments totaling less than \$0.1 million were earned and recorded as compensation expense in the Consolidated Statement of Operations and Comprehensive Income.

The results of operations of Westcon are included in Transcat's consolidated operating results as of the date the business was acquired. The following unaudited pro forma results assume the acquisition occurred at the beginning of the period presented. The pro forma results do not purport to represent what the Company's results of operations actually would have been if the transactions set forth had occurred on the date indicated or what the Company's results of operations will be in future periods.

|                            | (Unaudited)<br><b>Nine Months<br/>Ended<br/>December 27,<br/>2008</b> |
|----------------------------|---|
| Net Revenue                | \$ 59,605   |
| Net Income                 | \$ 837  |
| Basic Earnings Per Share   | \$ 0.12   |
| Diluted Earnings Per Share | \$ 0.11   |

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Forward-Looking Statements.** This report and, in particular, the Management's Discussion and Analysis of Financial Condition and Results of Operations section of this report, contains forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. These include statements concerning expectations, estimates, and projections about the industry, management beliefs and assumptions of Transcat, Inc. ( Transcat , we , us , or our ). Words such as anticipates , expects , intends , plans , believes , seeks , estimates , and variations of such words or expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to forecast. Therefore, our actual results and outcomes may materially differ from those expressed or forecasted in any such forward-looking statements. When considering these risks, uncertainties and assumptions, you should keep in mind the cautionary statements elsewhere in this report and in any documents incorporated herein by reference. New risks and uncertainties arise from time to time and we cannot predict those events or how they may affect us. For a more detailed discussion of the risks and uncertainties that may affect Transcat's operating and financial results and its ability to achieve its financial objectives, interested parties should review the Risk Factors sections in Transcat's reports filed with the Securities and Exchange Commission, including the Annual Report on Form 10-K for the fiscal year ended March 28, 2009. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

**Accounts Receivable:** Accounts receivable represent amounts due from customers in the ordinary course of business. These amounts are recorded net of the allowance for doubtful accounts and returns in the Consolidated Balance Sheets. The allowance for doubtful accounts is based upon the expected collectibility of accounts receivable. We apply a specific formula to our accounts receivable aging, which may be adjusted on a specific account basis where the formula may not appropriately reserve for loss exposure. After all attempts to collect a receivable have failed, the receivable is written-off against the allowance for doubtful accounts. The returns reserve is calculated based upon the historical rate of returns applied to revenues over a specific timeframe. The returns reserve will increase or decrease as a result of changes in the level of revenues and/or the historical rate of returns.

**Stock-Based Compensation.** We measure the cost of services received in exchange for all equity awards granted, including stock options, warrants and restricted stock, based on the fair market value of the award as of the grant date. We record compensation cost related to unvested stock awards by recognizing, on a straight-line basis, the unamortized grant date fair value over the remaining service period of each award. Excess tax benefits from the exercise of stock awards are presented in the Consolidated Statements of Cash Flows as a financing activity. Excess tax benefits are realized benefits from tax deductions for exercised awards in excess of the deferred tax asset attributable to stock-based compensation costs for such awards. We did not capitalize any stock-based compensation costs as part of an asset. We estimate forfeiture rates based on our historical experience.

Options vest over a period of up to four years, using either a graded schedule or on a straight-line basis, and expire ten years from the date of grant. The expense relating to options is recognized on a straight-line basis over the requisite service period for the entire award.

During the first quarter of fiscal years 2010 and 2009, we granted performance-based restricted stock awards in place of options as a primary component of executive compensation. The performance-based restricted stock awards will vest after three years subject to certain cumulative diluted earnings per share growth targets over the eligible three-year period. Compensation cost ultimately recognized for these performance-based restricted stock awards will equal the grant date fair market value of the award that coincides with the actual outcome of the performance conditions. On an interim basis, we record compensation cost based on an assessment of the probability of achieving the performance conditions. At December 26, 2009, we estimated the probability of achievement for the performance-based awards granted in fiscal years 2010 and 2009 to be 100% and 50%, respectively, of the target levels.

**Revenue Recognition.** Product sales are recorded when a product's title and risk of loss transfer to the customer. We recognize the majority of our service revenue based upon when the calibration or other activity is performed and then

shipped and/or delivered to the customer. Some of our service revenue is generated from managing customers calibration programs in which we recognize revenue in equal amounts at fixed intervals. We generally invoice our customers for freight, shipping, and handling charges. Provisions for customer returns are provided for in the period the related revenues are recorded based upon historical data.

**Reclassification of Amounts:** Certain reclassifications of financial information for the prior fiscal year have been made to conform to the presentation for the current fiscal year.

**Table of Contents****RESULTS OF OPERATIONS**

The following table presents, for the third quarter and the first nine months of fiscal years 2010 and 2009, the components of our Consolidated Statements of Operations.

|  | (Unaudited)<br>Third Quarter Ended |                         | (Unaudited)<br>Nine Months Ended |                         |
|--|------------------------------------|-------------------------|----------------------------------|-------------------------|
|  | December<br>26,<br>2009            | December<br>27,<br>2008 | December<br>26,<br>2009          | December<br>27,<br>2008 |
| <i>Gross Profit Percentage:</i>              |                                    |                         |                                  |                         |
| Product Gross Profit                         | 22.0%                              | 24.4%                   | 22.5%                            | 25.8%                   |
| Service Gross Profit                         | 21.4%                              | 20.6%                   | 21.4%                            | 20.8%                   |
| Total Gross Profit                           | 21.8%                              | 23.2%                   | 22.1%                            | 24.3%                   |
| <i>As a Percentage of Total Net Revenue:</i> |                                    |                         |                                  |                         |
| Product Sales                                | 69.6%                              | 70.0%                   | 66.8%                            | 69.6%                   |
| Service Revenue                              | 30.4%                              | 30.0%                   | 33.2%                            | 30.4%                   |
| Total Net Revenue                            | 100.0%                             | 100.0%                  | 100.0%                           | 100.0%                  |
| Selling, Marketing and Warehouse Expenses    | 11.8%                              | 13.3%                   | 13.2%                            | 13.1%                   |
| Administrative Expenses                      | 6.4%                               | 6.8%                    | 7.2%                             | 8.1%                    |
| Total Operating Expenses                     | 18.2%                              | 20.1%                   | 20.4%                            | 21.2%                   |
| Operating Income                             | 3.6%                               | 3.1%                    | 1.7%                             | 3.1%                    |
| Interest Expense                             | 0.0%                               | 0.2%                    | 0.1%                             | 0.1%                    |
| Total Other Expense, net                     | 0.0%                               | 0.3%                    | 0.1%                             | 0.1%                    |
| Total Other Expense                          | 0.0%                               | 0.5%                    | 0.2%                             | 0.2%                    |
| Income Before Income Taxes                   | 3.6%                               | 2.6%                    | 1.5%                             | 2.9%                    |
| Provision for Income Taxes                   | 1.3%                               | 0.9%                    | 0.6%                             | 1.1%                    |
| Net Income                                   | 2.3%                               | 1.7%                    | 0.9%                             | 1.8%                    |

**Table of Contents****THIRD QUARTER ENDED DECEMBER 26, 2009 COMPARED TO THIRD QUARTER ENDED DECEMBER 27, 2008***(dollars in thousands):***Revenue:**

|                 | <b>Third Quarter Ended</b>       |                                  |
|-----------------|----------------------------------|----------------------------------|
|                 | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
| Net Revenue:    |                                  |                                  |
| Product Sales   | \$ 15,186                        | \$ 13,995                        |
| Service Revenue | 6,637                            | 5,997                            |
| Total           | \$ 21,823                        | \$ 19,992                        |

Net revenue increased \$1.8 million, or 9.2%, from the third quarter of fiscal year 2009 to the third quarter of fiscal year 2010.

Our product net sales accounted for 69.6% of our total net revenue in the third quarter of fiscal year 2010 and 70.0% of our total net revenue in the third quarter of fiscal year 2009. For the third quarter of fiscal year 2010, product sales increased \$1.2 million, or 8.5%, compared to the third quarter of fiscal year 2009. This was the first quarter with quarter-over-quarter product net sales growth since the third quarter of fiscal year 2009. We believe the increase in orders placed and net sales are reflective of a recovering economy. Our fiscal years 2010 and 2009 product sales growth in relation to prior fiscal year quarter comparisons is as follows:

|                                   | <b>FY 2010</b> |           |           |           | <b>FY 2009</b> |           |           |
|-----------------------------------|----------------|-----------|-----------|-----------|----------------|-----------|-----------|
|                                   | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> | <b>Q4</b> | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> |
| Product Sales Growth<br>(Decline) | 8.5%           | (7.6%)    | (8.5%)    | (1.4%)    | 7.6%           | 15.5%     | 12.7%     |

Our average product sales per business day increased to \$249 in the third quarter of fiscal year 2010, compared with \$226 in the third quarter of fiscal year 2009. There were 61 business days in the third quarter of fiscal year 2010, one less than the 62 business days in the third quarter of fiscal year 2009. Our product sales per business day for each fiscal quarter during the fiscal years 2010 and 2009 are as follows:

|                                   | <b>FY 2010</b> |           |           |           | <b>FY 2009</b> |           |           |
|-----------------------------------|----------------|-----------|-----------|-----------|----------------|-----------|-----------|
|                                   | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> | <b>Q4</b> | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> |
| Product Sales Per<br>Business Day | \$249          | \$190     | \$176     | \$191     | \$226          | \$206     | \$192     |

In the third quarter of fiscal year 2010, sales through our direct channel increased 5.6%, primarily a result of \$1.1 million of sales into the wind energy industry. Wind energy product sales as a percent of the direct channel and overall net product sales were 9.5% and 7.3%, respectively. This has respective comparisons of 2.8% and 2.2% to the third quarter of fiscal year 2009. Year-over-year increases in our direct channel as a result of the gains in the wind energy industry were partially offset by a decline in non-wind direct sales. While we experienced increased sales volume to non-wind energy direct customers during the latter part of the third quarter of fiscal year 2010, these increases could not fully offset the year-over-year sales declines we experienced in the beginning of the quarter. In the third quarter of fiscal year 2010, sales through our reseller channel increased by 20.3% when compared to the third quarter of fiscal year 2009. We believe increased sales into our reseller channel are both an indicator and result of an improving economy. As a result of the strong growth in our reseller channel, the mix of reseller sales as a percent of our total product net sales increased 210 basis points from the third quarter of fiscal year 2009 when compared to the third quarter of fiscal year 2010. The following table presents the percent of net sales for our significant product

distribution channels for each fiscal quarter during fiscal years 2010 and 2009:

|                             | <b>FY 2010</b> |           |           |           | <b>FY 2009</b> |           |           |
|-----------------------------|----------------|-----------|-----------|-----------|----------------|-----------|-----------|
|                             | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> | <b>Q4</b> | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> |
| Percent of Net Sales:       |                |           |           |           |                |           |           |
| Direct                      | 77.5%          | 84.2%     | 80.5%     | 83.0%     | 79.7%          | 77.6%     | 81.8%     |
| Reseller                    | 21.2%          | 14.4%     | 18.0%     | 15.6%     | 19.1%          | 20.8%     | 16.6%     |
| Freight Billed to Customers | 1.3%           | 1.4%      | 1.5%      | 1.4%      | 1.2%           | 1.6%      | 1.6%      |
|                             | 100.0%         | 100.0%    | 100.0%    | 100.0%    | 100.0%         | 100.0%    | 100.0%    |



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Customer product orders include orders for instruments that we routinely stock in our inventory, customized products, and other products ordered less frequently, which we do not stock. Pending product shipments are primarily backorders, but also include products that are requested to be calibrated in our calibration laboratories prior to shipment, orders required to be shipped complete, and orders required to be shipped at a future date. Our total pending product shipments for the third quarter of fiscal year 2010 were \$2.4 million, an increase of 38.2% compared to the \$1.7 million at the end of the third quarter of fiscal year 2009. In relation to the end of our second quarter of fiscal year 2010, we experienced over a \$0.4 million increase in pending product shipments and a cumulative increase of \$1.2 million since the beginning of the fiscal year. Backorders represented 82.8% of our total pending product shipments at the end of the third quarter of fiscal year 2010, compared with 84.1% for the same quarter in the prior fiscal year. The following table presents the percentage of total pending product shipments that are backorders at the end of the third quarter of fiscal year 2010 and our historical trend of total pending product shipments:

|  | FY 2010 |         |         |         | FY 2009 |         |         |
|--|---------|---------|---------|---------|---------|---------|---------|
|  | Q3      | Q2      | Q1      | Q4      | Q3      | Q2      | Q1      |
| Total Pending Product Shipments                    | \$2,351 | \$1,904 | \$1,445 | \$1,189 | \$1,701 | \$1,398 | \$1,366 |
| % of Pending Product Shipments that are Backorders | 82.8%   | 78.9%   | 72.2%   | 81.0%   | 84.1%   | 70.7%   | 74.7%   |

Service revenue increased \$0.6 million, or 10.7%, from the third quarter of fiscal year 2009 to the third quarter of fiscal year 2010. Within any year, while we add new customers, we also have customers from the prior year whose calibrations may not repeat for any number of factors. Among those factors are variations in the timing of customer periodic calibrations on instruments and other services, customer capital expenditures and customer outsourcing decisions. Because the timing of calibration orders and segment expenses can vary on a quarter-to-quarter basis, we believe a trailing twelve month trend provides a better indication of the progress of this segment. Service segment revenue for the twelve months ended December 26, 2009 were \$25.9 million, up 7.7% when compared with \$24.0 million for the twelve months ended December 27, 2008. Our fiscal years 2010 and 2009 service revenue growth in relation to prior fiscal year quarter comparisons is as follows:

|                                  | FY 2010 |       |      |        | FY 2009 |      |      |
|----------------------------------|---------|-------|------|--------|---------|------|------|
|                                  | Q3      | Q2    | Q1   | Q4     | Q3      | Q2   | Q1   |
| Service Revenue Growth (Decline) | 10.7%   | 15.5% | 7.2% | (0.9%) | 10.3%   | 4.5% | 5.3% |

Within the calibration industry, there is a broad array of measurement disciplines making it costly and inefficient for any one provider to invest the needed capital for facilities, equipment and uniquely-trained personnel necessary to perform all measurement disciplines with in-house calibration capabilities. Our strategy has been to focus our investments in the electrical, temperature, pressure and dimensional disciplines. Accordingly, 15% to 20% of our service segment revenue is generated from outsourcing customer equipment to third party vendors for calibration beyond our chosen scope of capabilities. During the third quarter of fiscal year 2010, we outsourced 24.0% of our total service revenue. The increase in the percentage of outsourced revenue is attributable to specific services provided to the wind energy industry, which fall outside our current scope of business. We will continue to evaluate the need for capital investments that could provide more in-house capabilities for our staff of technicians and reduce the need for third party vendors in certain instances. The following table presents the percent of service segment revenue for the significant sources for each fiscal quarter during fiscal years 2010 and 2009:

|                             | FY 2010 |    |    |    | FY 2009 |    |    |
|-----------------------------|---------|----|----|----|---------|----|----|
|                             | Q3      | Q2 | Q1 | Q4 | Q3      | Q2 | Q1 |
| Percent of Service Revenue: |         |    |    |    |         |    |    |

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|                             |        |        |        |        |        |        |        |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|
| Depot/Onsite                | 73.5%  | 77.3%  | 79.3%  | 81.2%  | 78.5%  | 78.6%  | 80.8%  |
| Outsourced                  | 24.0%  | 20.2%  | 18.2%  | 15.8%  | 18.2%  | 18.8%  | 16.4%  |
| Freight Billed to Customers | 2.5%   | 2.5%   | 2.5%   | 3.0%   | 3.3%   | 2.6%   | 2.8%   |
|                             | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

**Table of Contents****Gross Profit:**

|               | <b>Third Quarter Ended</b>       |                                  |
|---------------|----------------------------------|----------------------------------|
|               | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
| Gross Profit: |                                  |                                  |
| Product       | \$ 3,341                         | \$ 3,409                         |
| Service       | 1,423                            | 1,237                            |
| Total         | \$ 4,764                         | \$ 4,646                         |

Total gross profit dollars in the third quarter of fiscal year 2010 increased \$0.1 million, or 2.5%, from the third quarter of fiscal year 2009. As a percentage of total net revenue, total gross profit declined 140 basis points over the same time period.

We evaluate product gross profit from two perspectives. Channel gross profit includes net sales less the direct cost of inventory sold. Our total product gross profit includes channel gross profit as well as the impact of vendor rebates, cooperative advertising income, freight billed to customers, freight expenses and direct shipping costs. In general, our total product gross profit can vary based upon price discounting; the mix of sales to our reseller channel, which have lower margins than our direct customer base; and the timing of periodic vendor rebates and cooperative advertising income received from suppliers.

The gross profit percentage in our direct channel declined 140 basis points from the third quarter of fiscal year 2009 to the third quarter of fiscal year 2010. While we believe the economy is in a recovery phase, pricing remains competitive in the marketplace. As a result, we increased our discounting to our direct channel customers accordingly. The competitive pricing environment had a similar effect within the reseller channel, resulting in a 350 basis point decrease in this channel's gross profit percentage.

Total product gross profit in the third quarter of fiscal year 2010 was 22.0% of total product sales and declined 240 basis points when compared with 24.4% of total product sales in the third quarter of fiscal year 2009. Product gross profit declined \$0.1 million in the third quarter of fiscal year 2010 compared to the third quarter of fiscal year 2009. Despite increased volume, increased price discounting and lower vendor point-of-sale rebates drove the decrease. Vendor point-of-sale rebates are based on year-over-year growth in product segment sales. We did not qualify for this type of rebate in the third quarter of fiscal year 2010. In the third quarter of fiscal year 2009, point-of-sale rebates were \$0.1 million. The following table reflects the quarterly historical trend of our product gross profit as a percent of total product sales:

|                              |              | <b>FY 2010</b> |           |           |           | <b>FY 2009</b> |           |           |
|------------------------------|--------------|----------------|-----------|-----------|-----------|----------------|-----------|-----------|
|                              |              | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> | <b>Q4</b> | <b>Q3</b>      | <b>Q2</b> | <b>Q1</b> |
| Channel Gross Profit %       | Direct (1)   | 22.5%          | 22.8%     | 23.8%     | 23.6%     | 23.9%          | 25.8%     | 25.2%     |
| Channel Gross Profit %       | Reseller (1) | 14.6%          | 14.7%     | 17.4%     | 18.7%     | 18.1%          | 18.2%     | 17.5%     |
| Channel Gross Profit %       | Combined (2) | 20.8%          | 21.6%     | 22.6%     | 22.8%     | 22.8%          | 24.2%     | 23.9%     |
| Other Items % (3)            |              | 1.2%           | 0.6%      | 0.9%      | 1.2%      | 1.6%           | 1.8%      | 3.4%      |
| Total Product Gross Profit % |              | 22.0%          | 22.2%     | 23.5%     | 24.0%     | 24.4%          | 26.0%     | 27.3%     |

(1) Channel gross profit % calculated as net

sales less  
purchase costs  
divided by net  
sales.

- (2) Represents  
aggregate gross  
profit % for  
direct and  
reseller  
channels,  
calculated as net  
sales less  
purchase cost  
divided by net  
sales.
- (3) Includes vendor  
rebates,  
cooperative  
advertising  
income, freight  
billed to  
customers,  
freight  
expenses, and  
direct shipping  
costs.

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Calibration service gross profit dollars increased \$0.2 million, or 15.0%, from the third quarter of fiscal year 2009 to the third quarter of fiscal year 2010. As a percent of service revenue, calibration service gross profit increased 80 basis points over the same time period in the prior fiscal year. We realized a quarter-over-quarter increase in the cost of calibration services sold of 9.5% in the third quarter of fiscal year 2010 compared to the third quarter of fiscal year 2009, which was primarily due to costs associated with increased outsourcing of specific services in the wind energy industry. The following table reflects our calibration services gross profit growth in relation to prior fiscal year quarters:

|  | <b>Q3</b> | <b>FY 2010<br/>Q2</b> | <b>Q1</b> | <b>Q4</b> | <b>FY 2009<br/>Q3</b> | <b>Q2</b> | <b>Q1</b> |
|--|-----------|-----------------------|-----------|-----------|-----------------------|-----------|-----------|
| Service Gross Profit Dollar Growth (Decline) | 15.0%     | 25.5%                 | 2.9%      | 5.7%      | 16.8%                 | 4.8%      | (0.3%)    |
| <b>Operating Expenses:</b>                   |           |                       |           |           |                       |           |           |

|   | <b>Third Quarter Ended</b> |                          |
|---|----------------------------|--------------------------|
|   | <b>December 26, 2009</b>   | <b>December 27, 2008</b> |
| Operating Expenses:                             |                            |                          |
| Selling, Marketing and Warehouse Administrative | \$ 2,585                   | \$ 2,666                 |
|   | 1,388                      | 1,358                    |
| Total   | \$ 3,973                   | \$ 4,024                 |

Operating expenses during the third quarter of fiscal year 2010 decreased by 1.3% when compared to the same quarter in the prior fiscal year. This decrease is a direct result of cost control measures in place which have helped reduce operating expenses as a percent of total net revenue from 20.1% in the third quarter of fiscal year 2009 to 18.2% in the third quarter of fiscal year 2010.

**Other Expense:**

|                    | <b>Third Quarter Ended</b> |                          |
|--------------------|----------------------------|--------------------------|
|                    | <b>December 26, 2009</b>   | <b>December 27, 2008</b> |
| Other Expense:     |                            |                          |
| Interest Expense   | \$ 9                       | \$ 43                    |
| Other Expense, net | 7                          | 56                       |
| Total              | \$ 16                      | \$ 99                    |

Other expenses during the third quarter of fiscal year 2010 decreased by 83.8% when compared to the same quarter in the prior fiscal year. The decrease was the result of lower interest expense due to reduced debt levels and a decrease in other expense, primarily due to reductions in foreign currency losses. We have a program in place to hedge the majority of our risk to fluctuations in the value of the U.S. dollar relative to the Canadian dollar.

**Taxes:****Third Quarter Ended**

|                            | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
|----------------------------|----------------------------------|----------------------------------|
| Provision for Income Taxes | \$292                            | \$ 181                           |

In the third quarter of fiscal year 2010, our provision for income taxes was \$0.3 million, compared with a \$0.2 million provision for income taxes in the third quarter of fiscal year 2009. We continue to evaluate our tax provision on a quarterly basis and make adjustments, as deemed necessary, to our effective tax rate given changes in facts and circumstances expected for the entire fiscal year.

**Table of Contents****NINE MONTHS ENDED DECEMBER 26, 2009 COMPARED TO NINE MONTHS ENDED DECEMBER 27, 2008***(dollars in thousands):***Revenue:**

|                 | <b>Nine Months Ended</b>         |                                  |
|-----------------|----------------------------------|----------------------------------|
|                 | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
| Net Revenue:    |                                  |                                  |
| Product Sales   | \$ 38,424                        | \$ 39,265                        |
| Service Revenue | 19,102                           | 17,190                           |
| Total           | \$ 57,526                        | \$ 56,455                        |

Net revenue increased \$1.1 million, or 1.9%, from the first nine months of fiscal year 2009 to the first nine months of fiscal year 2010. The first nine months of fiscal year 2009 included only 19 weeks of Westcon, Inc. operations, which we acquired on August 14, 2008.

Our product net sales accounted for 66.8% of our total net revenue in the first nine months of fiscal year 2010 and 69.6% of our total net revenue in the first nine months of fiscal year 2009. For the first nine months of fiscal year 2010, product sales decreased \$0.8 million, or 2.1%, compared with the first nine months of fiscal year 2009. Within our direct channel, product sales decreased by \$0.4 million. Direct sales to our non-wind energy customers declined as a result of the economic climate, but were partially offset by sales to our wind energy industry customers. In the first nine months of fiscal year 2010, wind energy product sales were \$3.9 million and represented 10.1% of our total product net sales. The economic climate also impacted our reseller channel, which experienced a \$0.4 million sales decline in the first nine months of fiscal year 2010 when compared with the same period in the prior fiscal year. Service revenue increased \$1.9 million, or 11.1%, from the first nine months of fiscal year 2009 to the first nine months of fiscal year 2010. The revenue increase was comprised of organic growth, incremental revenue obtained from Westcon and increased services provided to the wind energy industry. In addition, within any nine month period, while we add new customers, we also have customers from the prior year whose calibrations may not repeat for any number of factors. Among those factors are variations in the timing of customer periodic calibrations on instruments and other services, customer capital expenditures and customer outsourcing decisions.

**Gross Profit:**

|               | <b>Nine Months Ended</b>         |                                  |
|---------------|----------------------------------|----------------------------------|
|               | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
| Gross Profit: |                                  |                                  |
| Product       | \$ 8,649                         | \$ 10,136                        |
| Service       | 4,088                            | 3,570                            |
| Total         | \$ 12,737                        | \$ 13,706                        |

Total gross profit dollars in the first nine months of fiscal year 2010 declined \$1.0 million, or 7.1%, from the first nine months of fiscal year 2009. As a percentage of total revenue, total gross profit declined 220 basis points over the same time period.

The gross profit percentage in our direct and reseller channels declined 190 basis points and 260 basis points, respectively, from the first nine months of fiscal year 2009 to the first nine months of fiscal year 2010 as we increased

discounting in an effort to maintain competitive pricing in the recessionary economic environment.

Total product gross profit in the first nine months of fiscal year 2010 was 22.5% of total product sales and declined 330 basis points when compared with 25.8% of total product sales in the first nine months of fiscal year 2009. Product gross profit declined \$1.5 million in the first nine months of fiscal year 2010 compared to the first nine months of fiscal year 2009, which was the result of reduced volume, increased price discounting and lower vendor point-of-sale rebates. Vendor point-of-sale rebates are based on year-over-year growth in product segment sales. We did not qualify for this type of rebate in the first nine months of fiscal year 2010. In the first nine months of fiscal year 2009, point-of-sale rebates were approximately \$0.3 million.



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Calibration service gross profit dollars increased 14.5% from the first nine months of fiscal year 2009 to the first nine months of fiscal year 2010. As a percent of service revenue, calibration service gross profit increased 60 basis points over the same time period. We realized a period-over-period increase in the cost of calibration services sold of 10.2% in the first nine months of fiscal year 2010 compared to the first nine months of fiscal year 2009, which was primarily due to costs associated with adding a lab in Portland, Oregon and additional service-related spending in the wind energy industry.

**Operating Expenses:**

|                                  | <b>Nine Months Ended</b>         |                                  |
|----------------------------------|----------------------------------|----------------------------------|
|                                  | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
| Operating Expenses:              |                                  |                                  |
| Selling, Marketing and Warehouse | \$ 7,593                         | \$ 7,409                         |
| Administrative                   | 4,133                            | 4,548                            |
| <b>Total</b>                     | <b>\$ 11,726</b>                 | <b>\$ 11,957</b>                 |

Operating expenses decreased \$0.2 million, or 1.9%, from the first nine months of fiscal year 2009 to the first nine months of fiscal year 2010. Sales, Marketing and Warehouse expenses increased \$0.2 million during the same period, primarily driven by strategic investments in sales and marketing for the service segment and wind energy industry. Despite the increase in costs, Sales, Marketing and Warehouse expenses as a percentage of total revenue has remained relatively consistent in both years. Administrative expenses decreased \$0.4 million from the first nine months of fiscal year 2009 to the first nine months of fiscal year 2010. As a percent of total revenue, Administrative expenses represented 7.2% and 8.1% in the first nine months of fiscal years 2010 and 2009, respectively. The decrease is primarily due to cost control measures. In addition, included in the first nine months of fiscal 2009 were \$0.2 million in one-time integration expenses related to our acquisition of Westcon.

**Other Expense:**

|                    | <b>Nine Months Ended</b>         |                                  |
|--------------------|----------------------------------|----------------------------------|
|                    | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |
| Other Expense:     |                                  |                                  |
| Interest Expense   | \$ 34                            | \$ 70                            |
| Other Expense, net | 39                               | 68                               |
| <b>Total</b>       | <b>\$ 73</b>                     | <b>\$ 138</b>                    |

Other expenses during the first nine months of fiscal year 2010 decreased by 47.1% when compared to the same period in the prior fiscal year. The decrease was the result of lower interest expense due to reduced debt levels and a decrease in other expense, primarily due to reductions in foreign currency losses. We have a program in place to hedge the majority of our risk to fluctuations in the value of the U.S. dollar relative to the Canadian dollar.

**Taxes:**

|  | <b>Nine Months Ended</b>         |                                  |
|--|----------------------------------|----------------------------------|
|  | <b>December<br/>26,<br/>2009</b> | <b>December<br/>27,<br/>2008</b> |

|                            |       |        |
|----------------------------|-------|--------|
| Provision for Income Taxes | \$356 | \$ 611 |
|----------------------------|-------|--------|

In the first nine months of fiscal year 2010, our provision for income taxes was \$0.4 million, compared with a \$0.6 million provision for income taxes in the first nine months of fiscal year 2009. We continue to evaluate our tax provision on a quarterly basis and make adjustments, as deemed necessary, to our effective tax rate given changes in facts and circumstances expected for the entire fiscal year.

**Table of Contents****LIQUIDITY AND CAPITAL RESOURCES**

We believe that amounts available under our current credit facility and our cash on hand are sufficient to satisfy our expected working capital and capital expenditure needs as well as our lease commitments for the foreseeable future.

**Cash Flows.** The following table is a summary of our Consolidated Statements of Cash Flows (dollars in thousands):

|                             | <b>Nine Months Ended</b> |                 |
|-----------------------------|--------------------------|-----------------|
|                             | <b>December</b>          | <b>December</b> |
|                             | <b>26,</b>               | <b>27,</b>      |
|                             | <b>2009</b>              | <b>2008</b>     |
| Cash Provided by (Used in): |                          |                 |
| Operating Activities        | \$ 3,972                 | \$ 1,345        |
| Investing Activities        | (2,034)                  | (6,679)         |
| Financing Activities        | (1,988)                  | 5,184           |

**Operating Activities:** Cash provided by operating activities for the first nine months of fiscal year 2010 was \$4.0 million compared to the \$1.3 million of cash provided by operating activities in the first nine months of fiscal year 2009. Significant working capital fluctuations were as follows:

**Inventory/Accounts Payable:** Inventory balance at December 26, 2009 was \$5.6 million, an increase of \$0.7 million when compared to the \$4.9 million on-hand on March 28, 2009. We have increased our inventory levels in conjunction with the improving economy and in anticipation of stronger sales in our fourth quarter of fiscal year 2010. However, the timing of inventory receipts has impacted the accounts payable balance and is the primary reason for the \$3.5 million increase in accounts payable in the first nine months of fiscal year 2010, compared to a \$1.6 million decrease in the first nine months of fiscal year 2009. In general, our accounts payable balance increases or decreases as a result of timing of vendor payments for inventory receipts.

**Receivables:** We continue to generate positive operating cash flows and maintain strong collections on our accounts receivable.

|   | <b>December</b> | <b>December</b> |
|---|-----------------|-----------------|
|   | <b>26,</b>      | <b>27,</b>      |
|   | <b>2009</b>     | <b>2008</b>     |
| Net Sales, for the last two fiscal months | \$ 15,559       | \$ 13,239       |
| Accounts Receivable, net                  | \$ 9,997        | \$ 8,689        |
| Days Sales Outstanding                    | 39              | 39              |

**Accrued Compensation and Other Liabilities:** Lower payments for employee profit sharing and performance-based management bonuses, while accruing for future payments, contributed to the \$0.6 million of cash provided by operations during the first nine months of fiscal year 2010 compared with \$0.5 million used in operations in the first nine months of fiscal year 2009.

**Investing Activities:** During the first nine months of fiscal year 2009, we used approximately \$5.6 million of cash to purchase Westcon. During the first nine months of fiscal year 2010, we paid an additional \$1.1 million in contingent consideration under the terms of the Merger Agreement. See Note 5 of our Consolidated Financial Statements in this report for more information on the acquisition. In addition, in the first nine months of fiscal year 2010 we used \$0.9 million of cash to purchase property and equipment, primarily for additional lab capabilities and information technology. In the first nine months of fiscal year 2009, we used \$1.0 million of cash to purchase property and equipment.

**Financing Activities:** During the first nine months of fiscal year 2010, we used approximately \$2.0 million in cash for financing activities, primarily to reduce our debt. In addition, we used \$0.6 million of cash for the repurchase of 143,000 shares of common stock from beneficiaries of a former Board member's estate at a price of \$4.45 per share. During the first nine months of fiscal year 2009, financing activities provided \$5.2 million in cash, primarily from borrowings to acquire Westcon of \$4.6 million.



**Table of Contents****OUTLOOK**

We remain cautiously optimistic that recovery signs we saw in the third quarter will be sustained, and that our fourth quarter should result in strong comparisons to a much weaker prior year quarter. While it remains too early to define how product sales and service to wind energy customers will affect our overall business, we expect them to continue to support our growth objectives. Our solid cash flow and strong balance sheet will continue to allow us to make prudent and strategic investments in executing our long term strategy.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**  
**INTEREST RATES**

Our exposure to changes in interest rates results from our borrowing activities. In the event interest rates were to move by 1%, our yearly interest expense would increase or decrease by less than \$0.1 million assuming our average-borrowing levels remained constant. As of December 26, 2009, \$12.9 million was available under our credit facility, subject to the maximum borrowing restriction based on a 2.75 multiple of earnings before income taxes, depreciation and amortization for the preceding four consecutive fiscal quarters, of which \$2.0 million was outstanding and included in long-term debt on the Consolidated Balance Sheet.

Under our credit facility, as described in Note 2 of our Consolidated Financial Statements, interest is adjusted on a quarterly basis based upon our calculated leverage ratio. We mitigate our interest rate risk by electing the lower of the base rate available under the credit facility and the London Interbank Offered Rate ( LIBOR ). As of December 26, 2009, the base rate and the LIBOR rate were 3.3% and 0.2%, respectively. Our interest rate for the first nine months of fiscal year 2010 ranged from 1.1% to 2.8%. On December 26, 2009, we had no hedging arrangements in place to limit our exposure to upward movements in interest rates.

**FOREIGN CURRENCY**

Over 90% of our net revenue for the first nine months of fiscal years 2010 and 2009 was denominated in U.S. dollars, with the remainder denominated in Canadian dollars. A 10% change in the value of the Canadian dollar to the U.S. dollar would impact our net revenue by less than 1%. We monitor the relationship between the U.S. and Canadian currencies on a continuous basis and adjust sales prices for products and services sold in Canadian dollars as we believe to be appropriate.

We utilize foreign exchange forward contracts to reduce the risk that future earnings would be adversely affected by changes in currency exchange rates. We do not apply hedge accounting and therefore, the change in the fair value of the contracts, which totaled less than \$0.1 million during the first nine months of fiscal years 2010 and 2009, was recognized as a component of other expense in the Consolidated Statements of Operations and Comprehensive Income. The change in the fair value of the contracts is offset by the change in fair value on the underlying accounts receivables denominated in Canadian dollars being hedged. On December 26, 2009, we had a foreign exchange forward contract, set to mature in January 2010, outstanding in the notional amount of \$0.4 million. A loss on the outstanding contract, totaling less than \$0.1 million, was included in the Consolidated Balance Sheet as of December 26, 2009. We do not use hedging arrangements for speculative purposes.

**ITEM 4. CONTROLS AND PROCEDURES**

(a) **Evaluation of Disclosure Controls and Procedures.** Our principal executive officer and our principal financial officer evaluated our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this quarterly report. Disclosure controls and procedures are designed to ensure that information required to be disclosed in our reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our principal executive officer and principal financial officer to allow timely decisions regarding required disclosure. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of such date.

(b) **Changes in Internal Controls over Financial Reporting.** There has been no change in our internal control over financial reporting that occurred during the last fiscal quarter covered by this quarterly report (our third fiscal quarter) that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.



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**PART II. OTHER INFORMATION**

**ITEM 6. EXHIBITS**

See Index to Exhibits.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**TRANSCAT, INC.**

Date: February 8, 2010

/s/ Charles P. Hadded  
Charles P. Hadeed  
Chief Executive Officer, President and Chief  
Operating Officer

Date: February 8, 2010

/s/ John J. Zimmer  
John J. Zimmer  
Vice President of Finance and Chief Financial Officer



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**INDEX TO EXHIBITS**

- (3) Articles of Incorporation and Bylaws
  - 3.2 Code of Regulations, as amended through October 26, 2009, are incorporated herein by reference from Exhibit 3.1 to the Company's Current Report on Form 8-K dated October 26, 2009
- (31) Rule 13a-14(a)/15d-14(a) Certifications
  - 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- (32) Section 1350 Certifications
  - 32.1 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002